

Cork County Council

Annual Report

2016



Cork
County Council
Comhairle Contae Chorcaí

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Cllr. Séamus McGrath
Mayor of Cork County



Tim Lucey
Chief Executive
Cork County Council

Message from Cllr. Séamus McGrath, Mayor of the County of Cork, and Tim Lucey, Chief Executive of Cork County Council

We present the Council's Annual Report 2016 outlining the work of Cork County Council in delivering public services and infrastructural projects during the year. As a Council, we continue to deliver significant efficiencies and maintain consistently high levels of same while adhering to a reduction in our cost base. 2016 has seen the Council increase awareness of the role and functions of our 8 Municipal Districts. The Municipal Districts play an important role in the leadership of their regions and are a significant driver of local, community and economic development.

2016 continued to be a challenging period for Cork County Council due to the ongoing economic environment. Cork County Council continues to be a highly accountable organisation. Budget control and income maximisation remain high priorities while we are acutely aware of the needs of, and services required by, local citizens and businesses. We facilitate economic, social and cultural development through a diverse and wide range of initiatives; some of the benefits are outlined within this report. 2016 saw the publication of a key document, the Cork County Local Economic and Community Plan (LECP). The Cork County LECP describes how different strands of local economic, social and community development will be brought together in order to best serve local areas. The Cork County LECP is the first step in this process and sets out to develop a Future Cork. The LECP is an ambitious document but is ultimately simple in its core aims. It sets out to fulfil the ambitions of Cork County through the creation of positive opportunities and places.






The centenary year of the Easter Rising was a significant celebration both for Ireland and for Cork. Our Cork County Ireland 2016 Centenary Programme was a phenomenal success with over 450 events across 70 locations. Two State Ceremonies, re-enactments, workshops and a number of Diaspora celebrations with some of Cork's twinned towns, bringing Ireland 2016 overseas, saw Cork communities celebrate in a way only Cork can. 2016 was also an award winning year for Cork County Council. Two National Awards were presented, the Chambers Ireland Excellence in Local Government Award Festival of the Year and the Sustainable Energy Association of Ireland Public Sector Award 2016. Cork County Council was the first local authority to set up an Energy Agency in 1995 and we established an Energy Management System in 2012. Clonakilty was also voted the best town in the UK and Ireland, beating over 40 other towns to win the "Great Town" Award 2016 at the Urbanism Awards Ceremony in London. Clonakilty underwent a €1 million town renewal while the Council's Michael Collins House Museum opened this year, in time for the centenary Easter Celebrations. Fortress Spike Island Phase 1 opened ahead of schedule and is a major step in the development of Spike Island, proving to be a wonderful asset to the islands visitor. Such investments are indicative of our aim to deliver projects that bring real economic benefits to Cork County

Our core services are, and will always be, a key focus. Increased allocations to Housing Maintenance are resulting in a positive impact on housing stocks and requirements. We are ahead of target figures as set out in the Social Housing Strategy 2020 while we continue to maintain the largest road network in the Country: 12, 555km. The level of services which Cork County Council provides to the people of Cork would not be possible without the continued commitment of staff in every section of the Council. Flexibility, teamwork and a public service ethos have ensured that the impacts of reduced resources have been minimised. The Elected Members continue to represent the priorities and needs of the many communities that make Cork what it is. A task that is incredibly challenging with the demands placed on scarce resources but with their knowledge and sense of public service, delivery is achieved in the most efficient and rewarding manner, ensuring clarity and equality for all.








Public Representatives and their Electoral Areas 2016

Blarney/Macroon Electoral Area

	<p>Cllr. Gobnait Moynihan - FF Coolea, Macroon, Co. Cork. Mobile: 086 868 5094 Email: gobnait_ni_m@hotmail.com</p>		<p>Cllr. Ted Lucey – FG 14 Ard na Greine, Macroon, Co. Cork. Mobile: 086 870 3812 Email: tedluceyccc@eircom.net</p>
	<p>Cllr. Michael Creed – FG Carrigaphooa, Macroon, Co. Cork. Work: 021 – 485 1400 Mobile: 086 – 805 2792 Email: michaelacreed@eircom.net</p>		<p>Cllr. Bob Ryan – FF Loughane West, Vicarstown, Blarney, Co. Cork. Mobile: 087 258 4651 Email: bobryanelec@gmail.com</p>
	<p>Cllr. Des O'Grady - SF Lower Farran, Ovens, Co. Cork. Mobile: 086 364 4317 Email: desogradysf@gmail.com</p>		<p>Cllr. Kevin Conway - IND Coolowen, Blarney, Co. Cork. Mobile: 087 279 5814 Email: kevinbconway@gmail.com</p>

Bandon/Kinsale Electoral Area

	<p>Cllr Rachel McCarthy - SF 34 Ard An Chuilinn, Knockbrogan, Bandon, Co. Cork. - Tel: 087 765 9085 Email: rachelmccarthy2003@yahoo.com</p>		<p>Cllr. Kevin Murphy - FG Winstmills, Killarney, Kinsale, Co. Cork. Tel: 021 477 2590 Mobile: 087 241 7843 Email: kevinmurphyw@gmail.com</p>
	<p>Cllr. Alan Coleman - IND No. 6, Riverside Grove, Riverstick, Co. Cork. Tel: 087 234 1022 Email: alancolemanccc@gmail.com</p>		<p>Cllr. Gillian Coughlan - FF Dunmanway Road, Bandon, Co. Cork. Tel: 086 881 4196 Email: inionnimhathuna@colaisteaphiarsaigh.ie</p>
	<p>Cllr. Aidan Lombard - FG Ballinluig, Minane Bridge, Co Cork Tel: 086 362 0047 Email: aidanlombard80@gmail.com</p>		

West Cork Electoral Area

	<p>Cllr. Noel O'Donovan FG Milleenagun, Lisbealad, Dunmanway, Co. Cork, - Tel:: 087 9012697 email: noel@noelodonovan.ie</p>		<p>Cllr. Christopher O'Sullivan - FF 'Hillside', Tawnies, Clonakilty, Co Cork Tel:023 33 465 Mobile 087 901 6534 Email: christopherosullivan@eircom.net</p>
	<p>Cllr. Joe Carroll - FF The Arches, Coronea, Skibbereen, Co. Cork. Tel: 086 3631212 Email: carrolljoe@hotmail.com</p>		<p>Cllr. Patrick Gerard Murphy - FF Brambles Cottage, Ballickey, Bantry, Co. Cork. Tel:027 51027 Mobile 086 252 7058 Email: patmurph@eircom.net</p>
	<p>Cllr. Danny Collins - IND Boston Bar, 1 William Street, Bantry, Co. Cork. Tel: 087 2956225 Email: bostondanny1975@gmail.com</p>		<p>Cllr. Mary Hegarty - FG Hillcrest, Ard Na Gaoithe, Bantry, Co. Cork. Tel: 086 305 4862 Email: mhegcas@eircom.net</p>
	<p>Cllr. Paul Hayes - SF Ballincurragh, Courtmacsherry, Co. Cork. Tel: 086 858 9019 Email: paul.hayes@sinnfein.ie</p>		<p>Cllr. Declan Hurley - IND Hillgrove House, Nedineagh East, Dunmanway, Co Cork. Tel: 086 363 4592 & Fax: 023 884 5534 Email: declanj@eircom.net</p>








Ballincollig Carrigaline Electoral Area

	<p>Cllr. Séamus McGrath – FF 21 The Pines, Bridgemount, Carrigaline, Co. Cork. Tel: 086 391 6328 Email: cllrseamusmcgrath@eircom.net</p>		<p>Cllr. Deirdre Forde - FG 12 Lislee Road, Maryborough, Douglas, Cork Tel: 087 916 1952 Email: info@deirdreforde.ie / www.deirdreforde.ie</p>
	<p>Cllr. Eoghan Jeffers - SF 42 Newton Court, Grange, Douglas, Cork Tel: 086 3436708 Email: eoghan.jeffers@gmail.com</p>		<p>Cllr. Daithí O'Donnabháin - FF 11 The Grove, Coolroe Meadows, Ballincollig, Co. Cork. Tel: 087 967 0591 Email: daithiod1@gmail.com</p>
	<p>Cllr. Marcia D'Alton - IND 22 Hillcrest, Pembroke Wood, Passage West, Co. Cork. Tel: 085 7333852 Email: info@marciadalton.net</p>		<p>Cllr. Mary Rose Desmond - FF 13 Ashwood, South Douglas Road, Cork Tel: 087 232 4515 Email: desmondmaryrose@gmail.com</p>
	<p>Cllr. Derry Canty - FG 24 Beech Rd, Muskerry Est. Ballincollig, Co. Cork. Tel: 086 243 6795 & Fax: 021 487 1383 Email: derry.canty@corkcoco.ie</p>		<p>Cllr. John A Collins - FG Waterpark Stores, Carrigaline, Co. Cork. Tel: 086 238 6692 Email: jacwps@eircom.net</p>
	<p>Cllr. Michael Murphy - SF 14 Ardmore Estate, Passage West, Co. Cork. Tel: 086 166 3311 Email: michaelfrickmurphy@gmail.com</p>		<p>Cllr. Joe Harris - IND 31 Elm Drive, Shamrock Lawn, Douglas, Cork. Tel: 087 958 1321 Email: joeharris@eircom.net</p>

Fermoy Electoral Area







	<p>Cllr. Noel McCarthy - Labour 3 The Meadows, Duntahen Rd Fermoy, Co. Cork Tel: :025 49162 Mobile: 086 375 1736</p>		<p>Cllr. Ian Doyle – FF Clonmore, Newtown, Charleville, Co. Cork Tel: 087 664 4654 Email: iandoyle245@gmail.com</p>
	<p>Cllr. Deirdre O'Brien - FF Killicane, Mitchelstown, Co. Cork. Tel: 087 682 3514 Email: deirdreobrienccc@gmail.com</p>		<p>Cllr. Kay Dawson - :FG Demesne, Mitchelstown, Co. Cork. Tel: 087 830 5649 Email: kaydawsonfinegael@gmail.com</p>
	<p>Cllr. Frank O'Flynn - FF Johnstown, Glanworth, County Cork. Tel: 025 24411 & Fax: 025 46967 Mobile: 086 852 0793 Email: frankoflynnccc@eircom.net</p>		<p>Cllr. June Murphy - IND 3 Mandeville Park, Mitchelstown, Co. Cork. Tel: 086 067 7002 Email: junemurphy2014@yahoo.ie</p>

Kanturk /Mallow Electoral Area




	<p>Cllr. John Paul O'Shea - IND Laharn, Lombardstown, Mallow, Co. Cork Tel: 086 890 3154 Email: oshea_jp@hotmail.com</p>		<p>Cllr. Bernard Moynihan - FF Dromscarra, Kiskeam, Mallow, Co. Cork. Tel: 087 772 2828 Email: bernardmoynihan1@gmail.com</p>
	<p>Cllr. Dan Joe Fitzgerald - : FF West End, Shortcastle, Mallow, Co. Cork. – Tel: 087 2670323 Email: djfitzgeraldccc@eircom.net</p>		<p>Cllr. Melissa Mullane - SF Oakdale House, Upper Duhallow Park, Mallow, Co. Cork. Tel: 086 062 3697 Email: melissa.mullane@sinnfein.ie</p>
	<p>Cllr. Gerard Murphy - FG Post Office, Newmarket, Co. Cork. Tel: 029 60 001 & Fax: 029 60 780 Mobile : 086 853 0836 Email: gmurphycork@gmail.com</p>		<p>Cllr. Timmy Collins - IND Meelin Village, Newmarket, Co. Cork. Tel: 087 263 2158 Email: collinstimmy1@gmail.com</p>



East Cork Electoral Area

	<p>Cllr. Noel Collins - IND. St. Jude's, Midleton, County Cork. No phone numbers currently available.</p>		<p>Cllr. Michael Hegarty - FG. Moanroe, Ladysbridge, County Cork. Work: 021 466 7385 & Fax: 021 466 7698 Mobile: 086 811 5150 Email: michael.hegarty@corkcoco.ie</p>
	<p>Cllr. Aaron O'Sullivan - FF Greencloyne, Youghal, Co. Cork. Tel: 087 773 3161 Email: cldr.aaronosullivan@gmail.com</p>		<p>Cllr. Susan McCarthy - FG 43 Main Street, Midleton, Co. Cork. Tel: 087 224 0377 Email: susan.finegael@outlook.ie</p>
	<p>Cllr. Danielle Twomey - SF 28 Willowbank, Midleton, Co. Cork. Tel: 083 165 4606 Email: cldr.danielletwomey@gmail.com</p>		<p>Cllr. Mary Linehan Foley -IND "St. Martins", Kilcoran Road, Youghal, Co. Cork. Tel: 086 823 7905 Email: mlinehanfoley@hotmail.com</p>

Cobh Electoral Area

	<p>Cllr. Pdraig O'Sullivan - FF 8 The Courtyard, Woodville, Dunkettle, Glanmire, Co. Cork. Tel: 087 785 9314 Email: posullivan00@hotmail.com</p>		<p>Cllr. Sinead Sheppard - FG 1 The Park, Cobh, Co. Cork. Tel: 087 260 2091 Email: sinead.sheppard@gmail.com</p>
	<p>Cllr. Kieran McCarthy - IND 32 Assumption Place, Cobh, Co. Cork. Tel: 087 684 5249 Email: cldr.kieranmccarthysf@gmail.com</p>		<p>Cllr. Anthony Barry - FG Ballinabointra, Midleton, Co. Cork. Tel: 086 074 0394 Email: anthonybarry2014@gmail.com</p>
	<p>Cllr. Ger Keohane - IND 13 The Hermitage, Glanmire, Co. Cork. Tel: 086 026 3046 Email: gerkeohane68@gmail.com</p>		<p>Cllr. Claire Cullinane - : IND 3 Ferryview, Rushbrooke, Cobh, Co. Cork. Tel.: 087 2565728 Email: ccullinane2011@gmail.com</p>
	<p>Cllr. Cathal Rasmussen - Lab Rosemount, Cobh, Co. Cork. Tel: 086 887 8421 Email: rosemountcobh1@eircom.net</p>		



Members of Committees and Subsidiary Bodies

Northern Committee

Cllr. Frank O'Flynn
Cllr. Deirdre O'Brien
Cllr. Noel McCarthy
Cllr. June Murphy
Cllr. Ian Doyle
Cllr. Kay Dawson
Cllr. Gerard Murphy
Cllr. Timmy Collins
Cllr. Gearóid Murphy
Cllr. John Paul O'Shea
Cllr. Bernard Moynihan
Cllr. Melissa Mullane

Southern Committee

Cllr. Deirdre Forde
Cllr. John A. Collins
Cllr. Seamus McGrath
Cllr. Marcia D'Alton
Cllr. Derry Canty
Cllr. Eoghan Jeffers
Cllr. Daithí O Donnabháin
Cllr. Mary Rose Desmond
Cllr. Michael Murphy
Cllr. Joe Harris
Cllr. Gobnait Moynihan
Cllr. Michael Creed
Cllr. Des O'Grady
Cllr. Ted Lucey
Cllr. Bob Ryan
Cllr. Kevin Conway
Cllr. Pádraig O'Sullivan
Cllr. Cathal Rasmussen
Cllr. Kieran McCarthy
Cllr. Ger Keohane
Cllr. Anthony Barry
Cllr. Sinéad Sheppard
Cllr. Diarmaid O'Cadhlá
Cllr. Michael Hegarty
Cllr. Noel Collins
Cllr. Aaron O'Sullivan
Cllr. Danielle Twomey
Cllr. Susan McCarthy
Cllr. Mary Linehan Foley

Western Committee

Cllr. Kevin Murphy
Cllr. Alan Coleman
Cllr. Aidan Lombard
Cllr. Rachel McCarthy
Cllr. Gillian Coughlan
Cllr. James O'Donovan
Cllr. Christopher O'Sullivan
Cllr. Danny Collins
Cllr. John O'Sullivan
Cllr. Declan Hurley
Cllr. Patrick Gerard Murphy

Cllr. Mary Hegarty
Cllr. Joe Carroll
Cllr. Paul Hayes

CPG

Cllr. Seamus McGrath
Cllr. Michael Hegarty
Cllr. Kevin Murphy
Cllr. Frank O'Flynn
Cllr. Alan Coleman
Cllr. Declan Hurley
Cllr. John Paul O'Shea
Cllr. Des O'Grady
Municipal district member to
CPG:
Cllr. Anthony Barry

SPCs:

(1)Planning & Strategic Development

Cllr. Michael Hegarty (Chair)
Cllr. Aidan Lombard
Cllr. Deirdre Forde
Cllr. Seamus McGrath
Cllr. Marcia D'Alton
Cllr. Michael Murphy
Cllr. James O'Donovan
Cllr. Des O'Grady
Cllr. Bob Ryan
Cllr. Pádraig O'Sullivan
Cllr. Cathal Rasmussen
Cllr. Aaron O'Sullivan
Cllr. Timmy Collins
Cllr. Bernard Moynihan
Non-elected members
David O'Brien (agriculture)
Jack Sheehan (Bus. &
Employers)
Anthony Cohu (Env.
/Conservation)
Michael O'Flynn
(Dev/Construction)
Finbarr Harrington (Comm. &
Voluntary)

(2)Environment

Cllr. Kevin Murphy (Chair)
Cllr. Marcia D'Alton
Cllr. Michael Murphy
Cllr. James O'Donovan
Cllr. Gobnait Moynihan
Cllr. Ted Lucey
Cllr. Cathal Rasmussen
Cllr. Anthony Barry
Cllr. Diarmaid O'Cadhlá
Cllr. Frank O'Flynn
Cllr. Kevin O'Keefe

Cllr. Kay Dawson
Cllr. Bernard Moynihan
Cllr. Melissa Mullane
Non-Elected Members
John Coughlan (Agriculture)
Tony McGrath (Bus. &
Employers)
Gill Weyman (Env/Conservation)
Donal Sheehan (Env/
Conservation)
Michael O'Shea
(Dev/Construction)
Jeremiah O'Donovan (Comm. &
Voluntary)

(3)Economic Development & Enterprise

Cllr. Frank O'Flynn (Chair)
Cllr. Deirdre Forde
Cllr. Daithí O Donnabháin
Cllr. Mary Rose Desmond
Cllr. Joe Harris
Cllr. Alan Coleman
Cllr. Aidan Lombard
Cllr. Rachel McCarthy
Cllr. Bob Ryan
Cllr. Michael Hegarty
Cllr. Aaron O'Sullivan
Cllr. Gearóid Murphy
Cllr. June Murphy
Cllr. Ian Doyle
Cllr. Gerard Murphy
Cllr. John Paul O'Shea
Non-Elected Members
John O'Brien (Agriculture)
Brendan Keane (Bus. &
Employers)
Michael Delargey (Trade Union)
Stephen McCarthy
(Dev/Construction)
Sean O'Riordan (Comm. &
Voluntary)
Bernie Connolly
Maura Walsh
Enda McDonnell

(4)Tourism

Cllr. Alan Coleman (Chair)
Cllr. Derry Canty
Cllr. Cllr. Kieran McCarthy
Cllr. Sinéad Sheppard
Cllr. Diarmaid O'Cadhlá
Cllr. Susan McCarthy
Cllr. Deirdre O'Brien
Cllr. Kevin Conway
Cllr. Christopher O'Sullivan
Cllr. Declan Hurley



Cllr. Mary Hegarty
 Cllr. Joe Carroll
 Cllr. Paul Hayes
Non-Elected Members
 Vanessa Kiely O'Connor
 (Agriculture)
 Aaron Mansworth (Bus. &
 Employers)
 Derry Cronin (Bus. & Employers)
 Joan Twomey O'Sullivan
 (Comm. & Voluntary)
 (Tourism SPC Continued -)
 Clayton Love (RCYC)
 Fáilte Ireland
 Valerie Murphy (Avondhu
 Blackwater Partnership)
 Ian Dempsey (West Cork
 Partnership Ltd)

(5) Housing

Cllr. Seamus McGrath (Chair)
 Cllr. Eoghan Jeffers
 Cllr. Rachel McCarthy
 Cllr. Gillian Coughlan
 Cllr. Sinéad Sheppard
 Cllr. Susan McCarthy
 Cllr. Mary Linehan Foley
 Cllr. Noel McCarthy
 Cllr. Gerard Murphy
 Cllr. Gearóid Murphy
 Cllr. Melissa Mullane
 Cllr. Danny Collins
 Cllr. John O'Sullivan
 Cllr. Patrick Gerard Murphy
Non-Elected Members
 Colm Cronin (Trade Union)
 Finbarr Gannon
 (Dev/Construction)
 Sean Kelly (Comm. & Voluntary)
 John Fuller (Comm. &
 Voluntary)

(6) Roads & Transport

Cllr. Declan Hurley (Chair)
 Cllr. Kevin Murphy
 Cllr. Gillian Coughlan
 Cllr. Michael Creed
 Cllr. Ted Lucey
 Cllr. Padraig O'Sullivan
 Cllr. Kieran McCarthy
 Cllr. Ger Keohane
 Cllr. Anthony Barry
 Cllr. Noel McCarthy
 Cllr. Ian Doyle
 Cllr. Timmy Collins
 Cllr. Christopher O'Sullivan
 Cllr. Patrick Gerard Murphy
 Cllr. Paul Hayes

Non-Elected Members
 John Daly (Agriculture)
 Brendan Keating (Bus. &
 Employers)
 John Bowen (Trade Union)
 Patrick Treacy
 (Env./Conservation)
 John Boylan (Dev/Construction)
 Brid Coakley (Comm. &
 Voluntary)
 Supt. Patrick Lehane (An Garda
 Síochána)
 Martin Walsh (Bus Éireann)
 Sheila O'Donoghue

(7) Social Inclusion & Community

Cllr. John Paul O'Shea (Chair)
 Cllr. John A. Collins
 Cllr. Daithí O Donnabháin
 Cllr. Mary Rose Desmond
 Cllr. Michael Creed
 Cllr. Des O'Grady
 Cllr. Kevin Conway
 Cllr. Noel Collins
 Cllr. Danielle Twomey
 Cllr. June Murphy
 Cllr. Kay Dawson
 Cllr. Danny Collins
Non-Elected Members
 Eddie Mullins (Trade Union)
 Isobel Towse
 (Env./Conservation)
 Dan Mulvihill (Dev/Construction)
 Michael Hurley (Comm. &
 Voluntary)
 Gavin Falk (Comm. & Voluntary)
 Pat Dooley (Comm. & Voluntary)
 Seamus Fox (Comm. &
 Voluntary)

(8) Arts, Culture & Languages

Cllr. Des O'Grady (Chair)
 Cllr. John A. Collins
 Cllr. Derry Canty
 Cllr. Joe Harris
 Cllr. Alan Coleman
 Cllr. Gobnait Moynihan
 Cllr. Ger Keohane
 Cllr. Noel Collins
 Cllr. Danielle Twomey
 Cllr. Mary Linehan Foley
 Cllr. John O'Sullivan
 Cllr. Mary Hegarty
 Cllr. Joe Carroll
Non-Elected Members
 Ken Buckley (Bus. &
 Employers)

Eleanor Calnan (Comm. &
 Voluntary)
 Therese Burke (Comm. &
 Voluntary)
 Geoff Gould
 Dr. Eamon Lankford
 Anne Davoran
 Eugene O'Hea

LCDC North

Cllr. Noel McCarthy
 Cllr. Gerard Murphy
 Cllr. John Paul O'Shea
 Cllr. Bernard Moynihan

LCDC South

Cllr. Marcia D'Alton
 Cllr. Cathal Rasmussen
 Cllr. Ger Keohane
 Cllr. Michael Hegarty

LCDC West

Cllr. Rachel McCarthy
 Cllr. John O'Sullivan
 Cllr. Declan Hurley
 Cllr. Patrick Gerard Murphy

Audit Committee

Cllr. Mary Rose Desmond
 Cllr. Susan McCarthy
 Cllr. Declan Hurley
 Non Elected Members
 Larry O'Dwyer
 Prof. Ciaran Murphy
 Edel Clancy
 Eileen O'Shea

Coastal Management Committee

Cllr. Marcia D'Alton
 Cllr. Alan Coleman
 Cllr. Gillian Coughlan
 Cllr. James O'Donovan
 Cllr. Kieran McCarthy
 Cllr. Anthony Barry
 Cllr. Diarmaid O'Cadhla
 Cllr. Michael Hegarty
 Cllr. Aaron O'Sullivan
 Cllr. Danny Collins
 Cllr. Patrick Gerard Murphy
 Cllr. Mary Hegarty
 Cllr. Joe Carroll
 Cllr. Paul Hayes

County Library Committee

Cllr. Seamus McGrath
 Cllr. Noel Collins
 Cllr. Mary Linehan Foley
 Cllr. Noel McCarthy



Cllr. June Murphy
Cllr. Ian Doyle
Cllr. Gearóid Murphy
Cllr. Mary Hegarty

European Affairs

Cllr. Michael Murphy
Cllr. Joe Harris
Cllr. Alan Coleman
Cllr. Aidan Lombard
Cllr. Rachel McCarthy
Cllr. Michael Hegarty
Cllr. Frank O'Flynn
Cllr. Deirdre O'Brien
Cllr. Noel McCarthy
Cllr. Kay Dawson
Cllr. Gearóid Murphy
Cllr. John Paul O'Shea
Cllr. Deirdre Forde

National Monuments Committee

Cllr. Marcia D'Alton
Cllr. Kevin Murphy
Cllr. Bob Ryan
Cllr. Diarmaid O'Cadhlá
Cllr. Susan McCarthy
Cllr. Deirdre O'Brien
Cllr. Melissa Mullane
Cllr. Joe Carroll

Rural Water Monitoring Committee

Cllr. Daithí O Donnabháin
Cllr. Aidan Lombard
Cllr. Des O'Grady
Cllr. Sinéad Sheppard
Cllr. Michael Hegarty
Cllr. Deirdre O'Brien
Cllr. Timmy Collins
Cllr. Mary Hegarty

Traveller Consultative Committee

Cllr. Joe Harris
Cllr. James O'Donovan
Cllr. Ted Lucey
Cllr. Ger Keohane
Cllr. Danielle Twomey
Cllr. Ian Doyle
Cllr. Melissa Mullane
Cllr. Joe Carroll

Joint Policing Committee

Cllr. John A. Collins

Cllr. Eoghan Jeffers
Cllr. Daithí O Donnabháin
Cllr. Joe Harris
Cllr. Kevin Murphy
Cllr. Ted Lucey
Cllr. Cathal Rasmussen
Cllr. Noel Collins
Cllr. Aaron O'Sullivan
Cllr. Frank O'Flynn
Cllr. June Murphy
Cllr. Kay Dawson
Cllr. Timmy Collins
Cllr. Gearóid Murphy
Cllr. Joe Carroll

CASP policy committee

Cllr. Seamus McGrath
Cllr. Marcia D'Alton
Cllr. Kevin Murphy
Cllr. Bob Ryan
Cllr. Kevin Conway
Cllr. Ger Keohane
Cllr. Anthony Barry
Cllr. Michael Hegarty
Cllr. Danielle Twomey
(CASP policy Committee Continued)
Cllr. Noel McCarthy
Cllr. Gearóid Murphy
Cllr. Declan Hurley

West Cork Development Partnership

Cllr. Gillian Coughlan
Cllr. Danny Collins
Cllr. Joe Carroll

Southern Regional Drug Task Force

Cllr. Deirdre O'Brien

County Cork Sports Partnership

Cllr. Derry Canty
Cllr. Bob Ryan
Cllr. John Paul O'Shea

Irish Public Bodies

Cllr. Noel McCarthy

Cobh Heritage Trust

Cllr. Diarmaid O'Cadhlá

Cork ETB

Cllr. Gillian Coughlan

Cllr. Des O'Grady
Cllr. Padraig O'Sullivan
Cllr. Diarmaid O'Cadhlá
Cllr. Michael Hegarty
Cllr. Christopher O'Sullivan
Cllr. Patrick Gerard Murphy
Cllr. Mary Hegarty

AILG

Cllr. Daithí O Donnabháin
Cllr. James O'Donovan
Cllr. Gobnait Moynihan
Cllr. Sinéad Sheppard
Cllr. Mary Linehan Foley
Cllr. Ian Doyle
Cllr. Bernard Moynihan
Cllr. Paul Hayes

Regional Assembly

Cllr. Kevin Conway
Cllr. Frank O'Flynn
Cllr. Deirdre O'Brien
Cllr. Gerard Murphy
Cllr. Joe Carroll

Regional Health Forum

Cllr. Deirdre Forde
Cllr. John A. Collins
Cllr. Mary Rose Desmond
Cllr. Joe Harris
Cllr. Rachel McCarthy
Cllr. Bob Ryan
Cllr. Aaron O'Sullivan
Cllr. Mary Linehan Foley
Cllr. Timmy Collins

LAMA

Cllr. Frank O'Flynn

Údarás na Gaeltachta

Cllr. Gobnait Moynihan

Bottlehill Liaison Committee

Cllr. Anthony Barry
Cllr. Gearóid Murphy
Cllr. John Paul O'Shea

Ballyhoura Development Committee

Cllr. Deirdre O'Brien

Avondhu Blackwater Partnership

Cllr. Kevin Conway



Municipal Districts

Ballincollig/Carrigaline -

Municipal District Officer: Kevin O'Regan
Cathaoirleach: Cllr. Derry Canty

Bandon/Kinsale -

Municipal District Officer: Enda O'Halloran
Cathaoirleach: Cllr. Kevin Murphy

Blarney/Macroom -

Municipal District Officer: Marie O'Leary
Cathaoirleach: Cllr. Bob Ryan

Cobh -

Municipal District Officer: Padraig Lynch
Cathaoirleach: Cllr. Anthony Barry

East Cork -

Municipal District Officer: Joe McCarthy
Cathaoirleach: Cllr. Mary Linehan Foley

Fermoy -

Municipal District Officer: Pauline Moriarty
Cathaoirleach: Cllr. Deirdre O'Brien

Kanturk/Mallow -

Municipal District Officer: Liz Donovan
Cathaoirleach: Cllr. Bernard Moynihan

West Cork -

Municipal District Officer: Justin England
Cathaoirleach: Cllr. Declan Hurley

Safety, Health and Welfare at Work:

During 2016, the Safety Section continued to ensure, through consultation and communication with staff, and through proactive checking, that safety, health and welfare best practice is adhered to.

The Safety Section continued with the implementation of the Safety Management System in accordance with the Audit Programme for 2016-2017 with a view to the entire Council achieving certification to OHSAS: 18001 by the end of 2017. The Personnel Department and the Fire Department underwent Surveillance Audits and maintained their certification. The Corporate Services Directorate, Civil Defence Department and Housing Directorate achieved certification in December, 2016. The Roads & Transportation Directorate underwent a Stage 1 Audit in October and the Stage 2 Audit is scheduled for 8/9 February, 2017.

Following the restructuring of the Council in September, 2016, the Parent Safety Statement was revised as well as a significant number of Ancillary Safety Statements.

Cork County Council won a Class 2 Major Award in the NISO Occupational Safety Awards, which demonstrates the positive and proactive culture of safety management that exists within the Council and also demonstrates proactive corporate governance of safety management.

Cork County Council was also delighted to receive the Public Sector Award for Road Safety in 2016.

Training and refresher training also continued during the year to ensure the competence of employees.



Road Transportation & Safety

National Roads

The 2016 Transport Infrastructure Ireland allocation to Cork County Council was €12.95m.

A Fencing Contract is underway for the Dunkettle Interchange Upgrade Scheme. Tenders for advanced Works were received for the N22 Baile Bhuirne Macroom Road Development Scheme before the end of 2016. Land acquisition is ongoing for which an allocation of €3.389m was received. A programme for construction is not known for either scheme, but in a positive development, both have been included in the Government's Capital Investment Programme 2016-2021.

The M28 Cork – Ringaskiddy scheme is included in the Capital Investment Programme subject to Planning and it is intended that the Motorway Order and Environmental Impact Statement will be published in April 2017.

Tenders were received for a Feasibility Study Report for the Mallow Northern Relief Road and a Report is due in May 2017. It is also included in the Capital Investment Programme, again subject to Planning and it is an essential element of the Cork – Limerick Motorway scheme, currently on hold, for which the preferred route is in place.

The contract to upgrade Buttevant Streets was completed in August 2016.

The programme of pavement and minor improvement works was advanced during 2016. Work at Killeagh was started. Three sections of the N72, N20 Ballybeg and N71 Sparragrada were completed. The N73 Annakisha to Ballygowan was also completed. N71 Lissavaire is underway. Tenders were received for N22 Lissarda. Safety and bridge rehabilitation on National Road schemes in Cork continued in 2016 and will continue in 2017.

Finally, the maintenance contract of the motorways and dual-carriageways is progressing with a major upgrade of the 2 + 1 section on the N20 completed in 2016.

Regional & Local Roads

Restoration Improvement Programme / Discretionary Grant

170 km of Regional and Local Roads were strengthened under this programme in 146 locations both by direct construction by Council outdoor staff and fleet and through resurfacing contracts.

Restoration Maintenance Programme

304 km of Non-National Roads were surface dressed in 159 locations by Council outdoor staff and fleet.

Community Involvement Scheme

8.5 km of roads were improved / strengthened under this programme in 16 locations.

Safety Improvement Schemes

18 No. Safety Improvement Schemes were designed and carried out.

Storm Damage Repairs

Funding of €11.45 million was received and spent on extensive repairs to roads and structures across the County following the winter of 2015/2016

Bridge Rehabilitation

Completion of repairs to 24 No. bridges and repairs to 7 No. roadside embankments/retaining walls. Replacement of 8 No. bridges was also undertaken. Several of the repairs and replacements were required as a result of the storms of September 2015 and December/January 2015/2016

Strategic Regional and Local Roads

Carrigaline Western Relief Road – Cork County Council lands fenced off. Procurement of Consultant commenced.

Other Improvement Works

- Completion of Road Improvement Works at Market Street, Skibbereen.
- Completion of Junction Upgrade works at Beechfield Junction, Fermoy
- Completion of Signalisation of Junction at George's Street, Mitchelstown
- Ferney Road Upgrade – Preliminary Design developed & Part 8 Planning advertised
- Leemount Cross – Traffic Model developed – Final Draft Junction upgrade Report
- Lehenaghmore Road Upgrade – Emerging preferred design solution submitted to Council
- Clarke's Hill Road Improvement – Consultant appointed
- Footpath & Ancillary Works by Contract at Carrigaline/Ballincollig, Fermoy & East Cork Municipal Districts and Millstreet Area and by Council outdoor staff elsewhere across the County.

Public Lighting

- 221 new public lights were erected under the 2016 Public Lighting Programme at a cost of approximately €400,000.
- 800 existing public lights were retrofitted to low-energy LED lights at a cost of €700,000. Energy savings of the order of 50% were achieved.



Cork Road Safety Plan 2016-2020

The Cork Road Safety Plan 2016-2020 was launched in 2016, following preparation by the Road Safety Working together Group, comprising Cork County and City Councils, the Gardaí, Fire Service, TII, RSA and HSE. The Plan sets targets and actions to improve Road Safety and will be monitored on an ongoing basis.

Fleet Management

Since 2011 fleet is managed in the organisation by the Fleet Management Unit. The organisation has 624 vehicles, of which 23.7% (148) are rented. All vehicles are fitted with GPS unit which assists in operating the fleet in an efficient and effective manner. The entire fleet travelled 6.68 million kilometres carrying out their services in 2016.

Statistics for 2016

No. of applications received:
Temporary Road Closures - 173
Road Opening Licences - 1,300
Abnormal Load Permits - 330
Number of Customer queries (including from public representatives) created on Corporate CRM – 12,771

Strategic Policy Committee

The Roads & Transportation SPC held 4 meetings in 2016.

The following Policies were developed:

- Traffic Calming Policy in Residential Estates
- Urgent Road Closures for Community Events
- Road Drainage Policy
- Speed Warning - Vehicle Activated Signs

Other issues discussed and considered:

- Submission made on Cork Road Safety Plan 2016-2020
- School Wardens and crossing points at schools
- Cutting of Hedges – review of policy
- Easy Payment Method for Motor Tax
- Local Link Cork attend one meeting in year.

Water Services Directorate

The Water Services Directorate comprises the following sections:

- Water Services - Capital Projects Office
- Water Services - Drinking Water Operations
- Water Services - Waste Water Operations
- Coastal Management and Flood Projects Department
- Fortress Spike Island Phase 1

Water Services forms the mainstay of the Directorate and during 2016 we continued to see major changes following the 2014 arrival of Irish Water in the sector. Cork County Council is now a major stakeholder and service provider to the new National Water Authority. The change process is unprecedented and remains ongoing. It presents significant challenges which we are continuing to deal with.

Cork County Council provides services to the national utility under the terms of a Service Level Agreement (SLA) which provides for the council's workforce to continue to deliver water services to the people of Cork County until 2025. The Council's water services staff has adapted and are continuing to adapt to new procurement and workflow systems while maintaining high quality service provision.

Water Services Capital Projects Office

The Capital Projects Office provides full life cycle Project Management Services to facilitate the execution of the Irish Water Capital Investment Programme (CIP). The previous CIP, for the period 2014-2016 is now being replaced by an equivalent CIP for the years 2017-2021. It features some 47 major infrastructure projects for the Cork County Area. These projects along with a large list of Network improvement projects and a host of Capital Programmes are being managed by the office. The Cork County Council Capital Projects Office was chosen by Irish Water in 2016 to become one of the 11 no. Regional Capital Offices going forward and initial talks concerning its future development have commenced.

Some notable Projects in Cork which were advanced during 2016 are:

- Work progressed significantly on the €90m Cork Lower Harbour Main Drainage Project in 2016 in which Cork County Council is a major stakeholder.
- The WWTP at Shanbally took first flows in December 2016 – Plant value €30m
- Planning, CPO, Foreshore applications for the Cobh Network and Crossing to Monkstown were advanced



- A Contractor for the Passage West/ Monkstown and Ringaskiddy/Carrigaline Networks was recommended and Ministerial approval granted
- Carrigtwohill WWTP Upgrade value c. €11m was officially opened in October 2016 providing scope for future residential and industrial development in the area.
- Construction advanced on the new Youghal Wastewater Treatment Plant at a value of €13m. The plant will treat all Youghal wastewater and will yield significant environmental improvements. Commissioning of the new plant is expected in Q1 2018.
- A design and build contract for the new Inniscarra Sludge Treatment Plant value c. €5.5m was tendered and a Contractor chosen. Construction is due to commence Q2 2017.
- Detailed design was significantly advanced on the integrated Skibbereen Regional Water Supply Scheme which incorporates works also in Schull, Leap and Drimoleague.
- An extensive and ongoing countywide programme of watermain rehabilitation commenced construction in 2016 and will continue with increased momentum in the coming years.

Drinking Water Operations

Cork County Council continues to act as Agents to Irish Water under the terms of a Service Level Agreement for the provision of water services within its functional area. With Irish Water as the funding agency, investment in existing water supplies continued. Upgrading of production facilities, improvement of safety standards and reduction of unaccounted for water (UFW) were prioritised.

Summary values in relation to water production and supply in Cork County are:

Population Served 350,000 persons
 Non-domestic customers 20,000
 Water Produced 178 ML/day (39.2 MGD)
 Water Supplied to City Council 15 ML/day (3.3 MGD)
 Pipework Length 5,000 km
 Pipework Sizes 75mm - 1500mm

There are 179 individual public water supply schemes in Cork County which represents 18% of all public schemes in the Republic. Schemes vary from predominantly small rural (<5km main) to large regional and urban schemes (>200km main). This extensive water supply network spreads across an area of 7,459km² and is uniquely large in the Irish context.



Waste Water Operations

Cork County Council continues to manage the provision of wastewater services throughout the county under an SLA with Irish Water. There are 72 major wastewater schemes serving populations in excess of 500, all of which now have discharge licences from the EPA. In total almost 350,000 people in Cork County have access to a public wastewater system.

Council staff monitor effluent quality and performance of pumping stations and manage all reporting to the EPA. Wastewater operations staff also work closely with our Environment Department in monitoring and management of coastal discharges to protect our bathing waters. Council supervisors and caretakers are linked to Irish Water's customer care centre to ensure an efficient response and feedback on any reported problems. In addition to managing service delivery, the operations team also play a key role in identifying areas for future investment and advising on strategic infrastructure to service future development around the county.

Coastal Management and Flood Projects Section

The Coastal Management & Flood Projects Section (CMFP) manages capital Coastal & Flood Projects. Operational day to day maintenance of harbours, piers & other coastal infrastructure is managed by the relevant Municipal District/Engineering Area.

FLOOD PROJECTS

Major Flood Schemes (OPW Funded – 100%):

Major schemes were progressed in 2016, viz., **Skibbereen**, (Construction commenced June, 2016); **Douglas**, (At Stage 2/3, Planning & Design); **Glashaboy**, (Stage 3, Design); **Crookstown**, (Feasibility & Options reports being finalised, incl. Cost/Benefit review); **Midleton** (Stage 1, Feasibility & Optioneering started in November, 2016). Cork County Council is the Client for these schemes, with total estimated value of approx. **€56m**, which is 100% funded by OPW.

Council Operations also undertook the erection of flood defences for the completed major schemes of **Mallow & Fermoy (North)**, (Mallow & Fermoy are OPW Client Schemes).

Other Major Flood Schemes (OPW Client):

Flood Relief Schemes at **Bandon** (Construction commenced summer 2016), **Clonakilty** (Construction contract went to tender in late 2016) & **Lower Lee** (Public Exhibition process commenced in 2016).

Minor Flood Schemes (OPW Minor Works Scheme – up to 90% OPW funding):

Applications were lodged for schemes at *Ballylickey, Ballintubber, Inchigeela & Water Rock (Middleton)*.

Other Responsibilities:

- **Catchment-based Flood Risk Assessment & Management Studies (CFRAMS)** – CMFP liaised with OPW on CFRAMS programmes, (Southwest, Southeast & Shannon CFRAMS) within the functional Council area.
- Liaison with Council Roads Department regarding Drainage Districts; Management of Bandon Flood Early Warning System; participation in Severe Weather Alert Team (SWAT) teleconferences; participation in Inniscarra Dam protocol, in relation to dam discharges, prior to severe weather events.

COASTAL MANAGEMENT

Projects completed in 2016 included 18 Harbour Development, Storm Damage & Marine Leisure Schemes, (Dep. of Agriculture, Food, Marine – DAFM, DAFM grant €683,625), including, refurbishment works to pier, harbour & coastal infrastructure at *Baltimore, Castlepark, (Kinsale), Goleen, East Ferry, Lynch's Quay & Whitepoint (Cobh), Knockadoon, Myrtleville, Spike Island* and 3 projects on *Beara Peninsula*; also, visitor moorings at *Youghal*, and navigation aids/lights at *Bere Island & Ring, (Clonakilty)*. Sea wall repair works, funded by Council, were carried out at *Rostellan*. The CMFP Section is responsible for the technical maintenance of *Dursey Island Cable Car*: the Council's consulting engineers completed the 3 Yearly Structural Assessment & Report on the cable car.

Fortress Spike Island – Phase 1

Cork County Council through its subsidiary **Spike Island Development Company (SIDC) DAC** completed phase 1 of Fortress Spike Island ahead of schedule and opened to the public on 4 June 2016. The €6.0m capital investment is being co-funded by Fáilte Ireland who has committed €2.5m towards the development whilst Cork County Council is contributing the balance of €3.5m. We are confident that Phase 1 will transform Spike Island into a unique, cultural, heritage and activity destination offering a compelling high quality rich and diverse set of experiences to all visitors.

We have set very ambitious targets to attract upwards of 100,000 visitors to Spike Island by 2021. Spike Island reached #2 as a destination attraction on Trip Advisor in 2016 and attracted over 25,000 paying visitors during the short season in 2016. The positive feedback illustrates the impact of the development and the success achieved in creating a distinctive and absorbing visitor experience. SIDC is confident that Phase 1 has achieved the objectives of presenting the four dramatic and closely interlinked stories associated with Spike Island, namely:

- **Island Fortress:** the military history of Spike Island
- **Island Prison:** the penal history and enforced transportation from Spike Island
- **Island Home:** the social history of Spike Island communities
- **Cork Harbour:** a safe harbour for all those who understood its strategic importance.

Fortress Spike Island – Phase 1 was shortlisted in the **2016 Chambers Ireland - Excellence in Local Government Awards** and received a *Commendation Certificate* under the category **Supporting Tourism** for our overall design and innovation.

We have also been shortlisted in the **Irish Tourism Industry Awards 2017** under the category of **Best Leisure Tourism Innovation – County** and the winner will be announced on 3 February 2017.

We are therefore confident that we have created an engaging, spontaneous and fun experience aimed at the international and domestic cultural heritage visitor. Furthermore, we have demonstrated our capacity to deliver a product that is both creative and innovative through tangible and sustainable outcomes with respect to:

- **Economic Development Outcomes**
- **Visitor Experience and innovation Outcomes**
- **Supporting Key Brand Awareness Outcomes.**

SIDC responded to a call from Fáilte Ireland under the **Grants Scheme for Large Tourism Projects 2016 – 2020** and submitted an application on 22 August 2016 for **Phase 2** funding with a capital estimate of €7,150,000 (excl. VAT) which would be split €5,362,500 (75% - Fáilte Ireland) and €1,787,500 (25% - SIDC).

For further information please visit our website at www.spikeislandcork.ie



Housing

Housing Rent Collection

The income from housing rent in 2016 amounted to €16,612,374 with a further €1,632,087 from R.A.S. properties.

The average collection rate for the county was 93.45%.

Housing Allocations

In excess of 320 units were allocated to successful applicants in 2016. These included allocations to units provided by the Approved Housing Bodies, NARPS properties and the Councils own Social Housing stock.

Vacant Houses

A total of 234 vacant properties were refurbished in 2016 and of these, 107 council properties were repaired through the continuation of a funding stream made available by the DHPCLG to facilitate the return of vacant properties to productive use.

Disabled Persons Grants

The Council received an allocation of €809,153 to adapt Council properties, which included a Local Authority contribution of 10%. In 2016, works, to assist disabled persons, were carried out on a total of 135 local authority houses.

Energy Efficiency Scheme

Under the DHPCLG's energy efficiency scheme the Housing Department carried out energy efficiency improvement works to 1621 local authority houses at a cost of €2.46 million.

Leasing

Leasing as a form of social housing provision widens the options for increasing the supply of social housing. There are a total of 739 unsold affordable units currently leased to Approved Housing Bodies. In addition 54 new units were delivered through other leasing schemes in 2016.

Capital Assistance Scheme

A total of €3,288,600 was approved under the 2015-2017 Call for Proposals. A total of 78 Units are currently being progressed under the scheme and 8 new units have been delivered to date.

RAS

At the end of 2016, 1640 tenants had been transferred to RAS accommodation in Cork County

since commencement of the scheme. A total of 800 property inspections were carried out in the county during 2016.

HAP

Rollout of the Scheme continued countrywide during 2016. Over 1,750 households have transferred to HAP since commencement.

Homelessness

Cork County Council continues to work closely with Cork City Council and Kerry County Council to deal with homelessness on a regional basis through the Strategic Management Group on Homelessness and the Regional Homeless Forum.

Tenant (Incremental) Purchase Scheme

The Tenant (Incremental) Purchase Scheme was introduced on 1st Jan 2016. Approx 5,680 tenants who, are occupying properties that may potentially be available for sale, received an information pack.

Grants

Cork County Council was allocated €4.6m in 2016, with 20% being funded from its own resources. The Council received over 1,000 applications and paid out over 600 grants in 2016.

Estate Management

The Estate Management Unit continued to work with the Residents Associations to improve estates during 2016. Funding is allocated to active Residents Associations to assist with costs incurred.

Travellers

In line with the Cork County Council Traveller Accommodation Plan 2014-2018, a mid term review was undertaken in Quarter 4 of 2016 to update traveller accommodation needs.

Housing Acquisitions

Cork County Council acquired 98 units for Social Housing in 2016, under the terms of the Social Housing Strategy. This included 9 Unsold Affordable units which have been converted to permanent Social Housing stock.

Elected Members Representations

There were 3,148 representations received, processed and responded to during 2016. This represented a 7% increase on 2015.



Construction Programme

Cork County Council continued to progress its construction programme during 2016. In excess of 350 units are at various stages of planning and development.

Strategic Policy Committee

Housing SPC met 4 times during 2016. Items such as Choice Based Letting, Incremental Tenant Purchase Scheme, Repair and Lease Scheme and targets under Housing Strategy were discussed. Updates on such issues as the Housing Needs Assessment 2016 and the Homeless Strategy were given. The Anti Social Behaviour Strategy and the Councils Allocations Policy were debated and updated documents were sent from the SPC to full Council for ratification.

Environment

In 2016 the environment directorate delivered wide ranging monitoring, inspection and awareness programs across a range of areas;

Air

Regulated and monitored a range of activities licensable under the Air Pollution Acts including;

- 16 Industries
- 24 Dry Cleaners
- 43 Spray Painters
- 44 Petrol Stations
- 1000+ Solid Fuel Outlets

In addition we dealt with 119 air and noise related complaints.

Energy



Cork County Council in 2016 became the first Local Authority in Ireland to be fully accredited to ISO50001, the international standard for energy management, and in achieving this accreditation has reached its legislative requirements under the EU Energy Efficiency Regulations 2014 ahead of schedule.

Environmental Awareness

The council continued its engagement with the Green Flag Schools initiative with 94 flags being awarded in 2016 and 342 schools being registered under the program.

A wide range of community events and initiatives were also delivered and supported including;

- Carrigaline Re-use Month
- Re-use workshops in West Cork
- Nappy Re-use promotional events
- Fota Education Centre Schools workshops
- Awareness program in relation to septic tanks located near beaches

Environment personnel also attended the 2 days of the Cork Summer Show on 18th & 19th June 2016 to promote greater awareness of:

- Safe Pesticide Use,
- Management of Septic Tanks, &
- Care of Private Water Supplies.
- Animal Welfare Initiatives



Photo : Environment Directorate Staff at Cork Summer Show 2016



Veterinary & Food Safety

- Delivery of inspection programs across 75 registered food premises.
- Ongoing monitoring under contract for Food Safety Authority of Ireland (FSAI)
- Administered over 28,000 dog licenses.

Waste

In 2016 the council continued to operate 11 Civic Amenity (CA) Sites and over 150 Bring Sites across the county.

Number of CA visitors: 262,127

Tonnages of materials collected at CA sites;

Recyclables	13,484 tonnes
Waste	9,496 tonnes

Recyclables collected at Bring Banks: 6,253 tonnes

In the year that the council marked the 20th year of its Annual Litter Challenge, Millstreet and Meelin won the awards for towns and villages respectively.

Water

2016 in numbers:

- 966 samples taken from 177 public drinking water supplies-18,218 parameters analysed.
- 950 Farm Inspections
- 207 samples taken from 160 private group schemes and other small private water supplies
- 213 beach samples
- 102 residential septic tank inspections
- 2050 samples taken from 149 public waste water treatment systems
- 213 inspections of private waste water treatment plants.

Five identified bathing waters were awarded the Blue Flag for the 2016 bathing season; Barleycove, Tragumna, Inchydoney, Owenahincha and Garrylucas .

10 Beaches were awarded the Clean Coast Award; Redstrand, Ballyrisode, Galleycove, Dooneen, Sheeps head, Garinish, East beach Inchydoney , Oysterhaven, Ring, Ardnahinch/shanagarry and Inch beach.

In keeping with a long tradition of promoting excellence in laboratory services, the council's waste water lab in 2016 achieved its 25th unbroken year of accreditation (ISO 17025).

Strategic Policy Committee

The Environment & Emergency Services SPC met on 4 occasions during 2016. Policies adopted included the Annual Environmental Inspection Program 2016 and the Environmental Awareness Strategy 2016 – 2020. Other policy matters considered included;

National Pay by Weight Waste Collection Policy
Bottlehill Landfill Site alternative use proposals
Littering Name & Shame Policy
Litter Management – Signage Control Policy
Noise Pollution on National Roads
Ambient Air Quality Monitoring Policy

A number of these areas will remain under consideration by the committee for 2017.

A sub group of the SPC was also set up in May 2016 to look at the role of the council in relation to Invasive Alien Species. This sub group met 4 times from August to year end. Further meetings will occur in 2017 and a report including policy recommendations will be submitted to the SPC for discussion and adoption.

Photo Wastewater Laboratory Staff mark 25 years of accreditation



Library & Arts Service

Cork County Library aims to empower communities by providing access to resources that educate, inform, enlighten and enrich the lives of their citizens, by supporting and promoting literacy and a love of reading, and by collecting and preserving resources relating to the cultural heritage of Cork county. During 2016, these aims were addressed in a number of ways, including the introduction of free membership for all, the roll-out of a much expanded suite of e-resources and the delivery of *Céad Bliain ag Fás*, the library's programme of commemorative events for the 1916 centenary. The year also saw the positive impact of these programmes and initiatives in the form of increased library membership, issues and visitors.

Statistics for 2016:

Issues 1,754,081

Visitors 1,723,354

Membership 64,192

Internet sessions, including wifi 101,659

Free membership

Cork County Council was delighted to announce free library membership for all from January 2016. This was part of a national initiative under *Opportunities for All*, to abolish library membership fees and remove all financial barriers to accessing library services and borrowing from libraries. With over 1 million books, magazines, newspapers and other collections, in print and electronic formats, the benefits of membership are many.

New online resources

New e-resources were also introduced from January 2016, adding considerably to the library's existing online offering to members. These include Mango language learning, which offers a variety of courses in 71 different languages, from Arabic to Yiddish. Also new to the library is Universal Class, an online service offering over 500 different continuing education courses, in areas such as Business, Parenting, Alternative Medicine and Pet Care. Proquest, an online database of newspapers, both national and international, provides access to full text articles on a wide range of topics using keyword searches. 2016 saw a huge increase in issues of e-resources on previous years, with issues of e-audiobooks and e-magazines more than doubling and issues of e-books more than trebling,

demonstrating the benefits of increased investment in this area.

***Céad Bliain ag Fás* - 1916 centenary at Cork County Library**

Cork County Library's programme of commemorative events for the 1916 Centenary, *Céad Bliain ag Fás*, was launched at Library HQ on Tuesday 26th January by the Mayor, Cllr. John Paul O'Shea, in the presence of Chief Executive, Tim Lucey, the Chair of the 1916 All Party Committee, Cllr. Frank O'Flynn and other distinguished guests. The programme aimed to examine the past while also recognizing how far we've come in the last 100 years and the Ireland we live in today. The programme also encouraged thought about the broader concept of revolution from different angles, making it more accessible to all. The library's commemorative reading list, *Revolutionary Reads*, was also launched on the day and prizes were presented to the winners of the adults' and children's 'Design a commemorative card' competition. The year culminated in Vertigo, County Hall, in the final of a countywide primary schools quiz tournament, which saw 23 teams vie for the title. Other high points during the year included an exhibition curated by the Local Studies team, called *Southern Echoes of 1916*, and the development and delivery of a variety show of music and news from the time, called *The Way We Were*.

Local history and genealogy publications

Cork County Library published a non-fiction book during 2016 entitled *Too Beautiful for Thieves and Pickpockets: a history of the Victorian convict prison on Spike Island*. The book is the culmination of a number of years' research by authors Cal McCarthy and Barra O'Donnabhain, informed both by official historical records and on-site archaeological excavations and provides a comprehensive overview of the lives and times of an infamous penal institution. The book was launched in May and is for sale in local, national and online bookshops, as well as on Spike Island itself. The second publication was a booklet produced by Cork County Library's Local Studies Department, entitled *Walking in the Footsteps of your Ancestors*, and provides an introduction to researching family history. This publication is freely available at all branch libraries.



Formal re-opening of Cobh Library

The launch in 2016 by Mayor of County Cork, Cllr. Seamus McGrath, of the recently renovated Cobh Library, marked the culmination of a long process of conservation and development. Cobh Library is located in the historic Arch building, a former market house and listed building. 2012 saw the commencement of Phase 1 of a large-scale refurbishment project, with urgent work being carried out on the exterior of the building, to conserve its structural and architectural integrity. This work was funded by Cork County Council with grant aid from the DECLG. When more grant aid became available at the end of 2013, work commenced on Phase 2. This involved some internal structural works and a total cosmetic refurbishment of the first floor, meeting all H&S, fire safety and accessibility requirements. Phase 2 was completed in 2015 and allowed the reinstatement of the library in its original location, now beautifully restored, with the addition of a dedicated area for events and exhibitions.

Arts Grant Scheme

In 2016 132 arts organisations were funded through the Arts Grants Scheme and a total of €154,000 was expended. Creative Artist Bursaries were awarded to composer, Ian Wilson, dance artist Luke Murphy, photographer David Creedon, Circus artist, Will Flanagan, Film maker, Pat Collins and artists Michael Holly and Anne French.

Municipal Districts Creative Communities fund

The Creative Communities Fund was introduced in the council budget for 2016 with the specific purpose of providing arts funding to support the development of creative activity in each of the Municipal Districts

Summary of General Objectives

- To ensure that targeted arts funding will be provided to support community based developmental arts initiatives in each of the Municipal District areas, and to assist the Council's work in building more cohesive, vibrant communities, the enhancement of community spirit and pride of place, utilising the particular strengths of local artists and arts organisations.

- To build capacity in communities to undertake and deliver arts projects that are of high artistic quality, which are relevant to that community and which have the capacity to animate a particular community
- To encourage artistic collaborations that will lead to serious engagement between communities, artists and arts organisations.
- To support increased levels of participation in the arts, generally, and to address barriers to participation in the arts including, but not restricted to, locality, social background, ethnicity, disability etc

20 Projects received funding through this scheme in 2016

Arts, Culture and Languages Strategic Policy Committee

Among the issues considered by the Arts, Culture and Languages SPC in 2016 were:

- Development of governing policy for the Creative Communities Fund for Municipal Districts
- Input into the preparation of An Sceim Teanga Public Film in Cork. Overview of development strategy for the Commission
- Decade of Commemorations Plan
- Submission to National Cultural Strategy 2016-2025.

1916 Commemorations

Among the projects developed in connection with the 1916 commemorations by the Arts Office were: The creation of a new play by Lantern Productions based on the life of Thomas Kent, the only 1916 volunteer to be executed outside Dublin. The play toured with a professional cast to Fermoy, Rossmore and Macroom and was very well received by audiences.

The Arts Office provided support and advice to the Ortus Festival for a new music commission referencing 1916 events from Cork composer Sam Perkin. Concerts were programmed in Youghal, Midleton, Cobh and County Hall and were also supported by the youth strand of the 1916 commemorations.



Culture Night

Culture Night is the annual national celebration of the Arts. The Council's Arts Office is responsible for programming and co-ordinating events taking place throughout the county. This year, 55 events were programmed in towns and villages throughout the county. Among the highlights were:

1. Tráthnóna Siamsaíochta do Pháistí / Children's Entertainment Evening organized by Comharchumann Forbartha Mhúscraí in Ionad Cultúrtha an Dr. Ó Loingsigh, International contemporary folk band, This Is How We Fly, delighted an intimate audience in Sirius Arts Centre, Cobh.
2. The Mall Arts Centre, Youghal organised a performance by Youghal Choral Society in St. Mary's Collegiate
3. M'Town, a new community arts space in Mitchelstown, enjoyed a cultural evening with a performance from a local band, open mike, arts & crafts, a photography exhibition and food from a variety of immigrant communities.
4. The newly formed Mallow Arts Collective organized a series of events throughout the afternoon and evening including a Culture Night Concert in St. James' Church featuring The Thomas Davis Pipe Band, Cor Mhagh Ealla, Noely Ward & Ollie Buckley, Cuisle Avondhu and Mallow Integrated Forum.
5. The Cope Foundation, Clonakilty hosted an inclusive drama workshop with actor Alison Glennie.

Visual Arts

The Macroom Visual programme 2016 took place during July, August and early September. Two exhibitions were programmed. Iveleary curated by Norah Norton featured a retrospective of the photographic work of emigrant photographer Dan McCarthy who made a series of photo essays in Inchigeelagh and surrounding areas during the 1950s, 60s and 70's. Tina Darb curated iNNOVATE an exhibition of new design work by leading Cork designers which took place as part of Cork Craft Month

Marc O'Sullivan former art critic with the Examiner curated the John Kingerlee retrospective exhibition in Castletownbere as part of the revitalised Beara Arts Festival.



LHQ Gallery Series, this included the 30 Years touring exhibition from local authority collections. Three exhibitions from the Arts Council collection were programmed, *Estella Solomons prints*, *The Schools Show* and the *Heroes* exhibition. Photographer Tomasz Madajczak showed work created with the Cork Deaf Association around misinterpretations of sign language. A photographic exhibition by Andrew Bradley on the work of the work of international furniture maker Joseph Walsh toured County Library Branches

Arts Development

The Living Space Project, a series of arts events in Mallow devised with the purpose of encouraging greater public engagement in the Arts took place in Mallow July 16 & 23 and August 6 & 14. The programme involved professional artists, youth and community arts groups from the area. The programme involved creative use of public spaces in Mallow and included events on Mallow Plaza, Market Square, Thomas Davis St. Mallow Library and Mallow Castle Grounds

Artists Residencies

Artist Tom Weld began a year long residency at Marymount Hospice with users of the Hospice respite service under the theme of Heroes. Art at the end of Life:

The Arts Office continued a rolling residency programme on the West Cork Inhabited islands with artists Angie Shannahan, Eileen Singleton and Jacqueline O'Driscoll working for an extended period on Bere Island, the focus of which was a whole-of-community multi media memory project resulting in a workshop and exhibition programme including an exhibition at the Sara Walker Gallery in nearby Castletownbere

Council maintained its support of the West Cork Dance Residency managed by West Cork Arts Centre with support from the Arts Council.

Performing Arts

The Arts Office funded the Hydra Quintet, an ensemble of highly talented young musicians from Cork to perform at festivals and venues in a series of recitals during the summer. Performance took place at Skibbereen Arts Festival, Daniel Corkery Summer School, and St. Barrahanes Festival. St. James church Mallow, Sirius Arts Centre and Mall Arts Centre. For Heritage week the Arts office funded The Hibernian Muse early music ensemble

to perform in venues in Youghal, Midleton, Kilworth, Cobh and Mallow

In the area of theatre, the West Cork Fit-Ups is a long standing collaboration between the Arts Office and Blood in the Alley theatre co. and is designed to bring professional theatre productions to small rural locations. The programme has over the past eight years built a strong local following and national awareness

The programme was expanded in 2016 to North and East Cork on a trial basis. Performances featured Fishamble's and Pat Kinevane's trilogy plays 'Forgotten', 'Silent' and 'Underneath'. Red Bear's production of 'HARDER, FASTER! MORE' Kabosh Theatre's 'Those You Pass On The Street' and Theatre Royal Waterford's 'My Real Life' Heir Island, Venues were Spike Island Bere Island, Sherkin Island, Whiddy Island, Kilcrohane, Goleen, Glengarriff, Timoleague, Baltimore and Ballydehob, and in North and East Cork in Fermoy and Youghal The Arts Office also funded development of a new dance work by Luke Murphy

Arts in Health

CCC continued its involvement in the West Cork Arts for Health programme in partnership with West Cork Arts Centre, Cork ETB and HSE South. The programme takes place in eleven geographically widespread rural locations and includes the five Community Hospitals, Bantry Hospital and five Day Care Centres in West Cork. The programme is facilitated by an interdisciplinary team of artists and is coordinated by the West Cork Arts Centre

Library Arts Programme

- The Cork author Billy O'Callaghan began work on a library based residency programme in April. His residency involved work with individual writers and with Library based writers groups based in Bandon Skibbereen Mallow, Mitchelstown and Midleton.
- The arts Office is responsible for the publication of the Library and Arts Service annual Short Story collection. Bunker and other Stories, the 13th volume in the Co. Library and Arts Services short stories series was launched in May. This anthology features twenty previously unpublished short stories and is open to writers living in Ireland.
- The Arts Office provides an arts programming service in all 28 branch

libraries in the county. The programme includes Bealtaine, Summer Arts, Children's Book Festival Among the featured Children's authors in Libraries in 2016 were Kieran Mark Crowley, Judi Curtin, Carmel Ui Cheallaigh, Gerard Whelan, Marita Conlon McKenna, Paula Leyden, Wayne O'Connor, Ann Dalton, Sheena Wilkinson, E.R Murray, Alan Early and Sarah Murphy

Artist in Education

In 2016 projects included:

- Composer in the Classroom: Four composition projects in second level schools in Mallow and Glanmire from January and in Bandon and Midleton from September.
- Tuning Up is the Council's Music in Schools programme. In 2016 the programme featured London Chamber Brass, Redmond O'Toole and Kim Sheehan, The Ortus trio, Eagda Ensemble and the Irish Guitar Quartet based woodpecker recorder quartet.
- Theatrix (Circus in schools) is a project undertaken in partnership with Aaran Towers formerly of Cork Circus. 12 Schools participated in this programme in 2016.

Professional Development

The final stage of *Unfold* a training and creative engagement project enabling three county based visual artists work with Cork Printmakers was exhibited at the West Cork Arts Centre. The artists involved were Simon English, Rob Monaghan and Sarah O'Brien, who worked with printmakers Johnny Bugler, Rosie Cleary and Dominic Fee. In 2016 the Arts Office in collaboration with our Tourism section provided a short targeted training programme for key arts Festivals in the county. This was delivered through AOIFE using a mix of one-to-one sessions and group training. Special emphasis was placed on development of marketing skills.



Planning

Development Management

Cork County Council received 4,077 valid planning applications in 2016. In addition, 158 applications were received to extend the duration of existing permissions. Valid applications increased by approximately 13% over 2015. A total of 2,737 decisions were made, 2,553 of which were decisions to grant and 184 decisions to refuse. A total of 1,265 applications were deferred for further information.

Pre-planning Meetings

622 pre-planning meetings were held in 2016. Appointments can be arranged by contacting 021-4285957

Enforcement

Total number of cases subject to complaints that were closed	174
Number of enforcement procedures taken through warning letters	504
Number of enforcement procedures taken through enforcement notices	25
Number of prosecutions	9
Total number of cases subject to complaints that were investigated	316

Housing Estates

10 Estates were Taken-in-Charge in 2016 bringing the total estates taken-in-charge by the Council to 792. A further 71 applications are on hand and being processed.

Housing Infrastructure

During the latter part of 2016, as part of its response to the Governments Action Plan for Housing and Homelessness, a Housing Infrastructure Implementation Team was established to accelerate the delivery of infrastructure essential to the delivery of new housing. Initially the team will focus on the infrastructure required to support housing development on the Monard Strategic Development Zone and eight other Major Urban Expansion Areas identified in the County Development Plan 2014. Applications have been made to the appropriate agencies for funding and these will be progressed in early 2017.

County Development Plan 2014

The County Development Plan came into force on 15th January, 2015. The Plan sets out an overall strategy for the proper planning and development of the County for a 6 year period.

Local Area Plans

The Local Area Plans set out the land use planning strategy for the development of the towns and villages of the County and focuses on the local level implementation of the overall strategy as set out in the County Development Plan 2014.

In 2015, the Council commenced the process of reviewing the plans, and new plans will be in place by August, 2017. A new Local Area Plan will be prepared for each of the eight Municipal Districts. In November, 2015 the Council published 8 no. Public Consultation Documents to provide a basis for consultation with the public. Following on from that, a draft Local Area Plan was prepared for each Municipal District and published on 16th November, 2016 with public consultation taking place thereon until early 2017. The Town Development Plans adopted by the former Town Councils remain in force pending the making of the next County Development Plan in 2020.

National Planning Framework

The Government is preparing a 20 year Strategy (the National Planning Framework) to guide future development and investment decisions. This Strategy when finalised will replace the National Spatial Strategy. A Joint Submission from Cork County Council and Cork City Council to the National Planning Framework is currently under preparation and will be lodged as part of the consultation process early in 2017.

Strategic Policy Committee No. 1 – Planning & Strategic Development

The Planning SPC met on four occasions in 2016 and discussed a number of planning policy issues as follows:

- Review of the Local Area Plans
- Proposed National Planning Framework (Previously National Spatial Strategy)
- Development and Infrastructural Challenges – County Cork
- Monard Strategic Development Scheme – 2nd Scheme
- Vacant Sites Register and Levy Provisions of the Urban Regeneration and Housing Act, 2015.



Heritage

2016 was an exceptional year for heritage in the County of Cork, particularly as the centenary of 1916 was commemorated. The five hundred plus events in the 2016 County Cork Centenary Commemorative Programme, combined with other three hundred heritage events of a wider nature, resulted in the County's highest ever number of documented heritage related events. These events were all promoted online at www.corkcoco.ie/heritage as well as via a regular email update, sent to over 1,200 recipients. Community groups led, followed and supported a whole range of events and were the reason why the Centenary Year of 1916 was such a success in Cork. Indeed, the role of the people of Cork in commemorating 1916, and the hard work of the Council's Executive and 1916 Centenary Committee, was noted at a National level, with Cork County Council receiving the Public Sector Magazine's National Heritage Award for its work in supporting the 2016 Programme through its website.

Heritage Centenary Sites of Rebel County Cork was the 4th instalment of the "Heritage of County Cork" publication series which received a citation of excellence at the Chambers Ireland Excellence in Local Government Awards 2015. The publication looks at Cork's pivotal role in the defining moments in the history of Ireland and has proved very popular to date, it was launched by the Mayor of the County of Cork, Cllr. Seamus McGrath and Cork County Council Chief Executive, Tim Lucey, with Director of Services, John O'Neill and Heritage Officer, Conor Nelligan on December, 12th 2016.

Further promotion of heritage in the County was by way of participation in the Celebrating Cork Past Exhibition in the City Hall on September, 30th, 2016, which is now in its 8th year. As part of the event and in accordance with the exhibition theme of "1916 Commemoration", Cork County Council funded a souvenir programme for the day, documenting the range of over 100 heritage groups from throughout the City and County who have partaken at the event over the years. The Heritage Unit of Cork County Council also participated in the Cork Summer Show on Saturday and Sunday, 17th and 18th June, 2016.



Fire & Building Control

Fire Service Operations



Total number of turnouts to fires in 2016	1,248
Average of turnout times	05:23
Average of response times	14:00
% of calls with a response time of less than 10 minutes	39.25%
% of calls with a response time of between 10 and 20 minutes	42.68%
% of calls with a response time greater than 20 minutes	18.05%
Total number of turnouts to non-fire emergencies in 2016	617
Average of turnout times	05:45
Average of response times	15:29
% of calls with a response time of less than 10 minutes	29.54%
% of calls with a response time of less than 20 minutes	53.02%
% of calls with a response time greater than 20 minutes	17.43%

In February 2016 a Fire & Emergency Operations Plan, as required by Section 26 of the Fire Services Act, was adopted by Council to cover the period 2016 to 2021. The purpose of this Plan is to state Fire Department policies and to detail the related implementation programmes which the Fire Department has for the period of the Plan.

In May 2016 the Fire & Building Control Department successfully retained OHSAS 18001 accreditation for its safety management system following an annual surveillance audit by the National Standards Authority Ireland (NSAI).

A comprehensive training programme is undertaken by the Fire Department each year. The following is a summary of training courses organised in 2016:

- Recruits Course
- Breathing Apparatus Wearers
- Compartment Fire Behaviour
- Water Awareness
- Flood First Responder Training
- Fall Arrest Training
- Hazardous Materials
- Pump Operator
- Pump Maintenance
- Breathing Apparatus Equipment Maintenance
- Occupational First Aid
- Medical First Responder
- Road Traffic Collisions
- Heavy Goods Vehicle Rescue Techniques
- Hiab Crane
- Emergency Services Driving
- Sub-Officer course
- Station-Officer course
- Fire Services Instructor

Fire Prevention

The following statistics relate to the number of Fire Safety Certificate applications received and the number of Fire Safety Certificate applications granted in 2016:

Month	No. Fire Certificates received	No. Fire Certificates decided
January	17	33
February	27	27
March	45	24
April	35	38
May	31	37
June	24	32
July	37	31
August	34	23
September	29	21
October	37	34
November	37	23
December	12	33
Total	365	356

The following is a summary of Community Fire Safety activities which were undertaken in 2016:

- Road Traffic Collision demonstrations for transition year classes
- Presentations on Fire Safety Awareness to Islanders in West Cork
- Fire Safety Awareness stand at the Home and Garden Festival in Mallow
- Fire Safety Awareness stand at the Cork Summer Show
- Chip Pan Fire demonstrations

At the end of each school year Cork County Council Fire Department visits selected Primary Schools. These visits were again undertaken in 2016. The visits are very successful as they allow the Fire Department to convey the fire safety in the home message through the children into the home environment.

As part of Fire Safety Week 2016 Cork County Council Fire Department conducted a targeted Fire Safety Awareness Campaign in four station ground areas (Crosshaven, Charleville, Dunmanway, and Cobh). Statistically these were the four areas that had the highest rate of chimney fire call-outs in the county. In addition, the Fire Department conducted a Christmas Fire Safety Awareness campaign through social media and the distribution of campaign posters locally.



Building Control



The following statistics relate to the number of valid commencement notice/7 day notice submissions received in 2016:

Month	No. of Commencement Notices and 7 Day Notices made valid
January	77
February	88
March	91
April	111
May	117
June	107
July	116
August	108
September	104
October	99
November	78
December	42
Total	1,138

The following statistics relate to the number of Disability Access Certificate applications received and the number of Disability Access Certificate applications granted in 2016:

Month	No. Access Certificates received	No. Access Certificates decided
January	13	25
February	20	19
March	21	22
April	21	24
May	23	21
June	21	24
July	31	28
August	15	23
September	29	24
October	26	28
November	31	21
December	13	25
Total	264	284

Major Emergency Management



The Major Emergency Management Committee and the Crisis Management Team met on several occasions during 2016, most notably in response to the December 2015/January 2016 weather related events.

Major Emergency Plan & sub-plans

- The Major Emergency Plan was revised and re-issued
- The Severe Weather Plan was revised and re-issued
- The Flood Emergency Response Plan was revised and re-issued including Local Flood Actions Plans for Skibbereen, Clonakilty, Bantry, Skibbereen, Dunmanway, Bandon, Carrigaline/Douglas, Glanmire, Middleton, Youghal, Mallow & Fermoy North

SEVESO Programme

The following External Emergency Plans were finalised and re-issued following public consultation, post-exercise review and report:

- Calor Gas Tivoli, Cork
- FloGas Tivoli, Cork
- IDL Middleton
- Novartis Ringaskiddy
- Pfizer Ringaskiddy

Work has commenced on the preparation of a new External Emergency Plan for IDL, Dungourney, with the exercise likely to take place in Q1 2017

Work is also progressing on finalising the Inter-Agency Plan for Jack Lynch Road Tunnel. The draft plan was exercised on 21st October, 2016.



Civil Defence



The primary role of Civil Defence is to provide 2nd line emergency response to the Principal Response Agencies (PRAs) in the areas of severe weather and flood response, missing person search, communications and voluntary emergency ambulance capability. Volunteers are professionally trained in a wide variety of skills. Training exercises are regularly undertaken with the PRAs and other Voluntary Emergency Services to maintain a high level of readiness and to streamline procedures.

Civil Defence Units responded to several emergency operations, provided first-aid and ambulance support at various events, and participated in a range of inter-agency training exercises and meetings throughout 2016.

The Civil Defence safety management system was accredited to the OHSAS 18001 Standard during 2016.

The introduction of aerial search drones in 2016 has greatly enhanced Civil Defence capabilities. Civil Defence Ireland has developed a number of Small Unmanned Aircraft (SUA) search teams which are deployed geographically in accordance with the Emergency Management Regions. There are currently two SUA teams for the southern region, based in Skibbereen and Kinsale. Each team consists of two SUA pilots, fully licensed and accredited with the Irish Aviation Authority.



Community & Organisational Development

Community Development

Local Community Development Committees (LCDCs)

Three *Local Community Development Committees* (LCDCs) were selected to become the LEADER Local Action Groups (LAGs) for North, South and West Cork.

The LAG's will be responsible for managing and administering of €13.93M under the LEADER programme 2014-2020 in Cork County.

The 3 no. Cork County Local Community Development Committees (LCDCs) continued to deliver progress during 2016. The Committees:

- Led the preparation of the community elements of the Cork County Local Economic & Community Plan
- Monitored and reviewed the performance of the Social Inclusion & Community Activation Programme (SICAP)
- Developed LEADER Local Development Strategies

The rollout of the LEADER programme 2015-2020 commenced in autumn 2016.

Cork County Council agreed to provide 25 per cent supplementary local development funding to support LEADER in the county. This additional funding of €3.5m will be available to communities and will be a huge boost to communities enabling additional projects to be carried out.

There are six Local Development Companies – Avondhu Blackwater Partnership, Ballyhoura Development, IRD Duhallow, SECAD, Comhar na nOileán, and Údarás na Gaeltachta operating as LEADER Implementing Partners.

A press launch took place on 1st December on the programme commencement with information on LEADER and calls for funding on www.leadernorthcork.com, www.leadersouthcork.com and www.leaderwestcork.com

Social Inclusion Community Activation Programme (SICAP)

This programme commenced in April 2015 with the awarding of 7 SICAP contracts ending December 2017. This resulted in an investment of €1.87m for 2016 for the County. The aim of this programme is to reduce poverty, promote social inclusion and equality through local engagement and collaboration. The programme is intended to improve the life chances and opportunities of those who are marginalised in society.

Social Inclusion & Community SPC

In 2016 the SPC under the Chairmanship of Cllr. John Paul O'Shea developed a Social Inclusion Statement for the Council for use by all staff and Members. 2016 was the first year of a 3 year programme of support for the Foróige Summer Recreational Scheme overseen by the SPC. A number of groups presented their work to the SPC throughout the year; these groups included the Comhairle na nÓg, Cork Age Friendly Committee and Jigsaw Mental Health Services along with regular updates from the LCDCs and the PPN.

Cork Comhairle na nÓg

Comhairle na nÓg the Youth Council for County Cork which is coordinated by Cork County Council had 44 members in 2016 and met 16 times over the course of the year. Their AGM was held in County Hall on 20th of October 2016 with 75 people in attendance. In 2016 they continued their work on affordable public transport for Young People.

Public Participation Network (PPN)

The Cork County Public Participation Network (PPN) was established in February 2015 and as of January 2016 there are over 900 member organisations. A 22 member Secretariat or steering group oversees the day to day administration of the PPN and the PPN Co-ordinator (appointed in 2015) acts as a resource worker for the Secretariat and the wider PPN. In 2016 the focus of the PPN was on developing a Communications Strategy to facilitate enhanced communication between Cork County Council and the Community & Voluntary, Social Inclusion & Environment sectors. This involved developing a brand identity for Cork County PPN, a PPN communications database, a



dedicated PPN website, Facebook page, Twitter account and quarterly PPN newsletters.

Organisational Development

The following performance and efficiency measures were advanced during 2016:

- Preparation of the Cork County Council Service Delivery Plan for 2016
- Advancement of the Council's Customer Services Transformation agenda, including YourCouncil.ie customer services online portal which became operational in December 2016
- Compilation and analysis of Service Indicators data to identify opportunities for improved service delivery
- Reported on the Council's compliance with the Public Spending Code
- Performance Management and Development System (PMDS) – continued implementation, training and rollout for both indoor and outdoor staff grades
- Risk Management – a Risk Management Oversight Group was put in place, the Corporate Risk Register was reviewed bi-annually, while Directorate Risk Registers were also reviewed and maintained
- Maintenance of the Council's Service Catalogue which details citizen services delivered by Cork County Council

Economic Development & Tourism

Economic Development Fund:

In 2011 Cork County Council introduced the Economic Development Fund to fill the gaps in existing funding mechanisms that supported economic development and job creation whilst avoiding duplication or bureaucracy.

The Local Government Reform Act 2014 enlarged the Council's role in the promotion of economic and job creation requiring a revision of the Council's

priorities. The Economic Development and Enterprise SPC adopted these revised set of priorities for the allocation of support from the Economic Development Fund in 2015:

- Support for Strategic Marketing and Tourism
- Support for Partnerships with Local and Regional Stakeholders
- Support for Town Retail / Development
- Support for the Development of Food Production and Export Supports
- Support for Co-Funding Initiatives

These revised priorities will facilitate a focused, plan led, evidence based approach to inform the allocation of funds for sustainable economic development and job creation. This approach is better able to respond to opportunities as they arise and ensures that the Fund is used appropriately to develop the enterprise ecosystem of the county. It is proposed to review the EDF priorities again following areas the adoption of the LECF

Supports for Partnerships with Local and Regional Stakeholders include:

Water Systems and Services Innovation Centre:

This is a partnership between Cork County Council, Cork City Council and CIT which seeks to respond to national and international demands for technically innovative solutions to a range of problems in the water industry. To date it has assisted companies to develop 'smarter' water systems and realise ideas for new products and services that have contributed to sustain / create jobs, increase sales, and generate export opportunities.

WSSIC, hosted at the Nimbus Centre at Cork Institute of Technology (CIT), is managed by personnel with water-sector expertise and draws on the skills of Nimbus personnel to carry out its projects. It has undertaken 35 projects, ranging from large scale Commercialisation Funds, to small scale €5k Innovation Vouchers. Industry has contributed in-kind contributions to projects. WSSIC has engaged with approximately 110 Irish water sector companies and a number of foreign based companies. WSSIC consider that their interventions have created or sustained 35 jobs and estimate that 80 – 100 additional jobs may be created over the next three years, based on the solutions already delivered to companies.



IGNITE: The IGNITE Graduate Business Innovation Programme harnesses the resources of Cork County Council, Cork City Council, the Local Enterprise Offices of Cork City and County, University College Cork, industry partners and business leaders to support recent third level graduates to start technology-based, export-orientated, scalable businesses in the region.

The Programme has supported almost 50 start-ups and over 60 founders since it launched in 2011. Of these, 32 businesses have gone on to employ 90 people. A number of the start-ups have grown to employ between 5 and 10 full time staff, have accessed international markets, have raised private investment of €250K or more and are poised for further growth. Cork County Council has agreed to continue its support for this initiative until 2018.

Cork Smart Gateway: This initiative was established by Cork County Council, Cork City Council, Nimbus Research Centre and Tyndall National Institute and seeks to build on the existing assets, attributes and experiences to help position Cork as a 'World-Class Smart Region

The Smart Gateway aims to enhance the reputation of Cork as an attractive place to live, work, visit and invest. A place where public infrastructure and public service provision utilise best in class technology solutions and one which allows all stakeholders to participate in decision making and enjoy an enhanced environment. This initiative will compliment and support the already large number of organisations in Cork who are working on smart solutions to improve the physical realm, from energy conservation to open data. The Smart Gateway provides a forum to allow these organisations to share and collaborate together while also marketing the Cork region as a smart destination internationally.

Cork Screen Commission: Cork Local Authorities have jointly procured the services of Pooleen Productions to manage the Cork Screen Commission for the period 2015-2018. The contract provides for Forward Planning, Production Support, Marketing and PR and training services for the promotion of Cork as a centre for screen productions.

Cork Science and Innovation Park: The Cork Science and Innovation Park (CSAIP) at Curraheen is an ambitious proposal to deliver significant job creation and economic development opportunities. In developing this key element of infrastructure; Cork County Council together with its strategic partners, the City Council, UCC, CIT, IDA, EI, SFI, DJEI and the HEA will bring together researchers, entrepreneurs, academics and technology intensive enterprises to drive innovation, economic development and job creation regionally and nationally.

Much of the preparatory work for the development of a Science and Innovation Park in Curraheen is complete. The Council will continue to work with parties proposing developments to ensure that any challenges encountered can be overcome so as to achieve a commencement of development at this location and a realisation of the vision for the Park.

In March 2016, UCC received Planning Approval for the development of a 4,000m² Innovation and Incubation Building, at its lands within the Park. This will be the first building on the University's 45 acre precinct which is one of 6 precincts in the park with a total area of almost 250 acres.

Asia Summit, Cork: Since the late 1990's all government departments have been embedding sector based strategies to promote bilateral relations with China and the other Asian countries. Nine of the 10 fastest growing mega-cities in the world are in Asia and by 2025, will account for almost half of the world's economic output, overtaking Europe and North America combined.

In 2015 and 2016, Cork County Council, Cork City Council, Cork Institute of Technology and Cork Chamber of Commerce partnered with Asia Matters, Ireland's leading centre of thought leadership in relation to EU-Asia trade, investment, economics and international relations to host the Asia Cork Summit in Cork. The 2016 summit, held in June, included the Asia Ireland Food & Agritech Forum with KPMG; a China Ireland Education Forum and a China Ireland Tourism forum. The summit provided Cork companies with an insight into sector specific opportunities that exist in the Asian and Chinese markets.

In addition to the Economic Development Fund activities, Cork County Council is involved in a



significant number of economic related initiatives, to provide support for existing and emerging businesses such as the ongoing refurbishment and restoration of Camden Fort Meagher, an iconic visitor focused cultural, heritage and community facility in Crosshaven.

In collaboration with Crosshaven Community Association and volunteers from Rescue Camden; the Council has progressed the redevelopment of Camden Fort Meagher over the last 6 years. The Council is establishing a new legal entity to manage the project through the next phases of development. This will also entail the preparation of a Masterplan to guide the conservation, renovation and development of Camden Fort Meagher as an attractive tourist destination within the Cork Harbour area, providing year round access and capable of facilitating corporate events, educational and historical tours etc.

Town Retail / Development

The retail sector in rural towns and villages has suffered during the recession. The Beacon Retail programme has raised the capacity and awareness of retailers and has provided them with support and mentoring which has led to job protection and creation. 18 towns have been assisted to date. A Christmas shopping initiative was also run with free parking in towns and a drive for people to shop in their local town.

Development of Food Production and Export Supports

Cork County Council launched its food Incubation Kitchens in Carrigaline in 2016 where fully equipped food grade commercial kitchen space can be rented by the hour in a state of the art kitchen. This facilitates small food companies to grow before moving to their own facilities. Small scale food production facilities continue to be rented to such growing food producers and tie in with other Council initiatives; enterprise training, mentoring and supports in preparation for entering international markets.

Industrial Estates, Business Parks & E Centres

Cork County Council provides a range of property options, including land, sites and units, across the County to support economic development initiatives for existing and emerging enterprises. 2016 saw a pick up in interest in these options following the economic crisis of the previous 7-10 years

Cork County Council provides Hot Desking facilities, own door offices and training / meeting rooms in our E-Centres throughout the County. The Council supports the E Centre project both through direct provision in Bantry and Fermoy and in conjunction with bone fide community organisations in five other centres across the County.

Tourism

Strategic Policy Committee

The Tourism SPC met on 4 occasions in 2016 and discussed a number of issues such as the following:

- Growing Tourism in Cork – A Collective Strategy
- Development of the Draft Motorhome Policy
- Trails for Tourism – A Policy to Maximise the Economic Benefit to the County
- Development of a Whale & Dolphin Trail
- Local Economic Development Plan Process
- Greenway Projects
- Public Participation Network
- Regulation of Lobbying Act 2015
- Local Economic & Community Plan (LECP)
- Tourist Offices
- Cork Airport flights

Growing Tourism in Cork – A Collective Strategy

1. Following on from the launch of the strategy the board of Visit Cork has been constituted. This is the entity under which the actions of the strategy will be delivered over the next five years working closely with relevant stakeholders.
2. The positions of Tourism Destination Manager and Sales & Marketing Manager have been filled and are considered critical to the successful implementation of the strategy.



Tourism Infrastructure Update

- **Beara Breifne Way** : Completion of the Cork Section
- **Ilen River Blueway**: Officially opened in July, 2016
- **Beara Horse Trail**: Development of phase 1 of the first Horse Trail in Ireland from Castletownbere – Allihies - Urhan was completed with the assistance of REDZ funding
- **Wild Atlantic Way**: The installation of interpretative panels and photopoints at 34 sites was completed.
- **Ireland Ancient East**: Co Boundary signage and 4 no. orientation panels were installed.
- **North Cork Heritage Trails**: Currently in the early stages of development.
- **Spike Island**: Phase 1 works at a total cost in excess of €5m were completed.
- **Clockgate, Youghal**: Internal fit out & interpretation of the building was completed and opened to the public in Q4, 2016.
- **Michael Collins House, Clonakilty**: Officially opened in April, 2016

Submissions to Fáilte Ireland Capital Grants Scheme for Large Scale Tourism Projects

In line with Fáilte Ireland's Tourism Investment Strategy 2016 – 2022, €65m will be made available over the period 2016 – 2022. Cork Co Council has submitted the following applications and is awaiting the outcome of same:

- Dursey Island Cable Car & Visitor Centre
- Kinsale Wild Atlantic Way Plaza on the Short Quay incorporating interpretation of the Battle of Kinsale & Lusitania Tragedy
- Main St, Kinsale - Upgrading of Streetscape
- Spike Island – Phase 2

Marketing Supports

Cruise Tourism in West Cork: The services of a Tourism Consultant have been engaged for a two year period to work on our behalf to encourage additional cruise liners to visit West Cork.

Support to Cork Airport Marketing: Cork Co Council has committed €100,000 to a €1m co-operative marketing programme led by Tourism Ireland.

Festivals/Events: Cork County Council supported a significant number of festival/events in 2016 approving in excess of €350,000

Cork County Local Economic and Community Plan

This plan is the first step in a process that seeks to support Community Development and Economic Development initiatives at a local level. Work on the preparation of the plan commenced in Summer 2015. The plan was adopted by the Members of Cork County Council in July 2016.

Places that have a clear vision, that offer opportunities and that are pleasant to live in, are the places where people want to live. In turn, investment is drawn to those places to where people are attracted. Hence, if we can collectively make Cork a high quality place to live, focus on providing opportunities to residents and set our endeavours within a long-term sustainable strategy, we will set the foundation for Cork's continued success.

In providing a future vision for Cork, the plan seeks to identify the key assets that have underpinned Cork's overall success as well as those that will be critical to its development in the future. By managing these assets successfully, the plan seeks to establish a process within which we can – collectively – ensure that Cork can compete internationally as a flourishing place to live and work.



Finance

The Finance Department is responsible for the overall financial management of the Council's resources, both Revenue and Capital. Its duties include the making of all payments including creditors, payroll, loan repayments, and insurance premiums; income management oversight including the recoupment of government grants and subsidies. It is responsible for the necessary work on the preparation and presentation of the Annual Budget, Capital Programme and the Annual Financial Statement; maintaining financial records and the making of various statutory reports and returns. The Department's duties include the collection of commercial rates and housing loans. In the course of its work, the Finance Department also liaises with other Directorates and Offices on a regular basis. It develops and implements financial policies and structures for Cork County Council and provides support services to the organisation. The main units within Finance include:

- Housing Loans
- Payroll
- Payments
- Insurance
- Non Domestic Water
- Procurement
- Financial Accounting
- Management Accounting
- Motor Tax
- NPPR
- Rates & Collection

Commercial Rates

Commercial Rates collected in 2016 amounted to €117.1m. Of this sum, €1.08m was ring fenced for use in the Council's Economic Development Fund. Separately a further €1m was ring fenced for the Council's Town Development Fund, which is designed to facilitate the Municipal Districts in supporting local town development.

Cork County Council is now responsible for levying and collecting rates in the former administrative areas of the Town Councils of Clonakilty, Cobh, Fermoy, Kinsale, Macroom, Mallow, Midleton, Skibbereen and Youghal following their dissolution under the Local Government Reform Act 2014. In accordance with the provisions of the Act, the process of harmonising the various Annual Rates on Valuation (ARVs) commenced in 2016. It is anticipated that the harmonisation process will be completed by 2020 with former Town Council ratepayers transitioning to the overall county ARV

of 74.75 on a graduated basis, thus not being charged at the full county multiplier of 74.75 until 2020.

2016 marked the second year of a new Rate Grant Scheme, which is applicable to all ratepayers (in county areas only) who are tax compliant or have improving accounts and is principally designed to assist SMEs. The grant for eligible accounts was 4% of the 2016 rate charge subject to a maximum bill of €3,000 - equivalent to a maximum grant of €120. In all, 6,164 accounts qualified for a grant at a cost of €508,044.

Non Domestic Water

Cork County Council operated as agents of Irish Water for non domestic water billing under an SLA contract for the provision of the water services function. All revenues collected in 2016 were dealt with under the remit of this agreement.

Motor Tax

The Council's Motor Tax section continued to provide both counter and postal services for Cork County and City. In 2016, €32.67m was collected in Motor Tax fees and this income was transferred to the government. 152,179 tax discs were issued during 2016. The Motor Tax office continued to deal with related motor taxation issues that cannot currently be dealt with online including trade plates, refunds, exempt vehicles, Garda and Solicitor's enquiries, and trailer registrations. Total transactions for the year were 188,244.

Insurance

The Insurance section maintains and manages the varied insurance policies that are in place to ensure that there is sufficient cover for risks arising from the Council's wide range of operations. There are also policies in place for the protection of the range of assets of Cork County Council

This section also receives all Public Liability and Employers Liability claims and works with the Council's insurer, Irish Public Bodies, in dealing with these claims.

NPPR

The NPPR charge applied to all residential properties which were not occupied by the owner(s) as their principal private residence for the years 2009 to 2013 inclusive. Cork County Council continued to collect outstanding monies due on NPPR in 2016 and dealt with requests for certification regarding NPPR liability for properties sold within Cork County.



Revenue Collection 2016 (per Appendix 7 Draft AFS 2016):

	Housing Rents & annuities	Commercial Rates	Housing Loans
Total Amount Due	17,877,075	135,254,059	9,117,235
Total Collected	16,685,965	117,787,157	4,995,970
% Collection	93%	88%	55%

Extract of Draft AFS 2016:

Revenue Account	2015	2016
Total Expenditure	270,333,574	288,901,208
Total Income	302,149,983	313,582,132
Surplus of year before Transfers	31,816,409	24,680,923
Transfer to Reserves	(30,200,903)	(24,119,263)
Overall surplus/(deficit) for the YEAR	1,615,506	561,660
Opening Revenue Reserves	10,601,836	12,217,336
Prior Year Adjustment	-	
Closing Revenue Reserve	12,217,343	12,778,997

Statement of Financial Position	2015	2016
Fixed Assets	8,034,808,903	8,139,648,636
Work in Progress	57,231,371	57,851,591
Long-term Debtors	194,680,131	142,218,123

Current Assets

Stock	569,748	600,312
Trade Debtors and Prepayments	51,676,187	59,461,131
Bank Investments	164,509,864	163,671,522
Cash at Bank	-	7,869,936
Cash in transit	52,672	52,671
Total Current Assets	216,808,472	231,655,571

Current Liabilities

Bank Overdraft	5,323,588	-
Creditors and Accruals	98,115,673	119,902,288

Nett Current Assets **113,369,211** **111,753,284**

Long Term Liabilities

Loans Payable	414,577,969	392,676,370
Refundable Deposits	10,422,866	12,149,535
Other	42,345,194	2,308,234
	467,346,029	407,134,138

Net Assets **7,932,743,585** **8,044,337,495**



Municipal District Operations & Rural Development

This new Directorate was established in September 2016 as part of the organisational restructuring. Its main functions are:-

Responsibility for developing stronger co-ordination within and across all the 8 Municipal Districts,
Increasing the focus on the delivery of services locally and also on town development / management,
Developing arrangements with functional directorates to maximise the operational matters that can be dealt with at Municipal District meetings,
Supporting rural development programmes such as town & village renewal and those schemes that may emerge from Government policy or programmes.

Community Support:

Over €1.5 million was awarded to Community and Sporting Groups across 8 Municipal Districts under the Amenity Grant, Capital Grant and Community Contract Schemes. The grants, funded from the General Municipal Allocation, supported local festivals and events, development and improvement of sports and recreational facilities, community halls, amenity walks and Tidy Towns initiatives.

Town Development Fund:

The Municipal Districts received a Town Development Fund allocation of €1 million in 2016 to support projects that would have an economic benefit in the towns located there.

Among the projects supported were: targeted painting schemes in a number of towns across the County; a Community Hedge Cutting scheme in West Cork; a Community Bus for Glanmire; support of business organisations in a number of towns; working with local tourism groups to develop or upgrade Tourist offices in Fermoy, Macroom and Cobh; developing outdoor gyms; support for CCTV schemes in a number of towns; upgrading of public realm projects; and the supporting of the Cruise Liner businesses in Cobh and Kinsale.

Burial Grounds:

Municipal Districts maintain almost 300 Burial Grounds across the County and issue Grants of Burial in respect of individual grave plots. New Bye Laws were adopted during 2016 in relation to the erection of Headstones in Council owned cemeteries in Cork.

Derelict Sites:

Municipal Districts, in conjunctions with local Roads Engineers continued to identify and deal with Derelict Sites across the County.

Other Developments:

Ballincollig/Carrigaline

Work continued on the upgrading of the Ballincollig Regional Park with the path network extended and footpaths from the Eastern entrance of the Park upgraded. The Municipal District supported the community in Douglas who were one of the 3 representatives in the Pride of Place Awards, held in Belfast and who were National winners in their category. The District continued to maintain the Columbarium wall at St. James Cemetery, Chetwynd, which is the only such facility in the County.

Bandon/Kinsale

Bandon/Kinsale MD supported the provision of a new outdoor adult gym in Kinsale. They also worked with the Council's Arts Office in assisting a site specific theatre project and public art project in Innishannon. Kinsale continued its lead as the first age friendly town in Cork County with the installation of age friendly street furniture and dropping of footpath kerbs to reduce possibility of accidents

Blarney/Macroom

The District worked closely with local businesses and An Garda Síochána in rolling out a system of CCTV cameras across the town of Macroom. Council staff and outside contractors were involved in upgrading of amenity areas such as the entrance to Macroom Castle and the development of Inchacomain Park, Blarney. The tradition of Fair Days in Macroom was supported and developed with the assistance of the Municipal District, with four successful events taking place during the year.

Cobh

The Cobh Municipal District worked closely with community organisations in the towns of Cobh, Carrigtwohill and Glanmire to upgrade the Christmas lights in each town, and to purchase artificial Christmas trees for Cobh and Glanmire. Council staff worked in partnership with Tidy Towns organisations across the District, and the Council were happy to help Cobh retain its Gold Medal in the Tidy Towns Competition. The Municipal District worked with Coral Leisure in relation to the installation of new gym equipment at a cost of €170,000 in the Leisure Centre in Cobh.

Fermoy

Fermoy Municipal District worked with organisers of events such as the Independence Festival, the Charleville Show and the Cork 20 International Rally to support tourism and create better linkage between Town Development Partnership Group and Event Organisers. The Municipal District also part funded the installation of an outdoor gym in Charleville and has commenced work on the



refurbishment of the Sauna and Steam room at the Fermoy Leisure Centre

Kanturk / Mallow

The Kanturk/Mallow Municipal District funded projects such as public realm upgrading, provision of signage, street furniture, paving, town square refurbishment in Kanturk, public space & amenity improvement in Newmarket, the Living Space project of Arts and events in Mallow as well as a District wide Garden and Estates Competition. The Municipal District is also involved in the development of Mallow Town Park Walkway in conjunction with Avondhu Blackwater leader group supported by a Department of Arts, Heritage and the Gaeltacht recreation grant.

East Cork

The Municipal District worked with The Heritage Council of Ireland, SECAD, The Local Enterprise Office, and Fáilte Ireland in relation to the opening of Youghal's Clock Tower as a tourist attraction. Following on from the success of the community in Castlemartyr in the 2015 Pride of Place Competition, the Municipal District worked with the community in Inch & Mount Uniacke in connection with the 2016 competition. The Municipal District also unveiled a sculpture in the town of Middleton on 1 July, 2016 to mark the Centenary of the beginning of the Battle of the Somme.

West Cork

Work is near completion on the Dunmanway Swimming Pool complex which is due to open in spring 2017. Michael Collins House opened during 2016 in Clonakilty and is proving to be very successful. Work continued on the upgrading of streetscapes in towns across the District with the completion of works in Clonakilty and the commencement of the refurbishment of Wolfe Tone Square in Bantry. The Ilen River Blueway was also launched in 2016



Corporate Services

Meetings

The Corporate Services Section is responsible for the administration of the meetings of Cork County Council. In 2016 there were 21 full Council Meetings, 11 meetings of the Development Committee, and 11 meetings of the Corporate Policy Group.

County Mayor

Cllr. John Paul O'Shea's Mayoral term of office ran from June 2015 to June 2016. Cllr. Séamus McGrath was elected Mayor of Cork County in June 2016

Cllr. Dan Joe Fitzgerald and Cllr. Claire Cullinane – RIP

Cork County Council was saddened by the death of two of our serving Councillors during 2016.

Dan Joe Fitzgerald (FF) - RIP

Cllr. Dan Joe Fitzgerald (FF) passed away on the 8th of March. There was a special meeting held to honour the memory of Cllr. Fitzgerald in the Council Chambers in Annabella, Mallow on the 11th March 2016.

Cllr Dan Joe Fitzgerald had served as an elected member for the Mallow Electoral Area of Cork County Council since 1999. He was subsequently re-elected in 2004, 2009 and again in 2014 to represent the newly formed Kanturk/Mallow Municipal District of the Council. Cllr. Fitzgerald was a member of Mallow Town Council and served as Mayor of Mallow Town in 2012. He was the current chairman of the Kanturk/Mallow Municipal District of Cork County Council and also chairman of the Economic Development Strategic Policy Committee (SPC), also an active member of Housing SPC and a member of the Library Committee and Director of Mallow Development Partnership and member of Mallow Chamber of Commerce.

Cllr Claire Cullinane (IND) - RIP

Cllr. Claire Cullinane (IND) passed away on the 13th of December. There was a special meeting held on the 17th of December in the Cobh Community Centre to honour the memory of Cllr. Cullinane .

Cllr Claire Cullinane was elected to Cork County Council in May 2014 as an Independent to represent the newly formed Cobh Municipal District. She was an active member of Cobh Heritage Trust, Cork ETB, Environment SPC, Tourism SPC, National Monument Committee, and was a key member of the 1916 Commemoration Committee.

2016 Commemorations

2016 was a year which was exciting both locally and nationally as people from the various Communities worked very closely with Cork County Council and other organisations to commemorate the centenary of the 1916 Easter Rising. The Council, through the Commemorations Committee provided funding and advice to many groups around the County in the preparation and realisation of their ideas, and these joint ventures all proved to be a major success.

Civic Reception for the O'Donovan Brothers

On the 31st of August the Mayor of the County of Cork, Councillor Seamus McGrath, held a Civic Reception at County Hall to honour Skibbereen's Paul and Gary O'Donovan. The rowing heroes created Irish sporting history in winning a silver medal in

the lightweight double sculls at the Olympic Games in Rio. The brothers were greeted by a huge crowd who had gathered in the foyer of the Cork County Hall. The sportsmen's were lauded and congratulated by the Mayor, and the Chief Executive of Cork County Council for both their achievements and the inspiration they were to younger sports fans. The event was well attended by Members of the athletes local Rowing Club, Council staff, the media and the public alike.



*Civic Reception for the O'Donovan Brothers , Olympic Medallists
Pictured: (l-r) Mayor Séamus McGrath, Paul O'Donovan, Gary O'Donovan, and Mr. Tim Lucey, Chief Executive of Cork County Council*

Customer Complaints

14 complaints were received from customers under the Cork County Council Customer Complaints Procedures in 2016. All of these complaints were successfully resolved.

Freedom of Information

There was once again a significant increase in the number of Freedom of Information requests during the year. 176 Freedom of Information requests were dealt with in 2016. Of this 176, 77 were granted and 57 were part granted, 37 requests were refused, and 5 requests were withdrawn. 5 requests for internal review were made.

Data Protection

7 Data Protection requests were brought to Cork County Council in 2016. All cases were closed before year's end

Ombudsman

31 new Ombudsman cases were referred by the Office of the Ombudsman to Cork County Council in 2016. All of these cases were investigated 27 of which were resolved by year's end and 5 remaining live by year's end.

Oifig na Gaeilge.

The purpose of Oifig na Gaeilge is to ensure that Cork County Council is in full compliance with the Official Languages Act 2003. Our goal is to make Cork County Council an authority which is welcoming & supportive of the right of the public to correspond with us through the medium of Irish. In 2016 Oifig na Gaeilge was pleased to help fund & support events put on by the Library Services and Arts Office for Seachtain na Gaeilge throughout the County. Oifig na Gaeilge also arranged many other events within County Hall for both staff and the public, including a screening of Mise Éire by kind permission from Gael Linn. Oifig na Gaeilge made funding available for a number of staff to undertake Irish Courses at various levels. 10 no.



complaints were received from the Office of An Coimisinéir Teanga in 2016. Six of which have been completely resolved

Audit Committee and Internal Audit

The Audit Committee comprises of 7 members. The Committee has 3 councillors and 4 external representatives, namely:

- Larry O Dwyer (Chair)
- Eileen O Shea
- Ciaran Murphy
- Edel Clancy
- Cllr. Mary Rose Desmond
- Cllr. Declan Hurley
- Cllr. Susan McCarthy

The Committee met on 6 occasions during 2016. The Committee completed its 2016 Work Plan which was initially approved by Council, and subsequently issued its Annual Report to Council in relation to same in early 2017. As part of the Committee's work programme, Internal Audit has a programme of audits that are completed throughout the year and presented to the Committee during the ongoing meetings throughout the year.

NOAC 2015 Performance Stats:

A strong positive performance across a range of indicators showing improved results in 2015 across a number of indicators.

National Ranking:

Improved ranking position in 23 indicators
Maintained national ranking place in 19 indicators

Comparison to Cork County Council 2014 performance:

Improved on 2014 performance in 19 of 24 indicators

Particular areas where Cork County Council has improved are Housing (position improved or maintained in 14 indicators) and Revenue Collection (improved on its own performance in 4 indicators).

Bye Laws

Cork County Council's Cemeteries Bye –Laws, 2016, were adopted at Council Meeting on the 24th October, 2016

Links with other Local Authority areas

In 2016, Cork County Council continued to foster connections and links with other local authority areas. For example, in June 2016 the Council entered into a Friendship Agreement with Ajara, Georgia, Russia. These links are of significant value in developing economic, social and cultural linkages with overseas countries, thereby promoting Cork County as an attractive place in which to live, invest, and visit.

Appendix 1- Member's Expenses 2016

Type	Amount
Representational Payments	€894820.48
Monthly Allowance	€498599.66
Municipal District Chair Allowance	€44919.19
SPC Chair Allowance	€27414.87
Mayor & Deputy Mayor Allowance	€39298.29
Travel, Training & Conferences	€106625.77
Total	€1611677.90

Appendix 2 – Conferences Attended 2015

Date	Conference	Location	No. of Attendees
January	Housing Grants & Schemes	Clonakilty	1
March	Planning For Development	Dublin	1
March	The Value of Local Government	Wexford	2
March	The 1916 Annual Conference	Wexford	1
April	Local Economic & Community Plans	Clonakilty	1
April	FOI Act & WRC	Letterkenny	1
July	Industrial Relations & Cllrs Constituents	Wexford	4
July	Patrick McGill Summer School & Arts Week	Donegal	3
November	Rebuilding Ireland- Action Plan for Housing & Homelessness	Louth	1
November	First Time Homebuyer Mortgage	Clonakilty	1
December	BREXIT – The economic Consequences for Ireland	Louth	3



Appendix 3 – Training Conferences Attended in 2016

Date	Conference	Location	No. of Attendees
February	Local Authority Safety Services	Waterford	11
April	LAMA Spring Training Seminar	Sligo	28
April	Planning Conference	Athlone	13
May	SICAP Conference	Dublin	1
May	AILG third annual Conference	Donegal	22
May	Local Authority Cultural Services	Letterkenny	9
May	Local Authority Cultural Services	Killarney	4
June	Local Authority Planning	Clare	7
July	AILG Induction for Co-opted members	Dublin	3
September	AILG Training module 4	Galway	2
September	AILG Training Module 4	Longford	1
September	Lama Autumn Training Seminar	Cork	4
October	AILG Autumn Seminar	Wexford	3
October	AILG Training Module 5	Kilkenny	3
November	The Future of Planning & Architectural	Dublin	2
November	AILG Training Module 6	Wexford	14
November	Waterways Ireland	Cork	1
November	AILG Training Module 6	Dublin	20

Appendix 4 - Other Travel 2016

Date	Event	Location	No. of Attendees
January	IPB 2016 Lama Community and Council Awards	Dublin	2
April	IPB Insurance 2016	Dublin	1
May	SICAP Conference, Gibson Hotel, Dublin	Dublin	1
June	Dublin Architecture Awards	Dublin	1
June	Meeting with T.I.I	Dublin	1
July	Policing Authority Meeting	Dublin	1
July	Leader Launch	Cavan	1
August	LCDC Event Custom House, Dublin	Dublin	1
September	SICAP Support Event, Aisling Hotel Dublin	Dublin	2
September	Policing Authority Consultation Day, Dublin	Dublin	1
September	Cork Chamber London Dinner	London	1
September	ILDN Enterprise Awards Gibson Hotel Dublin	Dublin	1
October	Visit to Lisburn and Castlereagh City Council	Antrim	1
October	Committee of Regions	Brussels	1
October	Energy of Cities Board Meeting		1
November	Pride of Place Awards	Dublin	3
November	Urbanism Awards		2
November	Seminar re LEADER Co-Operation North and South	Dublin	1
November	National Communities Forum Dublin	Dublin	1
November	LCDC Event Custom House, Dublin	Dublin	1
November	National Communities Forum Dublin	Dublin	1
November	Study visit to Brussels	Brussels	10



Cork County Council
Annual Service Delivery Plan 2016
Outcome Review



Contents

Chief Executive's Introduction
Service Delivery Performance Overview
Individual ASDP Objective Performance
Organisation Chart
Performance Indicator Chart



Introduction

Dear Member

Welcome to the 2016 Annual Service Delivery Plan Outcome Review.

The Annual Service Delivery Plan's (ASDP) purpose is to provide a Corporate Document that sets out 2016 objectives for service delivery and performance standards. The following have specifically informed the ASDP

- Adopted 2016 budget
- Local Government Reform Act 2014 Legislative requirements and other relevant legislation/regulation
- Cork County Council plans/strategies including the Corporate Plan 2015-2019
- National Government Policy
- Existing Service Level Agreements
- Available staff and financial resources

This Outcome Review document examines Cork County Council's success in meeting these objectives. As such I consider that Cork County Council has delivered a strong performance within the context of sectoral

change, response to unforeseen demands and of course adaption to our citizens changing needs.

In particular

- 111 Objectives were undertaken in 2016
- 91 objectives were achieved by Q4 2016 (82%)
- 16 objectives are partially complete albeit still underway to completion (14.5%)
- 4 objectives were not completed (3.5%)

Further information on these outcomes is available in the Service Delivery Performance Overview section in P.6

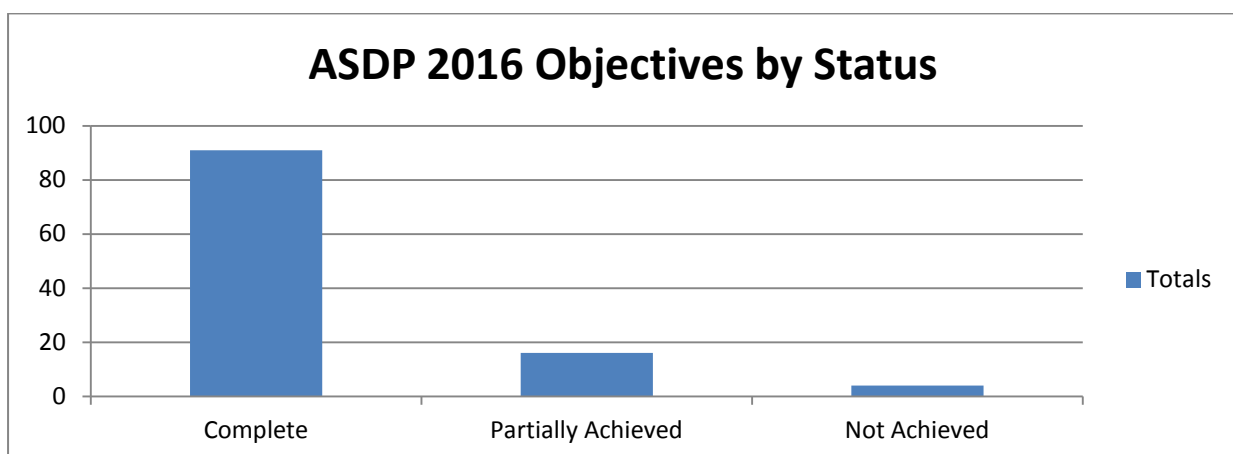
To conclude I would like to thank staff and Elected Members for working together to achieve our common goals and I look forward to another strong performance in 2017.

Mr Tim Lucey

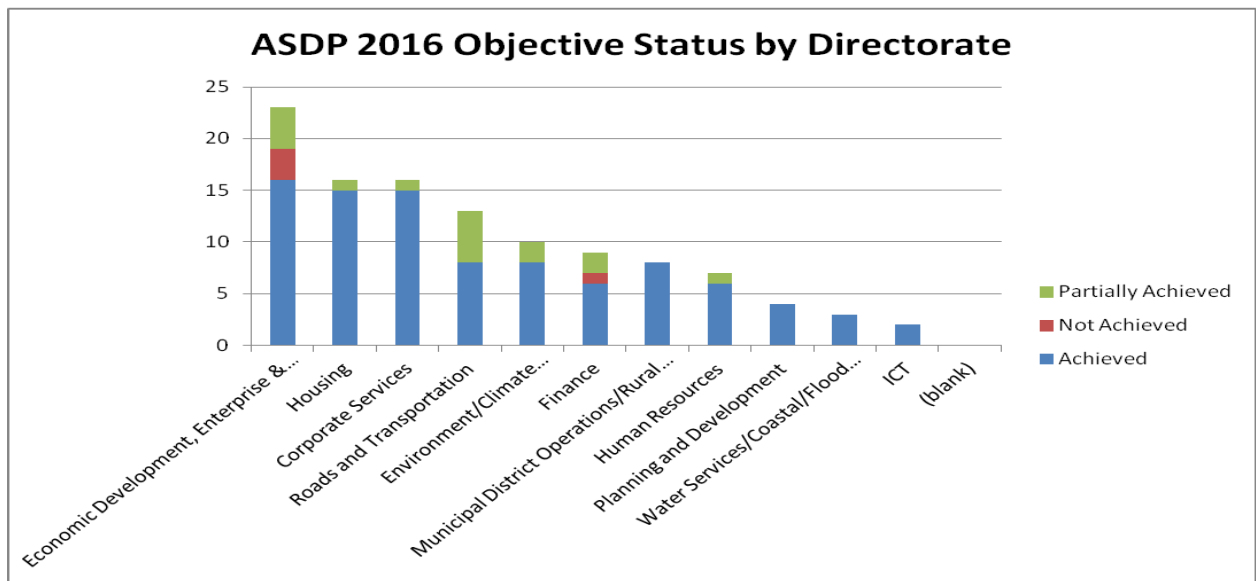
Chief Executive – Cork County Council

Service Delivery Performance Overview

The 2016 ASDP identified 111 distinct objectives spread across 11 Directorates/Functions and the following chart indicates the current completion standard



The following chart illustrates this completion standard by Directorate.



Trends for “Partially Achieved” objectives reflect the following

- All objectives are currently underway and expected to achieve original goals.
- Schedule over runs are the common issue across all these objectives
- Of these
 - 3 are running slightly behind schedule (i.e. <3months) (Items 36, 74, 108)
 - 1 is awaiting a final CCC decision (Item 39)
 - 1 was slightly postponed in light of internal structural change (Item 15)
 - 5 are awaiting a final decision by an external actor (Items 37, 38, 48, 49, 81)
 - 3 required a redesign or re-scope due to project complexity i.e. public consultation feedback (Items 106, 107) or system design (54)
 - 3 were reprioritised taking into account unforeseen resource pressures (particularly focus on storm damage repair) (Items 104, 105) or demand exceeding resources (Item 50)

In terms of “Not Achieved” Objectives , dependence on external agency input was the key underlying reason behind failing to meet Objectives 33,34,35 whilst inadequate staff resources was the key reason for failing to achieve Objective 52.

In conclusion, the ASDP 2016 has largely achieved its objectives. However project complexity; external engagement and unforeseen event reaction have impacted on a small minority of projects. These projects will carry forward into ASDP 2017 where appropriate.



Individual ASDP Objective Performance

Item	Department	Principal Service	ASDP Objective	Performance Standard	Performance Standard Completion	Notes
1	Corporate Services	Irish Language	Fulfil our obligations under the Official Languages Act 2003. Promote the use of the Irish Language among staff.	Irish language supported and promoted in local development strategies	Achieved	
2	Corporate Services	Public Spending Code	Fulfil requirements of DPER Public Spending code in conjunction with Organisational Development Unit	Deliver Public Spending Code training to relevant staff	Achieved	
3	Corporate Services	Public Spending Code	Fulfill requirements of DPER Public Spending code in conjunction with Organisational Development Unit	Responses submitted to NOAC within required timeframes	Achieved	
4	Corporate Services	Elected Members	To continue to develop the democratic role of the elected members of Council	Adoption of policies at County and Municipal District level that respond to community needs	Achieved	
5	Corporate Services	Electoral Register	Ensure that the Electoral Register for County Cork is up to date and correct so as to allow all entitled voters to exercise their democratic mandate.	Electoral register updated and maintained	Achieved	
6	Corporate Services	Corporate Plan	To develop a monitoring and implementation regime to support implementation of the Corporate Plan	Monitoring and implementation protocol adopted	Achieved	



7	Corporate Services	Internal Audit	Prepare and Implement an Internal Audit Plan for 2016.	Internal Audit Plan approved and being implemented	Achieved	
8	Corporate Services	Risk Management	To implement the Council's Corporate Risk Management Policy	Corporate Risk Register reviewed and updated twice yearly	Achieved	
9	Corporate Services	Performance Management	To develop monitoring and reporting arrangements for PMDS implementation	Monitoring and reporting arrangements developed and implemented	Achieved	
10	Corporate Services	Service Catalogue	To develop and maintain the Council's Service Catalogue	Service Catalogue maintained and up to date	Achieved	
11	Corporate Services	Customer Service Review	To carry out a customer services review and optimize customer service delivery	Customer Services review commenced	Achieved	
12	Corporate Services	Customer Service Review	To carry out a customer services review and optimize customer service delivery	Service enhancement programme put in place	Achieved	
13	Corporate Services	Communications	Develop a Communications Strategy having regard to the recently published LGMA Guidelines.	Communications Strategy developed.	Achieved	
14	Corporate Services	Communications	Develop a Communications Strategy having regard to the recently published LGMA Guidelines.	Increased usage of social media.	Achieved	
15	Corporate Services	Communications	Develop a Communications Strategy having regard to the recently published LGMA Guidelines.	Build on the successful publication of "Your Council Matters" with further publications.	Achieved	



16	Corporate Services	Risk Management	To implement the Council's Corporate Risk Management Policy	Implement Risk Management Policy	Partially Achieved	Corporate Risk Register update postponed due to senior management structure changes. Twice yearly reviews to commence in early 2017
17	Economic Development, Enterprise & Tourism	Economic Development Strategy	Develop and Implement the Local Economic and Community Plan in respect of Economic Actions.	Provide and Manage Economic Development Infrastructure	Achieved	
18	Economic Development, Enterprise & Tourism	Economic Development Fund	Implement the revised Economic Development Fund policy	Develop economic return metrics to assist in the evaluation of EDF applications	Achieved	
19	Economic Development, Enterprise & Tourism	Development of the Food Industry	Support the development of a regional food strategy	Support the employment of the regional coordinator and production of the regional food strategy	Achieved	
20	Economic Development, Enterprise & Tourism	Business Training	To develop and deliver general business training, management development and mentoring programmes	Develop and deliver both sector specific and long term management programmes - 6 +MDPs to take place, 70+ owner managers to participate and complete programmes	Achieved	
21	Economic Development, Enterprise & Tourism	Stakeholder Engagement	To actively engage with relevant stakeholders involved in the promotion of enterprise and entrepreneurship activity to the benefit of business development and job creation	Actively develop the existing protocols in place with a range of national organisations/identify gaps and organisations that could enhance entrepreneurship activity	Achieved	



22	Economic Development, Enterprise & Tourism	Tourism Development Strategy	Implement Cork County Council Actions as set out in Tourism Strategy	Develop defined relationship with partners supporting the marketing of direct routes to Cork airport	Achieved	Process commenced in May 2016 at meeting arranged by CCC's Tourism section attended by senior reps from Cork Airport, Cork City Council, Cork Co Co & Tourism Consultant.
23	Economic Development, Enterprise & Tourism	Tourism Development Strategy	Support the establishment and operation of Visit Cork	Support the development and implementation of cruise strategies	Achieved	CCC input into development of National Cruise Strategy for Ireland has being managed through WC DM Clodagh Henehan
24	Economic Development, Enterprise & Tourism	Tourism Development Strategy	Support the establishment and operation of Visit Cork	Support the establishment of a Board and Advisory Group for Promoting Cork Ltd.	Achieved	Board and Advisory Group established
25	Economic Development, Enterprise & Tourism	Local Community Development Committees	Support the workings of the 3 no. Local Community Development Committees in planning, coordinating and implementing community development programmes/ interventions	Compliance with DECLG policy and operational requirements	Achieved	
26	Economic Development, Enterprise & Tourism	Local Community Development Committees	Support the workings of the 3 no. Local Community Development Committees in planning, coordinating and implementing community development programmes/ interventions	Successful management and oversight of SICAP programme in 2016	Achieved	



27	Economic Development, Enterprise & Tourism	Joint Policing Committee	Support the workings of the Cork County Joint Policing Committee	Preparation and adoption of a 6 Year Joint Policing Plan for the county	Achieved	
28	Economic Development, Enterprise & Tourism	LEADER Rural Development Programme	Support the Local Community Development Committees in seeking to secure LEADER Local Action Group (LAG) status	Rollout and delivery of the RDP LEADER programme where the Local Community Development Committee is successful in securing Local Action Group status	Achieved	
29	Economic Development, Enterprise & Tourism	Cork County Public Participation Network	Support the workings of the Cork County Public Participation Network (Secretariat, 3 Div. PPNs, 8 no. MD PPNs, and linkage groups) to facilitate local communities and organisations in contributing to local government policy making	Number of groups registered to the Cork County PPN increased	Achieved	
30	Economic Development, Enterprise & Tourism	Cork County Public Participation Network	Development of a strategy to grow the PPN member base	Cork County Public Participation Network awareness promoted online, through social media, and through specific branding campaign	Achieved	
31	Economic Development, Enterprise & Tourism	Local Economic and Community Plan	Facilitate the development of the community elements of the proposed Local Economic & Community Plan	Inputs and supports provided to the Project Team and Advisory Steering Group	Achieved	



32	Economic Development, Enterprise & Tourism	Local Economic and Community Plan	Facilitate the development of the community elements of the proposed Local Economic & Community Plan	LECP adopted by Council	Achieved	
33	Economic Development, Enterprise & Tourism	Economic Development Fund	Provide for the measurement of economic return from EDF investment	Develop protocols for follow up measurement of economic return and job creation	Not Achieved	The criteria for the measurement of the economic return from EDF investment has not yet been defined.
34	Economic Development, Enterprise & Tourism	Provide and Manage Tourism Infrastructure and Attractions	Provide for identification and enhancement of visitor experiences that can be marketed and sold online and through conventional channels	Prepare development plans and business case proposals for key CCC owned attractions	Not Achieved	CCC was awaiting the commencement of the Destination Manager and Marketing Manager appointed to deliver, with key partners, the 28 actions contained in Growing Tourism in Cork – A Collective Strategy (2016 – 2020) launched in January, 2016. The Destination Manager did not commence until October, 2016 and the Marketing Manager did not commence until November, 2016. This impinged on the delivery of this objective.
35	Economic Development, Enterprise	Provide and	Provide for identification and	Commence tourism transport study to	Not Achieved	CCC was awaiting the



	& Tourism	Manage Tourism Infrastructure and Attractions	enhancement of visitor experiences that can be marketed and sold online and through conventional channels	evaluate and enhance accessibility of attractions		commencement of the Destination Manager and Marketing Manager appointed to deliver, with key partners, the 28 actions contained in Growing Tourism in Cork – A Collective Strategy (2016 – 2020) launched in January, 2016. The Destination Manager did not commence until October, 2016 and the Marketing Manager did not commence until November, 2016. This impinged on the delivery of this objective.
36	Economic Development, Enterprise & Tourism	Attracting Investment to Cork	Implement and monitor the Action Plan For Jobs, ESP. where CCC is the lead authority	Work in Partnership with other government agencies and the private sector to promote Cork as an attractive location for inward investment opportunities and support employment initiatives	Partially Achieved	Process commenced to appoint Brand Cork consultant in early 2017
37	Economic Development, Enterprise & Tourism	Broadband	To maximise opportunities for improved broadband investment in rural communities	Increased broadband availability and capacity across the county	Partially Achieved	CCC has fulfilled its role as a member of Southern Broadband Action Group in the preparation of priorities for NBP contract. Contract to be awarded in 2017. Town Council wifi and contractors rolling out broadband in towns outside of NBP facilitated by CCC.



38	Economic Development, Enterprise & Tourism	Tourism Development Strategy	Support the establishment and operation of Visit Cork	Develop SLA between Promoting Cork Ltd and its members	Partially Achieved	Process currently being negotiated with CCC's input through Tim Lucey, Chief Executive
39	Economic Development, Enterprise & Tourism	Local Economic and Community Plan	Facilitate the development of the community elements of the proposed Local Economic & Community Plan	Implementation arrangements advanced	Partially Achieved	Implementation options advanced to Senior Management for decisions
40	Environment/Climate Change/Broadband/Emergency Services	Fire Service Operations	Provide a prevention, protection and response fire service matched to locally identified risk in accordance with National Guidance	Adoption of a revised Fire & Emergency Operations Plan in accordance with Section 26 of the Fire Services Acts.	Achieved	
41	Environment/Climate Change/Broadband/Emergency Services	Building Control	Process all commencement notices, 7 day notices and Certificates of Compliance on Completion in line with Building Control Regulations.	Improved compliance with building regulations through application of the Building Control Management System.	Achieved	
42	Environment/Climate Change/Broadband/Emergency Services	Beaches/Water Safety	Ensure Maximum Water Safety	Continued appointment of Beach Lifeguards on beaches where they have previously been located	Achieved	Operation and management of beaches under MD Directorate



43	Environment/Climate Change/Broadband/Emergency Services	Beaches/Water Safety	Ensure Maximum Water Safety	Implement sampling scheme for identified beaches	Achieved	
44	Environment/Climate Change/Broadband/Emergency Services	Beaches/Water Safety	Ensure Beaches Maintained to Good Standard	Develop standard signage and facilities for beaches	Achieved	Operation and management of beaches under MD Directorate
45	Environment/Climate Change/Broadband/Emergency Services	Energy Management	Reduce Cork County Council energy usage in accordance with national policy targets.	Achievement of ISO 50001	Achieved	
46	Environment/Climate Change/Broadband/Emergency Services	Veterinary Public Health	Delivery of veterinary public health objectives, which are achieved by way of eleven different operations.	Implementation of Cork County Council's Service Level Agreement with the Food Safety Authority of Ireland (FSAI).	Achieved	
47	Environment/Climate Change/Broadband/Emergency Services	Waste Management	Delivery of Waste Regulation, Enforcement and Infrastructure targets as required by annual EPA Inspection Plan (RMCEI) and national waste policy and regulatory obligations.	Meet statutory timelines for Permit Applications	Achieved	



48	Environment/Climate Change/Broadband/Emergency Services	Waste Enforcement Regional Lead Authority (WERLA)	Implementation of business plan adopted by National Waste Enforcement Steering Committee	Delivery of SLAs with constituent local authorities southern region	Partially Achieved	An ASDP was devised for the WERLAs for 2016 containing 8 no principle services for 2016. Each service was assigned objectives and progress reports to outline the performance fo the WERLAs against the ASDP were submitted to the CCMA Environment Committee and the PSROG. The CCMA and PSROG approved the SLA between the WERLAs and the constituent LAs and it was circulated to the constituent LAs for signature by 1/12/16. However a number of concerns were raised and the SLA has been referred back to the CCMA & PSROG
49	Environment/Climate Change/Broadband/Emergency Services	Water Quality	Delivery of the targets specified in both the RMCEI and Irish Water Service Level Agreement	Achieve 100% sampling, testing and reporting requirements for public drinking water supplies as specified in Environmental Inspection Plan (RMCEI) and Service Level Agreement	Partially Achieved	Public drinking waters 100% sampling achieved. Final data from December 2016 in process of being uploaded to LIMs & EDEN as provided for in SLA. When all data uploaded by mid January, anticipate approx 99% tests completed and 100% reporting



50	Finance	Rates Administration & Collection	Maximize Collection Levels	Account portfolio managed effectively, including efficient and timely institution of legal proceedings	Achieved	
51	Finance	Budgeting & Financial Reporting	Prepare Annual Statutory Budget for 2017	Engage with multiple stakeholders including elected representatives through CPG to form Revenue Budget 2017.	Achieved	
52	Finance	Budgeting & Financial Reporting	Prepare & Publish Annual Financial Statements .	Ensure accurate and timely transactions in FMS system together with the implementation of timely close off procedures to ensure AFS/Qty Returns are completed in timely manner for Department deadlines.	Achieved	
53	Finance	Budgeting & Financial Reporting	Prepare various Quarterly Returns (Payroll, Loans &GGB).	Prepare various Quarterly Returns (Payroll, Loans &GGB).	Achieved	
54	Finance	Debtors/Grant Management & drawdown	Maximise recoupment of Debtors /Grant Claims	Outstanding Debts reviewed on regular basis.	Achieved	
55	Finance	Motor Taxation	Provide an efficient Counter and Postal Motor Tax service.	Service levels reviewed regularly.	Achieved	
56	Finance	Treasury management & banking	Undertake review of Treasury Management policy/procedures to maximise returns.	Treasury Management policy and procedures reviewed	Not Achieved	The reduction in staff resources mid2016 limited the capacity of the section to deliver on this objective



57	Finance	Rates Administration & Collection	Maximise Effective Rateable Valuation Base	All properties no longer rateable removed from Rate Base	Partially Achieved	Backlog of revision cases in Valuation Office, Priority cases dealt with
58	Finance	Budgeting & Financial Reporting	Prepare 3 Year Capital Programme.	Update Capital Programme 2017-2020.	Partially Achieved	Capt Programme 2017-2019 will be presented to council Q1 2017; Due to new system being introduced to automate the process delivery of the programme for 31.12.2016 was not achievable
59	Housing	Capital Programme	Progress delivery of the Housing Capital Programme 2016	Priority works set out in programme advanced	Achieved	
60	Housing	Housing Provision	Continue to progress delivery of social housing supports, in accordance with the objectives of the Social Housing Strategy 2020, using the full range of delivery mechanisms available and working with Approved Housing Bodies to maximise delivery options.	All projects will be tracked and monitored monthly.	Achieved	
61	Housing	Housing Provision	Continue to progress delivery of social housing supports, in accordance with the objectives of the Social Housing Strategy 2020, using the full range of delivery mechanisms available and working with Approved Housing Bodies to maximise delivery options.	Appropriate actions will be agreed and taken to ensure that the delivery targets set for the three year period 2015 to 2017 (1217 units – exclusive of HAP supported units) are met and where possible exceeded, subject always to funding and DECLG approval.	Achieved	



62	Housing	Housing Provision	Continue to progress delivery of social housing supports, in accordance with the objectives of the Social Housing Strategy 2020, using the full range of delivery mechanisms available and working with Approved Housing Bodies to maximise delivery options.	Divisional Committees will be advised quarterly on progress and the SPC at each meeting .	Achieved	
63	Housing	Renewal & Refurbishment of Housing Stock	Ongoing refurbishment and returning to productive use, of our vacant properties	Continue to roll out the programme of retro-fitting of energy efficiency works to Local Authority owned Properties.	Achieved	
64	Housing	Renewal & Refurbishment of Housing Stock	Ongoing refurbishment and returning to productive use, of our vacant properties	Continue to Roll out programme of inspections of Boilers .	Achieved	
65	Housing	Renewal & Refurbishment of Housing Stock	Ongoing refurbishment and returning to productive use, of our vacant properties	Ongoing Programme of Housing Grants, Adaptations and Extensions.	Achieved	
66	Housing	Renewal & Refurbishment of Housing Stock	Ongoing refurbishment and returning to productive use, of our vacant properties	Implement a planned maintenance programme.	Achieved	
67	Housing	Renewal & Refurbishment of Housing Stock	Ongoing refurbishment and returning to productive use, of our vacant properties	Implement a re-letting/voids works programme	Achieved	



68	Housing	Choice Based Lettings	Develop a Policy, and implement a programme to facilitate a system of choice based lettings	Draft Policy in Q1, Implement in Q2, as a pilot for North Cork (Dependant on Resources)	Achieved	
69	Housing	Social Housing Supports	Continue the implementation of the Housing Assistance Scheme.	Continue to actively promote and roll out Housing Assistance Payment scheme.	Achieved	
70	Housing	Housing Assessment	Undertake a full Housing Needs Assessment in 2016, once Departmental Guidelines issue	To Be undertaken by Q4	Achieved	
71	Housing	Tenant Purchase Scheme	Develop a Policy, once National Guidance is published, and implement a Tenant Purchase Scheme	Implement in Q2	Achieved	
72	Housing	Tenant Purchase Scheme	Implement the Incremental Purchase Scheme	Tenants to be notified by the end of Qtr1.	Achieved	
73	Housing	Estate Management	Review and update CCC Anti Social Behaviour Policy	CCC Anti Social Behaviour Policy reviewed and updated	Achieved	
74	Housing	Voluntary Housing	Work with Approved Housing Bodies to maximise delivery under CAS calls for Proposals (2016 and prior).	Delivery of all units approved prior to 2016 by the end of 2017.	Partially Achieved	There were delays to schemes expected to be completed by end of 2016; Bandon Geriatric Care Scheme is under construction, Fellowship House proposal had to be retendered



75	Human Resources	Staff Training & Development	Review & progress the learning & developmental needs of staff in line with the strategic development of the organisation and the performance management development system.	Training and development supports delivered within available budget.	Achieved	
76	Human Resources	Staff Training & Development	Review & progress the learning & developmental needs of staff in line with the strategic development of the organisation and the performance management development system.	Maintain Engineers Ireland CPD accreditation status.	Achieved	
77	Human Resources	Staff Relations	To support Management and Staff to ensure the organisation is best placed to meet current workloads, deadlines, change management and future challenges.	Provision of support as required	Achieved	
78	Human Resources	Health & Safety	Adhere to H&S/welfare best practice through staff consultation/communication/proactive checking. Continuously improve Safety Management System (SMS), adhere to safety legislation	Maintain NSAI accreditation to OHSAS 18001.E	Achieved	



79	Human Resources	Health & Safety	Adhere to H&S/welfare best practice through staff consultation/ communication/proactive checking. Continuously improve Safety Management System (SMS), adhere to safety legislation	Compliance with H&S policies and procedures monitored on an ongoing basis	Achieved	
80	Human Resources	Recruitment	Ensure best practice is followed and most suitable staff are recruited	Recruitment Programme to reflect organisational needs including flexibility and innovation	Achieved	
81	Human Resources	Staff Relations	To support Management and Staff to ensure the organisation is best placed to meet current workloads, deadlines, change management and future challenges.	Development of a Workforce Plan.	Partially Achieved	Discussions ongoing with SIPTU
82	ICT	Business Continuity	Minimise / mitigate risks to business continuity and data security	Develop business continuity and disaster recovery systems	Achieved	
83	ICT	Support Client Departments in the delivery of primary services	Continue to provide high quality technical support services	Support provided for core operational systems	Achieved	
84	Municipal District Operations/Rural Development	Library Services	Maintain and develop library services through the network of branch and mobile libraries.	Range of library services maintained and/or enhanced	Achieved	



85	Municipal District Operations/Rural Development	Library Services	Continue to develop the delivery of library services online.	Preparatory measures taken for the roll-out of the national library management system in advance of implementation of the system itself, including abolition of fees and increase of fines.	Achieved	
86	Municipal District Operations/Rural Development	Local studies and research services	Continue to promote local studies and cultural heritage through a programme of outreach events.	Publish book on the history of the Victorian prison at Spike Island.	Achieved	
87	Municipal District Operations/Rural Development	Parks & Recreational Facilities	Maintain parks, amenities & recreational infrastructure to a high standard.	Develop a programme of work for the maintenance and improvement of parks, amenities and recreational facilities	Achieved	
88	Municipal District Operations/Rural Development	Parks & Recreational Facilities	Examine opportunities to enhance existing infrastructure and develop new facilities.	Examine opportunities to enhance existing infrastructure and develop new facilities.	Achieved	
89	Municipal District Operations/Rural Development	Community Engagement & Support	Provide assistance and supports to local communities with regard to local amenity projects	Manage the Community and Amenity Grants Schemes and Community Contracts so as to support Communities in the development and maintenance of local facilities and public spaces	Achieved	
90	Municipal District Operations/Rural Development	Town Development Fund	Ensure that funds are spent in a strategic manner that is of benefit to the towns	Multi annual plans for key towns developed	Achieved	



91	Municipal District Operations/Rural Development	Municipal Districts	To examine opportunities to develop and enhance service delivery throughout the Municipal Districts	Implement improved Municipal District Services	Achieved	
92	Planning and Development	Planning Policy/Forward Planning	Progress the review of Local Area Plans.	Local Area Plans reviewed and presented to Council	Achieved	8 Local Area Plans completed and on public Display December 2016
93	Planning and Development	Planning Policy/Forward Planning	Prepare 8 Draft Municipal District Local Area Plans for public consultation.	Public Consultation on Draft Municipal District LAP's complete	Achieved	8 Local Area Plans completed and on public Display December 2016
94	Planning and Development	Unfinished Estates	Manage the resolution of Unfinished Housing Developments	Reduced number of Unfinished Housing Developments	Achieved	No of Unfinished Estates 2010 – 286 No of Unfinished Estates 2015 – 138 No of Unfinished Estates 2016 – 62
95	Planning and Development	Development Management	Continue to provide an accessible and efficient Development Management Services which proactively supports economic growth in the county	A Development Management service in full compliance with statutory timelines	Achieved	Services Provided with Statutory Timelines
96	Roads and Transportation	Road Improvement – Regional and Local Roads	Deliver the Road Improvement Schemes funded by the Dept. of Transport Special Development Contributions and the Capital budget	Progress achieved in the completion of Low Cost Accident Schemes.	Achieved	
97	Roads and Transportation	Roads Asset Management	Deliver the Council's contribution to the work programme of the Road Management Office	Bring road asset data up to date and publish the Road Schedule	Achieved	



98	Roads and Transportation	Fleet Management	Operate and Maintain Fleet for Council Services in a safe and efficient manner	Set up systems to ensure compliance with the Commercial Roadworthiness Act	Achieved	
99	Roads and Transportation	Road Safety	Promote Road Safety through a) Low Cost Improvement Schemes	Low Cost Accident Schemes delivered as per funding allocation	Achieved	Some Revisions made to original programme but funding fully utilised
100	Roads and Transportation	Road Safety	Promote Road Safety through b)Investigation of fatal accident	Investigation of fatal accident	Achieved	
101	Roads and Transportation	Road Safety	Promote Road Safety through c)Participation in the Cork Road Safety Working Together Group	Produce the Cork City and County Road Safety Plan 2016-2020 by Q2/2016	Achieved	Completed in Q2 but launched in Q3 to facilitate participants
102	Roads and Transportation	Road Safety	Promote Road Safety through d)Speed Limits Review	Speed Limits Review	Achieved	Progressing as per schedule
103	Roads and Transportation	Sustainable Development	Secure the delivery of the sustainable travel measures funded by the National Transport Authority for various locations in County Cork	Delivery of the 10 Projects, which have been offered grant funding by the National Transport Authority	Achieved	
104	Roads and Transportation	Road Maintenance	Maintain the public Road Network to the highest possible standard and in an efficient manner, subject to the financial and resource constraints in place	Delivery of a rural road drainage programme in each Municipal District	Partially Achieved	Delivered in all except one Municipal District as staff were involved in storm damage repair.
105	Roads and Transportation	Road Improvement – Regional and Local Roads	Deliver the Road Improvement Schemes funded by the Dept. of Transport Special Development Contributions and the Capital budget	Road Improvement Scheme projects delivered	Partially Achieved	Full completion of DTTaS projects - slippage on a capital project due to workload in design office arising from repairs to storm damaged structures.

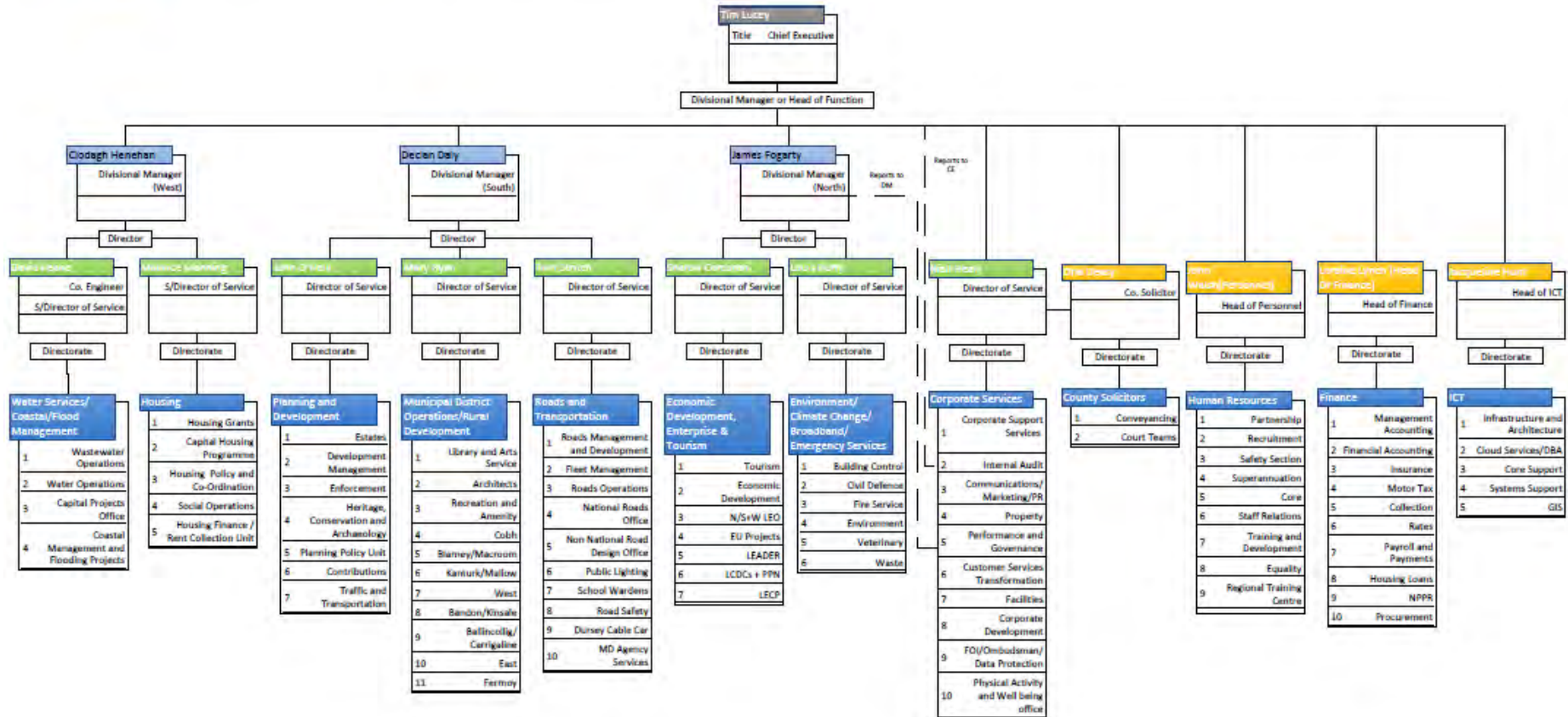


106	Roads and Transportation	Road Improvement – National Roads	National Road Schemes - a) Schemes on the Capital Investment Programme 2016-2021	Meet scheme progress targets set by TII	Partially Achieved	Delays on N28 scheme due to need to redesign route resulting from public consultations
107	Roads and Transportation	Road Improvement – National Roads	National Road Schemes - b) Pavement and Minor Works Projects	Meet scheme progress targets set by TII	Partially Achieved	N22 Lissarda pavement delayed due to design complexities - tenders now received
108	Roads and Transportation	Public Lighting	Deliver the operation and maintenance of public lighting in an energy and cost efficient manner	Develop a programme for energy reduction including implementation of LED lighting conversions during 2016	Partially Achieved	Programme developed and full implementation due in Q1/2017
109	Water Services/Coastal/Flood Management	Drinking Water Treatment and Distribution	To provide a full & wholesome drinking water to all members of public, as agents for Irish Water under SLA	Compliance with Irish Water SLA	Achieved	
110	Water Services/Coastal/Flood Management	Wastewater Collection and Treatment	To ensure fully compliant waste water treatment systems as agents for Irish Water under SLAs	Compliance with Irish Water SLAs	Achieved	
111	Water Services/Coastal/Flood Management	Flood Management	Progress Major Flood Schemes (OPW)	Advancement of priorities on major schemes and priority minor works schemes as agreed with OPW	Achieved	





Cork County Council Organisation Chart 2017



CCC Key Performance Indicator Outcomes 2015/2014

