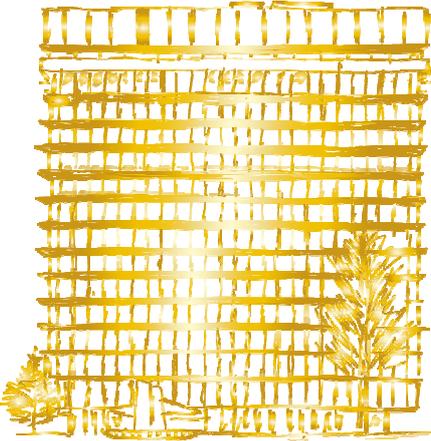


*Comhairle Contae Chorcaí  
Tuarascáil Bhliantúil 2018*



**COUNTY HALL  
50  
YEARS**

A golden graphic of County Hall, showing the building's facade and some trees in front of it. The graphic is positioned to the left of the large '50' in the '50 YEARS' text.

*Cork County Council  
Annual Report 2018*



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*Chief Executive of Cork County Council  
Mr. Tim Lucey*



*Mayor of the County of Cork  
Cllr. Patrick Gerard Murphy*

## **Message from Cllr. Patrick Gerard Murphy, Mayor of the County of Cork, and Tim Lucey, Chief Executive of Cork County Council**

We present herein Cork County Council's Annual Report 2018 which outlines the vast range of public services and infrastructural projects delivered throughout this year. As a Council, we continue to deliver significant efficiencies across these services while maintaining consistent high levels of service. Our citizens, communities and businesses are at the very core of our organisation. Supporting and providing assistance to these vital stakeholders is, and always will be, our priority.

Year on year, Cork County Council has played a vital role in providing the high quality of life enjoyed by the people of Cork. One of Cork's most iconic landmarks, and the Council's Head Quarters, celebrated its 50<sup>th</sup> anniversary this year. Cork County Hall was one of the most advanced buildings of its time and has been a symbol of the Council's ambition in terms of forward thinking and strategic delivery. Cork County Council's Business Growth Hub, formally known as the Motor Tax Office, was officially opened this year and is proving to be a centre for creative and innovative approaches to local job creation.

Tourism continues to thrive in Cork and we, as a Council, work closely with Fáilte Ireland in maximising Cork's opportunities as part of the Wild Atlantic Way and Ireland's Ancient East. We are also creating our own successes with Camden Fort Meagher and Fortress Spike Island rapidly growing in popularity but equally important; our festival support across Cork County is assisting in the development of events which draw visitors from near and far, creating economic opportunities for our local businesses.

Planning for Cork's Boundary change was one of the most significant tasks facing Cork County Council in 2018. This change in local governance in Cork represents an historic and pivotal juncture for the entire County of Cork. As a Council, our priority is to ensure a smooth and seamless transfer of services for Cork's citizens, business and communities within the transition area. This process will also allow us to focus on a new Cork County Council with new opportunities for rural development and economic growth.

Housing services and the delivery of suitable housing remains a National and local concern. As a Council, we have been highly proactive in utilising innovative solutions to address Cork County's housing needs. Through strategic decision making in construction and acquisition together with availing of positive partnerships with Approved Housing Bodies and private industry, Cork County Council delivered 126% of its overall target for the year. We have every intention of continuing to deliver on this ambitious delivery programme and provide homes to those who most need them.

Our Elected Members are committed to representing the needs of the many communities that make Cork what it is while ensuring core services are, and will always be, a key focus. Crucial to our ability to deliver these services so successfully are our hard working and dedicated staff. As an organisation, we are fortunate to have staff that care about what we do, what we deliver and who we serve.

We take great pride in offering the people of Cork County a high quality of service that delivers for them. We also strive to create an environment which affords opportunity for all. As Cork County evolves so will we.



# Public Representatives and their Electoral Areas 2018

## Blarney/Macroon Electoral Area

	<p><b>Cllr. Gbnait Moynihan - FF</b>                  Cúil Aodha, Macroon, Co. Cork.                  Mobile: 086 868 5094                  Email: <a href="mailto:cllrgbnaitmoynihan@gmail.com">cllrgbnaitmoynihan@gmail.com</a></p>		<p><b>Cllr. Ted Lucey - FG</b>                  14 Ard na Gréine, Kilnagurteen, Macroon, Co. Cork.                  Mobile: 086 870 3812                  Email: <a href="mailto:tedluceyccc@eircom.net">tedluceyccc@eircom.net</a></p>
	<p><b>Cllr. Michael Creed - FG</b>                  Carriaphooca, Macroon, Co. Cork.                  Work: 021 - 485 1400                  Mobile: 086 - 805 2792                  Email: <a href="mailto:michaelacreed@eircom.net">michaelacreed@eircom.net</a></p>		<p><b>Cllr. Bob Ryan - FF</b>                  Loughane West, Vicarstown, Blarney, Co. Cork.                  Mobile: 087 258 4651                  Email: <a href="mailto:bobryanelec@gmail.com">bobryanelec@gmail.com</a></p>
	<p><b>Cllr. Des O'Grady - SF</b>                  Lower Farran, Ovens, Co. Cork.                  Mobile: 086 364 4317                  Email: <a href="mailto:desogradysf@gmail.com">desogradysf@gmail.com</a></p>		<p><b>Cllr. Kevin Conway - IND</b>                  Coolowen, Blarney, Co. Cork.                  Mobile: 087 279 5814                  Email: <a href="mailto:kevinbconway@gmail.com">kevinbconway@gmail.com</a></p>

## Bandon/Kinsale Electoral Area

	<p><b>Cllr. Rachel McCarthy - SF</b>                  34 Ard An Chuilinn, Knockbrogan, Bandon, Co. Cork. - Tel: 087 765 9085                  Email: <a href="mailto:rachelmmccarthy2003@yahoo.com">rachelmmccarthy2003@yahoo.com</a></p>		<p><b>Cllr. Kevin Murphy - FG</b>                  Winstmills, Killaney, Kinsale, Co. Cork.                  Tel: 021 477 2590                  Mobile: 087 241 7843                  Email: <a href="mailto:kevinmurphyw@gmail.com">kevinmurphyw@gmail.com</a></p>
	<p><b>Cllr. Alan Coleman - IND</b>                  3 The Spires, Innishannon, Co. Cork                  Tel: 087 234 1022                  Email: <a href="mailto:alancolemanccc@gmail.com">alancolemanccc@gmail.com</a></p>		<p><b>Cllr. Gillian Coughlan - FF</b>                  Dunmanway Road, Bandon, Co. Cork. Tel: 086 881 4196                  Email: <a href="mailto:inionnimhathuna@colaisteaphiarsaigh.ie">inionnimhathuna@colaisteaphiarsaigh.ie</a></p>
	<p><b>Cllr. Aidan Lombard - FG</b>                  Ballinluig, Minane Bridge, Co. Cork                  Tel: 086 362 0047                  Email: <a href="mailto:aidanlombard80@gmail.com">aidanlombard80@gmail.com</a></p>		<p><b>Cllr. James O'Donovan - FG</b>                  Kilbrittain Road, Bandon, Co. Cork                  Tel: 087 621 9122                  Email: <a href="mailto:jamesodonovan87@gmail.com">jamesodonovan87@gmail.com</a></p>



## West Cork Electoral Area

	<p><b>Cllr. John O'Sullivan - FG</b> Lislee Court, Courtmacsherry, Co. Cork, - Tel: 086 262 0165 email: <a href="mailto:jgosullivan@gmail.com">jgosullivan@gmail.com</a></p>		<p><b>Cllr. Christopher O'Sullivan - FF</b> 'Hillside', Tawnies, Clonakilty, Co Cork Tel: 023 33 465 Mobile 087 901 6534 Email: <a href="mailto:christopherosullivan@eircom.net">christopherosullivan@eircom.net</a></p>
	<p><b>Cllr. Joe Carroll - FF</b> The Arches, Coronea, Skibbereen, Co. Cork. Tel: 086 3631212 Email: <a href="mailto:carrolljoe@hotmail.com">carrolljoe@hotmail.com</a></p>		<p><b>Cllr. Patrick Gerard Murphy - FF</b> Brambles Cottage, Ballickey, Bantry, Co. Cork. Tel: 027 51027 Mobile 086 252 7058 Email: <a href="mailto:patmurph@eircom.net">patmurph@eircom.net</a></p>
	<p><b>Cllr. Danny Collins - IND</b> Boston Bar, 1 William Street, Bantry, Co. Cork. Tel: 087 2956225 Email: <a href="mailto:bostondanny1975@gmail.com">bostondanny1975@gmail.com</a></p>		<p><b>Cllr. Mary Hegarty - FG</b> Hillcrest, Ard Na Gaoithe, Bantry, Co. Cork. Tel: 086 305 4862 Email: <a href="mailto:maryhegartycllr@gmail.com">maryhegartycllr@gmail.com</a></p>
	<p><b>Cllr. Paul Hayes - SF</b> Ballincurragh, Courtmacsherry, Co. Cork. Tel: 086 858 9019 Email: <a href="mailto:paul.hayes@sinnfein.ie">paul.hayes@sinnfein.ie</a></p>		<p><b>Cllr. Declan Hurley - IND</b> Hillgrove House, Nedineagh East, Dunmanway, Co. Cork. Tel: 086 363 4592 &amp; Fax: 023 884 5534 Email: <a href="mailto:declanj@eircom.net">declanj@eircom.net</a></p>

## Ballincollig Carrigaline Electoral Area

	<p><b>Cllr. Séamus McGrath - FF</b> 21 The Pines, Bridgemount, Carrigaline, Co. Cork. Tel: 086 391 6328 Email: <a href="mailto:cllrseamusmcgrath@eircom.net">cllrseamusmcgrath@eircom.net</a></p>		<p><b>Cllr. Deirdre Forde - FG</b> 12 Lislee Road, Maryborough, Douglas, Cork Tel: 087 916 1952 Email: <a href="mailto:info@deirdreforde.ie">info@deirdreforde.ie</a> / <a href="http://www.deirdreforde.ie">www.deirdreforde.ie</a></p>
	<p><b>Cllr. Eoghan Jeffers - SF</b> 42 Newton Court, Grange, Douglas, Cork Tel: 086 3436708 Email: <a href="mailto:eoghan.jeffers@gmail.com">eoghan.jeffers@gmail.com</a></p>		<p><b>Cllr. Daithí O'Donnabháin - FF</b> 11 The Grove, Coolroe Meadows, Ballincollig, Co. Cork. Tel: 087 967 0591 Email: <a href="mailto:daithiod1@gmail.com">daithiod1@gmail.com</a></p>
	<p><b>Cllr. Marcia D'Alton - IND</b> 22 Hillcrest, Pembroke Wood, Passage West, Co. Cork. Tel: 085 7333852 Email: <a href="mailto:info@marciadalton.net">info@marciadalton.net</a></p>		<p><b>Cllr. Mary Rose Desmond - FF</b> 13 Ashwood, South Douglas Road, Cork Tel: 087 232 4515 Email: <a href="mailto:desmondmaryrose@gmail.com">desmondmaryrose@gmail.com</a></p>
	<p><b>Cllr. Derry Cauty - FG</b> 24 Beech Rd, Muskerry Est. Ballincollig, Co. Cork. Tel: 086 243 6795 &amp; Fax: 021 487 1383 Email: <a href="mailto:derry.cauty@corkcoco.ie">derry.cauty@corkcoco.ie</a></p>		<p><b>Cllr. John A Collins - FG</b> Waterpark Stores, Carrigaline, Co. Cork. Tel: 086 238 6692 Email: <a href="mailto:jacwps@eircom.net">jacwps@eircom.net</a></p>
	<p><b>Cllr. Michael Murphy - SF</b> 14 Ardmore Estate, Passage West, Co. Cork. Tel: 086 166 3311 Email: <a href="mailto:michaelfrickmurphy@gmail.com">michaelfrickmurphy@gmail.com</a></p>		<p><b>Cllr. Joe Harris - SD</b> 31 Elm Drive, Shamrock Lawn, Douglas, Cork. Tel: 087 958 1321 Email: <a href="mailto:joeharris@eircom.net">joeharris@eircom.net</a></p>



## Fermoy Electoral Area

	<p><b>Cllr. Noel McCarthy - FG</b>            3 The Meadows, Duntaheen Rd            Fermoy, Co. Cork            Tel: :025 49162            Mobile: 086 375 1736</p>		<p><b>Cllr. Ian Doyle – FF</b>            Clonmore, Newtown, Charleville, Co. Cork            Tel: 087 664 4654            Email: <a href="mailto:iandoyle245@gmail.com">iandoyle245@gmail.com</a></p>
	<p><b>Cllr. Deirdre O'Brien - FF</b>            Killicane, Mitchelstown, Co Cork.            Tel: 087 682 3514            Email: <a href="mailto:deirdreobriencecc@gmail.com">deirdreobriencecc@gmail.com</a></p>		<p><b>Cllr. Kay Dawson - FG</b>            Demesne, Mitchelstown, Co. Cork.            Tel: 087 830 5649            Email: <a href="mailto:kaydawsonfinegael@gmail.com">kaydawsonfinegael@gmail.com</a></p>
	<p><b>Cllr. Frank O'Flynn - FF</b>            Johnstown, Glanworth, County Cork.            Tel: 025 24411 &amp; Fax: 025 46967            Mobile: 086 852 0793            Email: <a href="mailto:frankoflynnccc@eircom.net">frankoflynnccc@eircom.net</a></p>		<p><b>Cllr. June Murphy - SD</b>            3 Mandeville Park, Mitchelstown, Co. Cork.            Tel: 086 067 7002            Email: <a href="mailto:junemurphy2014@yahoo.ie">junemurphy2014@yahoo.ie</a></p>

## Kanturk /Mallow Electoral Area

	<p><b>Cllr. John Paul O'Shea - FG</b>            Laharn, Lombardstown, Mallow, Co.Cork            Tel: 086 890 3154            Email: <a href="mailto:oshea_jp@hotmail.com">oshea_jp@hotmail.com</a></p>		<p><b>Cllr. Bernard Moynihan - FF</b>            Dromscarra, Kiskeam, Mallow, Co. Cork.            Tel: 087 772 2828            Email: <a href="mailto:bernardmoynihan1@gmail.com">bernardmoynihan1@gmail.com</a></p>
	<p><b>Cllr. Gearoid Murphy - : FF</b>            139 Bank Place, Mallow, Co. Cork. –            Tel:: 087 660 2868            Email: <a href="mailto:g.murphy.bl@hotmail.com">g.murphy.bl@hotmail.com</a></p>		<p><b>Cllr. Melissa Mullane - SF</b>            Oakdale House, Upper Duhallow Park, Mallow, Co. Cork.            Tel: 086 062 3697            Email: <a href="mailto:melissa.mullane@sinnfein.ie">melissa.mullane@sinnfein.ie</a></p>
	<p><b>Cllr. Gerard Murphy - FG</b>            Post Office, Newmarket, Co Cork.            Tel: 029 60 001 &amp; Fax: 029 60 780            Mobile : 086 853 0836            Email: <a href="mailto:gmurphycork@gmail.com">gmurphycork@gmail.com</a></p>		<p><b>Cllr. Timmy Collins - IND</b>            Meelin Village, Newmarket, Co. Cork.            Tel: 087 263 2158            Email: <a href="mailto:collinstimmy1@gmail.com">collinstimmy1@gmail.com</a></p>



## East Cork Electoral Area

	<p><b>Cllr. Noel Collins - IND</b> St. Jude's, Midleton, County Cork.</p>		<p><b>Cllr. Michael Hegarty - FG</b> Moanroe, Ladysbridge, County Cork. Work: 021 466 7385 &amp; Fax: 021 466 7698 Mobile: 086 811 5150 Email: <a href="mailto:michael.hegarty@corkcoco.ie">michael.hegarty@corkcoco.ie</a></p>
	<p><b>Cllr. Michael Ahern - FF</b> "Liebermann", Barryscourt, Carrigtwohill, Co. Cork Tel: 087 2484538 Email: <a href="mailto:michaelahern1911@gmail.com">michaelahern1911@gmail.com</a></p>		<p><b>Cllr. Susan McCarthy - FG</b> 43 Main Street, Midleton, Co. Cork. Tel: 087 224 0377 Email: <a href="mailto:susan.finegael@outlook.ie">susan.finegael@outlook.ie</a></p>
	<p><b>Cllr. Danielle Twomey - SF</b> 28 Willowbank, Midleton, Co. Cork. Tel: 083 165 4606 Email: <a href="mailto:cldranielletwomey@gmail.com">cldranielletwomey@gmail.com</a></p>		<p><b>Cllr. Mary Linehan Foley -IND</b> "St. Martins", Kilcoran Road, Youghal, Co. Cork. Tel: 086 823 7905 Email: <a href="mailto:mlinehanfoley@hotmail.com">mlinehanfoley@hotmail.com</a></p>

## Cobh Electoral Area

	<p><b>Cllr. Pdraig O'Sullivan - FF</b> 8 The Courtyard, Woodville, Dunkettle, Glanmire, Co. Cork. Tel: 087 785 9314 Email: <a href="mailto:posullivan00@hotmail.com">posullivan00@hotmail.com</a></p>		<p><b>Cllr. Sinead Sheppard - FG</b> 1 The Park, Cobh, Co. Cork. Tel: 087 260 2091 Email: <a href="mailto:sinead.sheppard@gmail.com">sinead.sheppard@gmail.com</a></p>
	<p><b>Cllr. Kieran McCarthy - IND</b> 32 Assumption Place, Cobh, Co. Cork. Tel: 087 684 5249 Email: <a href="mailto:cllrkieranmccarthysf@gmail.com">cllrkieranmccarthysf@gmail.com</a></p>		<p><b>Cllr. Anthony Barry - FG</b> Ballinabointra, Midleton, Co. Cork. Tel: 086 074 0394 Email: <a href="mailto:anthonybarry2014@gmail.com">anthonybarry2014@gmail.com</a></p>
	<p><b>Cllr. Ger Keohane - IND</b> 13 The Hermitage, Glanmire, Co. Cork. Tel: 086 026 3046 Email: <a href="mailto:gerkeohane68@gmail.com">gerkeohane68@gmail.com</a></p>		<p><b>Cllr. Diarmaid O'Cadhla - : IND</b> 8 Cabhsa Beaumont Uachtarach, Baile an Teampaill, Corcaigh. Tel: 086 380 5005 Email: <a href="mailto:docadhla@gmail.com">docadhla@gmail.com</a></p>
	<p><b>Cllr. Cathal Rasmussen - LAB</b> Rosemount, Cobh, Co. Cork. Tel: 086 887 8421 Email: <a href="mailto:rosemountcobh1@eircom.net">rosemountcobh1@eircom.net</a></p>		



## **Municipal Districts**

### **Ballincollig/Carrigaline -**

**Municipal District Officer: Kevin O'Regan**

**Cathaoirleach: Cllr. Joe Harris**

### **Bandon/Kinsale –**

**Municipal District Officer: Enda O'Halloran**

**Cathaoirleach: Cllr. Aidan Lombard**

### **Blarney/Macroom –**

**Municipal District Officer: Marie O'Leary**

**Cathaoirleach: Cllr. Ted Lucey**

### **Cobh –**

**Municipal District Officer: Paraig Lynch**

**Cathaoirleach: Cllr. Ger Keohane**

### **East Cork –**

**Municipal District Officer: Joe McCarthy**

**Cathaoirleach: Cllr. Noel Collins**

### **Fermoy –**

**Municipal District Officer: Pauline Moriarty**

**Cathaoirleach: Cllr. Frank O'Flynn**

### **Kanturk/Mallow –**

**Municipal District Officer: Liz Donovan**

**Cathaoirleach: Cllr. Timmy Collins**

### **West Cork –**

**Municipal District Officer: Justin England**

**Cathaoirleach: Cllr. Danny Collins**



## Members of Committees and Subsidiary Bodies

### Northern Committee

Cllr. Frank O'Flynn  
Cllr. Deirdre O'Brien  
Cllr. Noel McCarthy  
Cllr. June Murphy  
Cllr. Ian Doyle  
Cllr. Kay Dawson  
Cllr. Gerard Murphy  
Cllr. Timmy Collins  
Cllr. Gearóid Murphy  
Cllr. John Paul O'Shea  
Cllr. Bernard Moynihan  
Cllr. Melissa Mullane

### Southern Committee

Cllr. Deirdre Forde  
Cllr. John A. Collins  
Cllr. Seamus McGrath  
Cllr. Marcia D'Alton  
Cllr. Derry Canty  
Cllr. Eoghan Jeffers  
Cllr. Daithí O Donnabháin  
Cllr. Mary Rose Desmond  
Cllr. Michael Murphy  
Cllr. Joe Harris  
Cllr. Gobnait Moynihan  
Cllr. Michael Creed  
Cllr. Des O'Grady  
Cllr. Ted Lucey  
Cllr. Bob Ryan  
Cllr. Kevin Conway  
Cllr. Pdraig O'Sullivan  
Cllr. Cathal Rasmussen  
Cllr. Kieran McCarthy  
Cllr. Ger Keohane  
Cllr. Anthony Barry  
Cllr. Sinéad Sheppard  
Cllr. Diarmaid O'Cadhla  
Cllr. Michael Hegarty  
Cllr. Noel Collins  
Cllr. Michael Ahern  
Cllr. Danielle Twomey  
Cllr. Susan McCarthy  
Cllr. Mary Linehan Foley

### Western Committee

Cllr. Kevin Murphy  
Cllr. Alan Coleman  
Cllr. Aidan Lombard  
Cllr. Rachel McCarthy  
Cllr. Gillian Coughlan  
Cllr. James O'Donovan  
Cllr. Christopher O'Sullivan  
Cllr. Danny Collins  
Cllr. John O'Sullivan  
Cllr. Declan Hurley  
Cllr. Patrick Gerard Murphy

Cllr. Mary Hegarty  
Cllr. Joe Carroll  
Cllr. Paul Hayes

### CPG

Cllr. Patrick Gerard Murphy  
Cllr. Declan Hurley  
Cllr. Michael Hegarty  
Cllr. Kevin Murphy  
Cllr. Frank O'Flynn  
Cllr. Alan Coleman  
Cllr. John Paul O'Shea  
Cllr. Des O'Grady  
Municipal district member to  
CPG:  
Cllr. Anthony Barry

### SPCs:

#### (1) Planning & Strategic Development

Cllr. Michael Hegarty (Chair)  
Cllr. Aidan Lombard  
Cllr. Deirdre Forde  
Cllr. Seamus McGrath  
Cllr. Marcia D'Alton  
Cllr. Michael Murphy  
Cllr. James O'Donovan  
Cllr. Des O'Grady  
Cllr. Bob Ryan  
Cllr. Pdraig O'Sullivan  
Cllr. Cathal Rasmussen  
Cllr. Aaron O'Sullivan  
Cllr. Timmy Collins  
Cllr. Bernard Moynihan  
*Non-elected members*  
David O'Brien (Agriculture)  
Tony McGrath (Bus. &  
Employers)  
Dan Boyle (Env./Conservation)  
Michael O'Flynn  
(Dev/Construction)  
Finbarr Harrington (Comm. &  
Voluntary)  
Tim O'Leary (Social Inclusion)

#### (2) Environment

Cllr. Kevin Murphy (Chair)  
Cllr. Marcia D'Alton  
Cllr. Michael Murphy  
Cllr. James O'Donovan  
Cllr. Gobnait Moynihan  
Cllr. Ted Lucey  
Cllr. Cathal Rasmussen  
Cllr. Anthony Barry  
Cllr. Diarmaid O'Cadhla  
Cllr. Frank O'Flynn  
Cllr. Deirdre O'Brien

Cllr. Kay Dawson  
Cllr. Bernard Moynihan  
Cllr. Melissa Mullane  
*Non-Elected Members*  
John Coughlan (Agriculture)  
Cian Murphy (Bus. &  
Employers)  
Bernadette Connolly  
(Env/Conservation)  
Michael Doyle (Env/  
Conservation)  
Michael O'Shea  
(Dev/Construction)  
Judith Green (Comm. &  
Voluntary)

#### (3) Economic Development & Enterprise

Cllr. Frank O'Flynn (Chair)  
Cllr. Deirdre Forde  
Cllr. Daithí O Donnabháin  
Cllr. Mary Rose Desmond  
Cllr. Joe Harris  
Cllr. Aidan Lombard  
Cllr. Rachel McCarthy  
Cllr. Bob Ryan  
Cllr. Michael Hegarty  
Cllr. June Murphy  
Cllr. Ian Doyle  
Cllr. Gerard Murphy  
Cllr. John Paul O'Shea  
*Non-Elected Members*  
John O'Brien (Agriculture)  
Brendan Keane (Bus. &  
Employers)  
Michael Delargey (Trade Union)  
Stephen McCarthy  
(Dev/Construction)  
Sean O'Riordan (Comm. &  
Voluntary)  
Bernie Connolly  
Maura Walsh  
Enda McDonnell

#### (4) Tourism

Cllr. Alan Coleman (Chair)  
Cllr. Derry Canty  
Cllr. Kieran McCarthy  
Cllr. Sinéad Sheppard  
Cllr. Susan McCarthy  
Cllr. Deirdre O'Brien  
Cllr. Kevin Conway  
Cllr. Christopher O'Sullivan  
Cllr. Declan Hurley  
Cllr. Mary Hegarty  
Cllr. Joe Carroll  
Cllr. Paul Hayes



(Tourism SPC Continued -)  
Cllr. Paul Hayes  
*Non-Elected Members*  
Vanessa Kiely O'Connor  
(Agriculture)  
Aaron Mansworth (Bus. & Employers)  
Derry Cronin (Bus. & Employers)  
Anne Finch (Comm. & Voluntary)  
Clayton Love (RCYC)  
Fáilte Ireland  
Valerie Murphy (Avondhu Blackwater Partnership)

#### (5) Housing

Cllr. Seamus McGrath (Chair)  
Cllr. Melissa Mullane  
Cllr. Gillian Coughlan  
Cllr. Rachel McCarthy  
Cllr. Noel McCarthy  
Cllr. Susan McCarthy  
Cllr. Noel O'Donovan  
Cllr. Gerard Murphy  
Cllr. Sinead Sheppard  
Cllr. Mary Linehan Foley  
Cllr. Eoghan Jeffers  
Cllr. Gearóid Murphy  
Cllr. Danny Collins  
Cllr. Patrick Gerard Murphy  
*Non-Elected Members*  
Colm Cronin (Trade Union)  
Finbarr Gannon  
(Dev/Construction)  
Joan Twomey O'Sullivan  
(Comm. & Voluntary)  
Liam O'Connor (Comm. & Voluntary)  
Jose Ospina (Social Inclusion)  
Pat Dooley (Social Inclusion)

#### (6) Roads & Transport

Cllr. Declan Hurley (Chair)  
Cllr. Kieran McCarthy  
Cllr. Paul Hayes  
Cllr. Ger Keohane  
Cllr. Noel McCarthy  
Cllr. Michael Creed  
Cllr. Anthony Barry  
Cllr. Kevin Murphy  
Cllr. Ted Lucey  
Cllr. Timmy Collins  
Cllr. Christopher O'Sullivan  
Cllr. Gillian Coughlan  
Cllr. Pádraig O'Sullivan  
Cllr. Patrick Gerard Murphy  
*Non-Elected Members*  
John Daly (Agriculture)

Brendan Keating (Bus. & Employers)  
John Bowen (Trade Union)  
Donal O'Leary  
(Env./Conservation)  
John Boylan (Dev/Construction)  
Brid Coakley (Comm. & Voluntary)  
Tim O'Leary (Social Inclusion)  
Supt. Patrick Lehane (An Garda Síochána)  
Martin Walsh (Bus Éireann)

#### (7) Social Inclusion & Community

Cllr. John Paul O'Shea (Chair)  
Cllr. June Murphy  
Cllr. Eoghan Jeffers  
Cllr. Danielle Twomey  
Cllr. Michael Creed  
Cllr. Kay Dawson  
Cllr. John A. Collins  
Cllr. Kevin Conway  
Cllr. Danny Collins  
Cllr. Noel Collins  
Cllr. Ian Doyle  
Cllr. Mary Rose Desmond  
Cllr. Daithí ó Donnabhain  
*Non-Elected Members*  
Eddie Mullins (Trade Union)  
Helen Baret  
(Env./Conservation)  
Dan Mulvihill  
(Dev/Construction)  
Theresa Barrett Bourke  
(Comm. & Voluntary)  
Gavin Falk (Comm. & Voluntary)  
Diarmuid Cronin (Comm. & Voluntary)  
Pat Dooley (Social Inclusion)  
Usanga Inioborg (Comm. & Voluntary)

#### (8) Arts, Culture & Languages

Cllr. Des O'Grady (Chair)  
Cllr. Ger Keohane  
Cllr. Gobnait Moynihan  
Cllr. John A Collins  
Cllr. Mary Hegarty  
Cllr. Noel O'Donovan  
Cllr. Derry Canty  
Cllr. Mary Linehan Foley  
Cllr. Noel Collins  
Cllr. Joe Harris  
Cllr. Danielly Twomey  
Cllr. Alan Coleman  
Cllr. Joe Carroll  
*Non-Elected Members*

Ken Buckley (Bus. & Employers)  
Jim Murphy (Comm. & Voluntary)  
Christine Lane (Comm. & Voluntary)  
Therese Burke (Comm. & Voluntary)  
Geoff Gould  
Dr. Eamon Lankford  
Anne Davoran  
Eugene O'Hea

#### LCDC North

Cllr. Noel McCarthy  
Cllr. Gerard Murphy  
Cllr. John Paul O'Shea  
Cllr. Bernard Moynihan

#### LCDC South

Cllr. Marcia D'Alton  
Cllr. Cathal Rasmussen  
Cllr. Ger Keohane  
Cllr. Michael Hegarty

#### LCDC West

Cllr. Rachel McCarthy  
Cllr. John O'Sullivan  
Cllr. Declan Hurley  
Cllr. Patrick Gerard Murphy

#### Audit Committee

Cllr. Mary Rose Desmond  
Cllr. Susan McCarthy  
Cllr. Declan Hurley  
Non Elected Members  
Larry O'Dwyer  
Prof. Ciaran Murphy  
Edel Clancy  
Eileen O'Shea

#### Coastal Management Committee

Cllr. Marcia D'Alton  
Cllr. Alan Coleman  
Cllr. Gillian Coughlan  
Cllr. James O'Donovan  
Cllr. Kieran McCarthy  
Cllr. Anthony Barry  
Cllr. Mary Linehan Foley  
Cllr. Michael Hegarty  
Cllr. Aaron O'Sullivan  
Cllr. Danny Collins  
Cllr. Patrick Gerard Murphy  
Cllr. Mary Hegarty  
Cllr. Joe Carroll  
Cllr. Paul Hayes



### County Library Committee

Cllr. Seamus McGrath  
Cllr. Noel Collins  
Cllr. Mary Linehan Foley  
Cllr. Noel McCarthy  
Cllr. June Murphy  
Cllr. Ian Doyle  
Cllr. Gearóid Murphy  
Cllr. Mary Hegarty

### European Affairs

Cllr. Michael Murphy  
Cllr. Joe Harris  
Cllr. Alan Coleman  
Cllr. Aidan Lombard  
Cllr. Rachel McCarthy  
Cllr. Michael Hegarty  
Cllr. Frank O'Flynn  
Cllr. Deirdre O'Brien  
Cllr. Noel McCarthy  
Cllr. Kay Dawson  
Cllr. Ian Doyle  
Cllr. John Paul O'Shea  
Cllr. Deirdre Forde

### National Monuments Committee

Cllr. Marcia D'Alton  
Cllr. Kevin Murphy  
Cllr. Bob Ryan  
Cllr. Kevin Conway  
Cllr. Susan McCarthy  
Cllr. Deirdre O'Brien  
Cllr. Melissa Mullane  
Cllr. Joe Carroll

### Rural Water Monitoring Committee

Cllr. Daithí O Donnabháin  
Cllr. Aidan Lombard  
Cllr. Des O'Grady  
Cllr. Sinéad Sheppard  
Cllr. Michael Hegarty  
Cllr. Deirdre O'Brien  
Cllr. Timmy Collins  
Cllr. Mary Hegarty

### Traveller Consultative Committee

Cllr. Joe Harris  
Cllr. James O'Donovan  
Cllr. Ted Lucey  
Cllr. Ger Keohane  
Cllr. Danielle Twomey  
Cllr. Ian Doyle  
Cllr. Melissa Mullane  
Cllr. Joe Carroll

### Joint Policing Committee

Cllr. John A. Collins  
Cllr. Kevin Conway  
Cllr. Daithí O Donnabháin  
Cllr. Joe Harris  
Cllr. Kevin Murphy  
Cllr. Ted Lucey  
Cllr. Cathal Rasmussen  
Cllr. Des O'Grady  
Cllr. Frank O'Flynn  
Cllr. June Murphy  
Cllr. Kay Dawson  
Cllr. Timmy Collins  
Cllr. Gearóid Murphy  
Cllr. Joe Carroll  
Cllr. Aaron O'Sullivan

### CASP policy committee

Cllr. Seamus McGrath  
Cllr. Marcia D'Alton  
Cllr. Kevin Murphy  
Cllr. Bob Ryan  
Cllr. Kevin Conway  
Cllr. Ger Keohane  
Cllr. Anthony Barry  
Cllr. Michael Hegarty  
Cllr. Eoghan Jeffers  
Cllr. Noel McCarthy  
Cllr. Mary Rose Desmond  
Cllr. Declan Hurley

### West Cork Development Partnership

Cllr. Michael Collins  
Cllr. Joe Carroll

### Southern Regional Drug Task Force

Cllr. Deirdre O'Brien

### County Cork Sports Partnership

Cllr. Derry Canty  
Cllr. Bob Ryan  
Cllr. John Paul O'Shea

### Irish Public Bodies

Cllr. Noel McCarthy

### Cobh Heritage Trust

Cllr. Cathal Rasmussen

### Cork ETB

Cllr. Gillian Coughlan  
Cllr. Des O'Grady  
Cllr. Pádraig O'Sullivan  
Cllr. Kevin Conway  
Cllr. Michael Hegarty  
Cllr. Christopher O'Sullivan  
Cllr. Patrick Gerard Murphy  
Cllr. Mary Hegarty

### AILG

Cllr. Gbónait Moynihan  
Cllr. Ian Doyle  
Cllr. James O'Donovan  
Cllr. Daithí O Donnabháin  
Cllr. Sinéad Sheppard  
Cllr. Mary Linehan Foley  
Cllr. Bernard Moynihan  
Cllr. Paul Hayes

### Regional Assembly

Cllr. Kevin Conway  
Cllr. Frank O'Flynn  
Cllr. Deirdre O'Brien  
Cllr. Gerard Murphy  
Cllr. Joe Carroll

### Regional Health Forum

Cllr. Deirdre Forde  
Cllr. John A. Collins  
Cllr. Mary Rose Desmond  
Cllr. Joe Harris  
Cllr. Rachel McCarthy  
Cllr. Bob Ryan  
Cllr. Aaron O'Sullivan  
Cllr. Mary Linehan Foley  
Cllr. Timmy Collins

### LAMA

Cllr. Frank O'Flynn

### Údarás na Gaeltachta

Cllr. Gbónait Moynihan

### Bottlehill Liaison Committee

Cllr. Anthony Barry  
Cllr. Gearóid Murphy  
Cllr. John Paul O'Shea

### Ballyhoura Development Committee

Cllr. Deirdre O'Brien

### Avondu Blackwater

Partnership  
Cllr. Bob Ryan  
Cllr. Kevin Conway



# Boundary Transition Programme

The final legislation underpinning the revised boundary arrangements between Cork County Council and Cork City Council was still awaited as at the end of 2018. The legislation was finally passed and signed into law in late January 2019.

Notwithstanding this, the implementation of the boundary proposals, as approved by Government, was a key priority for Cork County Council during 2018. The overall programme is being overseen by an Implementation Oversight Group (IOG) established by the Minister. This Group meets monthly with County and City senior management representatives in attendance. The County established its implementation structures in early 2018, i.e. through the establishment of a High Level Management Steering Group which guides and directs the work of a special purpose High Level Implementation Team. Considerable progress has been achieved by year end in order to ensure that the tight timelines (i.e. Local Elections in May 2019) will be successfully achieved.

The transition programme represents a massive challenge for both Councils and cannot be underestimated. The scale and extent of the boundary alteration makes it the single most challenging and complex boundary reform in local government in recent decades impacting on over 400 Council services. It involves a population transfer of 85,000 citizens from County to City. The programme has been a key priority for Senior Management and Elected Council alike, with matters of key strategic and operational importance having been identified for discussion and resolution. A major focus was placed by Council on the draft legislation, with detailed and comprehensive inputs having been submitted by Council with respect to the various iterations of the Local Government Bill 2018. By year end it was noted that many of the

issues raised by the County had been accepted and would likely be reflected in the final legislation.

The implementation programme has also been a key priority for Senior Management and staff, with considerable effort and attention having been devoted to the matter from across all directorates. Clear priorities were set at an early stage, with a suite of Transition Plans having been prepared by Cork County Council in early 2018. Directorates in the County have engaged with their City counterparts in sharing these plans and agreeing on a common focus for delivery of the programme. A strong emphasis has been placed on the key stakeholders at all stages in order to ensure that the transition is as seamless as possible for citizens, customers and service users, with minimal disruption or inconvenience involved.

The boundary alteration will have a significant impact on Cork County Council staffing. Detailed discussions and negotiations are underway with Cork City Council – guided and directed by the Implementation Oversight Group – with a view to agreeing a final staff transfer number, composition and breakdown.

The implementation process made significant progress in 2018, and is well advanced to ensure that all the necessary arrangements are in place to support the local elections in 2019.



# Safety, Health and Welfare at Work

Cork County Council won the following awards in this area during 2018:-

- A Distinction in the All Ireland Safety Awards run by the National Irish Safety Organisation.
- The Road Safety Officer was awarded the Road Safety Authority Leading Lights “Road Safety Officer” Award.

The Safety Section co-ordinates the Safety Management System for Cork County Council. A Surveillance Audit was undertaken at the end of 2018 and a transition programme to change over to ISO: 45001 has commenced.

Stress Management Awareness was rolled out across the organisation and the Health & Safety Authority’s Work Positive Survey was circulated to staff with a significant response from both indoor and outdoor staff. The findings will be highlighted to Senior Management and staff in early 2019 and an Action Plan for the future developed.

The Water Safety Development Officer commenced an audit of all ring buoys in County Cork to develop a countywide database and ‘Rebel the Ring buoy Mascot’ was launched in May to highlight to schoolchildren the importance of ensuring that ring buoys are not vandalised and how to throw a ring buoy to save a life.



*Caroline Casey, Cork County Council Water and Road Safety Development Officer, right and Siobhan Bradley, chair of Cork Water Safety, at the launch of ‘Rebel’ the ring buoy mascot in Rosscarbery for County Cork, reminding everyone to rebel against ring buoy vandalism.*

In January 2018 the Physical Activity & Wellbeing Office became part of the Safety Section. The office is dedicated to health promotion for Cork County Council staff. A large evidence base exists proving physical activity’s beneficial impact on physical health, quality of life and wellbeing and it is really encouraging to see how Cork County Council have embraced the new section. Initiatives to date have included staff exercise and Yoga classes, walks, health talks, Healthy Heart Day, step challenges, Desk-2-5K’s and National Workplace Wellbeing Days across the County.



*Members of Cork County Council Staff who supported the “See Change End Mental Health Stigma Green Ribbon Campaign 2018”. Included in front from L-R are CCC Chief Executive, Tim Lucey, County Mayor, Cllr Declan Hurley, HSE Head of Wellbeing Cork & Kerry, Priscilla Lynch and Cllr Patrick Murphy*



# Roads, Transportation & Safety

## Strategic Policy Committee

The Roads & Transportation SPC held 4 meetings in 2018:

- A policy was developed on taking in charge of Roads post Local Improvement Schemes.
  - Presentations were made on Road Grant Allocations 2018, Update on Major Road Schemes and Developments in Urban Transport.
- Other Issues considered:
- Age Friendly Parking Spaces
  - School Wardens
  - Plastic Road Surfaces
  - Road Lining Equipment
  - Extension of deadlines for completing Local Improvement Schemes.
  - TII funding for Public Lighting Upgrades / Extensions for urban villages on National Routes

## National Roads

The overall Transport Infrastructure Ireland allocation to Cork County Council for improvement and maintenance work in 2018 was € 26.54m.

The following Schemes which are listed in the Government's National Development Plan 2018 – 2027 were progressed as follows:

**M8/N25 Dunkettle Interchange Upgrade Scheme:** Advance Works Contracts including Fencing, Archaeology, Site Investigation, Site clearance, Intelligent Transport System Ducting etc is ongoing. SISK Ltd was appointed as Contractor for the Main Construction Contract.

**N22 Baile Bhuirne - Macroom Scheme:** Advance Works Contracts including Fencing, Archaeology, Site Investigation, Site clearance etc were completed during 2018 for which an allocation of €5.4m was received. Tender Documents for the Main Construction Contract were issued to the four shortlisted Contractors on 21<sup>st</sup> December 2018. Land acquisition is ongoing.

The **Cork – Ringaskiddy Motorway Project** was granted approval by An Bórd Pleanála on 29<sup>th</sup> June 2018. The Approval Confirmation Notice was published on 7<sup>th</sup> September and the Compulsory Purchase Order became operative on 29<sup>th</sup> September 2018. Judicial Review Proceedings continue in the High Court on 26<sup>th</sup> February 2019.

**Cork – Limerick Motorway Scheme:** The Project Appraisal Plan was approved by DTTaS in September 2018. The name of the successful Technical Advisor is being announced in February 2019.

**Mallow Northern Relief Road:** The Project Appraisal Plan was approved by DTTaS in September 2018.

**N25 Carrigtohill – Midleton Upgrade Scheme:** The Project Appraisal Plan was approved by DTTaS in November 2018.

Works on the Cork North Ring Road were still on hold at the end of 2018.

Notice to Treat was served for the **N73** Clogher Cross to Waterdyke Scheme, the **N73** Annakisha Scheme and **N25** Castlemartyr Scheme.

The programme of **pavement and minor improvement works** was advanced during 2018. As part of this programme significant upgrades to sections of the N20 at Ballymartin, Velvetstown, Charleville; N25 Castlemartyr East, Killeagh Village; N71 Leap Village, Lisselane and Derry were substantially completed.

## Regional & Local Roads

### Restoration Improvement Programme / Discretionary Grant

194 km of Regional and Local Roads were strengthened under this programme in 207 locations, both by direct construction by Council outdoor staff and fleet and through resurfacing contracts.

### Restoration Maintenance Programme

351 km of Regional and Local Roads were surface dressed in 229 locations by Council outdoor staff and fleet.

### Community Involvement Scheme

12.1 km of roads were improved/strengthened under this programme in 30 locations.

### Local Improvement Schemes



41 Local Improvement Schemes were either fully or partially completed in 2018 at a cost of approximately € 1.5M.

### **Low Cost Road Safety Improvement Schemes**

23 Road Safety Improvement Schemes were either fully or partially completed in 2018.

### **Bridge Rehabilitation**

Repairs to 32 bridges and 3 roadside embankments were completed in 2018.

4 bridges and 1 culvert were replaced in 2018.

### **Strategic Regional and Local Roads**

The following Strategic Regional & Local Roads were advanced in 2018:

- **Carrigaline Western Relief Road**
  - Tender documents substantially completed
  - Updated Multi Criteria Analysis submitted
  - €750,000 secured through the Urban Regeneration & Development Fund
- **Cork Science & Innovation Park**
  - Land acquisition and Phase 1A design ongoing;
  - This project is in the Boundary Transition Area.
  - Regular meetings were held with Cork City Council
- **Midleton Northern Relief Road Phase 3**
  - Consultant appointed for route selection through to land acquisition
  - Partial funding secured through the Urban Regeneration & Development Fund

### **Other Improvement Works**

The following improvement works were advanced in 2018:

- **Kanturk Link Road**
  - Fencing contractor appointed
- **Ferney Road Carrigaline Improvement Scheme**
  - CPO confirmed
- **Lehenaghmore Road Improvement Scheme**
  - NTA to partly fund the Scheme

- Regular meetings were held with Cork City Council
- **Clarke's Hill Road Improvement**
  - Part VIII Planning report approved by Council
  - This project is in the Boundary Transition Area
  - Regular meetings were held with Cork City Council
- **3 School Campus, Carrigaline**
  - Part VIII Planning report for road upgrade published
  - Part VIII Planning report ongoing for Ashgrove Roundabout & Ballinrea Cross upgrades

**Pedestrian crossings, traffic calming schemes, and junction upgrade projects** were designed and constructed in conjunction with the Municipal District Engineers Offices throughout the County.

**Footpath & Ancillary Works** were undertaken by Contract and by Council outdoor staff throughout the County.

### **Public Lighting**

213 new public lights were erected and 56 were upgraded under the 2018 Public Lighting Programme at a cost of approximately €400,000.

### **Road Safety**

The Cork Road Safety Plan 2016-2020 which was launched in 2016, following preparation by the Road Safety Together Working Group, comprising Cork County and City Councils, the Gardaí, Fire Service, TII, RSA and HSE, was reviewed in 2018, in relation to the targets set by the Plan.

There were a total of 11 fatalities on Cork County's Road network in 2018 as against a total of 12 in 2017.

### **Speed limit Review**

A Review of Speed Limits on **National Roads** was completed and Bye-Laws came into effect on 1<sup>st</sup> Feb 2018.

Bye-Laws were also adopted in 2018 for the introduction of 30kph speed limits in a further number of housing estates, bringing to 90 the total no. of housing estates governed by a 30kph speed limit.



## Fleet Management

In 2018, as part of its fleet replacement programme, the Council took delivery of 68 vehicles purchased including 33 vans, 17 pick-up lorries, 7 salting lorries, 3 large road sweeping vehicles, 2 ride-on lawnmowers, 2 forklifts, 1 tele-truck, 1 loader, 1 self-propelled velocity patcher and 1 chip-spreader.



*Suction sweepers*

Road Sweeping vehicles are used to cleanse roads by brushing debris off roads and are also used to empty road gullies. These purchases are the first major investment in the owned fleet of large Road Sweeping Vehicles for 10 years, as investment of this nature was curtailed for a number of years due to the economic crisis in the last decade. The Council is purchasing a further large Road Sweeping Vehicle, under Office of Government Procurement national framework agreements, in the coming year to further augment its fleet of owned road sweeping vehicles.



*Salting lorry c/w snow plough*

During 2018, additional capital funding of €620,000 was made available so that the Council could fast-track strategic fleet requirements for responding to severe weather events: flooding, storms, snow and ice, such as the two “Red Alert” events experienced in the last 12 months. This capital funding has been used for the purchase of salting Lorries & other associated emergency equipment.

The Council intends to continue to substantially invest in its fleet, with newer technologies to achieve efficiencies.

In 2018, the Fleet Management section organised the purchase, delivery and spraying of over 10,000 tonnes of bitumen across the county.

The Materials Testing Lab carried out 324 tests on samples of road making materials to monitor quality control on road making materials supplied to the Council.

## Statistics for 2018

No. of applications received:

Temporary Road Closures - 211

Road Opening Licences - 3,584

Abnormal Load Permits - 297

Number of Roads related queries logged on ‘Your Council’ online portal - 8,984



# Water Services Directorate

The Water Services Directorate covers a range of functions including Drinking Water & Waste Water Operations, Capital Projects and Rural Water. It also includes Coastal Management & Flood Projects.

## **Highlight 2018:**

2018 was a year dominated by severe weather events including storms and droughts. The incredible work carried out by staff to ensure the safety of and minimise the disruption to the people of Cork is undoubtedly the highlight of 2018.

## **Drinking Water & Waste Water Operations:**

The Drinking Water & Waste Water Sections are the engine room of the Water Services Directorate. They serve 350,000 people across the county ensuring the provision of high quality drinking water (producing in excess of 185 million litres per day) and also the safe and efficient treatment of waste water through more than 250 Waste Water Treatment Plants & Pumping Stations.

The priority given to water conservation has resulted in the saving of 8 million litres per day through reduced leakage.

The consistently high scorings achieved in areas such as Health & Safety and compliance are a testament to the level of service being provided.

## **Capital Projects Office:**

The Capital Projects Office is a key player in ensuring the continued improvement of the water infrastructure across the County of Cork. It provides full life cycle Project Management Services to facilitate the execution of the Irish Water Capital Investment Programme for the years 2017-2021, a programme which features some 47 major infrastructure projects for the Cork County Area. These projects along with a large list of Network improvement projects and a host of Capital Programmes are being managed by the office. The projects are in both the Water and Wastewater sectors.

## **Rural Water:**

The Rural Water Section provides significant assistance to Group Water Schemes which serve 10,000 households across the county. These include managing the Rural Water Programme and providing administrative and engineering assistance. They also manage the provision of well grants which resulted in over €700,000 being distributed to households in 2018.

## **Coastal Management and Flood Projects:**

In an era of increased climate uncertainty this section has and will continue to play a pivotal role in securing the continued safety of homes and businesses across a number of vulnerable areas in the county of Cork.

Major flood schemes progressed in 2018 include Skibbereen, Douglas, Glashaboy, Crookstown, Middleton, Bantry, Bandon, Clonakilty and the Lower Lee.

Coastal Projects undertaken in 2018 include the Schull Pontoon, the refurbishment of 3 piers at Glengariff, Pallas & Tinawell and 9 island projects at Whiddy, Sherkin, Bere, Long, and Dursey Island.



# Housing

## Strategic Policy Committee

The Housing SPC met 4 times during 2018. Among the issues considered were the Housing Needs Assessment 2018, Housing Delivery Programme, Estate Management, Homeless Strategy and Choice Based Letting. Cork Mental Health and O’Cualann Housing Alliance made presentations to the Committee over the course of the year. The Committee was also briefed on the review of the Council’s Voids Maintenance Procedure and discussed a draft Strategic Plan for Housing Persons with a Disability which was recommended to Full Council for approval.

## Housing Rent Collection

The income from housing rent in 2018 amounted to €20 million with a further €1.5 million from Rental Accommodation Scheme properties.

The average collection rate for the county was 94%.

## Housing Allocations

472 units were allocated to successful applicants in 2018. These included allocations to units provided by the Approved Housing Bodies, NARPS properties and the Councils own Social Housing stock.

## Vacant Houses

A total of 148 vacant properties were refurbished in 2018 and of these, 144 council properties were repaired through the continuation of a funding stream made available by the DHPCLG to facilitate the return of vacant properties to productive use.

## Disabled Persons Grants

The Council received an allocation of €822,890 to adapt Council properties, which included a Local Authority contribution of 10%. In 2018, works, to assist disabled persons, were carried out on a total of 92 local authority houses.

## Energy Efficiency Scheme

Under the DHPCLG’s Energy Efficiency Scheme the Housing Department carried out energy efficiency improvement works to 530 local authority houses at a cost of €2.83 million.

## Leasing

Leasing as a form of social housing provision widens the options for increasing the supply of social housing. There are a total of 739 unsold affordable units currently leased to Approved Housing Bodies. In addition 64 new units were delivered through other leasing schemes in 2018 which gives a total of 444 units to date.

## Capital Assistance Scheme

43 new units were delivered in 2018. There are 13 units currently under construction and a number of schemes at various stages of planning and development. These schemes are all undertaken in partnership with locally based Approved Housing Bodies.

## Housing Assistance Payment (HAP)

Rollout of the Scheme continued countrywide during 2018 with 1135 tenants transferred to HAP. The total number of active HAP tenancies at the 31.12.18 was 3339. A total of 871 property inspections were carried out in the county during 2018.

## Homelessness

Cork County Council continues to work closely with Cork City Council and Kerry County Council to deal with homelessness on a regional basis through the Strategic Management Group on Homelessness and the Regional Homeless Forum. Cork County Council set up a Place Finder service in 2018 that exclusively focuses on transitioning families who have been assessed as homeless directly from homeless services into the private rented sector under the HAP Scheme. There were 30 tenancies created by the Place Finder service from June 1<sup>st</sup> 2018 to December 31<sup>st</sup> 2018.



### **Tenant (Incremental) Purchase Scheme**

The Tenant (Incremental) Purchase Scheme was introduced on 1<sup>st</sup> Jan 2016. Approx 5,680 tenants, who are occupying properties that may potentially be available for sale, received an information pack. 226 full applications were received following receipt of 702 Expressions of Interest. The Purchasing Options Unit continues to process applications and implement the Scheme. 30 properties (€1.9 million approx) properties have been sold to date.

### **Rebuilding Ireland Home Loan**

The Rebuilding Ireland Home Loan was introduced in February 2018. 237 applications have been received to date. 23 loans have been advanced/part advanced with a total loan value of €3,442,610.05 as of 31<sup>st</sup> Dec 2018. The Purchasing Options Unit continues to process a steady flow of new applications and deal with a large volume of queries and interdepartmental interactions in relation to files already on hand.

### **Grants**

Cork County Council was allocated €5,617,405 in 2018, with 20% being funded from its own resources. During 2018 the Council received 937 applications and paid out a total of €4,314,255 in grants.

### **Estate Management**

The Estate Management Unit continued to work with the Residents Associations to improve estates during 2018. Funding is allocated to active Residents Associations to assist with costs incurred.

### **Travellers**

Allocations to Traveller Applicants in 2018 were in line with the targets set in Cork County Council's Traveller Accommodation Plan 2014-2018.

### **Housing Acquisitions**

Cork County Council acquired 56 standard units and 4 Buy and Renew units for Social Housing in 2018, under the terms of the Social Housing Strategy.

### **Elected Members Representations**

There were 2,773 representations received, processed and responded to during 2018. The dedicated online Representations Portal continues to streamline the issuing of Responses.

### **Construction Programme**

Cork County Council continued to progress its construction programme during 2018. The Part 8 process was completed in respect of 365 units in 2018, all of which will go to construction in 2019. 25 units were delivered through the Council's own build programme in 2018. 97 units were delivered through the turnkey model and 83 units through the Part V process. 150 turnkeys are currently at construction and a further 250 are at various stages of the approvals process.

### **Choice Based Letting**

Cork County Council's Choice Based Letting system was fully rolled out to the Approved Housing Body sector during 2018. 599 properties have been offered through the Choice Based Letting system to date, of which 593 were accepted with a refusal rate of only 7%.



# Environment

## Environment Strategic Policy Committee (SPC)

The Environment SPC met 3 times in 2018 considering and developing corporate policy in the following areas;

- Revision of Signage Policy
- Soil and Stone/Construction Waste-Demand Assessment
- Annual Litter Competition – review of competition rules & criteria
- Waste/illegal dumping – Enforcement Powers
- Waste Presentation Bye-Laws
- Green Workplace Programme
- River Basin Management Plan 2018-2022

## Air

A key development in 2018 was the installation by the Environment Protection Agency (EPA) of a Real Time Air Quality Monitoring station in Cobh. The station which monitors for particulate matter (PM2.5 & PM10) is the first of its kind in the county council area. The council worked with the EPA in supporting this installation, both by providing the site and facilitating the necessary groundworks.

It was installed in **Cobh** in November 2018 and the real time data it collects can be viewed at <http://www.epa.ie/air/quality/data/cobh/>. The council will continue to partner with the EPA in extending the national ambient air quality monitoring network to other locations in the county.

A range of operators and activities, licensable under the Air Pollution Acts, were regulated and monitored including;

- 13 Industries
- 33 Dry Cleaners
- 46 Spray Painters
- 50 Petrol Stations
- 150 Solid Fuel Outlet Inspections

In addition 148 air and noise related complaints were responded to.

## Climate Change

As required under the National Adaptation Framework, a preliminary draft Climate Change Adaptation Strategy (CCAS) was circulated to members of the Environment Strategic Policy Committee (SPC) in September 2018. Local Authorities are required to adopt individual Adaptation Strategies by 30<sup>th</sup> September 2019.



*Air Quality Monitor Cobh*

Funding of €10 million over a five-year period for the Climate Action Office, Atlantic Seaboard Region was confirmed by the Department of Communications, Climate Action and Environment (DCCA) in January 2018. Cork County Council is the lead authority in this regional shared service which incorporates the administrative areas of Clare, Cork City, Cork County, Kerry and Limerick local authorities. The other three Regional Offices are being managed by Dublin City Council (Dublin Metropolitan Region), Kildare County Council (Eastern & Midland Region) and Mayo County Council (Atlantic Seaboard North Region).



*CARO Regional Coordinators (L-R) – Liam Dromey (Atlantic Seaboard South), David Mellett (Atlantic Seaboard North), Minister of State Seán Canney, David Dodd (Dublin Metropolitan) and Alan Dunne (Eastern & Midlands), taken at the launch of the Local Authority Adaptation Strategy Development Guidelines by the Dept. of Communications, Climate Action and Environment, in Athlone on 3rd December 2018.*



## CARO

The role of the Climate Action Regional Offices is to:

- provide expertise and capacity at regional level to contribute effectively to the national transition to a low carbon and climate resilient economy
- ensure efficient use of resources in the formulation of Local Authority Adaptation Strategies through the elimination of duplication in the preparation of individual Strategies
- build on the experience and expertise which exists across the local authority sector and foster interagency collaboration and support
- develop linkages with 3rd level institutions
- contribute to the National Dialogue on Climate Action on a regional basis

The CARO reports to a Regional Steering Group which is made up of nominees from the five constituent local authorities.

With regard to adverse weather impacts and consequences, all local authorities are required to develop a Climate Change Adaptation Strategy by the end of September 2019. Preparation of these Strategies is ongoing and includes a review of extreme weather events over the past decades. The Strategies, when complete, will provide guidance on how local authority operations will 'adapt' to a changing climate.

## Environmental Awareness

The council promoted and supported a variety of environmental awareness and research initiatives in 2018 including An Taisce Green Schools Program and Muintir na Tíre Schools Garden Competition.

Under the Local Agenda 21 Grant Scheme, which is part funded by the DCCAE, a total of 46 projects were supported in 2018 by funding totalling over €67,000.

## Circular Ocean Event

Delegates from Norway, England, Scotland and Greenland joined industry experts at Cork County Hall in September 2018 to discuss the challenge of marine plastics and to seek solutions for the global problem of waste fishing nets and rope.

The seminar was the culmination of three years work and research by the transnational European *Circular Ocean* project, led by Cork County Council initiative Macroom E.



*Macroom E, Enterprise Office and Environment staff together with visiting speakers pictured at the Circular Ocean seminar and showing a variety of products made from recycled fishing nets.*

## Haulbowline Remediation Project

2018 marked a significant milestone in the history of Haulbowline Island, with the substantial completion of remediation works and the transformation of the site into a public recreational area which it is envisaged will open to the public in the summer of 2019. The project was delivered on time and within budget.



*Aerial view of the completed works on Haulbowline*



### **Veterinary & Food Safety**

The Veterinary Dept of the council delivered a wide ranging work programme in 2018 including;

- Administration of over 37,000 dog licenses.
- Delivery of inspection programs across 73 registered food premises.
- Ongoing monitoring, including laboratory analysis, under contract for Food Safety Authority of Ireland (FSAI)
- Collection of 63 stray horses

### **Waste**

Council Civic Amenity Sites attracted over 39,092 visitors in 2018 and 22,669 tonnes of recyclables were collected. A further 2,325 tonnes of recyclables were collected at the councils network of over 150 Bring Sites.

The conclusion of a very successful Annual Anti-Litter Competition for 2018 was marked by an awards ceremony held in September for the 108 participating towns and villages.

The winning towns and villages for 2018 were **Millstreet** and **Meelin** respectively.

Other winners included;

Towns Category A - 1<sup>st</sup> Place – Millstreet, 2<sup>nd</sup> Place – Youghal and 3<sup>rd</sup> Place – Blarney.

Towns Category B1 - 1<sup>st</sup> Place – Castletownbere, 2<sup>nd</sup> Place – Carrigaline and 3<sup>rd</sup> Place – Skibbereen.

Towns Category B2 - 1<sup>st</sup> Place – Macroom, 2<sup>nd</sup> Place – Fermoy and 3<sup>rd</sup> Place – Mallow.

Winning Villages – divisional competition- Meelin (North), Drinagh (West), Carrigadrohid (South).

County Final – Village Winner: Meelin



*Litter Challenge Awards Night September 2018*

### **Waste Enforcement Regional Lead Authority (WERLA)**

Since 2015 Cork County Council has been the Waste Enforcement Regional Lead Authority (WERLA) for the Southern Waste Management Region comprising the 10 local authority areas of Carlow, Clare, Cork County, Cork City, Limerick City & County, Kerry, Kilkenny, Tipperary, Waterford City & County and Wexford.

WERLA's 2018 work programme set out priorities feeding into a programme of coordinated work for local authorities as per Table 1 below.

*Table 1: National Priorities For 2018*

<b>National Priority</b>	<b>Timeframe for Targeted Inspection / Day / Week of Action</b>
Waste Tyres	Q1
Illegal Dumping including Construction & Demolition Waste (C&D) Waste	Q2
End of Live Vehicle (ELV) Pilot Compliance Project	Q2-Q4
Household & Commercial Waste Management Compliance	Q3
Unauthorised Sites of Concern which require a Multi-agency response	Q1-Q4

### **Anti-Dumping Initiative 2018**

The Department made funds available, through the Waste Enforcement Regional Lead Authorities (WERLAS) to support a 2018 Anti-Dumping Initiative (ADI).

In the second year of the nationally coordinated Anti-Dumping Initiative (ADI), Cork county was approved for the maximum allowable grant under ADI 2018 i.e. **€72,990.00**.

Project applications were assessed by an evaluation committee before being submitted to the Minister. In all 14



projects across the county were approved including;

1. “Get fitter pick litter” – Mallow Town
2. Kilworth Clean Up
3. Millstreet Tidy Towns
4. Localised Clean Up’s – 5 Locations – South Cork Division
5. Clean Up of Bantry Bay
6. Assistance to Ballincollig Tidy Town
7. Cobh MDC Clean Ups
8. Bluehill Clean Up, Bandon
9. CCTV at Recycling Sites
10. Clean Up on Oileán Cléire
11. Clean Ups on Heir & Sherkin Islands
12. Dog fouling – “Paws for Thought” initiative
13. “Providing tools to engage local communities and help protect the Environment”
14. Clean Ups at Rural Countryside locations – West & South Cork Divisions



*Before*

*After*

*These photographs show a cleanup undertaken at Ré na nDoirí (Cill na Martra). Similar localised clean ups have been undertaken at Luc Strand (Ringaskiddy), Lee Road, Riverview Estate & Glen Road with the support of the 2018 Anti-dumping Initiative.*

## Water

The significant work programmes delivered by the councils’ water quality teams in 2018 included;

- 984 samples taken from 170 public drinking water supplies-20,502 parameters analysed.
- 247 samples taken from 207 private group water schemes and other small private water supplies-5295 parameters analysed
- 2,374 samples taken from 149 public waste water treatment systems

- 375 inspections of industrial/trade waste water treatment plants
- 1,206 Farm Inspections undertaken
- 205 bathing water samples taken from 30 beaches
- 60 residential septic tank inspected

Seven beaches attained Blue flag status for 2018, while thirteen achieved Green Coast awards. The beaches in question were;

**Blue Flag:** Barleycove, Garretstown, Garrylucas, Inchadoney, Owenahincha, Redbarn & Tragumna

**Green Coast:** Ballyrisode , Fountainstown , Garinish, Galleycove, Inch, Inchydoney (East beach) , Oysterhaven, Redstrand, Ring, Shanagarry (Ardnahinch), Sherkin and Sheeps head (Dooneen)

In 2018 the Government published the River Basin Management Plan for Ireland 2018-2021. The Plan sets out actions to be taken to improve water quality and achieve ‘good’ ecological status in water bodies (rivers, lakes, estuaries and coastal waters) by 2027. These actions will be a key driver of water quality work programmes over the coming years.



# Planning

## Planning & Strategic Development Strategic Policy Committee

The Planning SPC met on four occasions in 2018 and discussed a number of planning policy issues:

- Local Government arrangements in County Cork – Proposed Alteration of the boundary between respective areas of jurisdiction of Cork County Council and Cork City Council.
- Proposed Metropolitan Area Strategic Plan (M.A.S.P.) under the N.P.F.
- Review of the County Development Plan 2014 – Current Plan 2014/New Plan 2020. – Issues Paper 2018.
- National Planning Framework – Growth Allocations for Metropolitan Cork and Rural Cork.
- Urban Capacity Studies to assist in the National Planning Framework Bidding Process.
- Draft Regional Spatial & Economic Strategy and Draft Metropolitan Area Strategic Plan
- Updated Timeline for Review of the County Development Plan.
- Recreation & Amenity Study.
- Urban Development and Building Heights Guidelines.
- National Marine Spatial Plan – Update.

## Development Management

The number of planning applications received by Cork County Council in 2018 was **4,285**. Of this figure **821** were received by the West Cork Office, located in Skibbereen with the remaining **3,464** being received in County Hall.

The number of valid planning applications received was **3,424**.

The number of Planning Applications granted planning permission in 2018 was **2,760**.

The number of planning applications refused was **248**.

The number of Planning Applications received by Cork County Council with an EIAR

(Environmental Impact Assessment Report) was **9**.

## Section 5s

- Number of Section 5s received in 2018 (Jan 1<sup>st</sup> – Dec 31<sup>st</sup>) **153**
- Further information requested under Section 5s **36**
- With regard to Section 5 applications received in 2018 **144** applications closed and **9** applications remain open (awaiting FI response).

## Pre-Planning

Total number of pre-planning meetings held in 2018 was 703, with 462 held by the Planning Department, County Hall and 241 held by the West Planning Office Skibbereen. Pre-planning meetings deal with residential small (one of dwellings/extensions), policy, site selection, zoning, house design and in some cases Further Information Requests. Any information submitted at pre-planning is linked to the application and made available publicly online and at the Planning Authority Office as part of the planning file when a planning application is made.

## Strategic Housing Developments (SHD)

An Bord Pleanála granted permission in respect of **3** SHD applications in 2018 which will yield **931** residential units. **3** further applications are to be decided by the Board early in 2019 which could yield a further **667** residential units.

In 2018 a total of **17** Section 247 Consultations were held in respect of proposed Strategic Housing Developments and a further **10** Tripartite Meetings chaired by An Bord Pleanála were held in County Hall in respect of proposed schemes in County Cork.

## Enforcement

Total number of cases that were closed **271**

Number of procedures taken through warning letters **522**

Number of procedures taken through enforcement notices **17**

Number of prosecutions **5**

Total number of cases investigated **343**



## **Housing infrastructure**

The Housing and Infrastructure Implementation Team (HIIT) were successfully granted funding in March 2017 under the Government's Local Infrastructure Housing Activation Fund (LIHAF) to provide necessary infrastructure that will activate housing development on 3 sites, namely, Carrigaline, Glanmire, and Water-Rock. Preliminary Design work has been completed for both Glanmire and Water-Rock and Part 8 planning permission granted for infrastructure in Glanmire during 2018.

## **Boundary Alteration between Cork County Council and Cork City Council**

Under the Local Government Bill, 2018, which was enacted in 2019, the boundary between Cork City Council and Cork County Council is being altered with effect from 31<sup>st</sup> May, 2019. Under this change, Cork City Council's administrative boundary is being extended and will include areas such as Ballincollig, Douglas, Rochestown, Glanmire, Blarney, Tower, the North & South Environs, that are currently administered by Cork County Council.

In preparation for the transition process, relevant Planning Directorate Management staff in both Cork County Council and Cork City Council attended a series of meetings in 2018 in order to plan the timely, efficient and proper hand over of all relevant files, both in hard copy and electronic, together with all information available in relation to the areas being transferred to the City Council.

11 different subgroups were set up covering all areas under the Planning Directorate Management and regular meetings of these groups were held during 2018, with staff from both Councils attending, to discuss and agree on the level, volume and detail of information which would be transferred. Meetings will continue next year at Management Level and at Subgroup level to ensure that all relevant information is shared and provided to Cork City Council by the transition date.

## **Heritage**

2018 as the European Year of Cultural Heritage was a special year in the County of Cork and a year in which the Council picked up the National Award for Best Community Initiative for its commemorations within the County, with many of the County's Heritage Groups active in this realm. The Youghal Medieval Festival also won Ireland's Best Festival at the Chambers Ireland Excellence in Local Government Awards.

Investment in the County's heritage remained strong over the course of 2018 with a range of different projects supported and Cork County Council's Heritage Unit undertook some key projects including the positively received Europe and the County of Cork (A Heritage Perspective) publication as well as Guidelines for the conservation of historic streetscapes; both projects supported by the Heritage Council.

In 2018 the Heritage Unit also assisted with a number of other important initiatives throughout the year such as active promotion and participation regarding National Biodiversity Week in May 2018. County Archaeologist, Mary Sleeman led a project resulting in Heritage Maps for a number of historic towns within the County and the Heritage Unit also led Cork County Council's involvement in the National Famine Commemoration held in U.C.C. in May 2018. In addition, the Heritage Unit continued its work on the County Cork School Garden's Competition with Muintir na Tíre; supported the National Tidy Towns Pollinator Award and supported a number of groups during Tree Week 2018 by disseminating trees provided to Cork County Council by the Tree Council of Ireland. 2018 saw over 300 heritage events take place, all promoted by the Heritage Unit, including 157 Heritage Week events. The Heritage Unit produced a County Wide Programme to promote these events, including a talk on good Streetscape Design by Mona Hallinan, County Architectural Conservation Officer. Further promotion of heritage in the County was by way of participation in the Celebrating Cork Past Exhibition in the City Hall on September 29<sup>th</sup>, 2018 and participation



in the Cork Summer Show on Saturday and Sunday, 16<sup>th</sup> and 17<sup>th</sup> June.

### **Historic Monuments Advisory Committee**

Cork County Council's Historic Monuments Advisory Committee had a busy 2018 with the launch of numerous advice leaflets (including ironwork and archaeological monuments) and workshops were also undertaken for community groups interested in preserving traditional stonework in their locality in October 2018. In addition, directional signage and a number of information boards were undertaken for a variety of historic sites in Cork County Council's ownership.

### **Creative Ireland**

The Creative Ireland Initiative has been positively received in County Cork since its inception in 2017. 2018 saw the further promotion of the Initiative with the operation of two grants schemes, the holding of an annual conference, the undertaking and launch of the County Cork 5-year Culture and Creativity Strategy and support for a range of projects including one in association with the G.A.A., an exhibition of West Cork Crafts in China and support of the Féile na Laoch Festival, which takes place every seven years. Under the grant schemes (which included a scheme for pop-up shops) 45 projects were supported. The Council's Culture Team also coordinated a most successful Cruinniú na nÓg on June 23<sup>rd</sup>, with 25 events taking place throughout the County, many in the County's Library Buildings, and actively engaging with over 500 young people.

### **Traffic and Transport**

The following tasks were undertaken by the Traffic and Transportation Section in 2018:

- Project Management of National Transport Authority funded schemes including:
  - Donnybrook Hill Pedestrian Enhancement Scheme (Phase II);
  - Bus Stop provision/Town Circulation/Kinsale Car Park
  - South Douglas Road link – Tramore Valley Park;

- Ballybrack Valley Cycle Track
- Grange Road to Tramore Valley Park Ped/Cycle path including N40 Overbridge
- Strategic Cycle Corridors (Bury's Bridge to Carrigtwohill; Ballinacurra – Midleton; Carrigaline to Ringaskiddy)
- Multiple localised pedestrian enhancement schemes and junction interventions
- Successful completion of the Castletownbere Transportation Study;
- Successful completion of the Ballinrea Cross and Ashgrove Roundabout Junction Upgrades, Carrigaline – Options Report
- Upgraded the Bóthar Guidel/Church Road traffic light junction, Bank of Ireland traffic light junction and pedestrian crossings in Carrigaline which resulted in greater efficiencies, reduced congestion and improved traffic flows
- Management and administration of the Bóthar Guidel Upgrade and Junction Improvements Option Report, Carrigaline
- Management and coordination of Bike Week 2018 for school, club and community events across the county
- Implemented a revised layout at Church Road/Daily's Corner, Douglas which increased capacity, improved traffic flows and improved safety for road users
- Management of design consultants and project management and administration of tender for procurement of Contractor to deliver vehicular capacity improvements on Little Island bridge.
- Management, administration and coordination of Little Island Transportation Study.
- Reporting on large scale planning applications and subsequent post-planning engagement including Mobility Management Planning and compliance issues



- Preparation and coordination of Application of Part 8 Planning for the Installation of Traffic Signals at Inniscarra Bridge.

### **Planning Policy Unit (PPU)**

The Planning Policy Unit is responsible for the preparation of strategic land use planning policies across County Cork and supporting their subsequent implementation. The staff of the Planning Policy Unit is involved in undertaking research and data analysis on a range of planning and socioeconomic issues to inform the preparation of the Cork County Development Plan, Municipal District Local Area Plans, and in response to new national and regional policy initiatives and guidelines. The PPU also provides data for use by other sections of the Planning Department and the Council.

### **National and Regional Policy**

The PPU contributed to the preparation of National and Regional Statutory Planning documents including;

**The National Planning Framework** sets out the strategic planning and land use vision for Ireland to 2040. The Planning Policy Unit prepared submissions on behalf of the Council to ensure that the NPF recognised the importance of County Cork and these submissions were successful in terms of ensuring a positive outcome for the County.

The preparation of **the Southern Regional Assembly's Draft Regional Spatial and Economic Strategy (RSES)** including the South West Strategic Planning Area and the Cork Metropolitan Area Strategic Plan was ongoing throughout 2018. The PPU contributed to a series of workshops and continue to influence the preparation of the Strategy through participation in the regular South West Technical Group Meetings with the SRA. The Draft Strategy was published for public consultation on 18<sup>th</sup> December 2018.

### **Review of the Cork County Development Plan**

The County Development Plan 2014 sets out the Council's overall strategy for the proper planning and sustainable development of

County Cork to 2020. Preparatory work on the Review of the Development Plan commenced in late 2017.

In 2018 the PPU continued to work on a series of significant background documents/studies relating to the County Development Plan (CDP) Review including;

- Urban Capacity Study including Health Check of 9 former Town Council Town Centres.
- Review of Rural Housing Policy.
- Preparation of Economic Study including Review of Employment and Economic Policy.
- Employment Land, (including Digital Infrastructure-Strategy/Data Centres).
- The Heritage Team added 1,460 items on the 9 Town Councils Record of Protected Structures to the County Development Plan Record of Protected Structures. They also added 33 Architectural Conservation Areas from the 9 former Town Councils plus consideration of further additions from the National Inventory of Architectural Heritage
- Population/Core Strategy (NPF and RSES)
- Renewable/Energy Update in particular Solar Energy
- Water Services Infrastructure Provision

### **Variations to the Cork County Development Plan, 2014 and the 9 Former Town Council Town Development Plans**

The Council prepared a Proposed Variation of the County Development Plan to update Chapter 2 Core Strategy and include Consequential Changes arising from the adoption of the Municipal District Local Area Plans, 2017.

The Council also prepared a Proposed Variation of the 9 Town Development Plans. The purpose of the variations was to accommodate the implementation of the Urban Regeneration and Housing Act, 2015.

Furthermore, the Council also prepared a Proposed Variation of the Clonakilty Town Development. The Proposed Variations were accompanied by SEA Screening Reports,



Strategic Flood Risk Assessments and Natural Impact Screening Reports.  
These Variations were adopted in early 2018.



### **Active Land Management**

The PPU continued to carry out Active Land Management on our residentially zoned land supply through a number of initiatives including;

- Strategic Land Reserve
- Vacant Sites Register
- Background Statistical Analysis
- Review of all residential zoned lands in County (Housing Land Availability Study 2018)
- Supports for HIIT re LIHAF etc

### **Ecological/Environmental Matters**

The Ecology Office continued to provide ecological support to all the many departments of the County Council. Staff are involved in the assessment of live planning applications, provision of pre-planning advice, reviewing compliance submissions and advising/reporting on enforcement cases for the Development Management section of the Planning Department. They provide ecological reporting services, and ecological advice for the planning policy section, and advise on ecological issues and environmental legislation for other sections of the organisation, including in particular advising on Local Authority projects/developments such as the greenways, flood relief works and coastal protection projects. The Planning Policy Unit continued to assess the data emerging from the commissioning of Habitat Mapping for all the Main Towns in County Cork in 2018. The Habitat Mapping will support the preparation of the new County Development Plan as well as other plans.

### **Harpers Island**



The Harper's Island Wetland Centre is a Cork County Council owned island in Cork Harbour which is being managed for nature conservation and as an educational resource and recreational amenity. Funding was awarded via the National Biodiversity Action Plan for a number of projects on Harpers Island in 2018. The funding has facilitated the carrying out habitat enhancement works, and the preparation of a Hydrological Study and a Conservation Management plan for the island. There are also plans to develop a nature trail and to further develop nature education facilities on the island subject to current funding applications being successful. Harpers Island is managed via a Steering Group comprising of representatives from Cork County Council, BirdWatch Ireland (Cork Branch), Glounthaune Tidy Towns, Glounthaune Men's Shed, Glounthaune Community Association, and the National Parks and Wildlife Service. The Ecology Office of the PPU provides ongoing support to the Steering Group for Harpers Island.

### **Urban Regeneration and Development Fund (URDF) and Rural Regeneration and Development Fund (RRDF)**

The Planning Policy Unit co-ordinated 18 applications on behalf of respective project teams in 2018, including 8 Category A's and 10 Category B's. The 18 applications covered a total of at least 40 individual projects. Cork County Council received funding for 8 projects. It also supported the preparation of the Rural Regeneration and Development Fund applications by providing.

### **Cork Metropolitan Area Transport Strategy (CMATS)**

The Planning Policy Unit is working closely with other Stakeholders such as the Councils Transportation Section, National Transport Authority, Transport Infrastructure Ireland, and Cork City Council at various workshops to develop and refine the CMATS to ensure that it will provide sustainable transport solution for the planned development of Metropolitan Cork up to 2040.

# Fire & Building Control

## Fire Service Operations



<b>Total number of turnouts to fires in 2018</b>	<b>1,259</b>
Average of turnout times	05.11
Average of response times	16.27
% of calls with a response time of less than 10 minutes	35.37%
% of calls with a response time of between 10 and 20 minutes	40.80%
% of calls with a response time greater than 20 minutes	23.83%
<b>Total number of turnouts to non-fire emergencies in 2018</b>	<b>2,496</b>
Average of turnout times	05.24
Average of response times	15.04
% of calls with a response time of less than 10 minutes	33.84%
% of calls with a response time of less than 20 minutes	46.33%
% of calls with a response time greater than 20 minutes	19.83%

A comprehensive training programme is undertaken by the Fire Department each year. The following is a summary of training courses organised in 2018:

- Recruits Course
- Breathing Apparatus Wearers
- Water Awareness
- Flood First Responder Training
- Fall Arrest Training
- Hazardous Materials
- Pump Operator
- Pump Maintenance
- Breathing Apparatus Equipment Maintenance
- Occupational First Aid
- Medical First Responder

- Road Traffic Collisions
- Heavy Goods Vehicle Rescue Techniques
- Hiab Crane
- Emergency Services Driving
- Sub-Officer course
- Station-Officer course
- Fire Services Instructor
- Tetra Communications training
- Abrasive Wheels Course
- Officer Command Development Courses
- Incident Commander Certificate of Professional Competency (CPC) Course
- CPC Wearers Course

A training course for new recruits was conducted in Bandon Fire Station during the period 9<sup>th</sup> to 27<sup>th</sup> April. The course was completed by 14 participants from different fire stations throughout the county.

Cork County Fire service held a Methods of Instruction Course in Midleton Fire Station during the period 11<sup>th</sup> – 15<sup>th</sup> June. This course was accredited by the National Directorate of Fire and Emergency Management (NDFEM). A total of 12 Junior Officers, 10 from Cork County Fire Service and 2 from Limerick Fire and Rescue attended and successfully completed the course.

Cork County Fire service also held a Pump Operators Instruction Course in Mallow Fire Station during the period 10<sup>th</sup> -15<sup>th</sup> September. This course was accredited by the NDFEM. A total of 12 Junior Officers from Cork County Fire Service, Cork City and Kerry, attended and successfully completed the course.

Throughout the year Cork County Fire service held refresher training courses, on Road Traffic Collisions with an emphasis on incidents involving Heavy Goods Vehicle's, Breathing Apparatus, Medical 1<sup>st</sup> Responder and many more.

### Fire Prevention

The following table relate show the number of Fire Safety Certificate applications received and granted in 2018:



Month	No. Fire Certificates received	No. Fire Certificates granted
January	29	26
February	21	25
March	34	21
April	26	25
May	38	27
June	45	17
July	40	35
August	32	31
September	27	36
October	21	19
November	23	25
December	33	22
<b>Total</b>	<b>369</b>	<b>309</b>

### Community Fire Safety 2018

Cork County Council Fire Department entered into a 'Fire Safety Partnership' with the residents of Cork's off-shore inhabited islands and the Department of Culture, Heritage and the Gaeltacht. In 2018 this Fire Safety Partnership has resulted in all of the homes on the islands being supplied and fitted with two smoke detectors, a carbon monoxide detector, a fire extinguisher and a fire blanket. The islands involved were Oileán Cléire, Bere Island, Sherkin, Heir Island, Long Island, Whiddy and Dursey.

In 2018 Cork County Council Fire Department continued liaising with community alert groups and community organisations to distribute Smoke Alarms via the Council Smoke Alarm Scheme to Elderly / Vulnerable residents.

In conjunction with the Housing Directorate, the Council's Community Fire Safety Officers undertook a programme of revisiting Traveller Halting Sites in 2018. This was a follow-up to site visits which were undertaken in 2015/2016 following the tragic fire in Carrickmines on 10<sup>th</sup> October, 2015.

Cork County Fire Service took part in a Controlled Burning demonstration for farmers in Millstreet Country Park. This event was organised by the Cork Wild fire Cooperative Group.

Since 2011, the Cork Wildfire Co-operative Group (CWCG) have organised localised prescribed burning training / demonstrations

and have conducted bi-annual media campaigns using local papers, posters, radio and meetings as a way of reaching landowners and informing them of the inherent dangers, and the legislative frameworks that all parties have to work within.

At the end of each school year, Cork County Council Fire Department visits selected Primary Schools. These visits were again undertaken in 2018. The visits are very successful as they allow the Fire Department to convey the fire safety in the home message through the children into the home environment.

The Fire Department again increased the number of followers on its Facebook site in 2018. This will again be further developed in 2019 and social media will continue to be used to deliver the fire safety message.

The following is a summary of Community Fire Safety activities which were undertaken in 2018:

- Fire Safety Talks to Community Alert Groups and other Community Groups
- Fire Safety Talks to Primary School students and Community Groups
- Fire Safety Talks to Second Level Students
- Road Traffic Collision demonstrations for transition year classes
- Fire Safety Awareness stands at various community events
- Fire Safety Awareness stand at the Cork Summer Show
- Chip Pan Fire demonstrations
- Presentation to visitors of Day Care Centres
- Controlled Burning Demonstrations
- Inspection of Halting Sites



## Building Control



The following table show the number of valid commencement notice and 7 day notice submissions received in 2018:

Month	No. of Commencement Notices and 7 Day Notices made valid
January	93
February	113
March	89
April	120
May	149
June	136
July	112
August	120
September	101
October	123
November	87
December	57
<b>Total</b>	<b>1,300</b>

The following table shows the number of Disability Access Certificate applications received and granted in 2018:

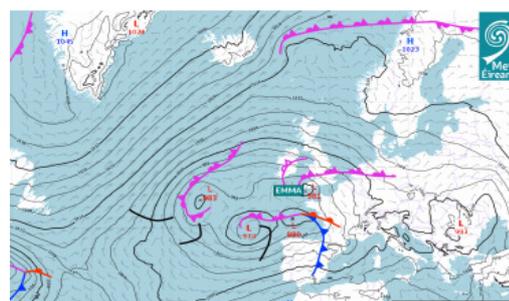
Month	No. Access Certificates received	No. Access Certificates granted
January	20	15
February	16	21
March	22	19
April	20	20
May	24	18
June	38	14
July	22	38
August	26	23
September	19	24
October	16	15
November	17	20
December	20	15
<b>Total</b>	<b>260</b>	<b>242</b>

## Major Emergency Management

The Councils MEMC met throughout 2018 revising and updating our Major Emergency Plan and associated Sub-Plans.

### Storm Emma

The severe weather event Storm Emma impacted Ireland from 26<sup>th</sup> Feb to 4<sup>th</sup> March 2018 causing blizzard like conditions with snowfalls of up to 30cm across Cork County. Met Éireann issued several weather warnings before and during the event and Cork County Council activated its Severe Weather Plan. The response was led by the Councils Crisis Management Team (CMT) which consists of the full senior management team supported by senior personnel in Road Services, Water Services, Housing, Emergency Services, Communications & Corporate Services and the Severe Weather Assessment Team (SWAT). Both the CMT and the SWAT held meetings/teleconferences daily in response to this severe weather event. In line with the National Emergency Coordination Group's policy of 'sheltering indoors,' Cork County Council closed its public offices and facilities from 1200hrs on Thursday 1<sup>st</sup> March 2018. The Councils Emergency call centre was activated and communications with the public were continuously delivered through Press Releases, Radio and TV interviews, Facebook, Twitter and Cork County Alerts. A final report outlining details of the response was prepared by the Council's Major Emergency Management Committee.



Analysis chart valid 00 UTC on Saturday the 3rd March showing Storm Emma to the southeast of Ireland with frontal bands of snow over Ireland in an easterly airflow



## Major Emergency Plan & sub-plans

The Major Emergency Plan was revised and re-issued in December 2018 with updates to the following Sub-Plans

- The Severe Weather Plan
- The Flood Emergency Response Plan
- Oil and Hazardous and Noxious Substances Spill Contingency Plan

## Seveso Programme 2018

The Seveso programme is aimed at preventing major accidents involving dangerous substances and limiting the consequences in the event of such a major accident. External Emergency Plans were issued for public consultation, revised and updated and exercises held for the following establishments;

- GSK Currabinny 18<sup>th</sup> April 2018
- Irving Oil Whitegate 18<sup>th</sup> June 2018
- Eli Lilly Dunderrow 3<sup>rd</sup> July 2018
- Marinochem Cobh 14<sup>th</sup> November 2018

## Civil Defence



The primary role of Civil Defence is to provide 2<sup>nd</sup> line emergency response to the Principal Response Agencies (PRAs) in the areas of severe weather and flood response, missing person search, communications and voluntary emergency ambulance capability. Volunteers are professionally trained in a wide variety of skills. Training exercises are regularly undertaken with the PRAs and other Voluntary Emergency Services to maintain a high level of readiness and to streamline procedures.



In early 2018 Civil Defence Units responded impressively in a well coordinated manner to the challenge of Storm Emma. Over 130 various tasks were completed, including patient transfer, transport of district nurses and key hospital staff, and support to An Garda Síochána and the National Ambulance Service.



Throughout 2018 Civil Defence also provided a range of supports such as Ambulance and First Aid cover and Safety Boat duties to various sporting and charitable organisations. This capability provides a vital service to local communities in County Cork.



# Economic Development, Enterprise and Tourism

## Economic Development and Enterprise SPC

The Chairman of the Economic Development and Enterprise SPC is Cllr. Frank O'Flynn. The quarterly meetings of the SPC were held on the following dates during 2018.

Quarter 1: Monday, January 22<sup>nd</sup> 2018

Quarter 2: Monday, April 9<sup>th</sup> 2018

Quarter 3: Friday, July 20<sup>th</sup> 2018

Presentation: IGNITE - The EDF supported business incubation programme supporting recent graduate entrepreneurs “**Turn good ideas into great businesses**”; presented by; Mr. Éamon Curtin, Director, IGNITE Programme.

Quarter 4: Friday, October 19<sup>th</sup> 2018

Presentation: Bridge to Mass Challenge Cork – A review of the year's programme, presented by Elaine Walsh, Senior Executive Planner, EU projects.

Issues covered during these meetings included;

- Progress on implementing the Work Programme of the Economic Development Infrastructure team;
- Economic Development Fund allocations;
- Progress in realising the relevant objectives contained in the Action Plan for Jobs;
- Progress on implementing the Work Programme of the Local Enterprise Offices;
- Progress on other Economic Development initiatives, EU and other Co-Funded Projects.
- Progress on implementing the Work Programme of the Local Community Development team.

## Overview

The overall aim for the Directorate is to act as a catalyst for economic development in the Region. This is achieved through targeted interventions to help grow the Cork economy by implementing objectives under the following categories:

- Economic Development/ EU Projects
- Community Development
- Enterprise Supports
- Economic Development Infrastructure
- Tourism

## Economic Development /EU Projects: Economic Development Fund:

The Economic Development Fund (EDF) is a policy led, prioritised, evidence based initiative that allocates funds to support the development of the enterprise ecosystem in the County. Those priorities are;

- Partnerships with Local and Regional Stakeholders
- Co-Funding Initiatives
- Strategic Marketing and Tourism
- Development of Food Production and Export Supports
- Town Retail / Development

Using an allocation of 1% of the Commercial Rate income or €1,250,278 in 2018; the EDF funded 40 different initiatives throughout the County.

## **Supports for Partnerships with Local and Regional Stakeholders including;**

**IGNITE** - Harnessing the combined resources of Cork County Council, Cork City Council, the three LEOs, industry partners and business leaders; the IGNITE Graduate Business Innovation Programme supports recent third level graduate entrepreneurs in turning good ideas into businesses.

Based at University College Cork, the 12 month programme is open to recent graduates from all third level institutions in Ireland who have the passion and ambition to work full-time on a scalable start-up idea with potential for commercial or social impact.

Founded in 2011, IGNITE has worked with almost 100 start-ups and over 120 founders who went on to launch companies such as



AnaBio Technologies, ApisProtect, Eurocomply, OnTheQt, PunditArena, Supply.ie, Talivest, TrustAp and Vconnecta

### **Cork Smart Gateway**

This initiative was established by Cork County Council, Cork City Council, Nimbus Research Centre and Tyndall National Institute to build on the shared assets, attributes and experiences to help position Cork as a Smart Region, to enhance the reputation of Cork as an attractive place to live, work, visit and invest and as a place where public infrastructure and public service provision utilise best in-class technology solutions and one which allows all stakeholders to participate in decision making and enjoy an enhanced environment.

The Smart Gateway provides a forum to allow these organisations to share and collaborate and it both complements and supports the already large number of organisations in Cork who are working on smart solutions to improve the physical realm, from energy conservation to open data.

### **Water Systems and Services Innovation Centre (WSSIC)**

This partnership between Cork County Council, Cork City Council and CIT responds to national and international demands for technically innovative solutions to a range of problems in the water industry. WSSIC has assisted companies to develop ‘smarter’ water systems and realise ideas for new products and services that have contributed to creating and sustaining jobs, increasing sales and generating export opportunities.

Hosted at the Nimbus Centre at Cork Institute of Technology (CIT), WSSIC is managed by personnel from the water-sector and engages Nimbus personnel to carry out projects. It has undertaken a variety of projects, ranging from small scale €5k Innovation Vouchers to large scale Commercialisation Funds and Industry has also contributed in-kind contributions to projects.

To date WSSIC has engaged with more than 120 Irish and several foreign based water sector companies. They estimate that their interventions have either created or sustained

in excess of 35 jobs and anticipate that between 80 – 100 additional jobs may be created in the medium term based on the solutions already delivered to companies.

### **Asia Summit, Cork**

Nine of the 10 fastest growing mega-cities in the world are in Asia and by 2025, will account for almost half of the world’s economic output, overtaking Europe and North America combined. All Government Departments have been embedding sector based strategies to promote bilateral relations with China and the other Asian countries.

Since 2015 Cork County Council, Cork City Council, Cork Institute of Technology and Cork Chamber of Commerce have partnered with Asia Matters; Ireland’s leading centre of thought leadership in relation to EU-Asia trade, investment, economics and international relations; to host the Asia Cork Summit in Cork.

The theme of the 2017 summit was Building Win –Win Strategic Partnerships between China and Ireland and provided Cork companies with an insight into sector specific opportunities that exist in the Asian and Chinese markets.

**Other Initiatives:** In addition to the Economic Development Fund activities, Cork County Council is involved in a significant number of other economic related initiatives such as;

- The conservation, renovation and operation of visitor attractions at Spike Island and Camden Fort Meagher. These two fortifications in Cork Harbour are iconic cultural, heritage and community facilities
- Participation in EU Co-funded projects. Cork County Council is receiving approx. €800k in grants to participate in the following projects which are closely aligned with our own strategic objectives;
  - **Horizon 2020**  
CUTLER - Coastal Urban Development through the Lenses of Resilience. Theme: Big Data. Start: Q1 2018. End: Q1 2021. Budget: €244,750 (Grant rate 100%)



- **INTERREG Vb**  
Northern Periphery & Arctic- e-lighthouse. Theme: Energy Efficiency. Start: Commenced. End Date: Q1 2019. Budget: €232,261.30 (Grant Rate 65%)
- **INTERREG Vc**  
INTERREG Europe - Destination SMEs. Theme: Tourism. Start: Commenced. End Date: Q1 202. Budget: €196,058 (Grant Rate 85%)
- **INTERREG Vb**  
Atlantic Areas/ProtoAtlantic, Theme: Business / Enterprise, End Date: Q2 2020, Budget: €224,008, (Grant Rate 85%).
- **INTERREG Vb –**  
INTERREG Europe- Delta Lady Theme: Economic Development, End Date: Q2 2021, Budget: €206,000 (Grant Rate 85%).
- **SBIR – Small Business Innovation Research Projects.**



*Camden Fort Meagher*

### **Agri-tech Innovation Hub Ireland**

Cork County Council welcomed the announcement of the Enterprise Ireland Regional Enterprise Development Fund (Call 2) results in December 2018.

This second call, which was launched in May 2018, attracted very strong interest, receiving a total of 77 applications nationally. The Regional Enterprise Development Fund, administered for Government by Enterprise Ireland, will operate on a rolling basis as part of Project Ireland 2040.

Agri-Innovation Hub Ireland, which Cork County Council developed through strategic and collaborative engagements with regional stakeholders, received €1,865,215. The Hub sets out to assist the next generation of agri-tech entrepreneurs and enable existing industry players, through a single access source of agri-tech technical and entrepreneurial innovation, to target the creation of 190 new jobs in 40+ businesses, 150 new/improved agri-tech products and almost €30m per annum in new exports over the next three years.

Cork County Council's establishment of Agri-Innovation Hub Ireland brings together the strength of Cork's agri-tech sector with those who play a vital role in this industry.

Agri-Innovation Hub Ireland, led by Company Members, Cork County Council, Tyndall National Institute, Cork Institute of Technology (CIT), Dairygold Co-Operative Society Limited and Founding Partner and Champion, Teagasc, will accelerate the growth path of Ireland's agri-tech sector and entrepreneurship.

Agri-Innovation Hub Ireland will be the first agri-tech infrastructure project in Ireland to have multi-agency support at one location, including key specialisms in all Agri4.0 disciplines such as pasture-tech, artificial intelligence, IOT, robotics, big data, VR/AR, cyber-security and analytics. This will be a step-change infrastructure and ecosystem support project based in Kilworth, County Cork, serving the national and international agri-tech sector.





### Bridge to MassChallenge

The Economic Development, Enterprise and Tourism Directorate formed a strategic alliance with the Boston based MassChallenge, which is an accelerator competition open to the life sciences, medical technology and digital health sectors. The completion was endorsed by Enterprise Ireland and the Health Innovation Hub Ireland. The competition was launched in Nov 2017 with an Ecosystem Audit which was devised to provide MassChallenge with an understanding of the Cork startup ecosystem and allowed the startups to understand the programme.

Out of 58 applications to the programme, 20 were chosen to attend the Cork Bootcamp which covered themes such as start up infrastructure, mentoring and business/marketing resources. From the original 20, 12 were picked to go on to the Bootcamp in Boston in April 2018. Themes included startup sales, US market entry, BIBA and consulate networking events.

The Boston 12 were:

- ✓ AccessHub
- ✓ Alcass Health Solutions

- ✓ BioBind
  - ✓ Cortechs
  - ✓ CroiValve
  - ✓ Gasgon Medical
  - ✓ Hidramed Solutions
  - ✓ Marion Surgical
  - ✓ Medrec.io
  - ✓ Nasal Medical
  - ✓ Remedy Biologics
  - ✓ ViClarity
- There were significant impacts arising from the programme for the startup companies:
    - ✓ Biobind participated in the full MC accelerator in Boston (June – Oct) and won the Innovation Award @ Ignite Showcase.
    - ✓ ViClarity established a presence in the US/ Boston
    - ✓ Cortechs won SME Instrument Phase 2 funding up to €2.5m
    - ✓ Category Winners at the National Start Up Awards,
      - i. **CroiValve** - Early stage start-up
      - ii. **Nasal Medical** - Product and Manufacturing
      - iii. **MyAccessHub** - Social/ Sustainable
    - ✓ There were 2 EIT Health Headstart Funding Awards of €50,000
    - ✓ **CroiValve** - Winner of Medtech Innovator Award –
    - ✓ **Alcass Health Solutions** - European Space Agency funding secured - Pilot due to commence in coming months in CCC
    - ✓ EI relationships exploited in global locations
    - ✓ Extensive Media Coverage
    - ✓ Peer to peer supports
    - ✓ Remedy Biologics have bought ViClarity software
    - ✓ Advice on professional services
    - ✓ Advice on hires





### Tradeshows/Conferences

The Directorate sponsored a delegation of B2MC companies to the Medica tradeshow in Germany in November 2018.

The Directorate sponsored and attended the Medtech Rising conference in December 2018.

### Community Development

The following programmes were overseen and approved by the three Cork County Council LCDCs (North/South/West Cork) during 2018:  
**Rural Development Programme 2014 – 2020:**

The programme is operated by 3 LCDCs /LAG Committees in co-operation with 6 Local Development Companies:

1. Avondhu/Blackwater Partnership
2. Ballyhoura Development
3. Comhar na nOileán
4. IRD Duhallow,
5. SECAD Partnership
6. Údarás na Gaeltachta

There were a total of 91 Approved Projects to the value of €4M.

Under LEADER Food Initiative (Separate allocation), total of 9 projects approved, Value €319,963.84.

Three LEADER websites available;

- [www.leadernorthcork.com](http://www.leadernorthcork.com)
- [www.leadersouthcork.com](http://www.leadersouthcork.com)
- [www.leaderwestcork.com](http://www.leaderwestcork.com)

### SICAP Programme 2018 – 2022:

Operated by 3 LCDCs.

Value of current programme €11.538,864, tenders awarded to 6 companies

1. Avondhu Blackwater Partnership
2. Ballyhoura Development
3. Comhar na nOileán.
4. IRD Duhallow
5. SECAD Partnership
6. West Cork Development Partnership

Mid Term and End of Year Reviews carried out and approved by 3 LCDCs including approval of Annual Plans at start of 2018.

### Grant Schemes

- **Community Enhancement Programme** - a total of 143 grants were issued throughout the County to the value of €618,516, plus an allocation of €1,449 to each of 22 Affiliated Men's Sheds for an additional value of €31,878.
- **Community Development Initiative Phase** - a total of €1.5M launched in Nov. 2018.
- **Healthy Ireland Fund** - applied for under three LCDCs. A grant allocation of €222,650 was received under Round 2. Eight countywide actions were identified - one of the highlights under the Programme in 2018 was the 'Teen Talk' event which consisted of a Health & Wellbeing Workshop for over 650 Transition Year students.
- Cork County Council appointed a **full-time Healthy Ireland Co-ordinator** in 2018.

### Local Economic Community Plan (LECP)

This is a Statutory Plan that takes into account National and Regional plans and sets out high level goals, objectives and actions required to promote and support local economic & community development within Cork County. There are 30 key social and economic assets identified in the Plan which were identified via consultation with a wide range of stakeholders through consultation with residents via the Cork County Quality of Life Survey and a review of national policies. A report on the internal review of the Plan was presented to the three LCDCs in October which outlined the progress to date. The LECP will be revised as national and regional policies change and are updated.

### Comhairle Na nÓg:

Several meetings were held throughout the year both locally and regionally. Annual



AGM was held in November 2018, with an attendance of over 100 students.

- Three student subgroups researched the following themes;
  - Healthy Sexual Expression and effects of Social Media on Relationships and Self-Esteem
  - LGBTQ+ and Safe Use of the Internet
  - Contraception and Consent.
- 16 members attended Dáil na nÓg in November
- 8 Members participated in the 3-day Munster Regional Session of the European Youth Parliament in Cork
- 1 Member attended the European Youth Event at European Parliament in June as part of a YMCA/NYCI delegation.

### **Public Participation Network (PPN)**

- 8 Secretariat meetings held in 2018
- County Plenary meeting held in Oriel House Hotel in October 2018
- 3 newsletters circulated to PPN members plus additional information circulated on an on-going basis.
- On-going networking and collaboration with other agencies; -
  - HSE on the Connecting for Life/Suicide Prevention Strategy
  - Disability Ireland
  - Cork County Smoke Alarm- an initiative between Fire Dept & PPN
  - A stand at Cork Summer Show in June.
- Participated in Mayor's Awards 2018.
- The National PPN Conference held in Athlone in October.

### **Social Inclusion & Community SPC**

- Held a total of 4 meetings in 2018
- Currently reviewing Recreation and Amenity Policy in conjunction with the Planning Policy Unit.
- Playground By-Laws reviewed; draft By- laws awaiting approval of Municipal Districts prior to going to public consultation and submissions with a view to having new By-Laws made by Full Council.

- Presentations given by several groups during the year;
  - Cork ETB on their Youth Services Programme
  - Foróige on their Summer Recreational Schemes
  - Refugee Resettlement Programme in Cork County

### **Cork County Age Friendly**

A number of meetings of the Older Persons Council and the Cork Age Friendly Alliance held during the year.

Promotion of the Age Friendly Programme included the hosting of a Celebration event held in Vienna Woods Hotel, in April and hosting a stand at Cork Summer Show.

Audit of libraries undertaken with a view to making all Cork County Libraries Age Friendly.

2018 Initiatives included a roll-out of Age Friendly Digital skills training in the County Libraries, increasing the number of age friendly car spaces within our towns, and engagement with Local Link and HSE on health routes within the County.

Competition held with Cork School of Architecture on Age Friendly Housing design with the two winners obtaining an internship in Cork County Council Architects office.

Supporting the four Age Friendly towns of Cobh, Bandon, Kinsale and Mitchelstown, including the rolling out of a business training programme in conjunction with Cork County Council's Local Enterprise Offices in these towns on how to be an Age Friendly Business.

### **Enterprise Supports**

#### **Local Enterprise Offices**

2018 proved a very busy and fulfilling year for the Local Enterprise Offices of Cork County Council. Over €965,050 was made available to microenterprises. In terms of direct impact of these supports within the portfolio of businesses held by the LEO's, 416 gross jobs were created.

Brexit figured significantly throughout the year with a priority on encouraging the business community to take stock of how they may be affected. Some 373 people attended varying Brexit initiatives from training



programmes, information seminars and one to one mentoring in seeking to be as prepared as they can for the changes Brexit may bring. In other areas of business 180 training programmes were held by the LEOs in the County with 2,275 individuals participating. Prominent among these programmes were 25 Start Your Own Business Programmes, Finance and Tax modules and everything you need to know about how your business can benefit from Social Media and Digital Assets.

In other areas the LEOs operated programmes on entrepreneurship at both second and third level with over 1,000 students taking part.

In terms of significant one-to-one engagements with business over 1,107 individuals benefited from mentoring and business advice services.

### **Enterprise Development Infrastructure**

Cork County Council provides a range of property options, including land, sites, units and hot desking across the County to support economic development initiatives for existing and emerging enterprises. 2018 saw a pick-up in interest in these options following the economic crisis of the previous 7-10 years with a number of sales completed and construction commencing. Units for rent have also been close to full occupancy.

The most recent initiatives are the Food Incubation Kitchens in Carrigaline (CIK), where fully equipped food grade commercial kitchen space can be rented by the hour in a state-of-the-art kitchen. These have also been used for training, R&D, filming and demonstrations adding significantly to the enterprise infrastructure of the County. There were a number of spin-out food enterprises from CIK in 2018, a good indicator of success. A new tender process for managing CIK was completed during 2018 and the winning company is in place to build on the existing success.

Cork County Council provides Hot Desking facilities, own door offices and training / meeting rooms in E-Centres throughout the County. The Council supports the E-Centre project both directly in Bantry and Fermoy and

in conjunction with community organisations and the private sector in 8 other centres across the County.

## **Tourism**

### **Strategic Policy Committee**

The Tourism SPC met on four occasions in 2018 and discussed a number of issues such as the following:

- Development of the Draft Motorhome Policy (adopted by Full Council on 22<sup>nd</sup> January, 2018)
- Development of Licencing of Street Furniture Guidelines
- Norwegian Airlines - Cork to Providence/Boston Flights
- Festival/Events Guidelines and Policies for Cork County
- Alliance for Insurance Reform
- Cork County Council Tourism Activity

The SPC received presentations from the following during 2018.

- Fáilte Ireland - Wild Atlantic Way and Ireland's Ancient East Plans for 2018
- Visit Cork – Update on the activities of Visit Cork and Pure Cork
- Spike Island
- Cork 300 - Royal Cork Yacht Club

### **Growing Tourism in Cork – A Collective Strategy – Update of Visit Cork**

A Local Authorities Tourism Strategy Steering Group was established with representatives from Cork County Council and Cork City Council. Its role is to work with Mr. Seamus Heaney, Head of Visit Cork in marketing Cork. The current update of the activity of Visit Cork assisted by the Tourism Sections is as follows:

#### **Pure Cork**

The design agency Web Bureau was appointed to deliver the design and development of the new Visit Cork Website, PureCork.ie that was launch in Q2 2018. Pure Cork Road Shows were held on the 23<sup>rd</sup> and 24<sup>th</sup> May, 2018.

4 sessions covering the 8 Municipal Districts and Cork City, in the following locations:

- 23<sup>rd</sup> May - Mallow
- 23<sup>rd</sup> May - Midleton
- 24<sup>th</sup> May - Cork City



- 24<sup>th</sup> May - Rosscarbery

A printed Pure Cork map was designed and available for the 2018 Tourism Season

### **Cork County Council Tourism Statement of Strategy and Work Programme**

Under the initiative of the County and City Management Association (CCMA) and the Local Government Management Association (LGMA), supported by the Department of Transport, Tourism and Sport (DTTAS), every Local Authority was required to prepare a Tourism Statement of Strategy and Work Programme for the period 2017 – 2022 using a common template which issued in December 2016, under the following headings:

- 1) National Policy
- 2) Regional Action Plan for Jobs
- 3) LECP Tourism Objectives,
- 4) 2017 – 2022 - Tourism Work Programme - Key Actions
- 5) Regional Collaboration and Bespoke Initiatives.

### **Tourism Infrastructure Update**

**Beara Horse Trail:** Phase 1 has been completed; work on phase 2 from Castletownbere – Allihies – Urhan, with the assistance of REDZ funding which is ongoing will be completed in Q2, 2019.

**Wild Atlantic Way:** Directional Signage Programmes are completed and Irish Place-name Signage is 80% completed. Cork County Council continues to work closely with Fáilte Ireland in the development of Visitor Experience Development Plans.

**Ireland's Ancient East:** Assisted in the roll out of boundary welcome signage, erection of interpretative panels and installation of IAE Orientation Signage.

**North Cork Heritage Trails:** Currently in the early stages of development.

**Spike Island:** Procurement process has been undertaken to select Service Provider for 2<sup>nd</sup> ferry to increase capacity and meet demand. A preferred contractor has been identified; the contract is due to be signed in March 2019.

**Camden Fort Meagher:** Managed by Camden Fort Meagher Development Company DAC; a company wholly owned by Cork

County Council. Draft Masterplan is currently under consideration.

**Buttevant Medieval Heritage Experience:** The project that was completed in Q3, 2018 included the development of a 1km Medieval Town Trail incorporating 6 National Monuments.

**North Cork Blueway Feasibility Study:** Cork County Council engaged the services of an expert in the area of Blueway development to undertake a feasibility assessment for the delivery of a Blueway on the Blackwater. This is now complete and has provided confirmation regarding the suitability of the Blackwater for such development. Cork County Council secured €200,000 in funding under the Town and Village Renewal Scheme 2017 for two trail heads in Millstreet and Fermoy along with improvements to adjacent walkways/footpaths in both Millstreet and Fermoy. Work is progressing in identifying and developing appropriate trail head facilities in Mallow and in developing initial short journey routes. A feasibility study is ongoing for the Millstreet Park section of the Blueway and some public realm works at the trail head and in the town is progressing.

**Cork Harbour Greenway:** The Cork Harbour Greenway project will be progressed in 2019 in conjunction with the National Transport Authority, commencing with route option assessment.

**Midleton to Youghal Greenway:** The Part 8 for the Greenway was published in September 2018 and the report of the Chief Executive is being prepared. A funding application has been made to the Department of Transport, Tourism & Sport.

**Youghal To 2020:** Youghal to 2020 is in its final draft stages.

**Youghal Lighthouse:** A successful application was made to the Department of Arts, Heritage and the Gaeltacht under the Town and Village Renewal Scheme for funding to develop the Lighthouse as a visitor attraction. The project is complete and plans are underway to open up the Lighthouse courtyard to visitors, develop a viewing area and tell the story of Youghal's Lighthouse and Maritime past.



**Sam Maguire Story:** The Sam Maguire trails and information boards are complete. A Sam Maguire Brochure is being designed.

### **Fáilte Ireland Capital Grants Scheme for Large Scale Tourism Projects**

**Dursey Island Cable Car and Visitor Centre** - Funding approved by Fáilte Ireland in the sum of €200,000 towards proposed development phase costs to bring the project to completion of design stage. Design consultants, (Roughan & O'Donovan), were appointed on 02/08/2018 with a tender price of €824,721 (ex VAT). Work on the Project Options Report has been substantially completed and a Final Draft Report was submitted to Cork County Council (CCC) on 30/11/2018. This report is currently being reviewed by CCC. Outcomes from this review will be discussed with Fáilte Ireland and thereafter communicated to the Design Consultants for advancement to detailed design state.

The current programmed date for the completion of the design and attainment of all necessary planning consents and approvals is November 2019. A further grant application, to advance the project to construction tender and subsequent construction, (Project Delivery Phase), will be submitted to Fáilte Ireland after the completion of the design and planning process.

### **Fáilte Ireland's - Ireland's Ancient East - Grants Scheme**

**St. Mary's Collegiate Church, Youghal** - Funding application to Fáilte Ireland's, Ireland's Ancient East Grants Scheme for Storytelling Interpretation at St. Mary's Collegiate Church was successful. The project is estimated to cost €200,000 + VAT. Makedot Ltd. has been appointed to complete the interpretive works for St. Mary's Collegiate Church, under the Ireland's Ancient East Small Grant Scheme. The consultants were appointed and it is anticipated the project will be completed in Q2 2019.

**Marketing Supports** - Cruise Tourism in West Cork: The services of a Tourism Consultant continue to be engaged to work on

our behalf to encourage additional cruise liners to visit West Cork.

**Munster Vales** - Munster Vales is a vibrant tourism destination incorporating the Comeraghs, Knockmealdowns, Galtees, Ballyhoura and Nagle mountain ranges. Cork Co. Council continues to provide financial support to market this brand.



### **Other marketing initiatives/supports**

Cork County Council has also provided marketing support to;

- Cork Harbour Islands Brand
- Ring of Cork
- Youghal Clock Gate Tower
- Clonakilty Chamber of Commerce
- West Cork Garden Trail
- Skibbereen Chamber of Commerce
- Several Tourist Offices.

Cork County Council participated in the European Committee of The Regions (CoR) Open Day on the 5<sup>th</sup> May 2018 in Brussels. European Institutions opened their doors to celebrate Europe Day. Cork County Council showcased the West Cork Region of the Wild Atlantic Way in partnership with A Taste of West Cork and Sligo County Council to approximately 3,000 visitors.

### **Global Service Design Network Conference**

Service Design Global Conference took place on October 11<sup>th</sup> /12<sup>th</sup> in Dublin, celebrating its 11th anniversary with Cork County Council as lead partner. The conference brought 820 guests from 44 countries, and included 33 presentations, 12 workshops and 80 speakers from around the world. As part of the conference, the Tourism Unit of the Economic Development, Enterprise and Tourism Directorate of Cork County Council in conjunction with Taste Cork, arranged for 8



Artisan Food Producers to showcase Cork produce at the Conference's 'Members Day Event'. The Tourism Unit also coordinated video content to be played for guests at the Members Day event which showcased Cork as a Tourism Destination.

### USA Partnership Agreements

Cork County Council continues to cultivate economic development opportunities for Cork in the United States.

**Quincy Delegation:** On September 13<sup>th</sup>, Cork County Council welcomed a delegation from the City of Quincy, with a particular emphasis in furthering the formal partnership between the two regions in the areas of Tourism and Education. The delegation included representatives from the Quincy Chamber of Commerce and Discover Quincy, as well as Councillors representing the Quincy Mayor's office.

### Maine Delegation:

On the 11th of September, Cork County Council signed an Economic Partnership Agreement with the State of Maine in the United States. Covering the pillars of Business, Academia and Tourism, the agreement seeks to build on the strengths of both regions across a variety of industries and sectors.



Economic Partnership signing – State of Maine and Cork Co. Council

**Festivals/Events:** Cork County Council supported a significant number of festivals/events in 2018 approving in excess of €500,000. The Economic Development, Enterprise and Tourism Directorate managed the applications received under the following funding streams:

**Economic Development Fund:** 10 festivals were supported by the Economic Development, Enterprise and Tourism Directorate in 2018, amounting to a total of €235,000.00

**Local Festival Fund (former Fáilte Ireland Regional Festival Fund):** 32 festivals were approved funding through this funding stream, amounting to a total of €65,000. A specific on-line application form and funding criteria were developed for the fund.

**Destination SME EU Interreg Project:** The aim of the project is to improve SME competitiveness in the tourism sector by supporting the implementation of destination management policies. The other partners involved in this initiative are Latvia, France, Finland, Slovenia, Italy and Malta.

### Three main steps from April 2016 to March 2021:

- Analysis and exchange of experiences – Identification of interesting and relevant practices and policies.
- October 2018 - March 2019: Creation of local Action Plans
- April 2019 - March 2021: Monitoring of implementation of Local Action Plan, policy improvements, transfer of know-how, good practices and policies
- Cork Co. Council's budget for the five years is €196,256 with Cork County Council contributing 15%.



Michael Collins House Clonakilty



## Finance

The Finance Department is responsible for the overall financial management of the Council's resources. Its duties include the making of all payments including creditors, payroll, loan repayments, and insurance premiums; income management oversight including the recoupage of government grants and subsidies. It is responsible for the levying and collection of commercial rates, insurance, housing loans debt management, and procurement oversight.

The Department's duties include;

- Work on the preparation and presentation of the Annual Budget (€326m, 2018),
- Three Year Capital Programme (€723m, 2018-2020)
- The Annual Financial Statement;
- Maintaining financial records
- Ensuring compliance with statutory financial reports and returns.

In the course of its work, the Finance Department interacts with Members and liaises with other Directorates and Offices on a regular basis. It develops and implements financial policies and structures for Cork County Council and provides support services to the organisation. The main units within Finance include:

- Housing Loans
- Payroll
- Payments
- Insurance
- Procurement
- Financial Accounting
- Management Accounting
- Motor Tax
- NPPR
- Rates & Collection

### Commercial Rates

A total of €123m was collected in Commercial Rates in 2018 in respect of the c. 15,000 hereditaments in Cork County. Of this sum, €1.1m was ring fenced for use in the Council's Economic Development Fund. Separately, €1m was ring fenced for the Council's Town

Development Fund, which is designed to facilitate the Municipal Districts in supporting local town development. Cork County Council is responsible for levying and collecting rates in the former administrative areas of the Town Councils of Clonakilty, Cobh, Fermoy, Kinsale, Macroom, Mallow, Midleton, Skibbereen and Youghal following their dissolution under the Local Government Reform Act 2014. In accordance with the provisions of the Act, the process of harmonising the Annual Rates on Valuation (ARVs) commenced in 2016. It is anticipated that the harmonisation process will be completed by 2020 with former Town Council ratepayers transitioning to the overall county ARV of 74.75 on a graduated basis.

2018 marked the fourth year of a new Rate Grant Scheme, which is applicable to all ratepayers (in county areas only) who are tax compliant or have improving accounts and is principally designed to assist SMEs. The grant for eligible accounts was 2% of the 2018 rate charge, subject to a maximum bill of €3,000.

The overall cost of the scheme in 2018 was €0.3m.

### Motor Tax

The Council's Motor Tax section continued to provide both counter and postal services for Cork County and City. In 2018, €25.6m was collected in Motor Tax fees and this income was transferred to central government. 155,553 transactions were processed during 2018 by the Motor Tax Office. In addition to motor tax renewals, the Motor Tax Office also dealt with related motor taxation issues that cannot currently be transacted online, including trade plates, refunds, exempt vehicles, Garda and Solicitor's enquiries as well as trailer registrations.

### Insurance

The Insurance Section maintains and manages the varied insurance policies that are in place to ensure that there is sufficient cover for risks arising from the Council's wide range of operations. There are also policies in place for



the protection of the assets of Cork County Council.

This section also receives all Public Liability and Employers Liability claims and works with the Council's insurer, Irish Public Bodies, in dealing with these claims.

### **Procurement**

A dedicated Procurement Section which was re-established in March 2017 is well advanced in assisting all buyers to develop their procurement skills and provide tools to deliver best value in an increasingly complex and challenging area.

During 2018 the team delivered a comprehensive repository of standard template and guidance documents that meet compliance needs and assist buyers in delivering optimal value through best practice procurement. A highly successful collaboration between the Procurement Section, Housing Directorate and Local Enterprise Office, saw direct engagement with over 200 contractors, based across the entire county, who were interested in being considered for inclusion in frameworks to provide plumbing, electrical and minor building works services. Commencing in Q1 2019 successful local contractors admitted to these purchasing frameworks will provide services to Cork County Council to a maximum value of approximately €28m cumulatively over the lifetime of the respective frameworks. The Procurement Section will further develop corporate procurement governance and deliver a comprehensive training programme in 2019 that will reinforce and further develop best practice procurement at all levels of the Council.



**Revenue Collection 2018 (per Appendix 7 AFS 2018):**

	Housing Rents & annuities	Commercial Rates	Housing Loans
Total Amount Due	21,352,890	134,424,275	8,546,964
Total Collected	20,058,732	122,979,321	4,722,682
% Collection	94%	92%	55%

**Extract from AFS 2018:**

Revenue Account	2018	2017
Total Expenditure	309,771,946	290,143,838
Total Income	336,403,868	314,056,300
<b>Surplus of year before Transfers</b>	<b>26,631,921</b>	<b>23,912,462</b>
Transfer to Reserves	(26,586,873)	(29,347,881)
<b>Overall surplus/(deficit) for the YEAR</b>	<b>45,048</b>	<b>(5,435,419)</b>
Opening Revenue Reserves	7,343,576	12,778,996
Prior Year Adjustment	-	
Closing Revenue Reserve	7,388,624	7,343,576

**Statement of Financial Position**

	2018	2017
Fixed Assets	8,183,070,649	8,180,879,742
Work in Progress	112,648,487	73,720,338
Long-term Debtors	148,592,427	148,199,365
<b>Current Assets</b>		
Stock	599,167	620,382
Trade Debtors and Prepayments	75,442,426	80,229,439
Bank Investments	182,628,887	155,326,526
Cash at Bank	6,701,074	1,238,536
Cash in transit	52,672	52,672
<b>Total Current Assets</b>	<b>265,424,226</b>	<b>237,467,556</b>
<b>Current Liabilities</b>		
Bank Overdraft	-	-
Creditors and Accruals	124,901,402	117,970,346
<b>Nett Current Assets</b>	<b>124,901,402</b>	<b>117,970,346</b>
<b>Long Term Liabilities</b>		
Loans Payable	356,563,177	370,842,647
Refundable Deposits	18,516,954	15,640,676
Other	11,304,574	6,199,881
	<b>386,384,705</b>	<b>392,683,204</b>
<b>Net Assets</b>	<b><u>8,198,449,681</u></b>	<b><u>8,129,613,451</u></b>



# Municipal District Operations & Rural Development

## Municipal Districts

The network of Municipal Districts is embedded in the fabric of Cork County Council and is dedicated to the delivery of services to the many communities across Cork County.

Since their establishment in 2014 they have developed strong links with the communities they serve and have fostered a collaborative approach in working with the many groups and organisations that represent the citizens of Cork County. This is reflected in the allocation of significant resources through the General Municipal Allocation and the Town Development Fund.

The Municipal Districts provide a wide variety of services including the provision of School Wardens, the operation of Town parking, litter control, street cleaning, burial ground and playground maintenance. The Municipal Districts are also responsible for the delivery of projects funded through national funding schemes which include the Town and Village Renewal Scheme, Outdoor Recreation Infrastructure Scheme and Clár.

## Community Support

The administration of the **General Municipal Allocation** of €1.7 million, in conjunction with the Elected Members, allowed the continued support of over 600 groups. These groups were supported on projects which were categorised under Amenity Grants, Capital Grants and Community Contract Schemes.

In an effort to make the application process easier for groups the Municipal Districts worked with the Service Republic Team to allow applications to be made online via [yourcouncil.ie](http://yourcouncil.ie) for the first time in 2018.

The efforts of our many **Tidy Towns** Groups were again recognised in the National Tidy Towns Competition in 2018 with a total of six gold, two silver and ten bronze medals

awarded to groups across the county. There were further awards received in a number of categories which included Irelands Tidiest Large Urban Centre, Endeavour Award, Clean Air Award and Islands Award. Further details on the 2018 results are set out below:

AWARD	LOCATION
<b>Gold Medal</b>	<ul style="list-style-type: none"> <li>✓ Ballincollig</li> <li>✓ Carrigaline</li> <li>✓ Clonakilty</li> <li>✓ Cobh</li> <li>✓ Coolagown</li> <li>✓ Kinsale</li> <li>✓ Youghal</li> </ul>
<b>Silver Medal</b>	<ul style="list-style-type: none"> <li>✓ Bantry</li> <li>✓ Macroom</li> <li>✓ Rosscarbery</li> </ul>
<b>Bronze Medal</b>	<ul style="list-style-type: none"> <li>✓ Bandon,</li> <li>✓ Ballydehob</li> <li>✓ Castletownroche</li> <li>✓ Eyerias</li> <li>✓ Innishannon</li> <li>✓ Lislebane</li> <li>✓ Millstreet</li> <li>✓ Rathbarry</li> <li>✓ Skibbereen</li> <li>✓ Timoleague</li> </ul>
<b>Ireland's Tidiest Large Urban Centre</b>	<ul style="list-style-type: none"> <li>✓ Ballincollig</li> </ul>
<b>Endeavour Award</b>	<ul style="list-style-type: none"> <li>✓ Berrings</li> <li>✓ Drinagh</li> </ul>
<b>Clean Air Award</b>	<ul style="list-style-type: none"> <li>✓ Carrigaline</li> </ul>
<b>Islands Award</b>	<ul style="list-style-type: none"> <li>✓ Bere Island &amp; Sherkin Island</li> </ul>



*Works carried out by Tidy Towns Groups*

## Town Development Fund

The **Town Development Fund** was maintained in 2018 which meant that an allocation of €1 million was distributed across the eight Municipal Districts. The Town Development Fund ensures that our towns receive the support they require in order to drive local development initiatives. Projects such as public realm enhancements and support of local festivals were a strong feature of this fund in 2018. The fund allows for the



following discretionary matters to be supported by the Municipal Districts:

- Support to Business Associations for town development initiatives
- Support for the development of local co-coordinating development partnerships in towns to ensure a unified and co-coordinated approach to working with the Council
- Specific town enhancement initiatives on top of normal service delivery in areas such as town presentation, signage and public lighting etc
- Possible schemes to assist in the removal of dereliction
- Additional supports to Tidy Towns groups by agreeing annual work programmes

The fund also allowed the Municipal Districts to operate the **Streetscape Painting, Signage and Improvement Scheme** once again in 2018. There was a significant increase in the number of applications approved with a total of 174 applicants receiving total assistance of €198,900 across the major towns of Cork County. This scheme, which is only in its second year, has helped significantly in Cork County Council's efforts in tackling dereliction. The Municipal Districts will continue to work with their communities and Tidy Towns Groups to promote this scheme in 2019.



*Painting works in Mallow*



*Council property painted in 2018*

### Village Enhancement Scheme

Each Municipal District received an allocation of €62,500 which allowed enhancement works to be carried out in many of our key villages. Municipal Districts worked with local community groups which included Tidy Towns in order to deliver works that improved a number of villages. These works included replacement of seating, landscaping and planting with works carried out at the following locations:

Dromahane, Carrignavar, Grenagh, Glengarriff, Kilbrittain, Whitegate, Leap, Newtownshandrum & Kilworth



*Works completed in Grenagh Village*



*New seating installed as part of Village Enhancement works in Grenagh Village*



*Terri Kearney, Manager of Skibbereen Heritage Centre chatting to Ryan Tubridy as part of his tour of the Wild Atlantic Way*



*Staff of Michael Collin's House with their award for Best Tourist Attraction 2018-Public Sector Magazine*



## **Other Developments:**

### **Ballincollig/Carrigaline**

Ballincollig Carrigaline Municipal District were delighted to be able to support a number of community groups which allowed the erection of Christmas Lights at a number of locations including Ballincollig, Carrigaline, Douglas, Passage West and Togher. It also continued to support St. Patrick's Parades in Ballincollig, Carrigaline and Douglas. The Municipal District worked with a number of stakeholders in order to develop Passage West Maritime Museum which stores and displays a wide variety of rare artefacts and archival material from various sources throughout the town itself and the general lower harbour area. The Municipal District was delighted to have two gold medal recipients in the National Tidy Towns Competition during 2018 and will continue to work with all Tidy Towns groups in 2019.



*Mural created by Community Group- Ballinora*

### **Bandon/Kinsale**

Bandon Kinsale Municipal District delivered public realm enhancement works in both Ballinspittle and Kilbrittain under the Village Enhancement Scheme. The Municipal District was responsible for the development of a new plaza at St. Finbarr's Place in Bandon during 2018 as well as completing fencing works at Charles Fort.

### **Blarney/Macroom**

The Blarney Macroom Municipal District was responsible for a significant upgrade of Tower Playground during 2018. This upgrade included the replacement of all equipment within the playground as well as ancillary site works which included new fencing and seating. The Municipal District continued to

support a number of St. Patrick's Day Parades that took place in the district as well as the Macroom Food Festival. An extension of St. Colman's Cemetery was officially opened by Cllr. Ted Lucey in October 2018 ensuring sufficient capacity for Macroom for a number of years. Initial works were completed on the revamp of Middle Square in Macroom and the Municipal District is hopeful that further works will be carried out on this project in 2019. Blarney/Macroom Municipal District was one of four Municipal Districts involved in a pilot scheme for the roll out of Free Public Wi-Fi in Youghal Town centre.

### **East Cork**

East Cork Municipal District continues to support hugely successful festivals such as the Midleton Food & Drink Festival, Youghal Queen of the Sea, Moby Dick Festival and Youghaloween Spooktacular. The Municipal District was delighted to complete the Part 8 process in respect of the Midleton to Youghal Greenway. This was officially approved by the Members of Cork County Council on the 14<sup>th</sup> January 2019 with works due to commence on site in 2019. The development of this fantastic amenity will not only benefit the towns of Midleton and Youghal but the wider East Cork Area. The Municipal District worked hard on securing the Ironman Competition which will be held in East Cork for the next three years which will provide a significant boost to the local economy. The Municipal District was involved in the Free Public Wi-Fi pilot, which saw Wi-Fi become available in Youghal Town Centre.

### **Cobh Municipal District**

The Cobh Municipal District supported a number of community groups responsible for organising the erection of Christmas lights and the St. Patrick's Day Parades in Cobh and Glanmire. The Municipal District were delighted to support a number of festivals in Cobh which included Cobh Summer Swing; Vitality Cobh event; Cobh People's Regatta; Cobh Carillion Recital Season; Cobh Deep Sea Angling Festival; Cobh Ukulele Festival; Top of the Hill Festival; Cobh Trad Sail Regatta;



Barrack Hill Ball Roll as well as the Cobh Readers and Writers Festival.

### Fermoy Municipal District

Fermoy Municipal District carried out public realm enhancements in both Newtownshandrum and Kilworth. The Municipal District worked closely with the community in Glanworth to deliver a new playground for the area.

### Kanturk/Mallow Municipal District

Kanturk/Mallow Municipal District was delighted to continue supporting a number of events and festivals which took place in the District. These included St. Patrick’s Day Parades, Easter Festival, Classics in the Castle, Munster Pipe Band Competition, Robin Hood Outdoor Theatre and Fun Day, Spooktacular Halloween event and Christmas Fair at Mallow Castle. The Municipal District was involved in the Free Public Wi-Fi pilot, which saw Wi-Fi become available in Mallow Town Centre. Other developments undertaken during the year included the development of a walkway near Kanturk Castle as well as public realm enhancements in Newmarket.



*New playground at Glengarriff*

### West Cork Municipal District

Public Realm works were undertaken by the West Cork Municipal District in Chapel Street, Bantry. Elsewhere the Municipal District undertook works at St Peter’s Church, the Harrington Memorial and the installation of outdoor gym equipment in Castletownbere. Under the Village Enhancement Scheme a walkway connecting Leap Village to Myross Woods commenced in 2018 whilst the refurbishment of Glengarriff Playground was also completed. The development of the Visit Dunmanway-Home of Sam Maguire website was also facilitated through funding provided by the West Cork Municipal District.

As a result of funding secured through the Town and Village Renewal Scheme;

- Works commenced on a Greenway Trail at Gullane Lake, Clonakilty
- the Maureen O’Hara Sculpture was installed in Glengarriff
- the enhancement of Bantry Market
- Public Realm works in Castletownbere
- the installation of the pontoon in Schull
- Work commenced on the development of the Sam Maguire Trail



*Public realm works completed at Chapel Street, Bantry*

Visitors- <b>Regional Park, Ballincollig</b>	363,000
<b>Derelict Sites</b> Monitored	172
Visitors- <b>Swimming Pools</b>	Dunmanway-36,236 Fermoy- 50,097 Mallow-97,425
Visitors- <b>Michael Collins House</b> (increase of 25% on 2017)	12,500
Visitors- <b>Heritage Centre, Skibbereen</b> (increase of 43% on 2017)	21,750
<b>Grants</b> processed	774



*Public realm works completed in Drinagh*



*Statue of 1916 volunteer Sean Hurley erected as part of the public realm works in Drinagh*



## LIBRARY SERVICE

### Statistics for 2018:

Issues	1,746,302
Requests filled	76,894
Membership	62,585
Visitors	1,623,257
Internet sessions, including WIFI	105,948
Events held	4138
Numbers attending events	76,967

Cork County Library Service is delivered through the network of branches, four mobile libraries and via its increasing online services. By establishing strong network connections with a variety of agencies and organisations including schools and colleges at all levels, community groups, advocacy groups, special interest clubs and societies and a variety of support agencies, Cork County Library reaches into the heart of the communities which it serves.

The Service is built and has developed upon its foundation of human resources, physical infrastructure, a wide collection of literature and information of all levels in varying formats, and a proactive outreach and promotional programme as well as a forward-looking approach to technology.

### Outreach and Promotion Programmes

The Library service is a hive of activity not only in terms of reading and technology but also because of the number and variety of events, activities and programmes that are taking place each day in libraries. These include national programmes such as Healthy Ireland, Work Matters and Right to Read, including Children's Book Festival. The Healthy Ireland at your Library became a core part of the Library Service in 2018 with 58 events organised, attended by almost 1,000 people in 28 branch libraries and an additional 96 health related books were added to each branch stock.

Creative Ireland has enabled the library to explore a myriad of different avenues to encourage and facilitate public creativity. As well as County or National programmes,

individual libraries also host a variety of craft cultural and literary groups and play an active part in local festivals.

### The Collection

The book collection is still the centrepiece of our library service with approx 1.8 million items being borrowed each year. The collection, incorporating special formats such as audio books, online books, large print and DVDs, aims to serve the needs of all ages and interest groups and all differing abilities and support programmes such as Right to Read, Healthy Ireland, Age Friendly etc. The library's vibrant and well used collection is a testament to the commitment of Cork County Council to funding the stock which was broadened during 2018.

### Technology:

Cork County Library invested in public access technology including digital suites, creative technology and STEAM technology for children, during 2018. These will be rolled out to the public in 2019 enabling digital learning and exploration to take place in all our libraries.

### Improved Premises and Mobile Libraries

Several of our library premises were improved in terms of decoration, improved fittings and accessibility during 2018. We plan to begin a major improvement to our branch network in 2019 by commencing a programme of building and refurbishments which will improve the service and the public realm in their communities.

The service of the mobile libraries is vital in County Cork. It provides an irreplaceable and much appreciated service to rural communities and schools to nursing homes residential centres and to isolated villages and dwellings. It is planned to replace one of these mobile libraries during 2019.

Other achievements in 2018 included:

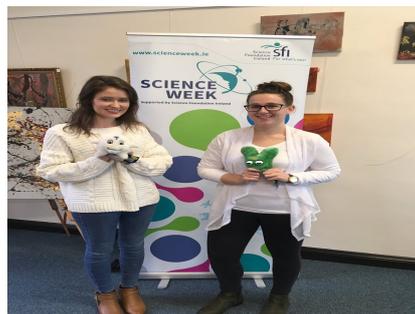
- Partnered with HSE, ETB, LEO, SECAD, Cork Simon and other bodies as part of the expansion of the library service programmes to reach all citizens in Cork County



- Carried out an Age Friendly survey, then collated, analysed and resolved highlighted weaknesses in service with a view to improving awareness and service to older people
- Developed and adopted the *Cork County Library Age Friendly Policy* and *Age Friendly Strategy*
- Developed a mutually beneficial partnership with Local Link bus service to address the problem of older people having transport to the library difficulties
- Launched A SOUND INITIATIVE 2018 which allows the public to borrow a musical instrument for at least 3 weeks, free of charge
- Carried out medium maintenance/refurbishment works to Passage West, Blarney, Bandon and Mallow libraries in line with our policy to offer safe and attractive premises for the public
- Implemented the new GDPR policy across the library service, interpreted policy to adapt to library management protocols.
- Held a programme of events and activities across the County as part of Creative Ireland programme including a series of events to mark 100<sup>th</sup> anniversary of women's suffrage.
- ✓ **The exhibition** – “Making their mark – Women’s road to Franchise- how far have we come,”
- ✓ **Panel discussion** and debate on women’s issues, a series of lecture across the County given by UCC Women’s Studies Dept.
- ✓ **Visits** by leading Irish female authors
- Celebrated Cruiniú na nÓg across the County.
- Completed a very successful *Right to Read* action plan working with a series of organisations who focus on Dyslexia, Travellers, Adult Literacy, Cork Science Festival as well as Library staff training, Reader Development, *Spring into Storytime*, *Summer Stars*, *Children’s*

*Book Festival*, Services to Primary Schools etc. (Maggie May project)

- Launched “Work Matters at the Library” in 3 libraries and commenced meetings with LEO, SECAD, Intreo and CIT to establish partnerships with these agencies for the sharing of information, events and activities for those who need support in this area
- Appointed a writer in residence to develop creative writing in libraries throughout the County, to set up and support existing groups and to produce a body of work at the end of his working year.
- Carried out an accessibility audit in all libraries with a view to informing the library service on how they might improve accessibility to their branches for everyone
- Digitisation of Local History Journals – The Kinsale Record was digitised by Local Studies Staff



*Science Week at our Libraries*



*Bloomsday celebrations at Carrigaline Library*



## Arts Service

### **Arts, Culture and Languages SPC**

The Arts Culture and Languages SPC met four times during 2018 and considered the following policy areas.

- Irish Language Policy
- Place-names Policy
- Public Art Policy
- Operation of the Municipal District Arts Development Fund
- Co. Cork Creative Ireland Plan 2017-2022

Presentations were also made by Cork Young Filmmakers and on the roll out of the Council's town Wi-fi programme.

### **Culture Night Statistics for 2018:**

Events	127
Locations	39
Attendance	7,250 people

Cork County Council's **Arts** services aim to support and strengthen the practice and enjoyment of the arts in local communities in an inclusive and accessible manner and to promote and support innovative, creative work of the highest artistic standard

### Arts Grants Scheme

A new online applications process was put in place for the 2018 Scheme with the support of the Customer Services Transformation Team. Over 200 applications were received and 135 arts organisations and artist led projects received grant assistance totalling €160,000. Two new strands were added to the Scheme in 2018. *Arts using the Irish Language* was introduced to support the development of new work using the Irish Language. This is also designed to provide additional support to festivals and other events who wish to develop public events using the Irish Language in an arts context. The second new strand is to support Irish artists develop opportunities for showing their work in *International settings*. Outturns for the 2017 scheme were also published and showed the following achievements:

- Funding supported the involvement of 1,415 volunteers in cultural activity within communities

- Enabled over 18,962 people to actively participate in the Arts, including the elderly, young people and those with special needs
- Enabled organisations and artists to reach an audience of 169,356. This includes both local audience and visitors to the county
- Provided 815 work opportunities for artists
- Formed part of a combined expenditure of over €900,000 on the arts by the funded organisations, most of which was spent in the County
- The 37 Arts Festivals that were funded through the scheme estimated the economic benefit of their activities to be in excess of €3.23M

### Municipal Districts Creative Communities Scheme

This scheme is designed to support significant new initiatives in arts development in each of the Municipal Districts. In 2018 the overall standard was exceptional and nineteen proposals were recommended for support. A range of art forms including music, dance, film and the visual arts are included in the recommendations.

The successful proposals also include an extensive residency for Cape Clear that will be delivered fully through the medium of Irish, A public Art project in East Cork and a new Arts and Health initiative in North Cork. The projects that will be delivered through this scheme will see work opportunities for county based artists and several international artists. A wide range of community groupings from the very young to the elderly will be provided with the opportunity to engage actively in creative activity.

### Arts Programme Activity 2018

#### Visual Art

- **Macroom Visual** at Macroom Town Hall
- **Visions of Half Light** - a thematic group show featuring printmakers Debbie Godsell and Fiona Kelly and sculptor Sarah O'Flaherty. The artists



explored ideas of disruption, disturbance or distortion within the landscape, real or imagined in a body of new 2d and 3d work.

- **Kinsale Visual** at the James O'Neill Building
- **Giles Norman 30 years Retrospective**, Kinsale photographer Giles Norman's landscape and documentary work featuring a series of large-scale prints
- **Cork Craft and Design - The Home event**. An Exhibition of the work of leading furniture and craft designers based in County Cork
- **LHQ Visual** - Co. Library Headquarters
- The 2018 exhibition programme included **solo shows by Cork resident artists Deirdre Crowley and John Hales**.
- **The Museum of Making and Mending** featured poetry, visual art and objects collated by participants from Skibbereen Day Care Centre who worked with artists Tess Leak and Sarah Ruttle as part of the West Cork Arts for Health Partnership

### Arts in Education:

Initiatives in 2018 included

- **The Classroom Museum Project:** A pilot collaborative project with UCC's Glucksman Gallery that enabled children to participate in a programme of imaginative learning with artists whose works are in the UCC collection. Participating schools were Clondulane, Glanworth and Rathcormac
- **Composer in the Classroom:** A Second level music education and performance project in association with Cork International Choral Festival Songwriters Paul Linehan (Frank and Walters) Fergal O'Connor and composer Sam Barker each worked senior cycle students on a creative composition programme in four secondary schools in the county.

- **Tuning up:** The Councils Music in Schools programme which fosters music appreciation and understanding by bringing live music experiences into the classroom. The ensembles involved in 2018 included the Irish Guitar Quartet, Artemis Brass, the Doolan Quartet and Alex Petcu and Catriona Frost.
- **Theatrix:** A programme of live performances and workshops devised for national schools, it is designed to be accessible to even the smallest of schools. The performances integrate into, enrich and enliven the school experience and delivery of the curriculum. Theatrix offers a variety of innovative, proven and curriculum linked performances, which showcase the mediums of puppetry, storytelling, clown, circus skills and street theatre.
- **Artists Maeve Clancy and Sonia Caldwell:** Worked with Children in 14 schools in the Skibbereen area to ask questions about living space design and invited the participants to think about ideal living environments and the public realm. The result was a collaboratively-developed, large-scale environment created using a wide variety of paper cutting and modelling techniques. The final exhibition was delivered as part of the Skibbereen Arts Festival 2018

### Performing Arts Theatre

- **Blackwater Fit-Up Theatre Festival:** Rural touring theatre programme which aims to bring outstanding professional productions to audiences in the North Cork/Blackwater valley areas of the County. The programme involved seven rural theatre and community venues in the North Cork division and delivered a total of twenty-four performances of the following productions.
  - *Silent* written and performed by Olivier Award winning actor Pat Kinevane.



- *Sharon* written by North Cork playwright Katie Holly,
- *The Humours of Bandon* written and performed by Margaret McAuliffe
- Denis Conway in Conal Morrisson's adaptation of Jack MacGowran's Beckett show *End of Day*
- **West Cork Fit-ups:** One of the high points of the county's theatre calendar, the West Cork Fit-up Festival celebrated its tenth anniversary in 2018 with a programme of twenty-six performances in various locations in West Cork during July and August. The programme included
  - Noni Stapleton performing Stewart Parker's award-winning comedy *Charolais*.
  - Mary Murray of (RTÉ's Love/Hate) in her one woman show *No Smoke Without Fire*
  - Playwright/Actor Seamus O'Rourke's new play *From Under The Bed*.
  - Mikel Murfi performed his acclaimed *The Man in the Woman's Shoes*.
  - The All-Ireland One Act champions Palace Players from Fermoy presented Malachy McKenna's poignant and comic play *The Quiet Land*
  - The Festival also introduced for the first time a short work for younger audiences *PigNuts Magical Flea Circus*.
- British Theatre Company Heartbreak Productions performed the adaptation of David Walliam's *The Midnight Gang* to a capacity audience at the Bowling Green in Kinsale.

### Music

- In 2018 the Arts Office partnered with the National String Quartet Foundation

to deliver two seasons of String Quartet recitals in various venues in County Cork. The Council is committed to this work on several levels. It supports the career development of young Irish musicians, many of whom are based in Cork or have recently graduated from CIT Cork School of Music. This programme is important to help sustain and develop local Arts through its connection to rural performance venues and festivals. It also provides a solution to the lack of high quality touring classical performance by having expertly curated programmes and professionally mentored ensembles available to perform in county locations. The programme included **the Shandon, Red Abbey and Doolan Quartets** all of which are based in the Cork region as well as the **Esposito, Lir and Beara Quartets** (Dublin).

- **Fandango Duo** - Colin McLean and David Keating are two outstanding Cork-based professional classical and jazz guitarists which the Arts Office supported to tour under its rural venues support programme performing at Clonakilty Guitar Festival, Mall Arts Centre, Ballydehob Jazz Festival, Sirius Arts Centre and Midleton Arts Festival
- **Lux Musicae** is a UK based Early Music Ensemble that is rapidly garnering an international reputation for its work. Its principal recorder player and Cobh native, **Sophie Creaner** has previously worked on touring programmes supported by the Arts Office and we invited the ensemble to perform at a series of music festivals in the county including St. Barrahanes Music Festival in Castletownshend, the Daniel Corkery Summer School in Inchigeelagh and the North Cork Classical Music Festival.



## Dance

- Cork County Council is, with the Arts Council, a funding partner of the **West Cork Dance Residency**. The residency is located at the new dance facility at Uilinn, West Cork Arts Centre. The Dance Artist in Residence in 2018 is **Helga Deasy**. In addition to developing her own practice as a dance artist Helga is working actively to grow audience for Dance in the region. Interviews for the 2018/19 residency have taken place and dance artist **Mairead Vaughan** is currently developing a programme of work for when she begins her residency in January.
- The Council has also supported the successful application to the Arts Council for a **residency programme to be based in the Muskerry Gaeltacht to chat with dance artist Siobhan Ni Dhuinnín**. The programme will have a professional strand and a community engagement strand, both aspects will be delivered over the course of the funded programme in 2019

## Youth Arts

- Youth Film is the main focus of our current engagement in Youth Arts. As a medium involving many disciplines, from script to production, it provides arguably to most open access to engagement of young people in the arts. The main area of development in our youth arts programme in 2018 has been to extend the reach of our **Cork Young Filmmakers Programme** which during the year has delivered successful projects in Mallow, Ballincollig, Macroom, Mitchelstown, and Midleton. A first feature length film made by young people from Ballincollig and Carrigaline was launched in September.
- The Arts Office and East Cork Municipal District continued its support of **First Cut Youth Film**

**Festival** through funding and other in-kind support. The Festival recorded its best year ever in 2018 with an expanded programme and guest speakers included Mark Mullery, Technical Director of Cartoon Saloon. The Music Video programme curated by filmmaker Brendan Canty yielded six excellent new music videos. The festival continues to promote film for youth audiences and recorded its highest attendance at approx. 1,500 for the festival

- **Youth Theatre** - Cork County Council is currently working to develop a youth theatre resource for the Dunmanway area with support from the Dunmanway Family Resource Centre and West Cork Arts Centre. The Youth Theatre facilitator is Ronan MacRaois. The Arts Office is also supporting development work for YT in Castletownbere.
- The Arts Office has maintained its support of Mallow based Lightbulb Youth Theatre and Rusty Frog Youth Theatre based in Skibbereen

## Library Arts

- The Arts Office provides an arts programming service to all 28 branch libraries in the county. The programme operates on a year-round basis with ongoing workshop and performance activities for people of all ages and abilities. We focus particular attention on three activity periods; the Bealtaine Festival in May, Summer Arts in June and July and the Children's Book Festival in October.
- Youth Literacy and engagement: In 2018 the Arts Office began work on delivery through selected branch libraries of an EU funded project READ ON. In partnership with the West Cork Literary Festival this involved the delivery of four library-based programmes
  1. *My Life in Strips*- a graphic novel programme led to the



- production of a series of graphic short stories by young people in the Mitchelstown area of North Cork.
2. *FLIC*- an illustration programme for European Illustrators Network is scheduled to begin in Mallow in October;
  3. *Youthcast* - a young person's vlog project led by Dave Lordan took place also in Mallow in April.
  4. Children's Novelist ER Murray and comic writer Colin O'Mahony worked with youth groups in libraries in Dunmanway and Cobh producing work that was selected for publication in the READ ON Anthology 2018
- Writer in Residence in Libraries. Writer Danny Denton took over from Denyse Woods as Cork County Council's writer in residence in Libraries in January. Danny's debut novel *The Earlie King and the Kid in Yellow* has received enthusiastic reviews. Danny's objectives in his Library workshop programme is to respond to individual writing needs while at the same time generating positive group dynamics within the various writing groups. He is providing a core technical support through the Writer's Toolbox and over the residency's lifespan, he is looking at his facilitation practice through delivery of what he terms 'Enquiry-based Learning', a strategy that encourages individuals to teach themselves through prescribed reading, guided questioning and peer/self-reflection.
  - He is also, at the request of the library service, looking at good models of group 'management' structures to encourage autonomy and sustainability within library-based writers' groups.
- 2018 saw the 14<sup>th</sup> edition of the Council Library and Arts Service annual short story publication. This year's collection *Matador* features twenty previously unpublished stories selected by Billy O'Callaghan, Eimear Ryan and Claire Kilroy.

### **Sliabh Luachra Music Project**

- In autumn 2018 musician Eoin O'Sullivan began work as Sliabh Luachra Musician in Residence. This project is a partnership with Kerry and Limerick County Council's as well as the ITMA and receives funding from the Arts Council. Eoin will work in support of the following objectives
  - To support performance, education and public awareness of the musical heritage of Sliabh Luachra.
  - To actively work with locally based musicians, festivals and cultural interest groups
  - To develop and support opportunities for young people to learn and participate in the musical heritage and practices of the region.
  - To help celebrate, preserve and promote Sliabh Luachra music and cultural heritage through a planned programme of activity
  - To support and mentor local festivals and events
  - To identify and develop new opportunities to grow public engagement and participation in the region's music traditions

### **Early Years Arts**

- BEAG is an early year's arts research project based in Cork City and County. This is a partnership project developed in association with Cork City Council, Graffiti Theatre and HSE South. Phase 5 of the programme was delivered up to June 2018. Beag has built a strong level of professional practice in Early Years arts. The Beag programme was successfully delivered to approximately ten early childhood centres in the



County area including work in two of the Dept. of Justice Emigrant Reception Centres in Clonakilty and Carrigtwohill, respectively. A strategic review was carried out at the request of the three funding bodies by Katherine Atkinson in early 2018. The findings of this review are currently being worked through with the programme managing group in Graffiti Theatre Co.

### Arts in Health

- In 2018 Cork County Council maintained involvement with the West Cork Arts for Health, programme in partnership with West Cork Arts Centre, Cork ETB and HSE South, The programme takes place in eleven geographically widespread rural locations and includes the five Community Hospitals, Bantry Hospital and five Day Care Centres in West Cork and is facilitated by an interdisciplinary team of artists.
- Artist Tom Weld is currently completing work on a programme with respite service users at Marymount Hospice and in the autumn, the Arts Office extended this programme through grant support to *Music in Community to provide* services to respite patients at Marymount.
- A collaboration with the Glucksman Gallery and HSE south for initial artist in residence project with visual artist Colin Crotty will began in health centres in the Mallow /Kanturk Municipal District.

### Public Participation in the Arts

- **Culture Night** is the principal national celebration of the Arts. On that night arts organisations and artists all over Ireland come together to provide a programme of free events for the public. The Arts Office co-ordinates the Cork County programme for Culture Night which involves liaison with locally based arts organisations and artists. This year Culture Night

took place on September 21<sup>st</sup> and saw a huge level of community and public involvement in this event with 127 events, 39 towns and villages throughout the county. Total audience was recorded at 7,250.

- Film SOS (**See Our Shorts**) is a pilot short film screening project developed in association with Indie Cork Short Film Festival. Its purpose is to create opportunity for regular cinema audiences to experience short film production by offering a curated programme of the best short films submitted to the Indie Cork Film Festival to audiences in six locations in County Cork. The project involves the support of cinemas in Mallow, Bantry, Midleton and Youghal, Sirius Arts Centre and the Town Hall in Skibbereen. The film programme which is free to the public includes introductory talks by the festival Director Mick Hannigan.
- **Bere Island Residency:** Photographer and documentary filmmaker Ed Godsell worked over a six-month period on a public engagement project on Bere Island, looking at the life choices made by a section of the island's approx. 200 inhabitants off the West Cork Coast.
- The launch of the national **Creative Ireland Programme** has enabled the formation of a Culture Team which includes representation from the Arts Office, Co. Library, Heritage, and Tourism section under the leadership of the Director for Municipal Districts and Rural Affairs.
- Cruinniú na nÓg was one of the main public engagement initiatives in the Creative Ireland programme in 2018. The Arts Office with the support of local branch library staff delivered a series of artist led participation based creative activities in 16 branch Libraries spread over the eight municipal districts in the County.



### EU Creative Europe

- The Arts Office is working on a transnational bid for EU funding for the development of Youth Film Hubs in South and West Cork in partnership with SECAD and EU partner groups in Sweden and Hungary.

### Artist Professional Development and Commissions

- In 2018 the Arts Service **provided seven bursaries to professional artists based in County Cork** to undertake research or develop new creative projects. We **also made provision for four bursaries to enable four selected artists to spend time at the Tyrone Guthrie Centre and the Ballinglen Foundation.**
- The Arts Office **supported the first production of Timmy Creed's new play "Spliced" at the Midsummer Festival** and is currently in discussion with him regarding a tour of the work to venues in the County in 2019.
- The Arts Office provided **bursary support to Charleville-based playwright Katie Holly for her new stage work "Crowman" which was performed by Jon Kenny at the Midsummer Festival.** It is hoped that this work will tour in the Blackwater Fit-up festival in 2019.
- The Arts Office is **currently supporting Finnish performer and theatre maker Antti Suniala to work with county-based performance artists Will Flanagan, Guillaume Cousson and Ronan McLoughlin to develop a new street spectacle, working title "Solaris", which will be available for local festivals to book in 2019.**



# Corporate Services

## County Mayor

Cllr. Declan Hurley's Mayoral term of office ran from June 2017 to June 2018. Cllr. Patrick Gerard Murphy was elected Mayor of the County of Cork in June 2018.

## Mayoral Reception

In April 2018, the then Mayor of the County of Cork, Cllr. Declan Hurley held a Mayor's Reception to honour the following:

- Cody Barrett - Gold Medal Winner for World Karate Championships (Under 9)
- Pat Kinevane - Actor on winning The Laurance 2016 Oliver Award for Outstanding Achievement in Affiliate Theatre.
- Irish Naval Crew on board the L.E. EITHNE.
- Shandrum Ceilí Band – All Ireland Senior Ceilí Band Champions for 3 years in a row.
- Crossfield Ceilí Band – Under 18 All Ireland Champions (Also 3 in a row).
- James Deane Killavullen – On winning Formula Drift World Championship Cup.
- St Mary's Secondary School Mallow – Four girls on winning Munster School Senior Championships 200m relay.
- Ditch Your Carbon Cup Print – Charleville CBS.
- James Sugrue Mallow – Winner of South of Ireland Championships in Golf.
- Mairead Martin Kanturk – Leinster Golf Women's Championship.
- Cork Ladies Football – All Ireland Ladies Football Minor A Championship.
- Callum Walsh – Gold Medal in the European Junior Light Weight Boxing.
- Freemount Comhaltas Group – 15 to 18 All Ireland Group.
- Freemount Comhaltas Group – 12 to 15 All Ireland winners.

- Palace Players, Kilworth (Producer: Danny Buckley) – Drama League of Ireland.
- Banteer Juvenile Badminton Club
- Joey Shaw (Taekwondo)
- Ballinspittle Comhaltas
- Relentless Crew
- Knocknagree GAA All Ireland Junior Club Football Champions
- Kanturk GAA All-Ireland Intermediate Club Championship

In June 2018, the then Mayor of the County of Cork, Cllr. Declan Hurley held a Mayor's Reception to honour the following:

- Bandon Rugby Club - U18 All Ireland Champions 2018
- Glanmire Ladies Basketball Club - on winning their 15th National Senior Title as well as their fourth North City & District Sports Award for March 2018.

A Mayoral Reception was held in September 2018, by the Mayor of the County of Cork, Cllr. Patrick Gerard Murphy, in honour of the Cork Athletes who competed at the Special Olympics Ireland Games. Over 160 athletes, their clubs, trainers and families were invited to join the Mayor in County Hall for this event. Each athlete was presented with a certificate to mark the occasion.

A Mayoral Reception was held in December 2018, by the Mayor of the County of Cork, Cllr. Patrick Gerard Murphy, to honour the following:

- Scoil Barra Girls Football Team on their Sciath Na Scoil win.
- Mr John Murphy – On winning St Andrew's Links Trophy.
- Brenda O'Connell – On winning Cork Carer of the Year.
- Deirdre Linehan – Partaking in the Regional Round of Toastmasters & participation in the World Toastmasters Finals in Chicago.
- Rebel Wheelers – Competing at IWAS Youth World Games winning gold and a new record.
- Mallow Development Partnership – 50<sup>th</sup> Anniversary of Mallow winning



the All Ireland & Water Safety Presidents Trophy.

- James Sugrue – Selection for the Irish Men’s Golf Team & Scratch Cup Wins.
- Richard McCarthy - Winning 2018 all-Ireland Senior Hurling Championship with Limerick.

### **Meetings**

The Corporate Services Section is responsible for the administration of the meetings of Cork County Council. In 2018 there were 22 full Council Meetings, 10 meetings of the Development Committee, 11 meetings of the Corporate Policy Group and 4 Special meetings of Corporate Policy Group.

### **Customer Complaints 2018**

32 formal complaints were received from customers in 2018 under the Cork County Council Customer Charter. All of these complaints were responded to within the required 15 day time period.

### **Freedom of Information**

185 Freedom of Information requests were processed in 2018. Of these 78 were granted, 51 were part-granted, 38 were refused, 11 were withdrawn and 3 were withdrawn and handled outside the FOI process. 4 requests were carried forward into 2019 for a decision. 12 applications for Internal Review were made and 2 were appealed to the Office of the Information Commissioner.

### **Data Protection**

There were 12 requests for access to records under the Data Protection Acts. 11 of these requests have been closed, and 1 request remains open at year end.

### **Ombudsman**

23 cases were referred by the Office of the Ombudsman to Cork County Council in 2018. At year end 19 of these were closed by the Ombudsman and 4 were still under investigation.

### **Oifig na Gaeilge.**

The purpose of Oifig na Gaeilge is to ensure that Cork County Council is in full compliance

with the Official Languages Act 2003. Our goal is to make Cork County Council an authority which is welcoming and supportive of the right of the public to correspond with us through the medium of Irish.

In 2018 Oifig na Gaeilge was pleased to help fund & support events put on by the Library Services and Arts Office for Seachtain na Gaeilge throughout the County. Oifig na Gaeilge also provided some minor funding through its Ciste Tacaíochta for groups and organisations requiring assistance in putting on Irish language events or activities.

2018 also saw the introduction of a new Arts Grant category as part of the Arts Grant scheme provided by the Arts Office in Cork County Council. This grant was for Arts using the Irish Language and was funded by Oifig na Gaeilge. We were encouraged by the interest shown in the grant and intend to work with the Arts Office in the future on promoting it further.

The Irish Officer, as part of the Cork County Council Culture Team helped organise, present and promote the 2<sup>nd</sup> Annual Cork County Creative Ireland Conference in November in Baile Bhuirne. This conference centred on the theme of the Irish language. This was of particular importance not only due to the Conference being located in the heart of the Muskerry Gaeltacht but also in recognition of 2018 being Bliain na Gaeilge. Speakers & artists from many disciplines were invited to attend and speak over the two days of the conference. This was a wonderful opportunity to get a flavour of the wealth of art and activity being undertaken through the medium of Irish throughout the county, not just for Bliain na Gaeilge but on the longer term.

Oifig na Gaeilge made funding available for a number of staff to undertake Irish Courses at various levels including an intensive course in the Gaeltacht with a view to increasing staff ability to accommodate the Irish speaking public in the provision of Cork County Council services. In 2018 Cork County Council continued to liaise with Oifig an Choimisinéara Teanga in resolving complaints from the public in relation to the Official Languages Act



### **Audit Committee and Internal Audit**

The Audit Committee comprises of 7 members. The Committee has 3 councillors and 4 external representatives, namely:

- Larry O Dwyer (Chair)
- Eileen O Shea
- Ciaran Murphy
- Edel Clancy
- Cllr. Mary Rose Desmond
- Cllr. Declan Hurley
- Cllr. Susan McCarthy

The Committee met on 6 occasions during 2018. The Committee completed its 2018 Work Plan which was initially approved by Council, and subsequently issued its Annual Report to Council in relation to same in early 2018. As part of the Committee's work programme, Internal Audit has a programme of audits that are completed throughout the year and presented to the Committee during the ongoing meetings throughout the year.

### **Bye Laws**

No Bye Laws were adopted in 2018.

### **Links with other Local Authority areas**

In 2018, Cork County Council continued to foster connections and links with other local authority areas. These links are of significant value in developing economic, social and cultural linkages with overseas countries, thereby promoting Cork County as an attractive place in which to live, invest and visit.



## Appendices

### Appendix 1 - Member's Expenses 2018

Type	Amount
Representational Payments	€921,255.88
Monthly Allowance	€501,172.82
Municipal District Chair Allowance	€51,344.17
SPC Chair Allowance	€48,440.76
Municipal District Allowance	€80,170.81
Mayor and Deputy Chair Allowance	€60,230.44
Travel, Training & Conferences	€130,687.15
<b>Total</b>	<b>€1,793,302.03</b>

### Appendix 2 - Conferences Attended in 2018

Date	Conferences	Location	No. of Attendees
Jan	Local Property Tax 2018, Defining the role of the Councillor	Letterkenny	3
	The Finance Act 2017	Louth	1
	Entitlement to Health Services	Clonakilty	1
	The Finance Act 2017	Clonakilty	1
Feb	EU Cohesion Policy 2014- 2020	Louth	12
	2018 Ard Fheis	Tralee	1
Mar	New Affordable Houses Scheme	Carlingford	1
April	Cross Border Tourism Conference	Carlingford	1
June	Public Private Partnership	Wexford	1
Aug	Workplace Relations Commission	Wexford	1
Oct	Your Development Plan & Climate Change	Cork	1
	EU Cohesion Policy 2014- 2020	Cork	1
Nov	Social Media and Time Management	Louth	4
	Creative Ireland Conference	Baile Bhuirne	2



### *Appendix 3 - Training Conferences attended in 2018*

<b>Date</b>	<b>Conference</b>	<b>Location</b>	<b>No. of Attendees</b>
Jan	AILG Training	Cork	25
Feb	AILG Module 1	Carlow	17
	RIAI "Housing for older people"	Dublin	3
	The Future of Policing	Dublin	5
Mar	LAMA Spring Seminar	Donegal	20
	Safe Talk for Councillors	Cork	15
April	AILG Annual Conference	Waterford	25
May	AILG Module 2	Ennis	13
	AILG Module 2	Westport	8
June	AILG Module 3	Killarney	22
	AILG Module 3	Dundalk	15
Sept	LAMA autumn Seminar	Kerry	19
	AILG Module 4	Cork	8
Oct	AILG autumn Training Seminar	Monaghan	23
	AILG Module 5	Limerick	18
	Historic Monuments	Bantry	1
	AILG Module 5	Dundalk	7
Nov	AILG Module 6	Kilkenny	11
	AILG Module 6	Leixlip	8

### *Appendix 4 - Other Travel 2018*

<b>Date</b>	<b>Event</b>	<b>Location</b>	<b>No. of Attendees</b>
Jan	LCDC - Review Workshop	Tullamore	3
Feb	LCDC - Introduction Training	Dublin	2
	Signing Economic Development Plan	Boston	1



	Future of Policing	Dublin	3
	Lama Awards	Dublin	2
Mar	St. Patrick's Day - Twinning	US	2
	St Patrick's Day Parade	US	4
	Tourism Cruise Conference	Florida	1
	Cork Association Dinner	New York	1
April	Destination SME Partner Meeting	Slovenia	1
	Food Expo	Birmingham	1
	Energy Cities' Conference & General Assembly 2018	France	1
	Larmour Plaque	France	3
May	Comhar na nOileán	Galway	1
	LCDC Special	Longford	1
	Grant Programme Longford	Longford	1
July	JPC Consultation	Dublin	1
Sept	Newly Assigned Twinning Agreement	Scituate	4
	LEADER Ministerial Forum	Tullamore	1
Oct	40th Anniversary of Jiangsu	China	2
Nov	Excellence in Local Government	Dublin	4
	Tourism Awards	Dublin	1
	West Cork Awards	West Cork	1
	Economic Dev Trade Mission	China	3
	Cork Association Dinner	London	1
	Comhairle na nÓg Awards	Bantry	1
	EU Tourism Day Conference	Brussels	6
Dec	LCDC	Tullamore	2
	County and City Management	Dublin	1
	LCDC	Dublin	2



Item	Directorate	Principal Service	ASDP Objective	Performance Standard	Performance Standard Completion	Notes	Performance Indicator	PI Ranking 2017	PI Ranking 2016
1	Corporate Services	Facilitate Risk Management Oversight Committee and enhance the Council's risk appetite.	Implement the Council's Corporate Risk Management Policy through the Risk Oversight Committee.	Corporate Services Risk Register prepared, monitored and updated as per policy.	Achieved	Corporate risk register compiled, new risk management solution procured and directorate risk registers reviewed across the organisation			
2	Corporate Services	Facilitate Audit Committee Meetings.	Support the efficient working of CCC Audit Committee	Facilitate Audit Committee Meetings and have Annual Report & Work Programme approved by Council. Attend 5 Audit Committee Meetings and any training events during the year.	Achieved				
3	Corporate Services	Annual Service Delivery Plan Co-ordination	Review the preceding years ASDP and issue report on same to Council.	Issue 2017 Service Delivery Plan Review Report to Council.	Achieved				
4	Corporate Services	IPA Governance Audit	Facilitate the IPA Governance Audit.	Issue IPA Governance Report when finalised	Achieved	Audit was facilitated and DOS received the final draft of the report in Dec 2018			
5	Corporate Services	Compile Key Performance Indicator data	Compile KPI data and forward to NOAC as required. Answer any NOAC queries in relation to same.	Complete within notified timelines.	Achieved				



6	Corporate Services	Property Procurement, Sale and Leasing Agent	Support and assist the Housing Directorate in achieving the Departmental targets for social housing.	Achieve and surpass Departmental targets.	Achieved	Units delivered through construction, acquisition, turnkeys and Part V exceeded Departmental targets.	H1 (a) Overall # no of Dwellings provided in the Period	2	n/a
7	Corporate Services	Service rePublic service transformation centre	Build the profile of the Service rePublic service design unit nationally and internationally	Service design capability and capacity further developed within Service rePublic Innovation in service delivery has been promoted in CCC and beyond	Achieved	SPA in designing innovative services awarded to team. Service Design Global Conference hosted in Dublin and Cork County Council activity promoted, learning lunches and show and tells for internal staff			
8	Corporate Services	Service rePublic service transformation centre	Embed the use of service design as a process for transforming services in Cork County Council	Service design process published and promoted, and embedded as an approach to delivering services in CCC	Achieved	Service design process established and tools available for use in Council on DASH. Service design projects undertaken in main customer service directorates.			
9	Corporate Services	Internal Audit Plan	Prepare and Implement the annual Internal Audit Plan.	2018 Internal Audit Plan approved and being implemented	Achieved				
10	Corporate Services	Customer Contact Centre	Review and extend the range of services provided by the Customer Contact Centre	Quarterly reports to issue to DoS Corporate on No. Of services handled by Customer Contact Centre. No. of	Achieved	Quarterly reports issued to DOS showing breakdown of services, no. of calls answered,			



				queries handled.		receipts issued			
11	Corporate Services	Corporate Contracts	Review existing corporate contracts and arrange to retender in order of greatest priority.	Prepare quarterly reports for the Director of Corporate Services	Achieved	Quarterly reports issued to DOS showing contracts procured and awarded			
12	Corporate Services	Customer Service	Develop a customer services strategy and Counter Charter and implement same.	Prepare quarterly progress reports for the Director of Corporate Services	Achieved	Both documents prepared, approved and circulated. Loaded on website and delivered to all offices with public counter access. Circulated to staff who attended CE's presentation talks held in Sept 2018			
13	Corporate Services	PR/Publicity	To actively promote CCC as an excellent, innovative and progressive Local Authority and provider of high quality local services by identifying positive news stories about the Council and to ensure same are promoted on all platforms to spread the message.	Increase website and social media traffic. Production of 5 no. ezines. Communication Liaison Officers appointed.	Partially Achieved	Achieved for website and Social Media traffic. Partially achieved for ezine. Website views increased from 3.2m to 3.39m. Social Media accounts increased from 55k to 85k. One ezine (Municipal Districts) postponed until after Boundary Transition.	C3 (A) No. of page visits to LA website in 2018 - 3,393,596	7	17
14	Corporate Services	Awareness	To increase the profile and promote the role of the Mayor of the County of Cork	Promotion of all significant activities. Supply of good quality speeches. Article in County	Achieved				



			and the Municipal Districts.	supplement of Irish Examiner.					
15	Corporate Services	Major Emergency/Severe Weather	Provide the public, Councillors and staff with accurate and up to date information in relation to emergencies and severe weather situations.	Up to date information provided on Emergencies and Severe Weather situations using website, email, social media, and mapalserter channels.	Achieved		C3 (B) Total # of Followers at end of 2018 of the LA's Social Media Accounts - 95,995	7	17
16	Corporate Services	Democratic Representation	Develop & Support the democratic role of the Elected Members	Democratic role of the Elected Members supported & developed	Achieved	Training provided and facilitated. Timely distribution of information			
17	Corporate Services	Electoral Register	Processing of Franchise and Electoral Register transactions in a timely manner	Franchise and Electoral Register maintained and up to date.	Achieved				
18	Corporate Services	Irish Office	Promote greater awareness of Irish and the role of the Irish Officer.	Greater Awareness of the Irish Officer role and Irish language initiatives. Facilitate Bliain na Gaeilge roll out for 2018	Achieved	Enhanced programme rolled out in 2018 and first ever bilingual special meeting of council held			
19	Corporate Services	Data Protection	Lead & direct the rollout of the Council's GDPR Implementation Strategy in order to facilitate maximum possible compliance by the Council with GDPR requirements	GDPR Implementation Plan developed and implemented by Q2 2018	Achieved				



20	Corporate Services	Implementation Oversight Group - Implementation Plan for Boundary Alteration.	Prepare a detailed Implementation Plan for the Department's Implementation Oversight Group	Submit a detailed Implementation Plan to the IOG for consideration and approval.	Achieved				
21	Corporate Services	Implementation Oversight Group - Implementation Plan for Boundary Alteration.	Prepare a detailed Implementation Programme Risk Register once new boundary line has been established.	Strategic Implementation Committee to approve an Implementation Programme Risk Register once new boundary line has been established.	Achieved				
22	Corporate Services	Implementation Oversight Group - Implementation Plan for Boundary Alteration.	Submit a detailed compensation package proposal to the Implementation Oversight Group	Strategic Implementation Committee to approve compensation proposal and submit to the IOG for subsequent Department approval.	Partially Achieved	Negotiations relating to Annual financial compensation are ongoing.			
23	Corporate Services	Implementation Oversight Group - Implementation Plan for Boundary Alteration.	Submit a detailed costed Implementation Resource Plan to the IOG for Department approval.	Strategic Implementation Committee to approve Implementation Resource Plan and submit to the IOG for subsequent Department approval.	Achieved				
24	Corporate Services	Implementation Oversight Group - Implementation Plan for Boundary Alteration.	Facilitate, monitor progress and report on implementation process from the Directorate level Implementation	Issue regular Implementation Plan updates to Strategic Implementation Committee.	Achieved				



			Teams to SIC.						
25	Corporate Services	Implementation Oversight Group - Implementation Plan for Boundary Alteration.	Monitor timeline targets on all "Actionable Service Areas" and Report issues to SIC and IOG where necessary	Report issues requiring decisions to Strategic Implementation Committee and Implementation Oversight Group as deemed necessary.	Achieved				
26	County Solicitors	Social Housing Schemes	Work with the Housing Directorate in the various social housing schemes e.g. social leasing, payment and availability agreements, NARPS acquisitions, Capital Assistance Scheme, CALF scheme etc.	Work with the Housing Directorate in developing templates for the new Incremental Purchase Scheme.	Achieved				
27	County Solicitors	Services provided to Irish Water under the SLA.	Provide legal services to Irish Water.	Provide advisory, conveyancing and litigation services for Irish Water as per SLA terms.	Achieved				
28	Economic Development, Enterprise & Tourism	Economic Development	Research, develop and implement a CCC Economic Strategy.	Consult relevant strategic Partners including SPC's. Develop an Economic Action Plan by Q4 2018	Achieved				
29	Economic Development, Enterprise & Tourism	South West Action Programme for Jobs	Co-ordinate and monitor the delivery of the agreed strategic	1. Co-ordinate DBEI bi-annual returns by return date 2. Develop and execute	Achieved				



			projects under the SW Action Plan for Jobs and associated priorities	external relations strategy by Q4 2018. 3.Establish and support project working groups (by end Q2)					
30	Economic Development, Enterprise & Tourism	Local Enterprise Offices	Implement Local Enterprise Development Plans 2017-2020 aims/targets.	Achieve relevant LEDP KPIs	Achieved		J1 No. of jobs created with assistance from the LEO during 201X	3	2
31	Economic Development, Enterprise & Tourism	Tourism Product Development & Promotion	Deliver a tourism product and assist in the marketing of Cork as a "must see" destination as outlined in National/Regional/Local Strategies as follows: People Place & Policy - Growing Tourism to 2025, Fáilte Ireland Strategies, Realising our Rural Potential - Action Plan for Rural Development, South West Action Plan for Jobs, Growing Tourism in Cork - A Collective Strategy and Cork County Council's Tourism Statement of Strategy 2017 -	Develop relationships with strategic partners to maximise Cork's potential as a "must see" destination for domestic and international visitors within the framework of Fáilte Ireland's national tourism brands (Wild Atlantic Way/Ireland's Ancient East).	Achieved				



			2022.						
32	Economic Development, Enterprise & Tourism	Local Community Development Committees (LCDCs) (Facilitation and Agent)– 3 no. in Cork County	Promote and Develop Cork County's LCDC structure.	1. Review LCDC Membership 2. Promote LCDC workings via Community Ezine and media releases on success of LEADER/SICAP Programmes 3. Identify 2/3 target groups to focus on during the year via the LECP	Achieved				
33	Economic Development, Enterprise & Tourism	Initiatives with various stakeholders to promote economic development	Promote Economic Development through implementation and support of CCC and external initiatives. Build relationships with other Economic Development Agencies, Community and Business Groups. Facilitate cooperation and joint Economic Development approaches across	Administer the EDF. Develop an Agri Tech strategy by Q4. Identify, apply for and partner on relevant co-funded projects, Taste Cork objectives, Beacon initiatives objectives subject to review outcome.	Achieved				



			the County.						
34	Economic Development, Enterprise & Tourism	Facilitate initiatives to foster a closer relationship with China	Foster a closer working relation with China and in particular our Sister region, Jiangsu Province.	1. Host Interns from the Jiangsu FAO. 2. Sponsor the second Shamrock Cup English Language Competition in Nanjing. 3. Arrange the annual visit by the Mayor and CE to Jiangsu. 4. Host visiting delegations as requested.	Achieved				
35	Economic Development, Enterprise & Tourism	Development and management of Spike Island and Camden fort	Spike Island DAC and Camden Fort Meagher Developments DAC	Finalise the CFM Masterplan, bring company into operation, seek approval to recruit a Manager, procure a Ferry Service provider for SI, finalise implementation of the operational and financial mgt procedures on SI.	Achieved				
36	Economic Development, Enterprise & Tourism	Economic Development	Promote , manage and develop Cork County Council's business infrastructure(enterprise parks, e-centres, food units, incubator kitchens and land bank) to	1. 80% occupancy rate for units, 2. Ensure 100% compliance with inspections and maintenance schedules	Achieved				



			maximise the opportunity available to Cork based companies to develop and expand their job creation potential. Strive for maximum occupancy levels. Ensure infrastructure is fully compliant with all regulatory/national standards. Stay fully briefed on current market and safety requirements.						
37	Environment/ Climate Change/Broadband/Emergency Services	Agriculture Inspection Program	Meet the targets specified in the Annual (RMCEI) Inspection Plan 2018	Inspection Plan targets as individually listed in section team plan fully met.	Achieved				
38	Environment/ Climate Change/Broadband/Emergency Services	Air Quality Licence Testing, Monitoring and Enforcement	Meet the targets specified in the Annual (RMCEI) Inspection Plan 2018	Inspection Plan targets as individually listed in section team plan fully met.	Achieved				
39	Environment/ Climate Change/Broadband/Emergency Services	Noise Pollution Complaint investigation and enforcement	Corporate Noise Complaint Management Policy agreed at SPC	End Q3 2018	Not achieved	SPC work programme full			
40	Environment/ Climate Change/Broadband/Emergency Services	Energy Awareness Service (Council) monitoring, information and advice and awareness	Retain ISO 50001	Accreditation Retained	Achieved				



	cy Services								
41	Environment/ Climate Change/Broad band/Emergen cy Services	Climate Change Adaptation Strategies	Develop Climate Change Adaptation Strategy in accordance with statutory obligations and national guidance document	National targets and timelines as listed in section team plan met	Achieved				
42	Environment/ Climate Change/Broad band/Emergen cy Services	Climate Change Adaptation Strategies	Set up Regional Climate Change Office and develop template for constituent authorities	Regional office established. National template developed and localised for region	Achieved				
43	Environment/ Climate Change/Broad band/Emergen cy Services	Environmental education information and advice and awareness(general public)	Implementation of Environmental Awareness Strategy 2016- 2018. Develop strategy for 2019- 24	Targets and timelines as specified in current strategy document met. New strategy in place.	Partially achieved	Env Awareness targets met - strategy review delayed pending appointment of new environment awareness team.			
44	Environment/ Climate Change/ Broadband/ Emergency Services	Haulbowline Island Remediation Project	Implementation of Memorandum of Understanding (MOU) in relation to the delivery of the East Tip Remediation Project, subject to constraints imposed by DAFM.	Delivery of east tip works in accordance with accepted program.	Achieved				
45	Environment/ Climate Change/Broad band/Emergen cy Services	Veterinary Food Safety Laboratory operations	Implementation of Service Level Agreement with FSAI.	SLA targets as individually listed in section team plan fully met.	Achieved				
46	Environment/	Waste Enforcement	Implementation of	Business Plan targets	Achieved				



	Climate Change/Broad band/Emergency Services	monitoring and enforcement	Business Plan adopted by Public Services Review Oversight Group	for 2018 as individually listed in section team plan, fully met.					
47	Environment/Climate Change/Broad band/Emergency Services	Waste Regulations application permit processing and report	Meet Statutory Timelines for permit applications	Number of Permit Applications processed within statutory timelines as a % of total permit applications received	Achieved				
48	Environment/Climate Change/Broad band/Emergency Services	Waste Enforcement monitoring and enforcement	Meet the targets specified in the Annual (RMCEI) Inspection Plan 2018	Inspection Plan targets as individually listed in section team plan fully met.	Partially achieved	Dependent of 3rd parties. Additional national priorities			
49	Environment/Climate Change/Broad band/Emergency Services	Protection & improvement of Water Quality	Meet the targets specified in the Annual (RMCEI) Inspection Plan 2018	Inspection Plan targets as individually listed in section team plan fully met.	Achieved				
50	Environment/Climate Change/Broad band/Emergency Services	Waste Water licenced facility Inspection testing and Monitoring	Meet the requirements of Annual Sampling Plan Agreed with Irish Water for 2018	Sampling Plan targets as individually listed in section team plan fully met.	Achieved				
51	Environment/Climate Change/Broad band/Emergency Services	Fire Service Operations	Provide a prevention, protection and response fire service matched to locally identified risk in accordance with National Guidance	To meet standards related to Area Risk Categorisation as identified in the Government Policy Document entitled “Keeping Communities Safe – A Framework for Fire Safety in Ireland”	Achieved				
52	Environment/Climate	Building Control	Promote compliance with	12% to 15% of new buildings to be	Partially Achieved	Resources deployed in	P1 New Buildings	26	30



	Change/Broad band/Emergency Services		Building Regulations through prioritised inspections, with a county-wide target of 12% to 15% of new buildings inspected	inspected		conducting repeat inspections of the 9.2% new buildings inspected.	Inspected as % of New buildings notified to the LA		
53	Environment/Climate Change/Broad band/Emergency Services	Major Emergency Plan	Review, update, exercise and test Cork County Councils Major Emergency Plan in accordance with the national Framework for Major Emergency Management	Completed by Q4 2018 as per CCC's Major Emergency Management Committee Work Programme 2018	Achieved				
54	Environment/Climate Change/Broad band/Emergency Services	Civil Defence Operations	Support the frontline services in carrying out land and water searches for missing persons, responding to flooding and severe weather crises and providing ambulance, first aid and welfare services	To meet standards identified in Civil Defence Development Plans 2017 – 2019 as prepared in accordance with the requirements of Section 12 of the Civil Defence Act.	Achieved				
55	Environment/Climate Change/Broad band/Emergency Services	Fire Safety Inspection and Enforcement	Continued implementation of a programme to inspect nursing homes and other residential care premises	Inspection rate as per Fire Prevention Programme 2018 for each Division.	Achieved				



56	Environment/ Climate Change/Broad band/Emergen cy Services	Commencement Notice Application processing and report	Process all commencement notices, 7 day notices and Certificates of Compliance on Completion in line with Building Control Regulations.	Finalise decisions in relation to validation within permitted timeframes as set out in Building Control Regulations.	Achieved				
57	Environment/ Climate Change/Broad band/Emergen cy Services	Rural broadband strategy	Support delivery of rural broadband strategy;- 1. provide quarterly updates to council on increase in network availability 2. Implement protocols for S254 approvals	1. Quarterly updates provided 2. protocol in place by end Q2	Achieved.	Absence of national guidelines on the various legal and planning issues required wider consultation.			
58	Environment/ Climate Change/Broad band/Emergen cy Services	Rural broadband strategy	Develop Digital Strategy for Cork County Council.	Approved by CE and Managers.	Partially Achieved	CE decision awaited on approach and lead directorate.			
59	Environment/ Climate Change/Broad band/Emergen cy Services	Environmental education information and advice and awareness(general public)	Develop and deliver Environmental awareness strategy for Cork County Council.	Strategy approved by Council	Not achieved	deferred pending appt of new env awareness team			
60	Finance	Rates Collection	Maximize Collection Levels	Improve on 2017 performance	Achieved		M2 (a) Collection Levels - Commercial Rates	6	6
61	Finance	Rates	Maximise Effective Rateable Valuation	Improve on 2017 performance	Achieved		M2 (a) Collection	6	6



			Base				Levels - Commercial Rates		
62	Finance	Debtors Management- Housing loan arrears	Reduction of housing loan arrears	10% reduction on end of year arrears figure.	Not achieved	Issues arose with the processes for restructuring of loans and implementation of the Mortgage to Rent scheme. Legal/Court processes.			
63	Finance	Provision of Motor Taxation services by public counter and by a dedicated postal service.	Provide an efficient Counter and Postal Motor Tax service and manage all funds received in accordance with statutory requirements.	Processing of all Motor Tax transactions in accordance with legislation and circulars and in a timely manner.	Achieved		R3 % of motor tax transactions conducted online	4	2
64	Finance	Management of Non Domestic Water Metering O&M contract for Irish Water	Ensure proper supervision of O&M metering contract.	Adequate on site supervision of contract to allow certification of quarterly contractor payments.	Achieved	Service moved to County Engineers/Water Services in Q3 2018			
65	Finance	Creditor Payments	Provide an effective accounts payable service to creditors & in compliance with relevant legislation	Prompt Payment of invoices received; Compliance with taxation and legislation; T&S system upgrade	Partially achieved	Travel & Subsistence System upgrade did not progress in 2018 in light of proposed FMS review and CORE upgrades. It is under consideration in 2019			
66	Finance	Treasury Management	Provide effective and efficient management of the	Undertake Treasury Review 2018	Not achieved	Not completed due to lack of resources; it will be			



			Council's financial assets and liabilities			undertaken in 2019			
67	Finance	Financial Management Systems	Review and develop FMS, including legacy systems and reporting capabilities	Upgrade/migration of legacy systems; Review FMS functionality & capacity; Development of reporting functionality	Partially achieved	The Housing Loan system migration is underway and the review of broader corporate financial system is in progress.			
68	Finance	Revenue Budget Management	Management of Budget Performance 2018 in cooperation with each Directorate	Variance of actuals v budget	Achieved		M1 Revenue Account Balance	3	2
69	Finance	Revenue Budget Management	Prepare Draft Annual Statutory Budget	Preparation by statutory timeline	Achieved		M1 Revenue Account Balance	3	2
70	Finance	Annual Financial Statements (AFS) report	Prepare & Publish Annual Financial Statement	Preparation by Statutory timeline; Audit Report	Achieved				
71	Housing	Housing Capital & Finance	Progress delivery of social housing supports, in accordance with the objectives of the Rebuilding Ireland, using the full range of delivery mechanisms available and working with Approved Housing Bodies to maximise delivery options	Capital Programme of 421 units in 2018. HAP target of 1040 in 2018 (20 per week). 2017 - 2021 Target of 2,342 units	Achieved	Exceeded- 536 units provided. 1135 HAP tenancies signed up.	H1 (b) Overall # no of Dwellings provided in the Period	2	n/a
72	Housing	Housing Capital & Finance	Progress the	Deliver 421 Units in	Achieved	Exceeded- 536	H1 (b)	2	n/a



			delivery of the Housing Capital Programme	2018		units provided.	Overall # no of Dwellings provided in the Period		
73	Housing	Housing Architectural Support	Continue to provide a range of Architectural and Quantity Surveying Services on a County wide basis including project administration and management of the Architect led framework for projects exceeding €5m.	In-house Architect designed units to be delivered in 2018 as part of the overall capital programme of 421 units.	Achieved				
74	Housing	Housing Capital & Finance	Progress Social Housing Acquisitions	50 Social Housing Acquisitions in 2018	Achieved	Exceeded- 56 units acquired	H1 (b) Overall # no of Dwellings provided in the Period	2	5
75	Housing	Housing Capital & Finance	Undertake Rent Review with changes to the Differential Rent Scheme to be applied.	Commence Review on 1st June 2018	Partially Achieved	Project team not in place by June, rent review recommenced in South Cork in December.	M2 (b) Collection Levels Rents and Annuities	6	7
76	Housing	Housing Capital & Finance	Proceed with the implementation of the impact of the review and the collection of rent	Collect 92% of the warrant for 2018	Achieved	93.95% collected	M2 (b) Collection Levels Rents and Annuities	6	7
77	Housing	Housing Policy & Coordination	Develop an Internal & External Communications Policy, Practice and Procedures throughout the	Internal Information Bulletins circulated annually, and minimum of 4 press releases per month.	Partially Achieved	4 press releases not done every month but more than 4 done in some months.			



			Housing Directorate						
78	Housing	Housing Options	Progress the delivery of the Social Leasing Programme	Deliver 72 Units in 2018	Partially Achieved	64 units delivered	H1 (b) Overall # no of Dwellings provided in the Period	2	5
79	Housing	Housing Options	Progress the delivery of approved Developments under previous CAS calls	Deliver 43 Units in 2018	Partially Achieved	43 units delivered	H1 (b) Overall # no of Dwellings provided in the Period	2	5
80	Housing	Housing Options	Continue the implementation of the Housing Assistance Programme and achieve the DHPCLG Housing Assistance Payment annual target	20 HAP sign ups per week	Achieved	1135 HAP sign ups in 2018 - average of 22 per week	H1(d) No. of HAP units provided	n/a	6
81	Housing	Housing Options	Implementation of new process to increase Private Minimum Rental Standards Inspections	Full roll out of Inspection process in 2018	Achieved	840 rented dwellings inspected in 2018. New staff in place in Qtr 4 2018.			
82	Housing	Housing Options	Continue to provide Housing Assistance grants to private houses subject to departmental approval	Finalise the 673 open applications at 31.12.17 and process all new applications in a timely manner	Achieved	608 grants paid in 2018 totalling €4.3m			
83	Housing	Housing Options	Implement the Cork County Vacant Homes	Carry out detailed surveys in towns as highlighted, and roll	Achieved	Surveys completed in 3 towns and both schemes in	H2 % of the #Dwellings at H1(G)	12	17



			Action Plan	out and implement Buy & Renew and Repair & Lease Schemes by Q4 2018		operation.	that were vacant at end of Period.		
84	Housing	Energy Efficiency Projects management	Continue energy efficiency retro fitting works programme Local Authority owned properties	Complete Phase 1 of the Energy Efficiency programme and recoupment claim submitted by Q4 2018.	Achieved	Access could not be gained to a number of Phase 1 properties. It is hoped to include these properties in 2019 Phase 2 programme	H4 (a) Expenditure During 201X on Repair and Maintenance of Housing Bought or Built by the LA divided by the # of directly provided dwellings in the LA stock at end of period (H1G)	28	29
85	Housing	Housing Maintenance monitoring	Implement a planned maintenance Programme	Prepare Plan for DoS approval by end mid Q1 Procure and implement plan by year end. Prepare plan for Fire Safety Works in Harbour view Cobh by end Q1 and procure and implement from ICR's by end of Q4 2018	Achieved	Pilot House completed. Proposed to run a BEC schem in Harnour Heights in 2019 which will deal with the issues raised.	H4 (a) Expenditure During 201X on Repair and Maintenance of Housing Bought or Built by the LA divided by the # of directly provided dwellings in the LA stock at end of period	28	29



							(H1G)		
86	Housing	Refurbishment of Vacant houses	Implement a voids re-letting Programme and a derelict voids reletting program.	Complete refurbishment of 84 voids and 24 derelict voids, submit recoupment claims by Q4 2018. Ensure the quick and efficient return of vacant units to productive use throughout the year by implementing the new vacant house classification procedure	Achieved	Exceeded- 151 units returned to productive use	H3 (a) The time taken from the date of vacation of a dwelling to the date in 201X (Weeks)	27	9
87	Housing	Remedial Work Schemes	Implement & Complete a Better Energy Community Scheme based Remedial Work Scheme in Avoncore	Complete Scheme and submit Recoupment Claim by end Q4 2018.	Achieved		H4 (a) Expenditure During 201X on Repair and Maintenance of Housing Bought or Built by the LA divided by the # of directly provided dwellings in the LA stock at end of period (H1G)	28	29
88	Housing	Housing Maintenance monitoring	Devise and commence	End Q1: Devise Template for data	Not Achieved	Staffing not put in place until			



			implementation of a Stock Survey	Capture and appropriate GIS software and submit Business case to HR for staffing. End Q2 Commence Survey		December 2018.			
89	Housing	Housing Maintenance monitoring	Implement a new Housing Response maintenance system and ensure the rollout of firmstep to housing operations. Implement Response Maintenance Program & Service for 2018	New Procedures and protocols to be implemented in first two months of Q1. New procedures relating to recording on ihouse and Firmstep to be introduced by end Q2 dependant on Firmstep Roll out program.	Partially Achieved	New protocols and procedures introduced. Firmstep roll out anticipated in early 2019. Delays as a result of detailed stakeholder consultataion process and staff shortage in Firmstep office.	H4 (a) Expenditure During 201X on Repair and Maintenance of Housing Bought or Built by the LA divided by the # of directly provided dwellings in the LA stock at end of period (H1G)	28	29
90	Housing	Social/Leasing/Voluntary/Part V	Ensure that all Part V planning applications are assessed and all properties, subject to Part V agreements are satisfactorily snagged prior to being conveyed.	All reports are to be uploaded to odyssey within target times All snagging inspections to be undertaken within 5 days of notification by developer - All Properties to be advertised on CBL once snags are complete	Achieved		H1 (a) Overall # no of Dwellings provided in the Period	2	5



91	Housing	Procurement	Put in place new frameworks for Electricians and Plumbers and maintain existing stock of housing frameworks.	Framework documents to be finalised by end Q1 Tenders to be advertised on E-Tenders by mid of Q2 with Meet the Buyer Workshops to be held in east & west Cork in advance of advertising.	Achieved	Due to high volume of responses, Framework will be in operation from March, 2019	H4 (a) Expenditure During 201X on Repair and Maintenance of Housing Bought or Built by the LA divided by the # of directly provided dwellings in the LA stock at end of period (H1G)	28	29
92	Housing	Housing property Allocation	Implement Choice Based Lettings with Approved Housing Bodies	Approved Housing Bodies ability to advertise their properties on CBL facilitated by end of Q1 2018	Achieved		H3 (a) The time taken from the date of vacation of a dwelling to the date in 201X (Weeks)	27	9
93	Housing	Housing Applications and Transfers Administration	Undertake an Annual Housing Needs Assessment	To be completed by Q4 2018	Achieved				
94	Housing	Housing Adaption Grant for people with a disability application processing and report	Continue programme of Housing Grants, Adaptations and Extensions for Local Authority Dwellings	Consultants to be appointed for all extensions by end January 2018. All projects to be procured and on site by end of April 2018 & Complete by End Q4. Claim for	Achieved		H4 (a) Expenditure During 201X on Repair and Maintenance of Housing Bought or Built by the	28	29



				recoupment of DPG Extensions and Minor DPGs by Q4 2018			LA divided by the # of directly provided dwellings in the LA stock at end of period (H1G)		
95	Housing	Travellers Strategy	Prepare Traveller Accommodation Programme	Draft Traveller Accommodation Programme put in place	Partially Achieved	Not due to be completed until Q3 2019			
96	Housing	Homelessness	Work with different stakeholders to minimise homelessness	Reduce homelessness occurrence year on year.		Through provision of Placefinders Officer, however, homeless figures have increased in line with national trend	H6 (a) # of adult individuals in emergency accomodation that are long term (>6 months) homeless as a % of the total # of homeless adult individuals in emergency acc. at end of 201X	5	6
97	ICT	Support line of business applications and systems	Support ICT solutions for line of business systems including Housing, Fire, Planning, Roads, Environment, HR,	Answer 100% business system support calls	Achieved	Over 16,000 calls managed via the Service Desk			



			Finance etc.						
98	ICT	Support line of business applications and systems	Reduce CCC exposure to no longer supported operating systems, software applications and database management systems.	> 80% supported systems	Partially Achieved	A number of systems, databases and OSs were upgraded during 2018 there are still a number of legacy systems that need to be replaced or upgraded.			
99	ICT	Deliver secure IT services	Ensure all IT services maximise information security and comply with GDPR	1. Manage all security incidents and new threats effectively. 2. IT services are GDPR compliant by May 2018 3. Raise IT security awareness	Achieved	All live threats were managed effectively - 29 security advisory alerts required remedial action during 2018			
100	Municipal District Operations & Rural Development	County Architects	Provide assistance and advice for Skibbereen Soup Kitchen	Undertake Building Survey by Q2	Not Achieved	Project on Hold			
101	Municipal District Operations & Rural Development	County Architects	Renovation of the Teagasc Building as the new HQ for the Fire Service.	Completion by Q1	Achieved				
102	Municipal District Operations & Rural Development	County Architects	Design Fire Station at Kanturk & Macroom	Working drawings by Q2	Achieved				
103	Municipal District Operations & Rural Development	County Architects	Design Fire Station at Clonakilty.	Part 8 Planning for Fire Station by Q2	Achieved				



104	Municipal District Operations & Rural Development	County Architects	Design new Library in Kinsale.	Part 8 Planning for Library by Q2	Achieved				
105	Municipal District Operations & Rural Development	County Architects	Assist the Municipal District Office with Streetscape enhancements and Public Realm works implementation.	As per individual project deadlines	Achieved				
106	Municipal District Operations & Rural Development	County Architects	Assist the Municipal District Offices with village painting scheme throughout the County.	As per individual project deadlines	Achieved				
107	Municipal District Operations & Rural Development	County Architects	Theatre upgrade at Mallow	Appoint Consultants by Q1	Achieved				
108	Municipal District Operations & Rural Development	Maintain and improve the physical infrastructure of libraries through which Cork County Library's services are delivered.	Progress plans to develop new libraries at Kinsale, Kanturk, Youghal, Sherkin and Ballincollig, to refurbish the first floor of Midleton Library and to replace the North Cork Mobile Library, subject to resources.	Plans progressed to next phase in all cases. Kinsale to design stage. Kanturk to open; Youghal to secure rear of site; Sherkin to purchase negotiation stage; Ballincollig lease agreed; Midleton plans drawn up; approval for North Cork Mobile funding.	Partially Achieved	Kanturk: Failure by Landlord to comply with regs has prevented the library from using that premises, Youghal has progressed as has Kinsale and Midleton. We await funding for mobiles and permission to buy sherkin building	L2 (A) Cost of operating Library Service per capita	5	7
109	Municipal	Maintain and develop online	Continue roll out of	RFID self-service	Achieved		L2 (A) Cost	5	7



	District Operations & Rural Development	library services and the IT infrastructure in branch and mobile libraries.	RFID self-service machines.	operational in two more branches by Q3.			of operating Library Service per capita		
110	Municipal District Operations & Rural Development	Promote the library as a centre of culture and community, through the library's collections, publications and events programmes, with a focus on literature and reading.	Deliver a range of cultural and community programmes in conjunction with the following: Your Good Self, Creative Ireland, Heritage Week, Children's Book Festival, Bealtaine, S na G, National Poetry Day, Hooked on Books, Writer in Residence Scheme.	Enhance community awareness and engagement with library services.	Achieved	Creative Ireland support and funding has enabled a wide diversity of workshops, musical, drama and cultural events attracting high participation and attendance.	L1 (A) No. of Library Visits per Head of Population (2016 census)	9	8
111	Municipal District Operations & Rural Development	Promote the library as a centre of information and learning.	Develop programmes and partnerships to raise awareness of library information and literacy services in conjunction with Right to Read, Work Matters and Age Friendly County and Healthy Ireland.	Community awareness of and engagement with library services enhanced.	Achieved	Children's reading and literacy programmes have exceeded expectations with addition of programme for Babys and parents and Age Friendly /Healthy Ireland also achieving very high buy in levels	L1 (B) No. of Items issued to Borrowers in 201X	2	2
112	Municipal District Operations & Rural Development	Promote arts and culture in the community.	Advertise, recruit and deliver programme for first Sliabh Luachra Musician in Residence	Programme delivered by Q4	Achieved				



113	Municipal District Operations & Rural Development	Promote arts and culture in the community.	Complete new online application and grant drawdown process for Arts Grants	New process in place by Q1	Achieved				
114	Municipal District Operations & Rural Development	Car Parking	Maintain effective management of Pay Parking Controls	Maintain, as far as possible, Income at 2017 Levels	Achieved				
115	Municipal District Operations & Rural Development	Capital Projects	Develop Public Realm Projects identified in Capital Programme	Complete Public Realm Projects identified in Capital Programme by end of Q4	Achieved				
116	Municipal District Operations & Rural Development	Operation & Maintenance of Public Conveniences	Maintain Public Conveniences in a Safe & Hygienic Manner	Standards maintained at 2017 levels	Achieved				
117	Municipal District Operations & Rural Development	Derelict Sites	Monitor derelict sites and ensure compliance with requirements of Derelict Sites Acts	Enforce Derelict Sites Legislation	Achieved				
118	Municipal District Operations & Rural Development	Beach Management	Maintain existing Blue Flag & Green Coast Beaches	Attain Blue Flag & Green Coast Status for Beaches	Achieved				
119	Municipal District Operations & Rural Development	Leisure Facilities Operation	Maintain Local Authority owned or managed Leisure Centres	Standards maintained at 2017 levels	Achieved				
120	Municipal District Operations & Rural	Outdoor Leisure Areas Operation	Maintain playgrounds, outdoor adult gyms and multi use	Standards maintained at 2017 levels	Achieved				



	Development		games areas to appropriate standard						
121	Municipal District Operations & Rural Development	Outdoor Leisure Areas Operation	Develop New Playgrounds in line with Capital Programme.	Complete new Playgrounds outlined in Capital Programme by end of Q4 (2018 programme to be determined by end of Q1)	Achieved				
122	Municipal District Operations & Rural Development	Capital Projects	Develop Major Amenity Projects in Line with Capital Programme.	Comply with Requirements of Capital Programme by end of Q4. (2018 programme to be determined by end of Q1)	Achieved				
123	Municipal District Operations & Rural Development	Casual Trading	Introduce & Implement County Wide Casual Trading Bye Laws	Bring byelaws to Full Council for approval	Not Achieved	Review of Bye Laws appealed to the District Court.			
124	Municipal District Operations & Rural Development	Community Development	Administer Community Fund Scheme	Ensure all claimed Grants are drawn down and paid by 31 December 2018	Achieved				
125	Municipal District Operations & Rural Development	Community Development	Complete 2017 Community Projects and Develop Projects for 2018	Draw Down Department Grants in Full for 2017 Scheme. Prepare list of 2018 in line with Department deadlines	Achieved				
126	Municipal District Operations & Rural Development	Community Development	Ensure Delivery of Town Development Fund & Village Enhancement Projects across	Complete Projects agreed by Elected Members by end of Q4	Achieved				



			MDs (Specific Projects to be agreed by each MD)						
127	Municipal District Operations & Rural Development	Supporting Role of Elected Members	Assisting the elected members in the performance of their role & Provide Timely Responses to their queries	Reply to Members Queries within 3 working days	Achieved				
128	Personnel	Child Protection	Compliance with relevant Child Protection and Garda Vetting Legislation to include staff training & staff vetting.	Complete by Q4 2018	Partially Achieved	Staff Participation			
129	Personnel	Absence Management	Address the levels of absenteeism through continued monitoring and continued roll out of welfare initiatives and work towards the national PI target	Improve performance on 2017.	Partially Achieved	% of working days lost to paid sickness absence (certified) increased from 2017 by .17% but % of working days lost to paid sickness absence (uncertified) decreased by .006%	C2 (b) % Working Days lost to Self Certified Sickness	14	12
130	Personnel	Safety Management	Ensure the maintenance of the accreditation to OHSAS 18001 of the Safety Management System (SMS) which ensures that	Complete by Q4 2018	Partially Achieved	NSAI Surveillance Audit major non conformance regarding work processes on roads mobile site. OHSAS certification on			



			all Cork County Council workplaces, both fixed and mobile, are safe and managed, including all interaction with members of the public, third parties, etc.			hold pending unannounced audits of roads mobile works sites in February and successful outcome.			
131	Planning and Development	Development Management - Planning Application Processing, Decisions, Objections / Observations, Appeals, Exempted Development, Pre-Planning Meetings	Provide an accessible and efficient Development Management Service which proactively supports economic growth in the county	A Development Management service in full compliance with statutory timelines	Achieved		P2 (b) % of Determinations at A Which Confirmed (With or Without Variations) Decision Made by the LA	9	8
132	Planning and Development	Development Management - DoE school site agent	Work with the Department of Education on the selection and delivery of school sites throughout the County	Complete all service requests as per specified time frame.	Achieved				
133	Planning and Development	Development Contributions - Application of Schemes under Section 48 and 49, scheduling and administration	Collect Development Contributions levied with Planning Permission and arranging schedule of payments. Provide reports in relation to Planning Refund requests.	Assessment of all applications under the Development Contribution Schemes, the pursuit of all outstanding accounts and ensure compliance of Bond conditions.	Partially Achieved	Staff Constraints			



134	Planning and Development	Planning Enforcement	Investigate reports of unauthorised development.	Compliance with relevant statutory timelines	Achieved		P3 (b) # of Planning Enforcement cases closed during 201X	13	16
135	Planning and Development	ePlanning	Preparation for the introduction of ePlanning applications (National Planning Application Database)	As per Departmental timelines	Achieved				
136	Planning and Development	Archaeology, Heritage and Conservation Services	Provide Archaeology, Heritage and Conservation services across the organisation including the Planning Control Function	Compliance with legislative requirements.	Achieved				
137	Planning and Development	Planning Policy	Progress the review of the County Development Plan	County Development Plan reviewed and presented to full council for adoption in keeping with schedule	Partially Achieved	The CDP is not due for adoption until November 2021. However work to achieve that target is on schedule.			
138	Planning and Development	Traffic and Transport	Promote all modes of transport including walking cycling to improve the movement of people within and beyond the County	Transportation Strategy Castletownbere - present draft final report to MD for consideration Q1 Transportation Strategy Little Island - present interim Report to MD Q2	Achieved				
139	Planning and Development	Traffic and Transport	Deliver sustainable travel measures	Ballybrack Cycle Path (2 &3) complete	Partially Achieved	Sth Douglas road did not get through			



			funded by the National Transport Authority for various locations throughout the County	Q3. Sth Douglas Rd junction upgrade - Part 8 - Q3. Dunkettle Cycle path Part 8 - Q2. Kinsale Bus Stop/Turning facility complete Q4		Part 8 process. Kinsale bus stop delayed due to additional design requirements			
140	Planning and Development	Housing Infrastructure Implementation Team	Implement Local Infrastructure Housing Activation Fund Initiatives	Carrigaline LIHAF - start on site by Q4 Glanmire LIHAF - Part 8 complete by Q4 Midleton LIHAF - Part 8 complete by Q4	Partially achieved	Carrigaline LIHAF: Merging of Shannonpark tender contract with Rafeen Junction improvement project to achieve better value for money. Tender construction approval by DHPLG Jan 2019. Project will be delivered Q2 2019. Glanmire LIHAF: Interdependencies between Part 8 and associated planning application in relation to complex compliance along with boundary transfer issues. Work in Progress. Midleton LIHAF: Complex project requiring additional traffic modelling as well as addition of Irish Water			



						infrastructure. Due to go to Full Council Q1 2019.			
141	Planning and Development	Housing Estates	Manage the resolution of Unfinished Housing Developments. Increased number of housing estates taken in charge.	Reduce Unfinished Estate number by 50%	Achieved				
142	Planning and Development	Housing Estates	Increase number of housing estates taken in charge.	To progress the TIC of Estates in line with TIC protocol.	Achieved				
143	Roads and Transportation	Roads Operations	Put four additional salting routes in place	Complete by Q4/2018	Partially Achieved	It was decided that two additional routes was sufficient			
144	Roads and Transportation	Roads Operations	Complete the approved Fleet Replacement Programme	Complete by Q4/2018	Achieved				
145	Roads and Transportation	National Road Design	Issue Notices to treat and appoint Consultants for remaining phases of M28 Cork to Ringaskiddy (subject to An Bord	Complete by Q4/2018	Not Achieved	Not achieved due to Judicial Review Proceedings in the High Court on 26th February 2019			



			Pleanála approval in April 2018)						
146	Roads and Transportation	National Road Design	Appoint Consultants for Phases 1 to 4 of the N72 Mallow Northern Relief Road and advance scheme to Phase 3 (Design)	Complete by Q4/2018	Not Achieved	Not achieved as Approval from DDTaS was not received until September 2018. Approval request for appointment submitted in February 2019			
147	Roads and Transportation	National Road Design	Appoint Consultants for the remaining Phases and Complete enabling works contracts on the N22 Macroom - Baile Bhúirne Scheme	Complete by Q4/2018	Achieved				
148	Roads and Transportation	Regional and Local Road Design	Deliver the Pavement & Minor Works Schemes funded by Transport Infrastructure Ireland	Complete by Q4/2018	Not Achieved	Contract rescheduled to early 2019	R1 % of total local primary road km with a PSCI rating of 1-4	30	25
149	Roads and Transportation	National Road Design	Complete Design and Tender Documentation for N73 Waterdyke to Clogher Cross Scheme	Complete by Q4/2018	Partially Achieved	Will be achieved by end of February 2019			
150	Roads and Transportation	Regional and Local Road Design	Award five major resurfacing contracts for Restoration Improvement projects	Complete by Q4/2018	Achieved		R1% of total regional road km with a PSCI rating of 1-4	31	26



151	Roads and Transportation	Regional and Local Road Design	Complete rehabilitation/ replacement of bridges on Regional & Local Roads	22 bridges by Q4 2018	Achieved				
152	Roads and Transportation	Regional and Local Road Design	Complete the Low Cost Accident Schemes funded by the Dept. of Transport Tourism and Sport	Carry out 16 No. Low Cost Safety Schemes or adjusted No. to utilise the full grant allocation.	Achieved				
153	Roads and Transportation	Regional and Local Road Design	Complete the Part 8 and publish the Compulsory Purchase Order for the Clarke's Hill improvement scheme	Complete by Q4/2018	Partially Achieved	Delay in P8P & land owner identifications			
154	Roads and Transportation	National Road Design	Complete (a) the Business Case Appraisal and (b) the Tender documents for the Carrigaline Western Relief Road	(a) Q1/2018 and (b) Q2/2018	Partially achieved	MCA submitted Q4/2018, initial tranche of funding confirmed though URDF same quarter. Tender docs to be finalised pending PP for foul pumping stations, PP applied for Q1/2019.			
155	Roads and Transportation	Regional and Local Road Design	(a) Publish the Compulsory Order for the Ferney Road upgrade and (b) issue Tenders for construction (subject to approval of CPO)	(a) Q1/2018 and (b) Q4/2018	Partially Achieved	CPO confirmed Nov '18			



156	Roads and Transportation	Roads Administration	Decide on licensing applications e.g. road openings, temporary road closures, abnormal load requests within statutory timeframe / in the timeframe agreed with stakeholders	100% application timeframe compliance	Achieved				
157	Roads and Transportation	Public Lighting	Complete the annual New Public Lighting programme	Complete by Q4/2018	Partially achieved (75%)	Waiting for MDs to carry out ducting, in some cases. Delays in delivery of specialised lighting. Reliance on Contractor.			
158	Roads and Transportation	Public Lighting	Complete the approved LED Public Lighting conversion programme	Complete by Q4/2018	Partially achieved (15%)	Decided to concentrate resources on completing the New Works Programme and to extend 2018 LEDR Programme into 2019. Limited CCC and Contractor resources available.			
159	Roads and Transportation	Public Lighting	Award the new contract for Operation and Maintenance of Public Lighting	Complete by Q1/2018	Achieved				
160	Roads and Transportation	Road Safety	Investigate all fatal accident sites	Investigation within six weeks of notification	Achieved				
161	Roads and	Road Safety	Review the	Reviewed for 2017	Achieved				



	Transportation		implementation of the Cork City and County Road Safety Plan 2016-2020	by end Q4 2018					
162	Roads and Transportation	Roads Operations	Deliver approved programme of verge maintenance and town approaches improvements as provided for in the Council's Budget	> 95% by end Q4/2018	Achieved				
163	Roads and Transportation	Regional and Local Road Design	Resurface Regional & Local Road funded by the Restoration Improvement Grant	185 km resurfaced by end November 2018 (dependant on grant amount)	Achieved		R1 % of total regional road km with a PSCI rating of 1-4	32	26
164	Roads and Transportation	Regional and Local Road Design	Surface Dress Regional & Local Road funded by the Restoration Maintenance Grant	341 km resurfaced by end October 2018 (dependant on grant amount)	Achieved		R1 % of total regional road km with a PSCI rating of 1-4	32	26
165	Roads and Transportation	Regional and Local Road Design	Make application for and complete any Community Involvement Schemes approved by the Department of Transport, Tourism & Sport	Complete by Q4/2018	Achieved		R1 % of total local secondary road km with a PSCI rating of 1-4	21	26
166	Roads and Transportation	Regional and Local Road Design	Deliver Local Improvement Scheme programme agreed with Department of Rural Development	100%	Partially Achieved		R1 % of total local secondary road km with a PSCI rating of 1-4	21	26



167	Roads and Transportation	Roads Operations	Deliver approved road drainage programme in each Municipal District	> 95% by end Q4/2018	Achieved				
168	Roads and Transportation	Roads Operations	Carry out surveys of National Roads as per Geo App requirements and record repairs	90% of inspections completed	Partially Achieved		R1 % of total local primary road km with a PSCI rating of 1-4	30	25
169	Roads and Transportation	Roads Operations	Review Winter Service Plan	Done by Q3/2018	Achieved				
170	Roads and Transportation	Regional and Local Road Design	Complete the surveying required by the Dept. of Transport Tourism and Sport on Regional & Local roads including visual condition rating	Q4/2018	Achieved		R1 % of total regional road km with a PSCI rating of 1-4	32	26



171	Water Services/Coastal/Flood Management	Coastal Management and Flood Projects Design and Implementation	Progress Major Flood Projects - Skibbereen, Glashaboy, Douglas, Midleton, Crookstown. Minor Works Programme- Curraheen, Ballintubber, Inchigeela, Riverstick, Ballylickey	Skibbereen - Demolition of Wards Footwear premises. Submit revised B10 Minor Works Application to OPW. Submit Minor Works application to OPW for Rossa Road remedial works. Town substantially protected by Dec. 2018, Glashaboy - Advance progress (confirmation package, detail design, interim works & etc) up to works tender documents prepared & out to tender Q3/Q4 2018. Douglas - Advance progress (detail design, interim works, landowner liaison & etc) up to Works tender documents prepared & out to tender Q3/Q4 2018. Midleton - Advance progress (Surveys, interim works, & etc) up to Stage I Options Report, which should be complete Q1 2019. Crookstown - OPW	Partially Achieved	Skibbereen - Achieved Glashaboy - Partially Achieved - Awaiting Ministerial Confirmation Douglas - Partially Achieved - Implementing agreed review process Midleton - Achieved Crookstown - Achieved Curraheen - Partially Achieved - In discussions with OPW wrt Section 50 Ballintubber - Achieved Inchigeelagh - Achieved Riverstick - Partially Achieved - Awaiting CCC-Developer discussion			
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				<p>Major Schemme not deemed Cost beneficial. Prepare report on 2015/16 flood event. Submit a hybrid Minor Works-Remedial Works funding application to the OPW.</p> <p>Minor Works Programme Timelines: Curraheen - Preliminary Stages, survey data to be procured. Prelim Report &amp; Section 50 Applications to be made by end of Q1 2018. Ballintubber - Funding received on 07/02/2018. Prepare Consultants brief, procure consultant end of Q2 2018. Inchigeelagh - €22,500 funding received Q4 2016. Works stalled due to environmental reason. Await SWCFRAMS report and agree works. Riverstick FRS - Prioritised list of works received from the Consultant.</p>					
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				Works to be prioritised due to availability of funding. Works complete Q4 2018. Ballylickey Community Hall - Building works to be completed by end of year. Flood Protection Specialist to inspect and install relevant flood barriers. Q4 2018.					
172	Water Services/Coastal/Flood Management	Coastal Management and Flood Projects Design and Implementation	Coastal Projects - Management & completion of capital schemes funded by DAFM, OPW & other Gov. agencies	Completion to scheme deadlines, as per DAFM requirements; Expenditure of monies on above & recoupment of monies within guidelines	Partially Achieved	93% of DAFM grant secured, Glengarriff did not receive full grant, as delay in bespoke material delivery			



173	Water Services/Coastal/Flood Management	Coastal Management and Flood Projects Design and Implementation	<p>Dredging Programme - Obtain Statutory Permissions, Prepare Contract Documents and carry out works in accordance with agreed programme:</p> <p>Projects: Ballycotton Dredging - Consultant Services. Courtmacsherry, Glengarriff, Reen Dredging - Consultant Services,</p> <p>Works Contracts: Ballycotton Dredging Works. Courtmacsherry Dredging Works. Glengarriff Dredging Works. Reen Dredging Works.</p>	Ballycotton - Tender (Q3 2019). Courtmacsherry - Tender (Q4- 2019), Glengarriff and Reen Dredging (Q2- 2019)	Achieved				
174	Water Services/Coastal/Flood Management	Coastal Management and Flood Projects Design and Implementation	Dursey Cable Car: Technical Maintenance & Inspection: Implementation of Roghan O'Donovan, (ROD), CCC's Consultants' Recommendations	1. Meeting with consultants to finalise Schedule of Works for 2018. 2. Procurement of Works, including design & specification documents, as required. 3.	Partially Achieved	Dependant on 3rd party - Commission for Railway Regulation approval, which was not received.			



			for 2018 Works Schedule, in accordance with CRR requirements.	Undertaking of Works, to consultant & Commission for Railway Safety requirements					
175	Water Services/Coastal/Flood Management	Drinking Water Production operations	Comply with the Service Level Agreement, Protocols and Annual Service Plan agreed with Irish Water to ensure availability of drinking water in compliance with Drinking Water Regulations	Maintain overall rating for water quality under the Irish Water Annual Service Plan as achieved in 2017.	Achieved				
176	Water Services/Coastal/Flood Management	Drinking Water Distribution operations	Implement Find & Fix Programme in accordance with Agreement with Irish Water	Achieve reductions in UFW in line with Find & Fix Agreement targets	Achieved				
177	Water Services/Coastal/Flood Management	EPA Water reports and Point of Contact	Ensure sufficient sampling and analysis of samples is undertaken at identified locations to complete the annual water sampling analysis plan provided by Irish Water. Ensure all results are uploaded to EPA EDEN website in the agreed timeframe.	Maintain overall rating for completion of sampling as obtained in 2017. 100% notification of incidents.	Partially Achieved	100% completion of sampling in 2018. 98% notification of incidents. 2 non compliances not reported as required. Procedures being reviewed to ensure 100% reporting for 2019.			
178	Water Services/Coastal	Drinking Water Distribution operations	Provide timely reports on water	Assess 95% of all applications within 4	Partially Achieved	Resourcing & staff turnover issues			



	al/Flood Management		connection applications.	weeks.					
179	Water Services/Coastal/Flood Management	Small private schemes Water Quality Supervision and monitoring	Update of small private schemes database and adoption of a suitable risk approach to ongoing monitoring	Update Database and increase small private schemes sampling.	Partially Achieved	Resourcing & staff turnover issues	W1 % Drinking water in private schemes in compliance with statutory requirements	26	27
180	Water Services/Coastal/Flood Management	Group Schemes funding grants	Continue to support Group Scheme development in the county and ensure timely application for grant support to individual group schemes and payment of subsidies.	Equal or exceed grant support achieved in 2017. Follow up with Dept. all cases where funding is not initially provided.	Partially Achieved	Resourcing & staff turnover issues. Also dependant on group scheme engagement & value of works.	W1 % Drinking water in private schemes in compliance with statutory requirements	26	27
181	Water Services/Coastal/Flood Management	Well Grants applications	Provide timely assessment and processing of well grant applications	Assess 95% of all applications within 4 weeks.	Partially Achieved	Resourcing & staff turnover issues			
182	Water Services/Coastal/Flood Management	Wastewater Treatment Plants and Pumping Stations Operation and Maintenance	Comply with the Service Level Agreement, Protocols and Annual Service Plan agreed with Irish Water to provide effective wastewater treatment.	Maintain overall rating for delivery of the Irish Water Annual Service Plan as achieved in 2017.	Achieved				
183	Water Services/Coastal/Flood Management	Wastewater Networks Operation and Maintenance.	Comply with the Service Level	Maintain overall rating for delivery of	Achieved				



	al/Flood Management		Agreement, Protocols and Annual Service Plan agreed with Irish Water to maintain a safe and effective wastewater collection system.	the Irish Water Annual Service Plan as achieved in 2017.					
184	Water Services/Coastal/Flood Management	Wastewater Networks Operation and Maintenance.	Provide timely reports on wastewater connection applications	Assess 95% of all applications within 4 weeks.	Partially Achieved	Resourcing & staff turnover issues			
185	Water Services/Coastal/Flood Management	Capital Projects Office - Water Infrastructure Design	Comply with Service Level Agreement, Annual Service Plan and Irish Water Protocols, agreed with Irish Water, for the efficient delivery of cost effective Water Services Capital Projects.	Comply with Service Level Agreement and effective delivery of IW Programme.	Achieved				
			* note - H1(a) and H1(d) have changed for 2017, so comparison with 2016 is not applicable						

