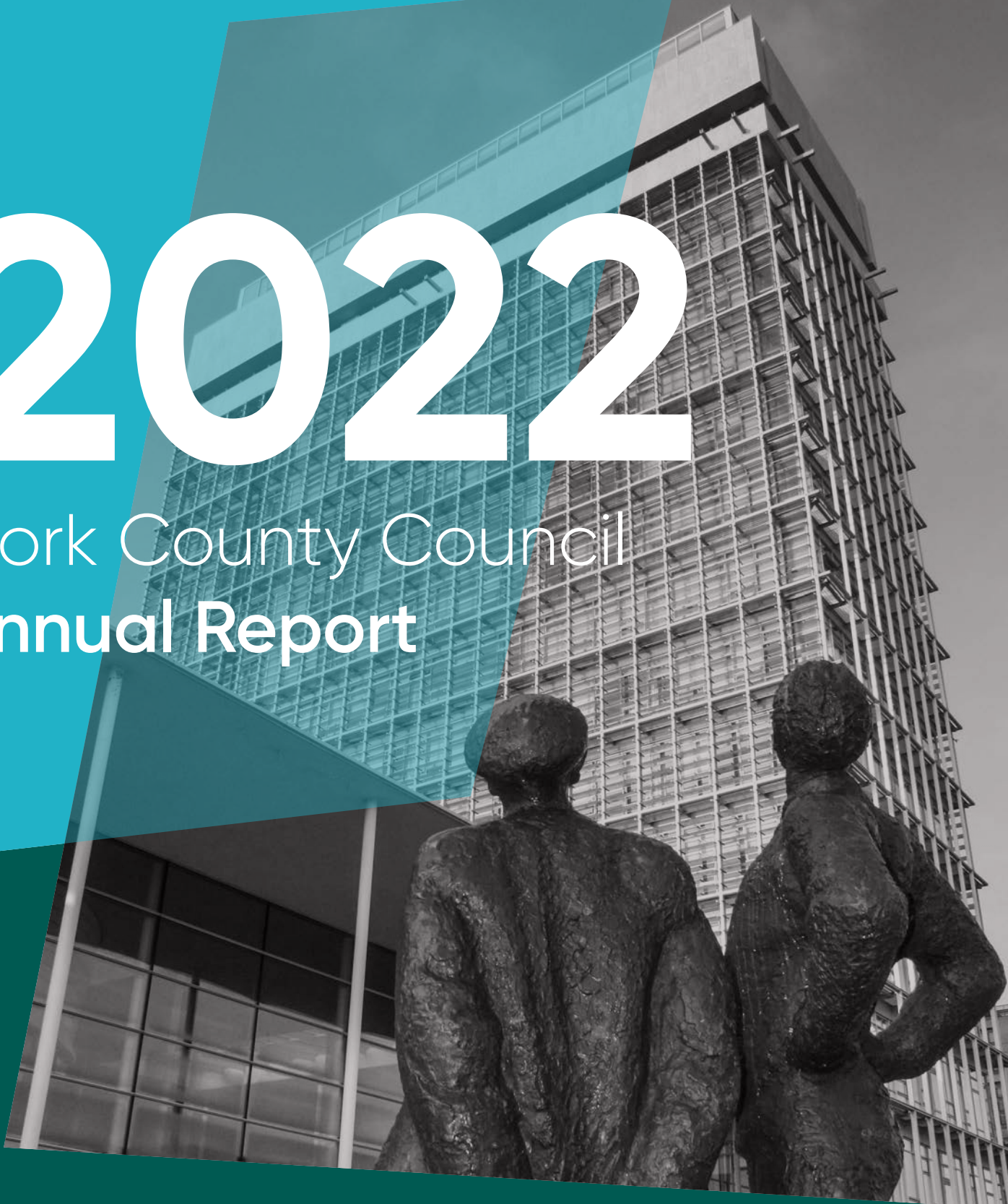




Comhairle Contae Chorcaí
Cork County Council

2022

Cork County Council
Annual Report





2022

Cork County Council
Annual Report

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Message from



Cllr. Danny Collins

Mayor of the County of Cork



& Tim Lucey

Chief Executive of Cork County Council

We are pleased to present herein Cork County Council's Annual Report for 2022, which outlines the vast scope of activities, services, and supports undertaken by Cork County Council in support of the communities we serve. The year began with life post COVID in Cork County but was soon affected by the war in Ukraine. The resilience of business and community groups developed during COVID was once again evident in the generous response to the Ukrainian situation.

The Cork County Development Plan and the 2022 Centenary Commemorations were significant events across County Cork this year. The commemorative activities in 2022 were remarkable, marking the return of physical events following the easing of COVID-19 restrictions. Cork County Council played a vital role in supporting various commemorative events, such as the Clonmult Ambush Commemoration and the centenary commemoration of Michael Collins at Béal na Bláth. The Council's Commemorations Office collaborated with other departments to enhance the Béal na Bláth site and produced a widely disseminated map leaflet.

The Cork County Development Plan 2022-2028 sets out a population growth of 59,000 together with the creation of 36,000 additional jobs by Q2 2028. The plan was adopted in April 2022 after a thorough review process involving public consultation and the consideration of proposed amendments. The plan also received a Ministerial Direction confirming its adoption. The Development Plan replaced multiple planning documents and sets the planning strategy to achieve the population target set for 2040.

Overall, the Cork County Development Plan and Centenary Commemorations reflected the commitment of Cork County Council to honour the past, enhance heritage, support local communities, and plan for sustainable growth and development.

Housing has remained a top priority for Cork County Council. In 2022, Council implemented initiatives to deliver new housing units and improve housing services. Through our Affordable Housing Schemes and collaborations with developers, we have allocated 659 units to successful applicants. We refurbished 138 vacant properties and carried out works to assist disabled persons in 108 local authority houses. Energy efficiency upgrades were implemented, and the Approved Housing Body Leasing Unit delivered 186 units. Our efforts to address homelessness included the introduction of the Housing First model and collaboration with other organisations. Our comprehensive approach to housing initiatives aims to provide affordable, accessible, and energy-efficient options for our residents.

As one of the most significant global challenges facing us all, Cork County Council has remained committed to addressing environmental issues and promoting climate action. Our Environment, Climate Action and Biodiversity Strategic Policy Committee made significant progress in various areas, including pesticide use, waste management and tree policy. We undertook numerous initiatives to raise environmental awareness, such as the Muintir na Tíre Schools Garden Competition and the Fast Fashion Schools Project. Council focused on waste management and recycling, tackling illegal dumping through inspections. Furthermore, our Fire and Building Control Department provided emergency response services and conducted training programs to ensure public safety. New fire stations were opened and our Civil Defence volunteers played a crucial role in emergency response efforts.

The safety of our staff and work practices is of utmost importance. In 2022, Cork County Council's Safety Section achieved ISO45001 accreditation, becoming the first Local Authority to receive this international safety standard. We are honoured to have won two awards for consistent high achievement and higher distinction in safety. Our commitment to ensuring the well-being of our employees and the community is unwavering. We integrated health promotion efforts into our meetings and reached thousands of students and community members through water and road safety campaigns.

Transportation and road infrastructure have been a key focus for Cork County Council. We are pleased to announce that significant progress has been made in various road projects. The N22 Baile Bhuirne to Macroom Road Development is on schedule, with the Macroom Interim Bypass already open to traffic. Despite legal challenges, the M28 Cork to Ringaskiddy Project advanced with land valuations and preliminary works. While the N25 Carrigtohill Midleton Upgrade Scheme faced a temporary suspension due to lack of funding, the N72/N73 Mallow Relief Road and the N25 Midleton to Youghal projects made substantial progress. Minor works, pavement improvements, and active travel schemes were completed, enhancing transportation and safety for all citizens. We are particularly excited about the Dunkettle Interchange Upgrade Scheme and the N/M20 Cork Limerick Road Improvement Scheme, which have taken notable strides toward completion.

In conclusion, we would like to express our sincere gratitude to the Elected Members, Council Staff and diverse range of stakeholders from across Cork County for their dedication, hard work, and unwavering commitment to serving our county and its communities. Despite the challenges faced, their efforts have resulted in significant achievements and advancements in many areas. We remain steadfast in our commitment to the well-being and quality of life of the residents, communities and businesses of Cork County.

A photograph of a modern building's interior, featuring large glass windows and a curved architectural element. The image is overlaid with a semi-transparent teal color. The text "Elected Members of Council" is centered in white, bold, sans-serif font.

Elected Members of Council



Comhairle Contae Chorcaí
Cork County Council

CARRIGALINE MUNICIPAL DISTRICT:

Cllr. Audrey Buckley
Cllr. Ben Dalton O'Sullivan
Cllr. Jack White
Cllr. Marcia Dalton
Cllr. Seamus McGrath
Cllr. Michael Paul Murtagh

MACROOM MUNICIPAL DISTRICT:

Cllr. Eileen Lynch
Cllr. Gobnait Moynihan
Cllr. Martin Coughlan
Cllr. Michael Creed
Cllr. Michael Looney
Cllr. Ted Lucey

COBH MUNICIPAL DISTRICT

Cllr. Alan O'Connor
Cllr. Anthony Barry
Cllr. Cathal Rasmussen
Cllr. Sean O'Connor
Cllr. Sheila O'Callaghan
Cllr. Sinead Sheppard

BANDON-KINSALE MUNICIPAL DISTRICT

Cllr. Alan Coleman
Cllr. Gillian Coughlan
Cllr. John O'Sullivan
Cllr. Kevin Murphy
Cllr. Marie O'Sullivan
Cllr. Sean O'Donovan

FERMOY MUNICIPAL DISTRICT

Cllr. Deirdre O'Brien
Cllr. Frank O'Flynn
Cllr. Frank Roche
Cllr. Kay Dawson
Cllr. Noel McCarthy
Cllr. William O'Leary

KANTURK-MALLOW MUNICIPAL DISTRICT

Cllr. Bernard Moynihan
Cllr. Gearóid Murphy
Cllr. Gerard Murphy
Cllr. Ian Doyle
Cllr. James Kennedy
Cllr. John Paul O'Shea
Cllr. Liam Madden
Cllr. Pat Hayes
Cllr. Tony O'Shea

EAST CORK MUNICIPAL DISTRICT

Cllr. Ann Marie Ahern
Cllr. Danielle Twomey
Cllr. Liam Quaide
Cllr. Mary Linehan Foley
Cllr. Michael Hegarty
Cllr. John Healy
Cllr. Susan McCarthy

WEST CORK MUNICIPAL DISTRICT

Cllr. Danny Collins
Cllr. Declan Hurley
Cllr. Deirdre Kelly
Cllr. Joe Carroll
Cllr. Karen Coakley
Cllr. Caroline Cronin
Cllr. Patrick Gerard Murphy
Cllr. Paul Hayes
Cllr. Ross O'Connell

MUNICIPAL DISTRICT (MD) DETAILS

CARRIGALINE MD

Municipal District Officer: Carol Conway
Cathaoirleach: Cllr. Ben Dalton O'Sullivan

COBH MD

Municipal District Officer: Paraig Lynch
Cathaoirleach: Cllr. Anthony Barry

BANDON-KINSALE MD

Municipal District Officer: Brian Dunne
Cathaoirleach: Cllr. Marie O'Sullivan

EAST CORK MD

Municipal District Officer: Joe McCarthy
Cathaoirleach: Cllr. Michael Hegarty

FERMOY MD

Municipal District Officer: Pauline Moriarty
Cathaoirleach: Cllr. Noel McCarthy

KANTURK-MALLOW MD

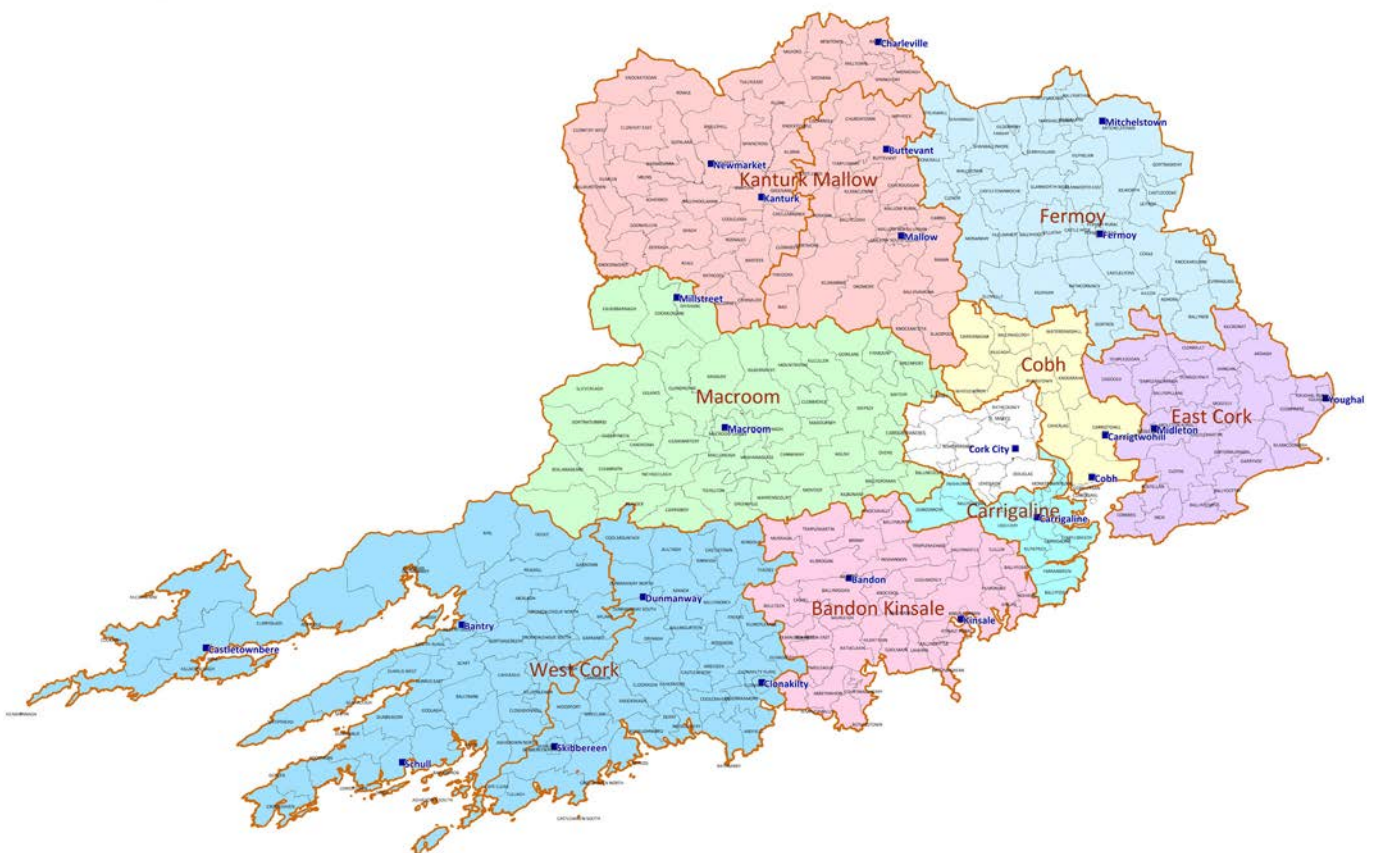
Municipal District Officer: Matthew Farrell
Cathaoirleach: Cllr. Gearóid Murphy

MACROOM MD

Municipal District Officer: Marie O'Leary
Cathaoirleach: Cllr. Eileen Lynch

WEST CORK MD

Municipal District Officer: MacDara O'Hici
Cathaoirleach: Cllr. Declan Hurley



COMMITTEE & SUBSIDIARY BODY MEMBERSHIP

Northern Committee

Cllr. Kay Dawson	Cllr. Ian Doyle	Cllr. Pat Hayes	Cllr. James Kennedy
Cllr. Liam Madden	Cllr. Noel McCarthy	Cllr. Bernard Moynihan	Cllr. Gearóid Murphy
Cllr. Gerard Murphy	Cllr. Deirdre O'Brien	Cllr. Frank O'Flynn	Cllr. William O'Leary
Cllr. John Paul O'Shea	Cllr. Tony O'Shea	Cllr. Frank Roche	

Southern Committee

Cllr. Anthony Barry	Cllr. Audrey Buckley	Cllr. John Healy	Cllr. Martin Coughlan
Cllr. Michael Creed	Cllr. Marcia Dalton	Cllr. Ben Dalton O'Sullivan	Cllr. Michael Hegarty
Cllr. Mary Linehan Foley	Cllr. Michael Paul Murtagh	Cllr. Michael Looney	Cllr. Ted Lucey
Cllr. Eileen Lynch	Cllr. Susan McCarthy	Cllr. Seamus McGrath	Cllr. Gobnait Moynihan
Cllr. Alan O'Connor	Cllr. Ann Marie Ahern	Cllr. Jack White	Cllr. Seán O'Connor
Cllr. Sheila O'Callaghan	Cllr. Liam Quaide	Cllr. Cathal Rasmussen	Cllr. Sinéad Sheppard
Cllr. Danielle Twomey			

Western Committee

Cllr. Deirdre Kelly	Cllr. Joe Carroll	Cllr. Karen Coakley	Cllr. Alan Coleman
Cllr. Danny Collins	Cllr. Gillian Coughlan	Cllr. Paul Hayes	Cllr. Declan Hurley
Cllr. Caroline Cronin	Cllr. Kevin Murphy	Cllr. Patrick Gerard Murphy	Cllr. Seán O'Donovan
Cllr. Ross O'Connell	Cllr. John O'Sullivan	Cllr. Marie O'Sullivan	

Corporate Policy Group (CPG)

Cllr. Anthony Barry	Cllr. Alan Coleman	Cllr. Michael Hegarty	Cllr. Declan Hurley
Cllr. Seamus McGrath	Cllr. Gobnait Moynihan	Cllr. Patrick Gerard Murphy	Cllr. Frank O'Flynn
Cllr. John Paul O'Shea	Cllr. Danny Collins		

SPC No. 1 – Planning & Strategic Development

Cllr. Joe Carroll	Cllr. Alan Coleman	Cllr. Noel Collins	Cllr. Michael Hegarty
Cllr. James Kennedy	Cllr. Michael Paul Murtagh	Cllr. Ted Lucey	Cllr. Liam Madden
Cllr. Séamus McGrath	Cllr. Bernard Moynihan	Cllr. Frank O'Flynn	Cllr. Tony O'Shea
Cllr. Frank Roche	Cllr. Sheila O'Callaghan	Cllr. John Healy	

Non-Elected Representatives

Prof. Donagh Berry	Billy Cotter	Michael O'Flynn	Aiden O'Neill
Bernadette Connolly	Carol Harpur	Tadgh Quill-Manley	

SPC No. 2 – Environment, Climate Action & Biodiversity

Cllr. Anthony Barry	Cllr. Audrey Buckley	Cllr. Deirdre Kelly	Cllr. Marcia Dalton
Cllr. Michael Looney	Cllr. Gerard Murphy	Cllr. Kevin Murphy	Cllr. Deirdre O'Brien
Cllr. Alan O'Connor	Cllr. Jack White	Cllr. Seán O'Donovan	Cllr. Ross O'Connell
Cllr. Liam Quaide	Cllr. Cathal Rasmussen		

Non-Elected Representatives

Chris Hayes	Cian Murphy	Madeleine Murray	Raffaella Valenti
Michael O'Shea	Caitríona Courtney	Conor O'Brien	Proinsias Ó Tuama

SPC No. 3 – Economic Development & Enterprise

Cllr. Martin Coughlan	Cllr. Kay Dawson	Cllr. Pat Hayes	Cllr. Paul Hayes
Cllr. Michael Hegarty	Cllr. James Kennedy	Cllr. Noel McCarthy	Cllr. Susan McCarthy
Cllr. Gearóid Murphy	Cllr. Gerard Murphy	Cllr. Ann Marie Ahern	Cllr. Frank O'Flynn
Cllr. John Paul O'Shea	Cllr. John O'Sullivan		

Non-Elected Representatives

Michael Delargey	Jimmy Hosford	Aidan Mangan	Bryan O'Donnell
Dr. John Hobbs	Seamus Coffee	Martin Corkery	Owen Hurley

SPC No. 4 – Tourism

Cllr. Joe Carroll	Cllr. Karen Coakley	Cllr. Alan Coleman	Cllr. Danny Collins
Cllr. Pat Hayes	Cllr. Paul Hayes	Cllr. Declan Hurley	Cllr. Mary Linehan Foley
Cllr. Susan McCarthy	Cllr. Seán O'Connor	Cllr. Seán O'Donovan	Cllr. Deirdre Kelly
Cllr. John O'Sullivan	Cllr. Marie O'Sullivan		

Non-Elected Representatives

Derry Cronin	Clayton Love	Aaron Mansworth	Valerie Murphy
Josephine O'Driscoll	Eileen O'Shea	Doug Lucey	

SPC No. 5 – Housing

Cllr. Anthony Barry	Cllr. Danny Collins	Cllr. John Healy	Cllr. Gillian Coughlan
Cllr. Ben Dalton O'Sullivan	Cllr. Mary Linehan Foley	Cllr. Liam Madden	Cllr. Noel McCarthy
Cllr. Seamus McGrath	Cllr. Patrick Gerard Murphy	Cllr. Seán O'Connor	Cllr. Cathal Rasmussen
Cllr. Sinead Sheppard	Cllr. Danielle Twomey		

Non-Elected Representatives

Colm J. Cronin	Susan R. Cullen	Stephen McCarthy	
Eileen Kelly McCarthy	Jose Ospina	Margarita O'Driscoll	

SPC No. 6 – Roads & Transport

Cllr. Gillian Coughlan	Cllr. Michael Creed	Cllr. Ben Dalton O'Sullivan	Cllr. Declan Hurley
Cllr. Michael Paul Murtagh	Cllr. Michael Looney	Cllr. Ted Lucey	Cllr. Eileen Lynch
Cllr. Kevin Murphy	Cllr. Deirdre O'Brien	Cllr. Ann Marie Ahern	Cllr. William O'Leary
Cllr. Tony O'Shea	Cllr. Frank Roche		

Non-Elected Representatives

John Bowen	Seán Carrigy	Supt. Adrian Gamble	Seán Twohig
Dr Darren McAdam-O'Connell	Bríd Coakley	Tim Hanley	Aled S Williams

SPC No. 7 – Social Inclusion, Community & Rural Development

Cllr. Audrey Buckley	Cllr. Michael Creed	Cllr. Marcia Dalton	Cllr. Kay Dawson
Cllr. Ian Doyle	Cllr. Eileen Lynch	Cllr. Bernard Moynihan	Cllr. Gobnait Moynihan
Cllr. Caroline Cronin	Cllr. John Paul O'Shea	Cllr. Marie O'Sullivan	Cllr. Liam Quaide
Cllr. Danielle Twomey			

Non-Elected Representatives

Eddie Mullins	Ana Ospina	Mair Kelly	Pauline O'Dwyer
Gavin Falk	Pat Dooley		

SPC No. 8 – Arts, Culture & Language

Cllr. Ross O'Connell	Cllr. Karen Coakley	Cllr. Martin Coughlan	Cllr. Ian Doyle
Cllr. Gobnait Moynihan	Cllr. Gearóid Murphy	Cllr. Katie Murphy	Cllr. Patrick Gerard Murphy
Cllr. Alan O'Connor	Cllr. Jack White	Cllr. William O'Leary	Cllr. Sheila O'Callaghan
Cllr. Sinead Sheppard			

Non-Elected Representatives

Kenneth Buckley	Ann Davoren	Geoff Gould	Mary Hegarty
Eamon Lankford	Colum Cronin	Micheal De Buitleir	Judith Gilbert

LCDC South

Cllr. Marcia Dalton	Cllr. Michael Hegarty	Cllr. Séamus McGrath	Cllr. Cathal Rasmussen
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LCDC West

Cllr. Alan Coleman	Cllr. Declan Hurley	Cllr. Patrick Gerard Murphy	Cllr. John O'Sullivan
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LCDC North

Cllr. Bernard Moynihan	Cllr. Gerard Murphy	Cllr. Pat Hayes	Cllr. Gearóid Murphy
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Audit Committee

Cllr. Declan Hurley	Cllr. James Kennedy	Cllr. John O'Sullivan
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Non-Elected Representatives

Dr. Philip Byrne	Dr. Michelle Carr	Edel Clancy	Eileen O'Shea
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Coastal Management Committee

Cllr. Audrey Buckley	Cllr. Ross O'Connell	Cllr. Joe Carroll	Cllr. Karen Coakley
Cllr. Danny Collins	Cllr. Marcia Dalton	Cllr. Michael Hegarty	Cllr. Mary Linehan Foley
Cllr. Kevin Murphy	Cllr. Ann Marie Ahern	Cllr. Jack White	Cllr. Deirdre Kelly
Cllr. Cathal Rasmussen	Cllr. Sinead Sheppard		

County Library Committee

Cllr. Anthony Barry
Cllr. Ian Doyle

Cllr. Noel Collins
Cllr. Noel McCarthy

Cllr. Seán O'Donovan
Cllr. Ann Marie Ahern

Cllr. Marcia Dalton
Cllr. Martin Coughlan

International & European Affairs Committee

Cllr. Audrey Buckley
Cllr. Kay Dawson
Cllr. Gerard Murphy
Cllr. William O'Leary

Cllr. Joe Carroll
Cllr. Ian Doyle
Cllr. Deirdre O'Brien

Cllr. Alan Coleman
Cllr. Eileen Lynch
Cllr. Alan O'Connor

Cllr. Ben Dalton O'Sullivan
Cllr. Susan McCarthy
Cllr. Frank O'Flynn

Historic Monuments Committee

Cllr. Audrey Buckley
Cllr. Susan McCarthy
Cllr. Kevin Murphy

Cllr. Danny Collins
Cllr. Kevin Murphy

Cllr. Michael Looney
Cllr. Deirdre O'Brien

Cllr. Liam Madden
Cllr. Alan O'Connor

Commemorations Committee

Cllr. Anthony Barry
Cllr. Declan Hurley
Cllr. Gobnait Moynihan

Cllr. Alan Coleman
Cllr. Eileen Lynch
Cllr. Deirdre O'Brien

Cllr. Ian Doyle
Cllr. Noel McCarthy
Cllr. Frank O'Flynn

Cllr. Paul Hayes
Cllr. Susan McCarthy

Rural Water Monitoring Committee

Cllr. Anthony Barry
Cllr. Paul Hayes

Cllr. Ben Dalton O'Sullivan
Cllr. Eileen Lynch

Cllr. Kay Dawson
Cllr. John O'Sullivan

Cllr. Ian Doyle

Local Traveller Accommodation Consultative Committee

Cllr. Gillian Coughlan
Cllr. Ted Lucey

Cllr. Ian Doyle
Cllr. Michael Paul Murtagh

Cllr. Paul Hayes
Cllr. Cathal Rasmussen

Cllr. Michael Hegarty
Cllr. Kay Dawson

Joint Policing Committee

Cllr. Joe Carroll
Cllr. Ian Doyle
Cllr. Gearóid Murphy
Cllr. Cathal Rasmussen

Cllr. Karen Coakley
Cllr. Michael Paul Murphy
Cllr. Kevin Murphy
Cllr. Frank Roche

Cllr. Ben Dalton O'Sullivan
Cllr. Michael Looney
Cllr. Deirdre O'Brien
Cllr. Danielle Twomey

Cllr. Kay Dawson
Cllr. Ted Lucey
Cllr. Seán O'Donovan

CASP Policy Committee

Cllr. Marcia Dalton
Cllr. Susan McCarthy
Cllr. Ann Marie Ahern

Cllr. Pat Hayes
Cllr. Seamus McGrath
Cllr. Liam Quaide

Cllr. Liam Madden
Cllr. Gearóid Murphy

Cllr. Noel McCarthy
Cllr. Sheila O'Callaghan

Southern Regional Drug & Alcohol Task Force

Cllr. Ian Doyle

Cork County Sports Partnership

Cllr. Kay Dawson

Cllr. Declan Hurley

Cllr. Gobnait Moynihan

Irish Public Bodies

Cllr. James Kennedy

Cobh Heritage Trust CLG

Cllr. Seán O'Connor

Cork Education & Training Board

Cllr. Karen Coakley

Cllr. Alan Coleman

Cllr. Ben Dalton O'Sullivan

Cllr. Kay Dawson

Cllr. James Kennedy

Cllr. Noel McCarthy

Cllr. Patrick Gerard Murphy

Regional Assembly

Cllr. Joe Carroll

Cllr. Gerard Murphy

Cllr. Deirdre O'Brien

Cllr. Seán O'Connor

Cllr. Sheila O'Callaghan

Regional Health Forum

Cllr. Audrey Buckley

Cllr. Danny Collins

Cllr. Pat Hayes

Cllr. Mary Linehan Foley

Cllr. Eileen Lynch

Cllr. Susan McCarthy

Cllr. Gearóid Murphy

Cllr. Caroline Cronin

Cllr. Seán O'Donovan

LAMA

Cllr. Bernard Moynihan

AILG

Cllr. Bernard Moynihan

Cllr. Gobnait Moynihan

Cllr. Kevin Murphy

Cllr. Ann Marie Ahern

Bottlehill Liaison Committee

Cllr. Pat Hayes

Cllr. Noel McCarthy

Cllr. Sheila O'Callaghan

Board of Cork Opera House

Cllr. Gearóid Murphy

Board of Visit Cork

Cllr. Alan Coleman

Board of Leisure World

Cllr. Audrey Buckley

Board of Crawford Art Gallery

Cllr. Susan McCarthy



Comhairle Contae Chorcaí

Cork County Council



Human Resource Management (HRM)



Comhairle Contae Chorcaí
Cork County Council

HUMAN RESOURCE MANAGEMENT (HRM)

In November 2022, the HRM Senior Management Team held 9 briefing sessions in 5 locations across Cork County. 468 staff attended these sessions. The purpose of these sessions was to:

- Introduce the HRM SMT team.
- Outline the role and responsibilities of the HRM function.
- Provide an understanding of the HRM function.
- Provide information on:
 - Pensions
 - Other staff benefits and how these can be accessed
 - Key HRM policies procedures and guidelines
 - Training and development opportunities
 - Health and Safety and Well Being processes and initiatives
 - Recruitment processes
 - Compliance processes
- Gather feedback on what staff wanted to see in future workshops/sessions

PENSIONS

The HRM Pensions team manages the local authority pensions schemes for staff and pensioners in Cork County Council. The number of pensioners on 31 December 2022, was 1,494. During 2022, a total of 86 retirements were processed and 270 pension estimates provided to staff. In line with the public service agreement, 3 pension increases were calculated and paid to all pensioners.

The Single Public Service pension scheme is in operation for all staff who started in the public service for the first time after 1 January 2013, or who re-joined after a break in service of at least 26 weeks. Each member of the Single Public Service pension scheme must be provided with a benefit statement each year, and in 2022 a total of 1,088 annual benefit statements were calculated and issued to SPS scheme members.

STAFF RELATIONS

The HRM Staff Relations team support staff and line managers in understanding and applying human resource policies and procedures, industrial relations, family friendly schemes, sick leave and occupational medicals, blended working, and employee assistance. The staff relations team calculated and implemented 3 Public Service Agreement pay increases in 2022, consisting of 1% from 1 February 2022; 3% agreed nationally in October 2022 and backdated to 2 February 2022; and the greater of 1% or €500 from 1 October 2022.

The Staff Relations section worked proactively throughout 2022 to manage the level of untaken annual leave balances that built up during the COVID-19 period to ensure the effective management of leave and reduce the risk to the Council of substantial amounts of untaken leave. During the year, the level of untaken leave reduced by 35%.

Staff relations through ongoing engagement with staff and occupational health work to ensure sick leave levels are in line with the sectoral target of 3.5%. In 2022 Cork County Council had a sick leave level of 3.77%.

Other activities the section was involved in includes the following:

- Force Majeure, under the Parental Leave Act 1998 – 77 days granted
- Jury Duty – Supporting staff and the managers of staff who attended for jury duty on 54 days in 2022
- Shorter Working Year – 320 weeks granted
- Bereavement Leave – 1,383 days granted
- Paternity Leave – 70 weeks approved
- Parents Leave – 155 weeks approved
- Parental Leave – 6,289 days processed
- Maternity leave – 40 applications were processed and approved in 2022.
- Blended working – 925 applications were processed and approved in 2022.

RECRUITMENT

Recruitment ran 109 competitions in 2022. There were 310 new starters in 2022, and 114 promotions within Cork County Council.

TRAINING AND DEVELOPMENT

A total of 1,241 staff were trained in Cork County Council in 2022 across 78 training programmes, over 3,233 days. Courses were aimed at all levels from Clerical Officer and analogous, to Senior Management. A total of 81 staff completed the Leadership Training Programme "Leading from Within" which was a new learning initiative introduced in 2022.

Climate Action Training which began initially in 2021 on behalf of the CCMA (County and City Management Association)

with assistance from LASNTG and LGMA (Local Government Management Agency) continued to be rolled out. Climate Action Awareness was the first programme, facilitated by Climate Ireland. This continued into 2022 with 255 completing the online course.

A small number of additional Climate Action courses aimed at specific staff continued into 2022 also, programmes like Empowering Change, Championing Leadership, Building Capacity. A new programme - Climate Action Green Public Procurement (GPP) was introduced toward the end of 2022 with 79 completing one, or all, of the three strands covering GPP Awareness, Implementation, and Strategy

As a result of COVID-19, most courses continued to be held online throughout 2022. However, some courses like Leadership Management and Customer Care were held in person.

Nine induction briefings for indoor staff were held with 112 employees attending.

Ballincollig Regional Training Centre provided 6780 training days to staff of Cork County, Kerry County and Cork City Councils. This was double that provided in 2021.

925 training days were delivered to staff working in Fire Services through the Fire Fighting Skills, Breathing Apparatus, Hazardous Materials and Transportation incidents courses.

The Centre was successful in retaining certification by SOLAS as an Approved Training Organisation for the four approved Certificate of Professional Competence Training Venues.

SAFETY, HEALTH AND WELFARE AT WORK

The Safety Department of Cork County Council continued to build on the achievement of becoming the first Local Authority to have its Safety Management System fully accredited to the International Safety Standard of ISO45001 by ensuring the implementation of best practice in managing safety at work. This ensures that as a key stakeholder the Council will be exemplars for the various third parties working with the Council with, e.g., consultants, contractors etc.

The integration of safety into all Council operations and activities, was recognised in 2022 with the winning of 2 awards in the National Irish Safety Organisations Annual Safety Awards-Consistent High Achiever and Higher Distinction. The lifting of restrictions in the wake of the COVID 19 pandemic required the recommencement of a lot of work halted due to the pandemic, such as:

- Fire drills across the organisation.
- Chlorine gas escape drill in Inniscarra WTP.
- Desktop emergency drill workshop on Spike Island.
- A new emergency evacuation plan for Fort Camden.
- An oil spill desktop exercise for a scenario of a grounded ship in Baltimore.
- The flood barriers erected in both Mallow and Fermoy.

To facilitate Blended Working a new procedure was developed and implemented.

- 8 additional staff were trained up to complete DSE (Display Screen Equipment) assessments.
- New equipment was ordered and dispatched to facilitate home working

HEALTH PROMOTION

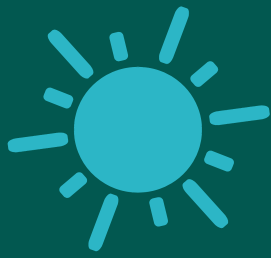
Health Promotion maintained its IBEC KeepWell accreditation. The Council's commitment to wellbeing in 2022 was recognised by being placed in the top 100 companies for employee wellbeing and receiving an award in 2022 for best in class for physical wellbeing.



A countywide health screening programme was rolled out in 2022 and 721 employees attended for health screening. A summary report was uploaded on the staff hub and indicated areas of concern which will focus the work of the health promotion section. In addition, 720 employees availed of the flu vaccine and 9 employees attended for occupational vaccines.

Wellbeing Champions representing each Department have been working to develop, implement, evaluate, and continually improve a balanced employee wellbeing program and provide support to staff. In 2022 Health promotion became a recurring item on the Health and Safety meeting agenda across the organisation. This ensures that employee health and wellbeing continues to have prominence and is being discussed openly during team meetings.

Both Marchaton and Walktober were promoted, and several Cork County Council teams entered these events. Various classes were rolled out both on-line and in the Wellbeing Studio, to include, mindfulness, yoga, Couch to 5k, total body tone. A series of staff summer walks were held at various locations throughout the County along with various webinars, seminars, awareness days etc.



141

staff took part in the Walking in Sunshine series



31

staff took part in Marchathon



64

staff took part in Walktober



51

staff signed up for the cycle to work scheme

WATER AND ROAD SAFETY PROMOTION

The Water and Road Safety Promotion Officer continued reaching out to the community and provided various education sessions to over 14,375 people including primary and secondary school students as follows:

EDUCATION SESSION TYPE:	NUMBERS INVOLVED:
WATER SAFETY WEBINARS	3,400 PRIMARY STUDENTS
WATER SAFETY EDUCATION DAYS	500 PRIMARY STUDENTS
ROAD SAFETY WEBINARS	4,630 PRIMARY STUDENTS
PRIVATE GROUP WORKSHOPS	400 ADULT PARTICIPANTS
ON SITE SECONDARY SCHOOL WORKSHOPS	3,555 SECONDARY STUDENTS
BLUE LIGHT EVENTS	3 DAY LONG EVENTS
CORK SUMMER SHOW STAND	2 DAYS IN JUNE
IN PERSON EDUCATION EVENTS	360 PRIMARY STUDENTS
ON SITE PRIMARY SCHOOL WORKSHOPS	600 PRIMARY STUDENTS
IN PERSON CYCLE RIGHT TRAINING	130 PRIMARY STUDENTS
ON SITE SCHOOL WARDEN CROSSING WORKSHOPS	800 PRIMARY STUDENTS

WATER SAFETY PROMOTION

In 2022 there was increased interaction with the Beach Guards at the Blue Flag beaches and with the lifeguards at the leisure centres to ensure their continuing professional development.

Cork County Council in partnership with Midleton College and Water Safety Ireland - Cork launched the first Beach Lifeguard Academy for Schools in the Country. The aim of the academy is to encourage sustained growth in the number of new lifeguard recruits to continue to provide the invaluable service they offer on the beautiful beaches of County Cork.

The Academy, an initiative of Cork County Council's Water Safety Promotion Office, is spearheaded by the Water Safety Officer. Students of the Beach Lifeguard Academy had the opportunity to visit and meet with several of the lifeguard teams on duty during the bathing season to see what the role involves.

The Water Safety Promotion Section had another busy year, as thousands flocked to the blue flag beaches. The beachguard service was on hand at Cork County beaches to guard the safety of many beach users. In 2022 the Beach Guard responded to:



ROAD SAFETY PROMOTION

Cork County Council Road Safety Promotion service introduced the Virtual Reality Road Safety Education for Secondary Schools & Community Groups, a concept that has now gone nationwide.

The Road Safety Promotion Section continued to engage and work with relevant stakeholders, such as An Garda Síochána, Road Safety Authority and others in promoting awareness around road safety. Various road safety awareness and promotion campaigns were run with schools in Cork County and a major focus continues to be vulnerable road users, especially pedestrians.

SAFETY TRAINING

The Safety Training Section continued to roll out the annual safety training programme to ensure the ongoing competence and continual professional development of Council employees.

A total of 398 safety training courses were run in 2022 with 4,212 attendees over 3,767 training days. 73 of these courses were delivered directly by the Assistant Safety Advisors.

The following is a sample of the courses undertaken and numbers who attended;

- 585 completed Safe Pass Training
- 713 completed Manual Handling Training (both indoor and outdoor staff)
- 203 completed Office Safety Training
- 192 completed First Aid Training (First Aid, Refresher and AED training)
- 307 completed CPC Driver Training
- 236 completed Phase 1 Safety Induction
- 218 completed Phase 2 Safety Induction
- 54 completed Banksman Training
- 105 completed the Abrasive Wheels training
- 121 completed Confined Space training

From mid-2022 the MetaCompliance platform was utilised to deliver safety awareness training to staff. Paperwork has been reduced and the section continues to pursue sustainable practices in delivery of its safety objectives annually.

The following courses are now being delivered through this platform:

- Fire Safety Awareness
- Office Safety Awareness
- Grey Fleet Driving for Work
- Manual Handling Refresher
- Induction Phase 2 for New Starts
- Induction Phase 2 for Firefighter Recruits

Staff can now complete the training in their own time and 352 person-hours were saved in terms of attendance of 160 staff at manual handling training and 70 person-hours saved in the delivery of this training



Roads, Transportation & Safety



Comhairle Contae Chorcaí
Cork County Council

ROADS, TRANSPORTATION & SAFETY

NATIONAL ROADS

The overall Transport Infrastructure Ireland (TII) National Roads allocation to Cork County Council for year 2022 for improvement and maintenance works was circa **€94.5 million**. The following schemes identified in the National Development Plan 2018–2027 (Project 2040) were progressed during 2022:

N22 BAILE BHUIRNE TO MACROOM ROAD DEVELOPMENT:

JONS Civil Engineering Ltd/ John Craddock JV was appointed as the Main Construction Contractor in October 2019. The total scheme budget is €280 million and construction remains on schedule to be completed by Q4 2023. The circa 9km Macroom section of the scheme, described as the Macroom Interim Bypass was opened to traffic on 9 December 2022.



N22 Millstreet Road Junction



Back to Roads



The Coolcours section of the Macroom Bypass officially opened in December 2022

M28 CORK TO RINGASKIDDY PROJECT:

The project was approved by An Bórd Pleanála on 29 June 2018. The project was challenged and on the 1 March 2021 a decision of the High Court to refuse leave to appeal to the Supreme Court, effectively marked the end of the legal challenge to the scheme enabling the project to proceed. Notices to Treat were issued in March and Notices of Entry were issued in July. A land valuer was appointed in 2022 and engagement with affected landowners commenced. Several advance works elements were ongoing during 2022, including site clearance, fencing, utilities diversions and archaeology.

N25 CARRIGTWOHILL MIDDLETON UPGRADE SCHEME:

SWECO UK Ltd. was appointed as Technical Advisor in December 2019. Multi-criteria analysis and appraisal of the route options was completed in 2021. Public Consultation No. 1 on route options commenced in October 2020 and concluded in November 2020. The outcomes of this were assessed and a report compiled. Preferred Route Option was identified in mid-2021. An options selection report completed in Q3 2021, and a peer review of Options Selection Report was undertaken and completed in late 2021. There was no funding provided for this project in 2022 and therefore the project was suspended in 2022.

N72/N73 MALLOW RELIEF ROAD:

Barry Transportation was appointed Technical Advisor to this scheme in December 2019. Phase 1 Concept and Feasibility was completed in May 2020 while the Phase 2 Constraints Identification and Stage 1 Preliminary Option Assessment process were also progressed during 2020. Initial options presented during the first public consultation of July/August 2020 were assessed, leading to a shortlist of options in December 2020. The shortlisted options were further assessed under Stage 2 of the TII Option Selection process during 2021. The emerging preferred route (Option C) was presented to Northern Committee in June 2021. The Options Selection Report was finalised during 2021 with TII peer review completed in late 2021. Site investigations and topographical surveys along the route corridor were progressed during 2022.

N25 MIDDLETON TO YOUGHAL:

A Strategic Assessment Report (SAR) for the N25 between Middleton and Youghal was progressed during 2022. The project is currently being progressed as a Major Project. A final draft SAR was completed in Q4 2022.

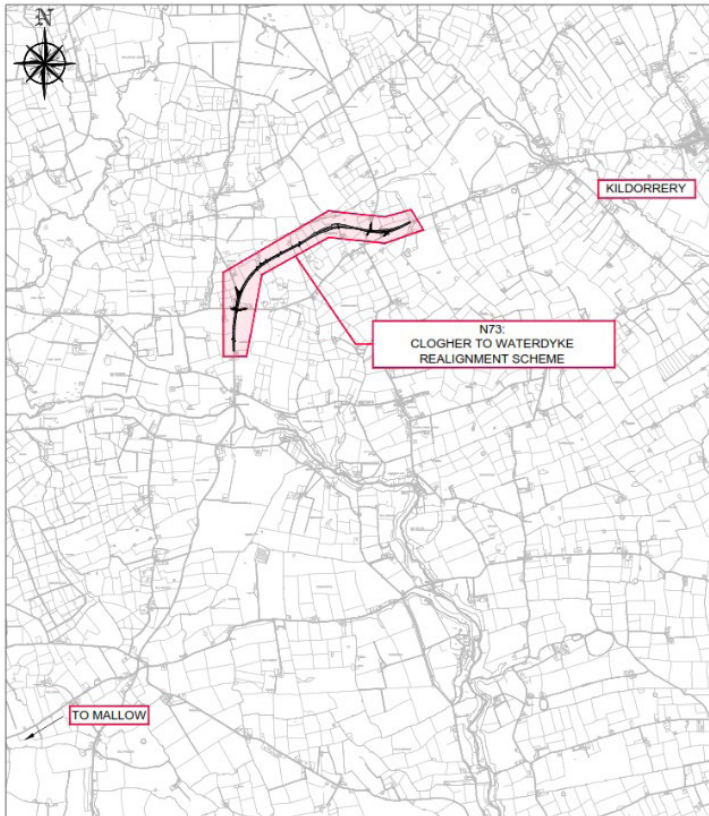
MINOR WORKS

Under the heading of Minor Works, the following schemes were advanced during 2022:

- **N73 Annakisha South Improvement Scheme:** RPS appointed to end of Phase 5 for this 3.5km realignment scheme. Detail design which was updated to include cycleway was completed in 2022. Contract and tender documents were completed during 2022 and a request to progress a tender competition was submitted to TII. Land Acquisition was ongoing during 2022.
- **N73 Clogher Cross to Waterdyke Realignment Scheme:** Roughan & O'Donovan (RO'D) appointed to end of Phase 5 for this 2.7km scheme. Preparation of Tender Documents completed for the Main Construction Contract. TII approval to progress a tender competition was received in early 2022, a tender competition was completed, and the construction contract awarded in mid-2022. Construction commenced in July 2022 with a scheduled completion date of mid-2023.



N73 Clogher Cross



- **N71 Newmills/Owenahincha:** Approval request for the Gate Review Statement (Phase 0 to 1) approved by TII in November 2020. Phase 1 deliverables completed and submitted to TII for approval in Q4 2021. Options selection and appraisal commenced in Q4 2021. Public consultation on the route options took place in Q3 2022.
- **N71 Bandon Bypass Extension:** Approval request for Gate Review Statement (Phase 0 to Phase 1) approved by TII in November 2020. Phase 1 deliverables completed and submitted to TII for approval in Q4 2021. Options selection and appraisal commenced in Q4 2021. Public consultation on the route options took place in Q2 2022.
- **N72 Ballymaquirke Junction:** This junction is a particularly high accident location. It has been designated as a HD15 site for improvement as a road safety scheme by TII. An online presentation to local Councillors took place on Friday 7 May 2021. The CPO (Compulsory Purchase Order) was published 3 June 2021. An Bord Pleanála (ABP) confirmed that no objections were received, and that Cork County Council could approve the CPO. Natura Impact Statement notice was published on 17 June 2021 and consultation period for NIS (Natura Impact Statement) was concluded in Q3 2021. An Bord Pleanála approval was received on 25 February 2022. Notice to Treat and Notice to Enter were issued to affected landowners in Q3 2022. A tender competition for the scheme was progressed in Q3 and Q4 2022 with the intention of awarding a construction contract for this scheme in early 2023.

PAVEMENT AND MINOR IMPROVEMENT WORKS

Several Pavement and Minor Improvement Works were advanced during 2022. Selected schemes are outlined below:

- **N71 Seafield to Knockroe Phase 3:** McSweeney Bros. Ltd. commenced contract in October 2020 for this 1.8km scheme. The works were substantially completed in Q2 2021.
- **N71 Glasslinn Road Bandon:** Contract awarded in Q3 and construction substantially completed in Q3 2022.
- **N71 Bantry to Dunnamark:** Contract awarded in Q3 and construction substantially completed in Q3 2022.
- **N71 Glengarriff Pavement Strengthening Scheme:** Detailed design and tender documents were completed in Q2 2022. A tender competition was progressed in Q3 2022. Approval to award contract received and the Construction contract awarded in September 2022 with an anticipated completion date of mid-summer 2023.
- **N72 Annabella to Lacknamona Pavement Strengthening Phase 2:** Detailed design and tender documents were completed in Q2 2022. A tender competition for Spa Road and Park Road was progressed in Q3 2022. Approval to award contract received and the Construction contract awarded to Priority Construction in early 2023.

GREENWAYS AND ACTIVE TRAVEL

Several Greenways and Active Travel Schemes were advanced during 2022. Selected schemes are outlined below:



Dungarvan to Mallow Greenway

- **Mallow to Dungarvan GW:** Multi criteria analysis and route options assessed.
- **Charleville to Cork:** Feasibility and options assessment progressed together with a strategic assessment report.
- **Lee to Sea GW:** Feasibility and options assessment progressed together with a strategic assessment report.
- **South Cork GW – Cork to Kinsale:** Feasibility and options assessment progressed together with a strategic assessment report.
- **West Cork GW – Cork to Schull:** Feasibility and options assessment progressed together with a strategic assessment report.

NATIONAL ROAD PROJECTS IN CORK COUNTY MANAGED BY OTHER AUTHORITIES

- **Dunkettle Interchange Upgrade Scheme:** The Letter of Acceptance for the Main Construction Contract was issued to John Sisk & Son Ltd. in mid-October 2020. Considerable progress was achieved during 2022 with a few links opened to traffic during 2022. Various earthworks elements, and several major structures progressed during the year. The scheme remains on schedule for completion in Q2 2024.



The M8 Southbound approach to the Dunkettle Interchange showing new structures over the Cork – Middleton Railway line which will provide free flow access to the N40 via the Jack Lynch tunnel and free flow access to the N25 Eastbound.



Photo Showing the free flow merge access to the N25 Eastbound from the M8 Southbound, and the free flow access to Little Island via the newly constructed grade separated junction over the N25.

- N/M20 Cork Limerick Road Improvement Scheme:** Barry Transportation, SWECO & WSP are the appointed Technical Advisors for the scheme. Phase 1 Gate Review statement was approved by TII in 2020. The study area for the scheme was published and the first public consultation for route options commenced in November 2020, with a briefing to Elected Representatives, and was extended until January 2021. Due to COVID-19 restrictions, a WEB based virtual public consultation was progressed. The preparation of the Constraints Report, the feasibility of Rail Options and a list of Option Comparison Estimates for the Scheme, as well as a procurement strategy, was progressed in 2021. In Q4 of 2021, the project team progressed its appraisal of the shortlisted options against Government policy updates relating to the National Development Plan review and sustainable transport infrastructure such as Draft National Investment Framework for Transport in Ireland (NIFTI) Report. The publication and public display of the preferred option for the N/M20 Cork to Limerick Project took place on 30 March 2022. Site investigations and topographical surveys were also progressed along the preferred route corridor during 2022. Further information is available at www.corklimerick.ie

REGIONAL & LOCAL ROADS

The overall road grant allocation for 2022 from the Department of Transport was approximately €65.8 million. This allowed for:

- The strengthening of 265km of Regional and Local Roads in 349 locations under the following programmes: Restoration Improvement, Discretionary Grant, Climate Change & Adaption Resilience, Former National Roads Grants and Community Involvement Schemes, both by direct construction by Council outdoor staff and fleet and through resurfacing contracts.
- 388km of Regional and Local Roads were surface dressed in 247 locations by Council outdoor staff and fleet under the Restoration Maintenance programme and the CCAR Programme.
- 21 Road Safety Improvement Schemes were either fully or partially completed in 2022.
- Works undertaken on the Mallow–Millstreet Road to improve sightlines at the junction near Keale Bridge.
- A total of 28 structures (bridges, retaining walls or embankments) were repaired or replaced in 2022.



Photo of Works undertaken on the Mallow–Millstreet Road to improve sightlines at the junction near Keale Bridge.

STRATEGIC ROAD IMPROVEMENT SCHEMES

Several Strategic Road Improvement Schemes were advanced in 2022. Some are outlined below:

- **Carrigaline Western Relief Road**

The Carrigaline Western Relief Road opened to traffic in October 2022 and has since alleviated traffic congestion in Main Street, as well as providing active travel infrastructure. The relief road will also facilitate the ongoing redevelopment of the town centre.



- **Councillor Dan Joe Fitzgerald Boardwalk, Mallow Bridge**

The boardwalk was opened to pedestrian traffic in January 2022 and has provided an enhanced active travel link over the river Blackwater. The boardwalk has also allowed for the introduction of righthand turning lanes on the bridge deck, which has had the effect of reducing traffic congestion in the town.

- **Great Island Transportation Study**

Transportation links between the N25, Marino Point and Cobh require upgrading. The improved infrastructure will support the ongoing development of Cobh, particularly in the residential development of the town, as well as supporting commercial development at Marino Point. A Strategic Assessment Report was submitted to the Department of Transport in November 2022.



- **MIDDLETON NORTHERN CONNECTIVITY CORRIDOR**

This is the third and final phase of a connectivity corridor designed to reduce traffic in the town centre and to promote the development of the town. The preliminary design of the scheme was finalised in 2022 following engagement with key stakeholders including TII, OPW and NTA.



- **Bantry Culvert**

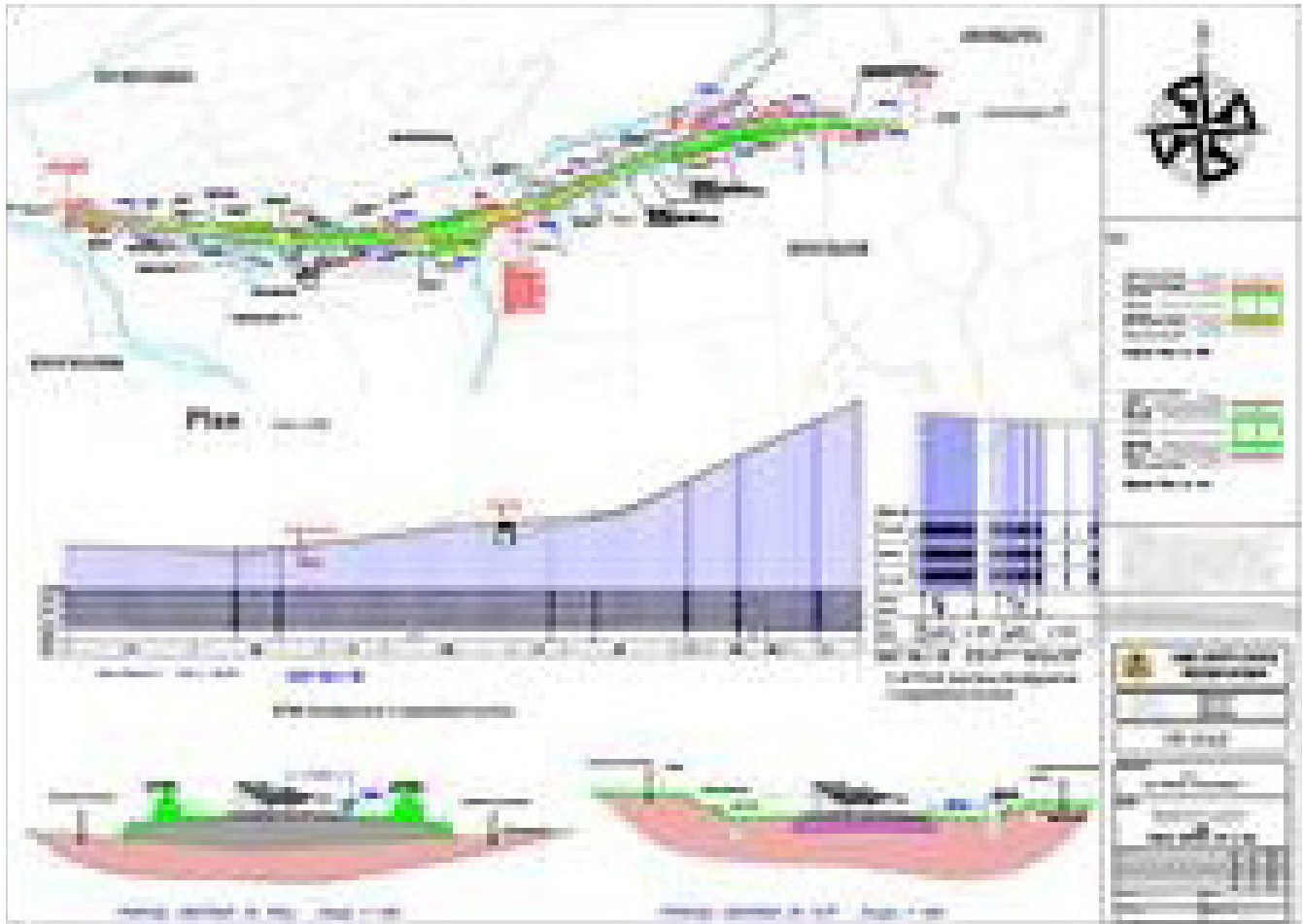
A section of culvert requires replacement to ensure structural integrity and adequate hydraulic capacity. Preliminary design and statutory processes were progressed in 2022, including engagement with OPW.

- **R595 realignment at Oldcourt, Skibbereen**

The realignment is required to enhance road safety and promote regional connectivity & economic development. Land acquisition and advance works continued in 2022 and the detailed design was developed.

- **R586 realignment at Ilen Bridge**

The realignment is required to enhance road safety and promote regional connectivity & economic development. Land acquisition and significant advance works were progressed in 2022.



- **R600 Bowen's Cross Upgrade**

The upgrade is required to enhance road safety. The preliminary design and statutory processes were progressed in 2022.

- **R572 realignment at Adrigole**

The realignment is required to enhance road safety and promote regional connectivity & economic development. The preliminary design was advanced in 2022.

- **R572 REALIGNMENT AT ADRIGOLE**



- **Bantry Relief Road**

Land acquisition for Phase 1 was advanced in 2022. Feasibility assessment of Phase 2 of the scheme was advanced in 2022.

- **Bantry Relief Road Phases 1 & 2**



LOCAL IMPROVEMENT SCHEME

Works were carried out on 21 private roads under the Local Improvement Scheme, with funding of €1.26 million from the Department of Rural & Community Development, as well as local contributions.

PUBLIC LIGHTING

OPERATIONS

The Public Lighting Unit was involved in the provision of new and improved lighting under schemes funded from sources such as NTA, New Road projects, and Town and Village renewal. Under these schemes 72 new lights were erected and 23 lights were upgraded. In addition to this a total of 92 new public lights were erected and a further 17 were upgraded under the 2022 Public Lighting Programme at a cost of approximately €350,000.

The Public Lighting Unit also secured NTA funding in 2021 to upgrade lighting at zebra crossings to a standard known as TR 12 and these works were completed in 2022.



Passive columns erected on the N72 Mallow-Killarney Road

PUBLIC LIGHTING ENERGY EFFICIENCY PROJECT (PLEEP) - SOUTHWEST REGION

Cork County Council is the Lead Authority (Section 85 Agreement) responsible for the administration, management and delivery of the Public Lighting Energy Efficiency Project (PLEEP) for the South-West Region. The participating authorities include Clare County Council, Cork County Council, Kerry County Council, Limerick City & County Council and Waterford City & County Council including TII public lights. The scope of work involves the retrofitting of 77,000 (approx.) luminaires across 24 Municipal Districts in 5 Local Authorities in the South-West region.

The contractor appointed to undertake the design build works was Le Chéile Consortium (comprising of Enerveo Ireland Ltd, Al Read Ltd, Electric Skyline Ltd) who commenced the condition rating/surveying of public lighting assets in Cork County in April 2022 and had completed 90% (approx.) by the end of December 2022. Design work has commenced, and the plan is to start retrofitting in Cork County in April 2023.

The overall project is estimated at €57.5 million and the planned completion date is 31 August 2024.

ROAD SAFETY

The Cork Road Safety Together working group met periodically throughout the year and discussed measures to improve road safety. The group compiled the Cork Road Safety Plan 2022-2030 during 2022. The Cork County Road Safety Officer implemented road safety programmes in schools and other community settings and supplementary funding was provided to Cork Sports Partnership to train 1,000 pupils in safe cycling.

SPEED LIMITS

A review of speed limits was initiated in 2021 and the Regional & Local Road Bye-Laws were adopted in 2022. The conclusion of the National Roads Speed Limit review extends into 2023.

FLEET MANAGEMENT UNIT

The Fleet Management Unit, FMU, is tasked with the provision, management and maintenance of the local authority fleet. There are 700 items of fleet operating in Cork County Council, for the service delivery of local authority operations, by its direct labour force, within its various programme groups, such as Roads, Environment, Housing, Library services and Water Services, under SLA with Uisce Éireann. The FMU section is tasked with ensuring that this fleet is maintained in accordance with Commercial Vehicle Registration Testing (CVRT) legislation and to Road Safety Authority (RSA) standards, whilst also ensuring FMU staff operate in accordance with Safety Management Systems (SMS) so as to comply with Health and Safety Authority (HSA) standards, whilst also operating the fleet service in an efficient and sustainable manner.

CLIMATE CHANGE AND SUSTAINABILITY

The Council is continually reviewing ongoing developments around energy, to reduce dependence on fossil fuels, with the aim of achieving greater energy efficiencies. For this purpose, the Council has a dedicated Energy & Climate Change Department.

Cork County Council, including its fleet operations, became the first Local Authority in Ireland, in May 2016, to become fully certified to the ISO 50001 standard, the international standard for energy management. In March 2022, an ISO 50001 Audit was conducted on the Council, including fleet, for its Energy Management System (EnMS), and the Council has successfully retained its ISO 50001 accreditation.

Cork County Council continues with its use of newer technologies and fleet telematics, to achieve greater energy efficiencies as the Council works on reducing its carbon footprint. Cork County Council also provides driver awareness and fuel-efficiency training to its drivers.

The Council continues to invest in its fleet, with newer technologies to achieve efficiencies – Euro 6 energy efficient engines and also with lightweight bodies, where possible, for fuel efficiency purposes, with the aim to upgrade the fleet to meet its 2030 climate change targets.

Fuel consumption reduction and emissions reduction will be necessary to reduce the existing carbon footprint. Alternative fuels are also being considered with new storage tanks and pumps being fitted in two of the machinery yards to facilitate storage of alternative fuels.

All fuel supplies have been integrated into the vehicle telematics system which will further assist with fuel reduction measures and the structured rollout of further electric vehicles in the fleet.

The Council has EV (Electric Vehicle) charging points in Machinery yards in Mallow and Skibbereen, and is piloting electric vans in these yards, with a view to further rollout of EV fleet, as circumstances and charging infrastructure allow.

FLEET OPERATIONS

The Fleet Management Unit was involved in the provision of new and improved fleet, under its 2021 and 2022 Fleet Purchasing Program. New vehicles delivered included;

- 3.5 Tonne Pick-up trucks – for local area and section-based operations.
- 3 Chip spreaders – for road construction works, by direct labour – and to replace older machines, which ranged in age from 15 to 21 years.
- 26 tonne trucks, which will be used in works carried out by Cork County Council including road resurfacing and drainage works.
- Self-propelled velocity patchers – for repair of range of road defects including potholes, edge deterioration, centreline joints, cracks and crazing, deformation and for pre-surface dress patching repairs.
- Heavy-Duty Suction sweeper – used to clear roadways prior to surface dressing works, and subsequently for sweeping excess loose chips on completion of works. They are also used for sweeping excess debris from roads following severe weather events.
- Compact road sweeper – used to enhance the presentation of towns and approaches.



3.5 Tonne Pick-up trucks – for local area and section-based operations



3 Chip spreaders – for road construction works, by direct labour – and to replace older machines, which ranged in age from 15 to 21 years.



26 tonne trucks, which will be used in works carried out by Cork County Council including road resurfacing and drainage works.



Self-propelled velocity patchers – for repair of range of road defects including potholes, edge deterioration, centreline joints, cracks and crazing, deformation and for pre-surface dress patching repairs.



ROADS FLEET OPERATIONS

Surface dressing is the most economical road surfacing technique that restores and seals the road surface in one process, making the road waterproof and protects against frost and water damage. It also improves the skid resistance, making the roads safer. Cork County Council carries out a programme of surface dressing each year between April and September by direct labour using the council fleet including tar sprayers, chip spreaders, rollers, trucks, and sweepers.

In 2022 the Fleet Management Unit organised the purchase, delivery and spraying of more than 11,800 tonnes of bitumen across the county.

ROADS MATERIALS TESTING LAB

The Materials Testing Lab based in Newberry Machinery Yard, Mallow undertakes ongoing testing of material samples from its suppliers of road making materials to Cork County Council.

The Materials Testing Lab also monitors the performance of Fleet Management Unit tar sprayers and gritters throughout the year by completion of quality control checks during surface dressing operations.

To achieve greater efficiencies, a second sub-lab was set up in the Machinery Yard, Skibbreen in 2022, to facilitate material testing locally in West Cork, during the main surface dressing season.

EMERGENCY RESPONSE AND WINTER MAINTENANCE



Cork County Council is tasked to respond to winter weather conditions by mobilisation of a fleet of trucks to pre-salt in response to forecasted low temperatures to reduce the likelihood of frost and ice forming on key routes. Cork County Council also operates an emergency call-out service, 24/7, during severe weather events, alerts, and incidents, with dedicated call-out vehicles deployed in areas for this purpose.

Significant and ongoing fleet investment is essential so that the Council has sufficient fleet requirements for agility in responding to ever more frequent severe weather events: flooding, storms, snow, and ice.

FLEET MANAGEMENT UNIT - COMMERCIAL ROAD WORTHINESS (CVR) COMPLIANCE

All commercial vehicles one year and older must, by law, be CVR tested on an annual basis.

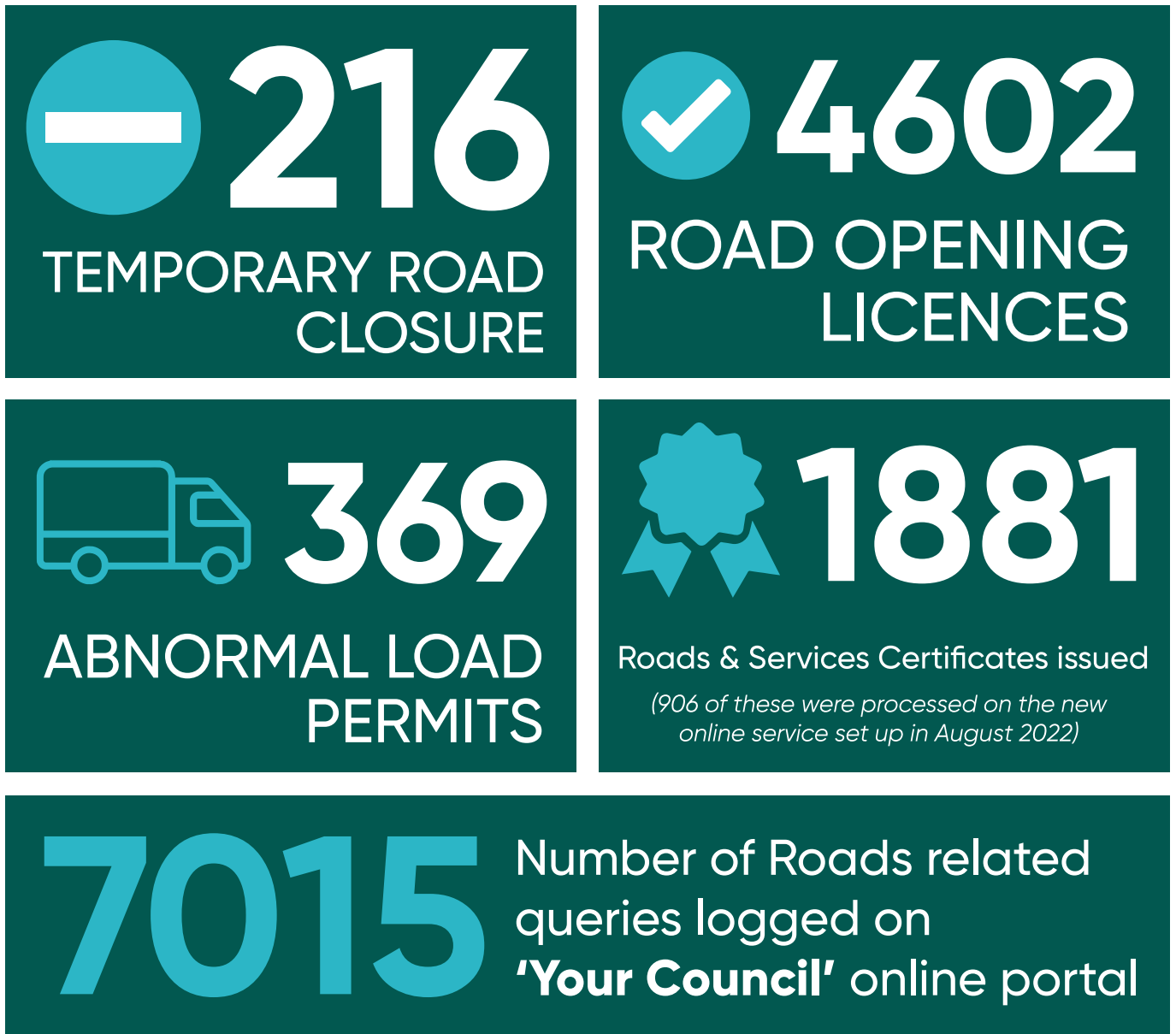
In addition to the annual CVR testing, commercial fleet owners are also required by law to ensure that fleet is periodically inspected, and that any defects notified are remedied.

The periodic vehicle inspection is carried out by an appropriately licensed vehicle inspector, and any defects notified are documented for repair.

Cork County Council ensures compliance for its fleet of vehicles and over 1,700 vehicle inspections were carried out in the last 12-month period.

STATISTICS FOR 2022

Number of applications received:



STRATEGIC POLICY COMMITTEE

Roads and Transportation SPC held four meetings in 2022, and considered the following:

- Road Grant Allocations 2022
- Speed Limit Review Programme
- Repair of roads following the felling and transportation of timber
- Guidelines for Road Drainage - 2nd Edition, published in March 2022
- Progress on the N22 Baile Bhuirne to Macroom road development
- Update on Local Improvement Scheme
- Public Lighting Energy Efficiency Project (PLEEP)
- Local Link Cork attended one meeting

A close-up photograph of a hand turning a chrome faucet handle. The image is overlaid with a semi-transparent teal shape that contains the text. The background shows the metallic texture of the faucet and the skin of the hand.

Water Services and County Engineer's Department



Comhairle Contae Chorcaí
Cork County Council

WATER SERVICES AND COUNTY ENGINEER'S DEPARTMENT

The Water Services Directorate and County Engineer's Department covers a range of functions including Drinking Water and Wastewater Operations, Water Capital Projects and Rural Water. It also includes Coastal Management and Flood Projects and the recent formation of the Capital Projects Implementation Unit and Property Activation and Regeneration Unit.

The year gone by has seen the publication of the "Framework for future delivery of Water Services" by Central Government which sets out the process for transferring day-to-day operational responsibility for water services from local authorities to a single national utility, Uisce Éireann. This process is ongoing.

DRINKING WATER & WASTE WATER OPERATIONS

The Drinking Water and Wastewater Sections of the Water Services Directorate manages delivery of public water and wastewater services under an SLA with Uisce Éireann. They serve 300,000 people across the county ensuring the provision of high-quality drinking water and the safe and efficient treatment of wastewater through more than 250 wastewater infrastructure assets. Our Wastewater operations team produce 74 annual environment reports for EPA licensed agglomerations through its functional area.

The continued priority given to water conservation has resulted in further savings of 3.2 million litres per day through reduced leakage. The consistently high scorings achieved in areas such as Health & Safety and compliance are a testament to the level of service being provided.

WATER CAPITAL PROJECTS OFFICE

The Capital Projects Office is a key player in ensuring the continued improvement of the water infrastructure across the County of Cork. It provides full life cycle Project Management Services to facilitate the execution of the Uisce Éireann Capital Investment Plan (RC3) for the years 2020-2024, a programme which features some 36 major infrastructure projects for the Cork County area. These projects along with a large list of network improvement projects and a host of capital programmes are being managed by the office. The projects are in both the water and wastewater sectors.

Major schemes completed or substantially completed in 2022 are Skibbereen Regional Water Supply Scheme, Mallow Sewerage Scheme, Cork Mid-West Wastewater Treatment Plants Bundle (5 WWTPs) and WWTPs in Bandon, Castletownbere and Inchigeelagh. Approximately 68 Km of old watermains was replaced under the Watermains Rehabilitation programme and 11 water treatments plants decommissioned under the Water Rationalisation programme. In 2022 works commenced on the Bandon to Clonakilty Water Augmentation Scheme. The work carried out was the construction of a new 13 Km pipeline to boost water supply to the Clonakilty area from the Bandon Water treatment plant at Carhue.

RURAL WATER

The Rural Water Section provides significant assistance to Group Water Schemes which serve 10,000 households across the county. These include managing the Rural Water Programme and providing administrative and engineering assistance. They also manage the provision of well grants which resulted in over €2.3 million being distributed to households in 2022.

COASTAL MANAGEMENT AND FLOOD PROJECTS

FLOOD RELIEF PROJECTS

Cork County Council's Coastal & Flood Projects Section continued their ongoing work in 2022, in conjunction with Office of Public Works (OPW), on several major flood relief schemes within the County to mitigate flood risk to those communities affected.

Cork County Council led schemes acting as agent of the OPW:

- Middleton FRS (€44 million)* – Preferred scheme option was presented to the public in July 2022, Stage 1 progressed. Scheme to progress to Stage 2 Public Exhibition of Scheme / Planning Process in 2023.
- Skibbereen FRS (€24.7 million Main Works contract) – Main contract works completed and follow on contracts progressing.
- Bantry FRS (€8 million)* – Scheme design consultants were appointed in February 2022, which commenced Stage 1: Scheme Development and Design. Stage 1 will be ongoing in 2023. A public participation day (PPD) was held in May 2022, with 2 further PPDs to be held in Stage 1.
- Crookstown FRS (c.€1.6 million)* – Options Report and recommendation finalised in 2022. This scheme will be progressed in 2023, using a combination of OPW, SSIP & Roads Directorate funding.
- Ballymakeera Flood Relief Scheme (€5.5 million)* – Cork County Council is assuming Client & PM role for Main Scheme; Scheme Design Consultant tender scheduled for 2023.
- Ballinhassig (€1.4 million)* – Cork County Council is assuming Client & PM role for Main Scheme. Tender for design consultants advertised November 2022, with appointment of consultants in 2023.

- Douglas FRS (€13.5 million) – Main Works Contract completed in 2022 – Client role transferred to Cork City Council with Cork County Council acting as Project Co-ordinator
- Glashaboy FRS (c.€21 million)* – Works Contract tendered, with appointment of contractor in Q2 2023. Client role transferred to Cork City Council with Cork County Council acting as Project Co-ordinator

Note: * Works Estimate

OPW led Schemes with Cork County Council in liaison role

- Bandon Flood Relief Scheme (€22.9 million Works contract) – Contract Works complete.
- Clonakilty Flood Relief Scheme (€21 million Works contract) – Contract Works complete except for completion of ring road remedial works.
- Lower Lee Flood Scheme (OPW, with Cork City Council & Cork County Council in liaison role)

Smaller flood relief schemes were developed under the OPW's Minor Works Programme. Schemes approved by OPW in 2022, which are due to be carried out in 2023 include Ballymakeera, (Interim Works), Ballintubber and Ballylickey.

Coastal & Flood Projects Section is also managing delivery of the Fermoy Weir project. Part X Planning Application for Fermoy Weir Remediation and Fish Bypass Channel Project was submitted to An Bord Pleanála (ABP) in June 2022. Submissions were made to ABP on the application, and these were forwarded to Cork County Council for response by Q1 2023.

COASTAL PROJECTS

The Coastal & Flood Projects Section manages capital coastal infrastructure projects. The Council receives the bulk of its coastal infrastructure funding from Department of Agriculture, Food and the Marine, (DAFM), under the Fishery Harbour & Coastal Infrastructure Development Programme, which covers Harbour Development, Marine Leisure & Storm Damage. In January 2022, the Department also announced 'Brexit Adjustment Local Authority Marine Infrastructure Scheme 2022-2023 (BALAMI 2022-2023). This scheme is aimed at rejuvenation of Ireland's coastal and marine infrastructure specifically to address the economic consequences of Brexit arising from the implications to the Irish fishing industry.

In April 2022, Minister for Agriculture, Food and the Marine (DAFM) approved 14 out of the 15 projects submitted by Cork County Council under the BALAMI 2022-2023 with a project value of €5,487,861. In December 2022, all 9 projects applied for under BALAMI Round 2 were approved (6 new projects and additional funding for 3 projects from Round 1) and the funding rate offered was increased to 95%. Cork County Council received total funding for projects to the value of €6.35 million under the BALAMI Scheme 2022-2023 with a total of 20 approved schemes. The projects are ongoing and required to be completed by November 2023.

Consultation is also carried out with the public, and Elected Members at Coastal Committee meetings. Coastal & Flood Projects Section has a dredging programme in place, which initially involves the procurement of statutory approvals for dredging works at Ballycotton, Courtmacsherry Pier, Reen Pier and Glengarriff Pier. Dredging works were undertaken at Courtmacsherry pier in August 2022 and at Reen pier in October/November 2022.

Assessments of sites for OPW Coastal Protection/Minor Works Scheme were progressed and 2 locations granted funding in 2022 were Glandore and Roches Point.

The Coastal & Flood Projects Section is also responsible for the technical maintenance & upkeep of Dursey Cable Car. The Council and its specialist Consulting Engineers, and in cooperation with the Commission for Railway Regulation, (CRR), have been involved in an ongoing review of the cableway and proposed remedial works to line structures. In July 2022 works commenced on the replacement of the cable car towers by a specialist contractor and the cable car is expected to be reopened in Q2 2023.

CAPITAL PROJECTS IMPLEMENTATION UNIT

The Capital Projects Implementation Unit is responsible for the co-ordination of the development and implementation of Cork County Council's Social Sustainability Investment Programme (SSIP) throughout the County of Cork. The team works closely with other capital delivery arms within the Council and liaises with the Divisions and Municipal Districts in terms of identification and prioritisation of schemes.

There were 34 capital infrastructure projects under the SSIP, being advanced through various stages of feasibility, planning, design, tender, construction during 2022.

Major capital projects currently being managed by the Capital Projects Implementation Unit during 2022 include:

Midleton Youghal Greenway (Design and Construction): Development of 23 kilometres of greenway between Midleton and Youghal along the disused existing railway line. This will result in the provision of a free amenity for all persons in the region, an increase in tourism and associated additional economic activities in settlements along the greenway and will also lead to recreational and health benefits to the community. The opening first phase of the greenway between Midleton and Mogeely is due in Quarter 4 2023.

Bandon Traffic Public Realm Enhancement Plan Implementation (Construction): Implementation of Town Centre Transportation and Public Realm Enhancement Plan including junction improvement works and active travel measures to promote walking and cycling. The project involves transformational changes for Bandon town centre with proposals for alteration to traffic circulation to facilitate public realm enhancement, including new pedestrian areas, significant

landscaping, and public lighting. The results will lead to an increase in social and economic activity in Bandon Town Centre making the area more conducive to pedestrians including the visually impaired and persons with disabilities. It will also increase retail activity in the town centre, increase pedestrian and cycling mobility and linkages including access to schools and community facilities

Ballymodan Place commenced construction in Q4 2022. Tenders were advertised for streetscape works on both North Main Street and Glasslyn Road in 2022.

Cobh Public Realm (Feasibility and Design): Upgrading of streetscape and town enhancement scheme focusing on the waterfront development and public park. Upgrade of pavement, reallocation of road space to pedestrians in town centre, improve pedestrian route and the creation of open spaces for public use.

The main objective of the Cork County Council Social Sustainability Investment Programme (SSIP) is to enhance key towns across the county with the aim of ensuring the continued economic and social sustainability of these towns. Categories of projects include, climate change initiatives, town centre traffic alleviation measures, open space and amenities, town centre enhancements, refurbishment of national monuments/culture centres, energy efficiency projects and tourism related infrastructure.

The Council's SSIP is funded by a combination of Central Government funding under Project 2040, Urban Regional Regeneration Funds (URDF), Rural Regeneration Development Funds (RRDF), Cork County Council capital reserves and loan funding from European Banks. Cork County Council has put in place a combined loan finance agreement of up to €65 million with European Investment Bank and The Council of Europe Development Bank to support their Social Sustainability Investment Programme.

PROPERTY ACTIVATION & REGENERATION UNIT

The Property Activation and Regeneration Unit (PARU) was established in 2021. The unit examines and actions opportunities for property activation on strategic sites and supports the work of other directorates engaged in town centre regeneration activities. It administers the Croí Cónaithe Vacant Homes grants scheme and works with the Housing Options Unit to implement the role of the Vacant Homes Office. The unit is also responsible for assessment of Properties for Ukrainian Accommodation.

The initial focus of the unit in 2022 was on strategic derelict sites within the towns of Mallow, Kanturk, Youghal, Macroom, Passage West, Bandon and Skibbereen.

Croí Cónaithe Grants: The Croí Cónaithe Vacant Property Refurbishment Grant was launched in July 2022. 89 Applications were received by PARU under the scheme in 2022 and of these, 21 grants were approved by year end totalling €790,000.

Ukrainian Accommodation Response: PARU assessed the viability of 978 accommodation pledges within Cork County made to the Red Cross for Ukrainian beneficiaries in 2022 and launched the Local Authority run Offer A Home programme in November 2022. In addition, 4 building refurbishment projects for medium term accommodation for Ukrainian beneficiaries were advanced to preliminary approval stage.



Comhairle Contae Chorcaí

Cork County Council

Housing





Comhairle Contae Chorcaí

Cork County Council

HOUSING

HOUSING RENT COLLECTION

The income from housing rent in 2022 amounted to €23.3 million with a further €1.2 million collected in respect of RAS properties. The overall collection rate was 95%. The rent assessment unit continued with a rolling rent review and revised rents were applied in South and North Cork in 2022.

ROLE OF HOUSING FINANCE UNIT

The main responsibility of the Housing Finance Unit (HFU) is the maximisation of recoupments from the Department and all other sources of allocated funding. The HFU was responsible for preparation of over 315 recoupments to the Department in 2022, with a combined value of over €127 million. The HFU is responsible for preparing the Council's annual Local Property Tax (LPT) liability to Revenue for all its social housing stock, as well as administering the Council's LPT allocation offset payments from the Department.

The HFU provides support to all sections within the Housing Directorate in terms of the preparation of reports and figures for senior management, divisional committees, NOAC performance indicators and quarterly statistical returns to the Department.

The HFU also has a role in the preparation of the annual budget estimate, which involves liaising with all budget holders and budget managers and collating relevant information to present to the Director of Housing for approval and sign-off. The HFU is in constant contact with both Revenue and Capital sections in the Finance Directorate regarding the monitoring of income and expenditure on all codes.

HOUSING ALLOCATIONS

Overall, 659 units were allocated to successful applicants in 2022. This figure includes allocations to the Council's own social housing stock and to units provided by Approved Housing Bodies.

VACANT HOUSES

A total of 138 vacant properties were refurbished in 2022 and of these, 138 Council properties were repaired through the continuation of a funding stream made available by the Department of Housing, Planning and Local Government (DHPLG) to facilitate the return of vacant properties to productive use. The total value of the works undertaken was €3.7 million.

DISABLED PERSONS GRANTS

In 2022, works to assist disabled persons were carried out on a total of 108 local authority houses. These included 99 minor works projects and 9 extensions. The total cost of these works was €1.9 million, 90% of which was recouped from the DHLGH. The remaining 10% was provided from the Council's own resources.

AFFORDABLE HOUSING:

In October 2022, the Council opened the online portal for applications for Phase 1 of an affordable housing scheme in Clonmore, Mallow. This phase consists of 38 houses, made up of 10x3 beds and 28x4 beds.

The houses were made available for sale by Cork County Council in partnership with the Land Development Agency as constructed by O'Flynn Group.



Completed Affordable houses in Clonmore, Mallow.

The Council is working with a few different developers in several towns in the County with the focus on launching affordable housing schemes in these towns in 2023 and beyond.

ENERGY EFFICIENCY SCHEME

Overall, 178 properties benefited from an Energy Efficiency Upgrades in 2022. These consisted of 178 under the new Deep Energy Retrofit Programme, which was part funded by the Department of Housing, Planning and Local Government (DHPLG). These measures include the provision of external wall insulation, new windows and doors, attic insulation and heat pumps. The total value of the works undertaken was €4.0 million.

APPROVED HOUSING BODY (AHB) LEASING UNIT

186 units were delivered in 2022 within the following schemes:

157 units Capital Advance Leasing including Acquisition & Turnkey,
 22 units Mortgage to Rent,
 2 units Private Lease,
 3 units AHB Private Lease,
 2 units Repair & Lease.

CAPITAL ASSISTANCE SCHEME

28 units were delivered through CAS (Capital Assistance Scheme) in 2022.

- 3 units were constructed at Cómhlacht Tithe Soisialta - Ionad Lae, Baile Mhúirne;
- 5 units were acquired at O.N.E. – Brú na Farraige, Cobh;
- 19 units were delivered through turnkey developments by Peter McVerry Trust at Centenary House, Charleville and Vickery's Inn, Bantry;
- 1 CAS Buy and Renew was delivered through Peter McVerry Trust at 50 Beecher Street, Mallow.

There are two construction schemes on site:

- Clúid Housing Bantry Convent Site, Bantry 18 units.
- Charleville Care Project, Church View, Charleville 9 units.

There is also one turnkey construction scheme on site:

- Respond – Mullavale, Castletownroche – 8 units



Cascade Development, Carrigtwohill – 95 Units

HOUSING ASSISTANCE PAYMENT (HAP)

Administration of the HAP Scheme continued countrywide during 2022 with 588 households transferred to HAP. The total number of active tenancies at 31 December 2022 was 3,548..

RENTAL STANDARDS

A total of 1,698 property inspections were carried out by the inspection team in the county during 2022. These covered HAP, RAS, other private rented tenancies and complaints received.

HOMELESSNESS

Cork County Council continues to work closely with both Cork City Council, via its Accommodation Placement Unit, and Kerry County Council, to deal with homelessness on a regional basis through the Strategic Management Group on Homelessness and the Regional Homeless Forum. A Placefinders Officer continues to assist homeless persons in securing HAP accommodation. This is a targeted support for homeless households to source HAP tenancies and the Placefinder Officer is working with both landlords and homeless persons to source suitable accommodation.

HOUSING FIRST

In 2021 the Housing First model was introduced in Cork County. Housing First provides a housing led solution for individuals that suffer from chronic homelessness, have high support needs and have been reliant on emergency accommodation on a long-term basis. Cork County Council is working in conjunction with the HSE, Focus Ireland and Cork Simon Community on the programme. 6 Housing First tenancies were created in 2022.

TENANT (INCREMENTAL) PURCHASE SCHEME

Amendments were made to the Housing (Sale of Local Authority Houses) Regulations 2015 to encompass two main changes to the scheme effective from 1st February 2022. These changes included:

- The minimum income requirement being revised downward and (2) an increase in the period that an applicant(s) must be in receipt of social housing supports to be eligible for the scheme.

In 2022, the Council processed 63 full applications, having received a total of 136 Expressions of Interest; 31 properties were sold in 2022.

REBUILDING IRELAND HOME LOAN

The Local Authority Home Loan Scheme was introduced on 04 January 2022 to replace the existing Rebuilding Ireland Home Loan Scheme. The Local Authority Home Loan is for the purchase of new or second-hand residential properties and for self-builds. It also includes the purchase of homes through state schemes such as the Tenant Purchase Scheme and Affordable Housing Schemes, except for the First Home Scheme. The new scheme increased the income ceiling in respect of single applicants and the 'Fresh Start Principle' applies to this scheme.

In 2022, Cork County Council received 182 applications under the Local Authority Home Loans Scheme. During the year, a total of 49 loans (RIHL (Rebuilding Ireland Home Loan) & LAHL) were advanced/part advanced with a total loan value of over €7.7 million.

HOUSING ADAPTATION GRANTS FOR OLDER PEOPLE AND PEOPLE WITH A DISABILITY

Since January 2020, the guidelines for the 3 grant schemes available have been revised, the application process has been standardised, and one application form now covers all three grant schemes. During 2022 the Council received 1,120 applications and paid out a total of €6,214,292 in grants under the Housing Adaptation Grant Scheme for People with a Disability, the Mobility Aids Grant Scheme and the Housing Aid for Older People Scheme. The number of applications received in 2022 represents an increase of 6% on the number of applications received in 2021 and the grant payments in 2022 represents an increase of approx. 12% on grant payments in 2021.

ESTATE MANAGEMENT

The Estate Management Unit continued to work with the Residents Associations to maintain and improve their estates during 2022. Funding is allocated to active Residents Associations to assist with costs incurred.

TRAVELLERS

The Traveller Accommodation Programme, which runs for the period 2019 to 2024, sets out how the Council intends to meet the existing and projected needs of Travellers in its functional area over that 5-year period. A mid-term review of this plan was completed in August 2022. In 2022 the Council provided standard Local Authority/Approved Housing Body lettings to 19 Traveller families and a further 2 households were provided with accommodation through the HAP scheme.

HOUSING ACQUISITIONS

Cork County Council acquired 12 standard units, 1 Buy and Renew unit and 65 previously occupied acquisitions for Social Housing in 2022.

CONSTRUCTION PROGRAMME

Cork County Council continued to progress its construction programme during 2022. The Part 8 process was completed in respect of 37 units in 2022. 69 units were delivered through the Council's own build programme in 2022; 169 units were delivered through the turnkey model and 106 units through the Part V process. Several SHIP, Turnkey, Part V and Single Stage construction projects are currently onsite and will deliver 372 units. A further 542 dwellings are at various stages of the approvals process.



Convent Road Doneraile



Beechgrove Clonakilty



Kilnagleary Phase 4, Carrigaline 15 units



ELECTED MEMBERS REPRESENTATIONS

There were 2,554 representations received, processed and responded to during 2022. The dedicated online Representations Portal continues to streamline the issuing of responses.

CHOICE BASED LETTING

Cork County Council's Choice Based Letting system continues to be a successful method of advertising and allocating vacant Cork County Council and Approved Housing Body properties that are ready for letting. 2,616 properties have been accepted through the Choice Based Letting system to date.

STRATEGIC POLICY COMMITTEE

The Housing SPC met five times during 2022. Among the issues considered were;

- Housing for All – Housing Delivery Action Plan 2022–2026
- Affordable housing including the eligible applicant survey
- Information to local authority tenants on the operation of the air to water heating systems
- Procedure relating to when a family/couple within a Council property separates
- Cork County Council response to Ukrainian refugee accommodation needs
- Housing Department engagement with the AHB sector
- Cost Rental Programmes
- Serviced Sites Funding
- Acquiring of land for social and affordable housing
- Housing Needs Assessment
- Tenant Purchase Scheme
- Local Authority Home Loans Scheme (LAHL)
- Cork County Council Traveller Accommodation Programme 2019–2024–Mid Term Review
- Rent Review
- Tenants Handbook– review
- Capital Programme
- Scheme of Letting Priorities
- Local Strategy for People with Disabilities
- Homelessness

Overall, SPC Members considered and approved a comprehensive work programme for 2022.



Comhairle Contae Chorcaí

Cork County Council

A photograph of a forest with tall, thin trees and a path, overlaid with a teal gradient. The word "Environment" is written in white, bold, sans-serif font across the center of the teal area.

Environment



Comhairle Contae Chorcaí

Cork County Council

ENVIRONMENT

STRATEGIC POLICY COMMITTEE (SPC)

The Environment, Climate Action & Biodiversity SPC under Chairperson Cllr. Anthony Barry met 4 times in 2022. Meetings in March and May were fully online, while those in September and November were blended. Policy areas considered by the SPC in 2022 included,

- Policy on the use of pesticides.
- Light Pollution – guidance and awareness.
- Nitrates Action Programme 2022–2025.
- Waste Management Planning for C&D Waste.
- Draft Tree Policy.
- Domestic Wastewater Treatment Systems (Septic Tanks) – grant supports.
- New Solid Fuel Regulations – Awareness and Enforcement Policy.
- End of Waste Criteria and facilitation of reuse at Council Civic Amenity Sites.

CLIMATE ACTION



Carbon Budgets

2022



In anticipation of a ministerial order to commence LA (Local authorities) Climate Action Plans, KPMG were appointed in August to compile a baseline emission inventory and to develop a risk assessment report. A first draft was received before year end for review by the Energy & Climate Change Section.

During 2022 DECC gave approval for the funding of posts in support of local authority climate action activities including Climate Action Co-ordinator, Climate Action Officer and Community Climate Action Officer posts.

The Dept of Transport also undertook to fund the appointment of a Green Procurement Officer with aim of mainstreaming green procurement in design, construction, and maintenance

A building energy audit initiated in the previous year was continued in 2022, with acknowledgment that the impact of high electricity prices has reduced the financial viability of heat pumps and other sustainable installations. As part of the audit a lighting survey was commenced at 37 Council locations across the county, the sites chosen representing a diverse mix of building uses from fire stations to offices, libraries, and museums. Installation of LED lighting was completed at 16 locations. Projected annual average energy savings total 65%.

ISO500001 – Recertification assessment for the council's energy management system was successfully completed.

CARBON BUDGETS

At national level the Climate Change Advisory Council in May 2022 published the first national carbon budget for Ireland setting out the national carbon emission ceiling for each of 3 successive 5-year budgeting periods up to 2035. Sectoral and LA specific carbon budgets are to follow.

COMMUNITY ENVIRONMENTAL AWARENESS PROGRAMME

Environmental Awareness Programmes delivered directly or supported by the Council in 2022 included:

SCHOOL PROGRAMMES

- Muintir na Tire Schools Garden Competition
- An Taisce Green Schools Programme
- Leave No Trace Schools Workshops
- Picker Pals Schools Litter initiative
- Refill Drinking Water Stations for Schools
- Climate Literacy Programme for Schools
- Fast Fashion Schools Project
- Streamscapes River Catchment Awareness programme

OTHER AWARENESS PROGRAMMES

- Waste Electrical Equipment (WEEE) collection events
- Cork Summer Show Recycling and Reuse Stands
- Green Festivals Initiatives
- Refill Water Station Competition for community & sports groups
- Relove Paint Recycling Programme
- Community Recycled Paint Grant Scheme
- October Reuse Month Event-Reuse Republic
- Anti-Dumping Initiative (ADI) Awareness Campaign
- National Food Waste Recycling Week
- Social Media Messaging on environmental themes
- Dispose of Unused Medicine Properly (DUMP) Campaign
- Fast Fashion Schools Project
- Annual Clean Air Campaign
- Cobh Green Hubs/Commercial Waste Campaign.
- Bicycle Reuse Scheme at Raffeen Civic Amenity Site (CAS)



ENVIRONMENTAL WORK PROGRAMMES

AIR

In 2022 the Environment Directorate commissioned two Council managed Air Quality monitoring stations at Carrigaline and Clonakilty. This built on work undertaken in recent years in supporting the Environmental Protection Agency (EPA) in installing stations at Cobh, Macroom and Mallow.

Realtime data for all the Cork County stations is available to view at [AirQuality.ie](https://airquality.ie).

NEW SOLID FUEL REGULATIONS

New Solid Fuels Regulations came into effect on 31 October 2022 effectively introducing a nationwide ban on all smoky solid fuel, not just coal.

This is a major public health initiative aimed at improving air quality indoors and outside and has obvious climate benefits.

As part of our annual scheduled air quality work programme a wide range of operators and activities licensable under the Air Pollution Acts (APA), continued to be regulated, licenced and monitored, including;

- 10 Industries licensed under APA
- 14 Dry Cleaners
- 31 Spray Painters
- 103 Petrol Stations
- 150 Solid Fuel Inspections

A total of 398 air and noise related complaints were also investigated.

WASTE & RECYCLING

As an essential service, Council Civic Amenity, Recycling and Bring Bank Sites remained operational throughout 2022 and the numbers are outlined below;

The 12 Civic Amenity and Recycling Centre Sites we collected a total of;

- 10,729 tonnes of Recyclables
- 10,185 tonnes of Waste

At the Council's 138 Bring Sites across the county we collected a further 6,232 tonnes of recyclables which are broken down as follows:

MATERIAL	TONNAGE
GLASS BOTTLES	6,069.39
BEVERAGE CANS	71.13
FOOD CANS	92.01

Waste enforcement staff including wardens and other technical staff carried out 1498 fly tipping inspections in 2022.

THE CIRCULAR ECONOMY AND MISCELLANEOUS PROVISIONS ACT 2022

The Circular Economy and Miscellaneous Provisions Act 2022 became law in early 2022, underpinning Ireland's shift from a "take-make-waste" linear model to a more sustainable pattern of production and consumption.

A significant action provided for under the legislation, empowers Local Authorities to use GDPR-compliant technologies such as CCTV to detect and prevent illegal dumping and littering.

ANTI-DUMPING INITIATIVE

Cork County Council was successful in securing funding of over €108,000 under the Waste Enforcement Regional Lead Authority (WERLA) Anti-Dumping Initiative 2022. The funding supported 18 diverse projects whose aim is to tackle illegal dumping in Cork County.



ANTI-DUMPING INITIATIVE 2022

FUNDING OF €108,785.27 FOR 18 PROJECTS

Large waste clean ups, scrap vehicle amnesty, litter picks, equipment, school projects etc.

WATER QUALITY

The significant work programmes delivered by the Council's water quality teams in 2022 included;

- 1,066 samples taken from 151 public drinking water supplies – 20,181 parameters analysed.
- 198 samples taken from 126 private group water schemes and other small private water supplies– 4,195 parameters analysed
- Over 3,000 samples taken at public and industrial wastewater treatment systems
- 783 Farm Inspections
- 202 bathing water samples taken at 29 beaches
- 113 residential septic tanks inspected

BEACHES

There was good news for County beaches in May with Cork being awarded a record 26 flags by An Taisce at the 2022 National Beach Awards.

In all, 11 Blue Flags and 15 Green Coast Flags were won, for beaches that achieve consistently excellent water quality as well as meeting beach infrastructure standards.

The full list of flags awarded for County Cork for 2022 is as follows;

Blue Flag: Barleycove, Fountainstown, Garretstown, Garrylucas, Inchydoney East Beach, Inchydoney West Beach, Owenahincha, Tragumna, Youghal Claycastle, Youghal Front Strand, Youghal Redbarn.

Green Coast: Ballyrisode, Cadogan's Strand, Dooneen Pier, Fountainstown, Galley Cove, Garnish Beach-Lehanmore, Inch Strand, Inchydoney East, Oysterhaven, Ballynamona Beach (Shanagarry), Red Strand, Ring, Rocky Bay, Shanagarry-Ardnahinch and Sherkin Island Silver Strand Beach.

VETERINARY AND FOOD SAFETY

The Veterinary Dept of the Council again delivered a wide-ranging work programme in 2022 including;

- 30,818 dog licenses issued.
- 2,155 dog related fines and enforcement notifications issued.
- 63 dog control prosecutions
- Monitoring of 36 registered dog breeding establishments
- Delivery of inspection programs across 69 registered food premises.
- Laboratory analysis under contract for Food Safety Authority of Ireland (FSAI)
- Collection of 21 stray horses



Cllr Mary Linehan-Foley for the Mayor with Minister Malcolm Noonan, Sinéad McCoy An Taisce, Shane Dineen Fáilte Ireland & Helen Mulcahy East Cork MD(far right) at the annual Beach Awards in Curracloe

Fire & Building Control





Comhairle Contae Chorcaí
Cork County Council

FIRE & BUILDING CONTROL

During 2022 Cork County Council's Fire and Building Control Department maintained the delivery of a range of services for the people of Cork County, including Emergency Operational Response, Fire Safety and Building Control Functions, Community Fire Safety, Major Emergency Planning (Management) and Civil Defence.

FIRE SERVICE OPERATIONS:

The county is served by 20 Retained Fire Stations – Mallow, Millstreet, Kanturk, Charleville, Fermoy, Mitchelstown, Midleton, Cobh, Youghal, Bandon, Macroom, Kinsale, Carrigaline, Crosshaven, Bantry, Castletownbere, Schull, Skibbereen, Dunmanway and Clonakilty. All emergency incidents were responded to during 2022. Fires still occur but structural fires resulting in callouts continue to decline. However, emergency responses to other types of incidents are growing, from medical emergencies, car accidents to adverse weather events including storms, floods and wildfire fighting resulting from climate change. The total number of incidents responded to in 2022 was 2,103 an increase of approximately 9% on the 2021 figures.

INCIDENT TYPE	2019	2020	2021	2022	% CHANGE IN 2020
FIRE	800	750	795	715	-10%
RTC	339	267	301	420	+39.5%
FALSE ALARMS	300	280	316	372	+17.7%
SPECIAL SERVICES INCLUDING AMBULANCE ASSISTS	439	531	514	596	+16%
TOTAL INCIDENTS	1878	1828	1926	2103	+9.2%

TOTAL NUMBER OF TURNOUTS TO FIRES IN 2021	1,134
AVERAGE OF TURNOUT TIMES	4.86 MINS
% OF CALLS WITH A RESPONSE TIME OF LESS THAN 10 MINUTES	31.75%**
% OF CALLS WITH A RESPONSE TIME OF BETWEEN 10 AND 20 MINUTES	44%**
% OF CALLS WITH A RESPONSE TIME GREATER THAN 20 MINUTES	24.22%**
(** REPRESENTS INCIDENTS WHERE AN IN-ATTENDANCE TIME WAS RECORDED)	

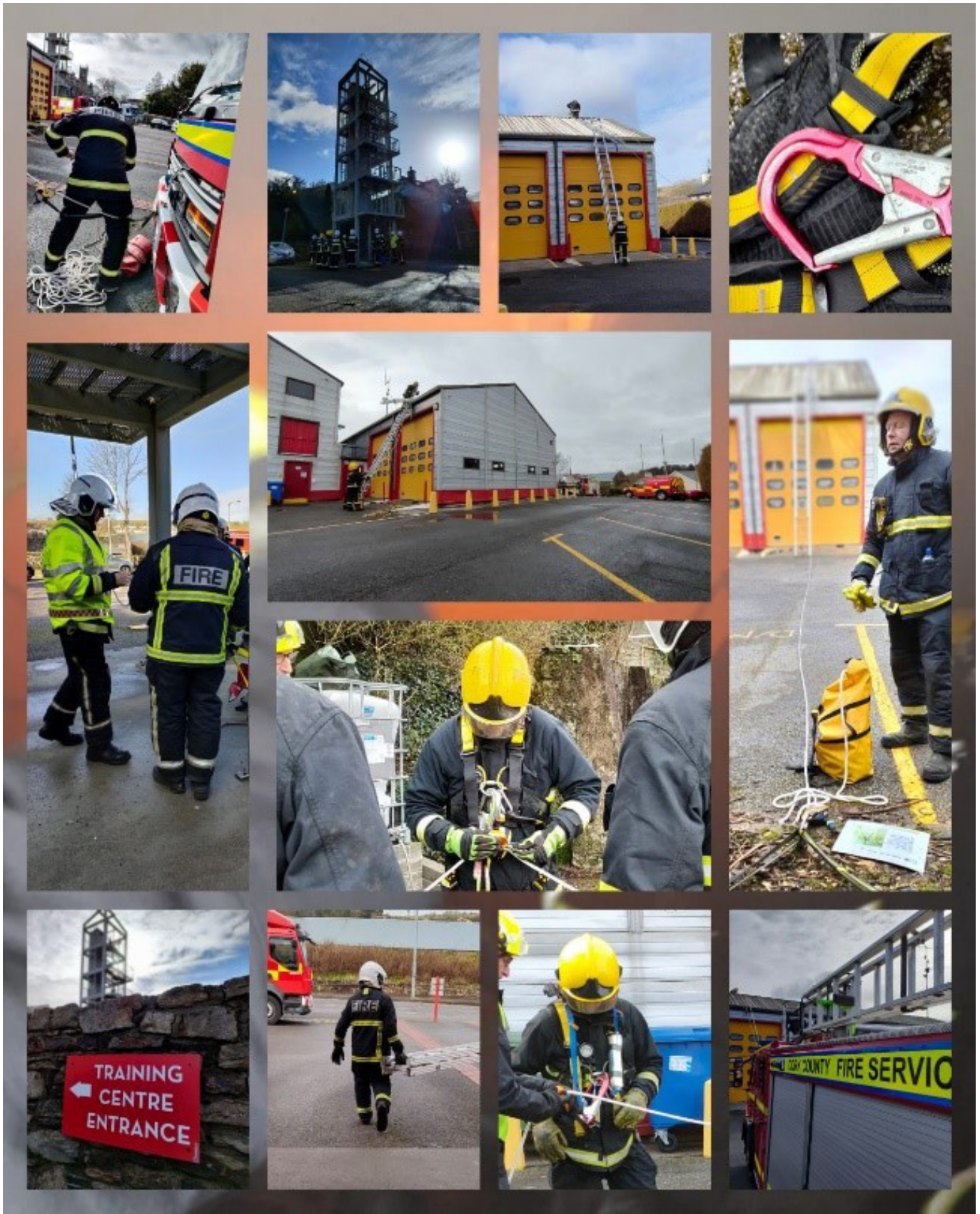
TOTAL NUMBER OF TURNOUTS TO NON-FIRE EMERGENCIES IN 2021	1,090
AVERAGE OF TURNOUT TIMES	4.86 MINS
% OF CALLS WITH A RESPONSE TIME OF LESS THAN 10 MINUTES	29.33%**
% OF CALLS WITH A RESPONSE TIME OF BETWEEN 10 AND 20 MINUTES	50.88%**
% OF CALLS WITH A RESPONSE TIME GREATER THAN 20 MINUTES	19.79%**
(** REPRESENTS INCIDENTS WHERE AN IN-ATTENDANCE TIME WAS RECORDED)	

Having had to curtail some training in previous years due to COVID-19 restrictions a full training programme was delivered during 2022.

The following is a summary of training courses organised in 2022:

Breathing Apparatus Wearers (BA)	Fire Service Winch Instructor Training	Incident Commander Certificate of Professional Competency (CPC) Course
Compartment Fire Behaviour Training	Occupational First Aid	CPC Wearers Course
Emergency Services Driving Standard (ESDS)	Emergency First Responder (EFR)	Fall Arrest Instructor Training
Road Traffic Collision (RTC)	Incident Commander Development Course	FS Swift Water & Flood First Responder
Aerial Appliance Training	Managing Fire Service Incidents	Water & Flood Awareness

The QQI accredited initial training programmes for new firefighters have been developed by the Local Authority Services National Training Group (LASNTG) in collaboration with the National Directorate for Fire and Emergency Management (NDFEM). Training to QQI standard was provided to recruit firefighters in Fire Fighting Skills, BA Initial Wearers, Compartment Fire Behaviour (CFB), Pump Operator, Transportation Incidents and Hazardous Materials.



Images from Operation Training Course in Bandon Fire Station

CAPITAL INVESTMENT

Construction of the New Fire Station in Macroom was completed during Q2 2022 and the station was officially opened on the 26 September 2022, by the Mayor of the County of Cork, Cllr. Danny Collins and Minister for Housing, Local Government and Heritage, Darragh O’Brien TD.



Unveiling a plaque to mark the opening of the New Fire Station in Macroom are Séamus Coughlan, Chief Fire Officer, Cork County Council Fire Service; Chief Executive of Cork County Council, Tim Lucey; Minister Darragh O’Brien TD; Mayor of the County of Cork Cllr Danny Collins and Louis Duffy, Director of Services, Environment, Climate Change and Emergency Services, Cork County Council. Photos: John Allen

The official opening of the New Fire Station in Kanturk took place on 13 May 2022, this project was completed in Q4 2021. The ribbon was cut by the Mayor of the County of Cork, Cllr. Gillian Coughlan and Minister for Housing, Local Government and Heritage, Darragh O’Brien TD.



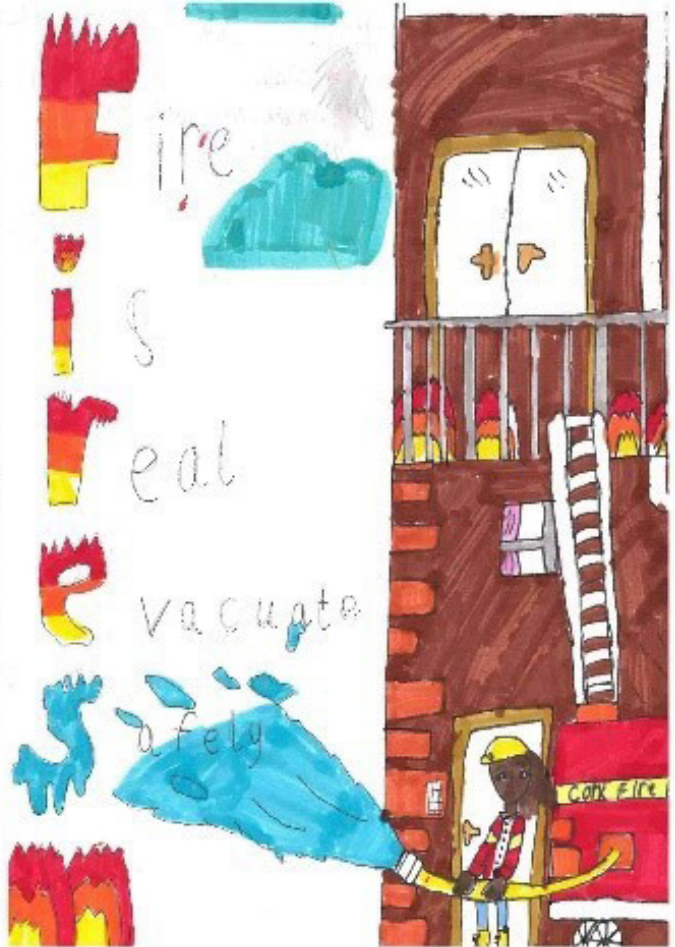
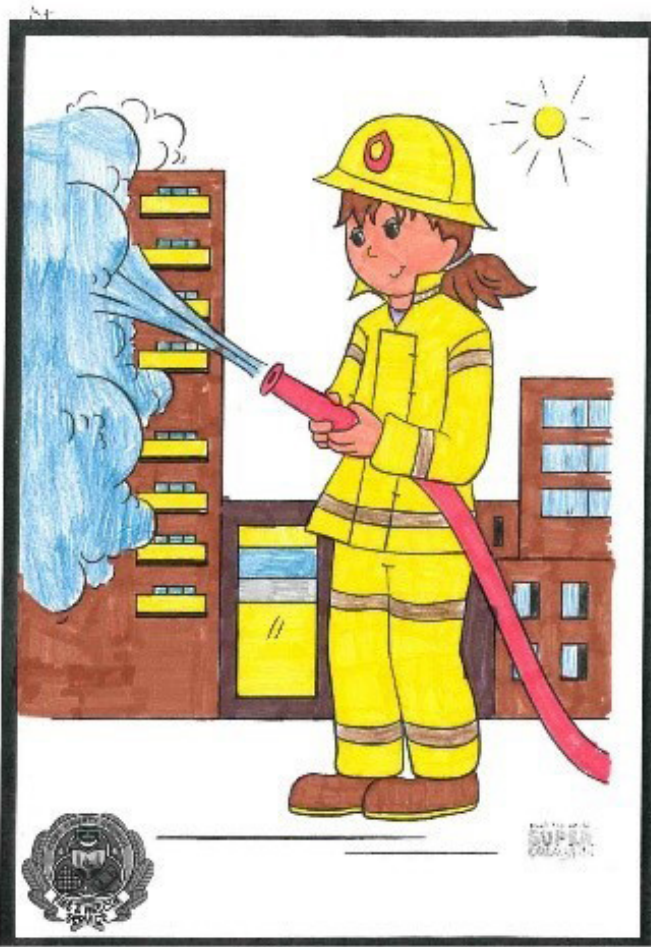
Chief Fire Officer Séamus Coughlan with Kanturk Fire Crew and North Divisional Senior Fire Officers at Kanturk Fire Station Opening (Image Cathal Noonan)

These projects are delivered as part of the National Directorate for Fire and Emergency Management €61 million Programme of Construction/Refurbishment of 27 fire stations for the five-year period 2021–2025. Approval under this programme has also been given for the Construction of a New Fire Station in Clonakilty, tenders were sought in Q4 2022 for this project.

COMMUNITY FIRE SAFETY

With the further relaxation of COVID-19 restrictions, we were able to return to in person Community Fire Safety Activities. A range of fire safety initiatives were delivered across the County, through school visits, demonstrations, attendance at local shows and festivals and talks to community groups. Smoke alarms were distributed as part of the Community Smoke Alarm Scheme to elderly and vulnerable residents across the County, the continued success of this scheme is due to the engagement with local community groups and organisations and working in partnership with them.

As part of our primary school fire safety initiatives, we successfully ran our primary schools colouring competition again during November and December.



Some of the winning entries from the Competition

Ongoing public messaging campaigns were maintained during the year, through our social media channels to encourage members of the public to install smoke alarms and to test their smoke alarms once a week to ensure that they are working.



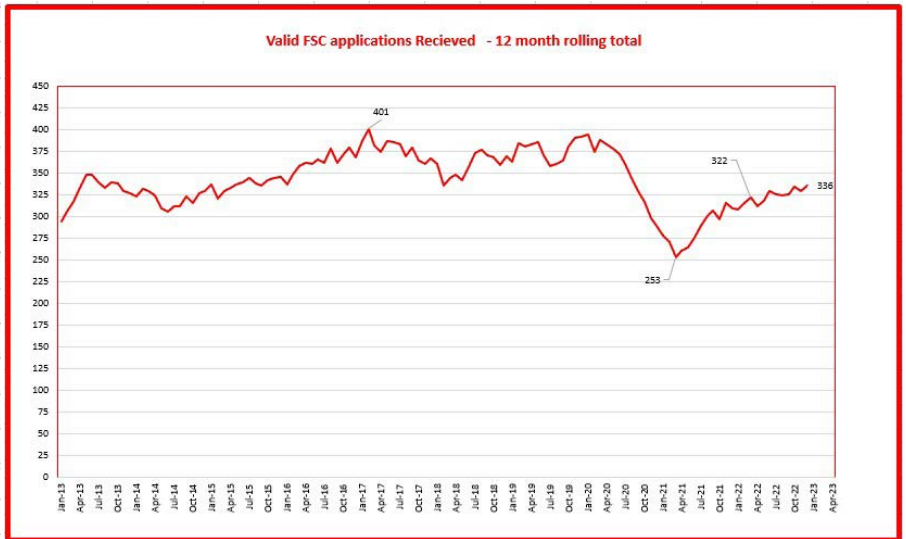
Crews participating in St. Patrick's Day celebrations

FIRE SAFETY

The Fire Safety Section assessed all valid Fire Safety Certificate applications submitted and provided advice on current fire safety standards required for proposed and existing developments. Fire Safety Inspections of non-domestic buildings were carried out throughout the year, licensing applications were processed, and reports issued to the Courts Service as required, planning referral reports were completed as required.

The following table and chart show the number of Fire Safety Certificate (FSC) applications received and granted in 2022:

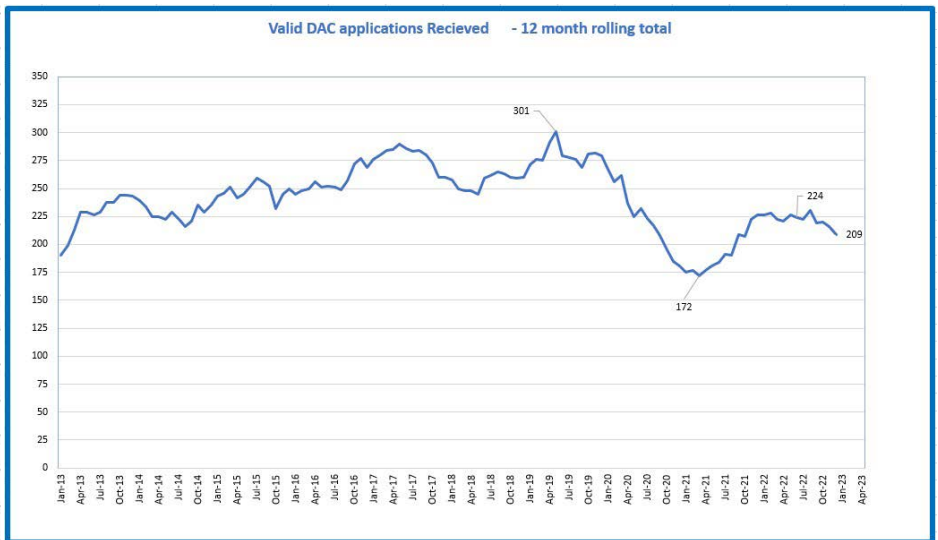
2022	Applications Received	Decisions Made
Jan-22	11	18
Feb-22	23	17
Mar-22	33	27
Apr-22	22	34
May-22	45	29
Jun-22	45	21
Jul-22	31	34
Aug-22	25	30
Sep-22	24	34
Oct-22	22	31
Nov-22	28	32
Dec-22	27	20
	336	327



BUILDING CONTROL

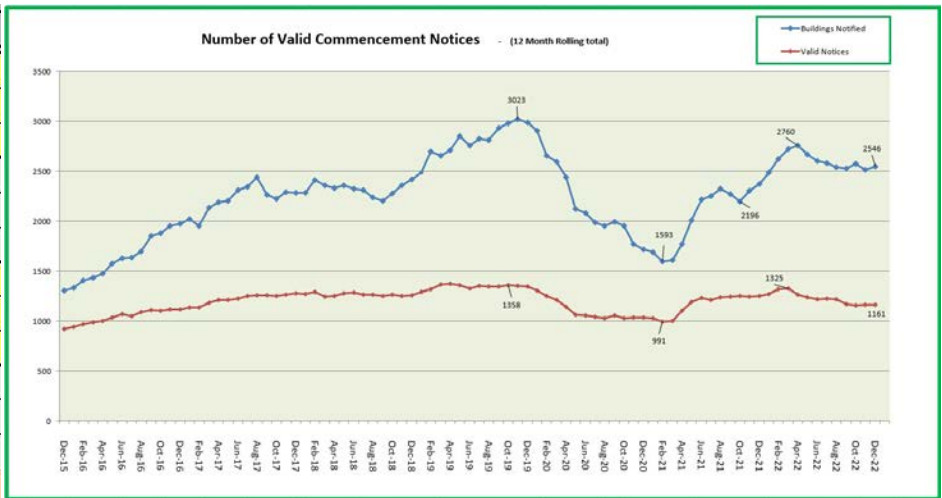
The following table and chart show the number of Disability Access Certificate (DAC) applications received and granted in 2022:

2022	Applications Received	Decisions Made
Jan-22	13	15
Feb-22	14	9
Mar-22	16	16
Apr-22	16	21
May-22	31	29
Jun-22	23	21
Jul-22	21	28
Aug-22	21	11
Sep-22	12	17
Oct-22	13	11
Nov-22	19	22
Dec-22	10	12
	209	212

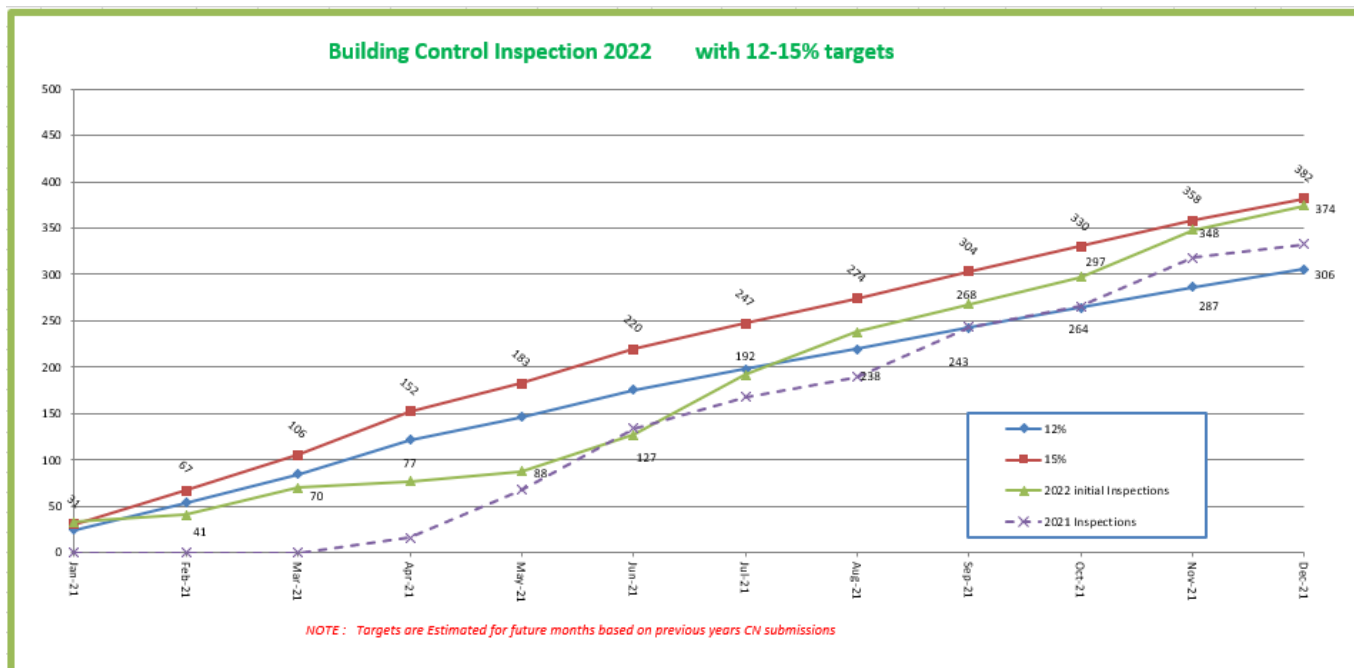


The following table shows the number of valid commencement notice and 7-day notice submissions received in 2022

2022	Buildings	Notices
Jan-2022	204	94
Feb-2022	243	95
Mar-2022	257	115
Apr-2022	310	98
May-2022	203	121
Jun-2022	247	107
Jul-2022	185	113
Aug-2022	180	110
Sep-2022	195	79
Oct-2022	177	88
Nov-2022	187	86
Dec-2022	158	55
	2546	1161



During 2022, Building Control Inspections were carried out on 374 of the 2,546 buildings commenced. This represents an inspection rate of 14.7% which is above the 12% target.



THE BUILDING ENERGY RATING (BER)

The BER compliance campaign continues to be rolled out across the county targeting auctioneers to ensure compliance with the Requirements for BER advertising. 1,159 advertisements of buildings offered for sale or rent were checked and compliance continues to improve.

MAJOR EMERGENCY MANAGEMENT

MAJOR EMERGENCY MANAGEMENT COMMITTEE

The Council's Major Emergency Management Committee met quarterly over MS Teams throughout 2022.

SEVESO PROGRAMME 2022

While COVID-19 restrictions effected some MEM activities and exercises in 2020 & 2021, restrictions were eased from 01 April 2022 allowing full attendances to return.

	FACILITY	EXERCISE DATE	EXERCISE TYPE
External Emergency Plan	IDL Midleton	30 March 2022	Live Roll out
External Emergency Plan	Novartis Ringaskiddy	24 May 2022	Tabletop
External Emergency Plan	Pfizer Ringaskiddy	3 November 2022	Tabletop

Inter-Agency site familiarisation visits were organised for the following Lower Tier COMAH sites within Cork County:

FACILITY	LOCATION	DIVISION	DATE
Carbery Food Ingredients	Ballineen	West	2 March 2022
BOC Gases	Little Island	East	9 March 2022
Merck Millipore	Carrigtwohill	East	21 June 2022
Carbon Chemicals	Ringaskiddy	South	22 June 2022
West Cork Distillers	Skibbereen	West	7 July 2022
Janssen Pharma Services	Little Island	East	22 November 2022



On-Site Co-ordination at IDL Midleton exercise, March 2022

Members of Cork County Council participated in exercises for following Critical Infrastructure sites:

	FACILITY	EXERCISE DATE	EXERCISE TYPE
External Emergency Plan	IDL Midleton	30 March 2022	Live Roll out
External Emergency Plan	Novartis Ringaskiddy	24 May 2022	Tabletop
External Emergency Plan	Pfizer Ringaskiddy	3 November 2022	Tabletop

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BOC Gases	Little Island	East	Little Island	9 March 2022
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Carbon Chemicals	Ringaskiddy	South	Ringaskiddy	22 June 2022
West Cork Distillers	Skibbereen	West	Skibbereen	7 July 2022
Janssen Pharma Services	Little Island	East	Little Island	22 November 2022

Members of Cork County Council participated in exercises for following Critical Infrastructure sites:

	FACILITY	EXERCISE DATE	EXERCISE TYPE
Interagency Emergency Plan	Kent Rail Tunnel, Cork City	13 October 2022	Tabletop
Interagency Emergency Plan	Jack Lynch Tunnel, Cork City	26 October 2022	Tabletop

SEVERE WEATHER ASSESSMENT TEAM (SWAT)

During 2022 severe weather occurrences were recorded throughout the year, the most notable being Storm Eunice in February 2022 and the low temperature severe weather events in December 2022. Both the Severe Weather Assessment Team (SWAT) and the Crisis Management Team (CMT) convened via MS Teams to manage the Council's response.

The Oil Spill Management team (OSMT), chaired by the County Pollution Officer on behalf of the County Engineer, convened on several occasions via MS Teams in 2022. The OSMT manage Cork County Council's shoreline response until the salvage operations are complete and the incidents are closed. Two notable marine events occurred in 2022 as follows:

VESSEL	INCIDENT	LOCATION	INCIDENT DATE	INCIDENT CLOSE
MV Sceptre	Sunken Vessel	Union Hall	6 March 2022	30 June 2022
MV Atlantic Drift	Sunken vessel	Crookhaven	21 October 2022	1 November 2022

MEMBERS OF CORK COUNTY COUNCIL ATTENDED THE FOLLOWING WEBINARS/WORKSHOPS/COURSES

MEM TRAINING /WORKSHOPS/ CONFERENCES / 2022	LOCATION	DURATION	DATES
Information Management & On-Site Controller training	Cork County Hall	1 Day	25 May 2022
Introduction to MEM	Cork County Hall	½ Day	23 June 2022
Introduction to MEM	Cork County Hall	½ Day	10 August 2022
Voluntary Emergency Services – Ireland South Open Day	MTU Campus, Cork	1 Day	15 October 2022
MEM Conference	Knightsbrook Hotel, Trim, Co. Meath	1 Day	21 October 2022
MDO's Introduction to MEM	MS Teams	1 hr.	25 November 2022
Introduction to MEM	Killarney	½ Day	6 December 2022

CIVIL DEFENCE

The primary role of Civil Defence is to provide Second line emergency response to the Principal Response Agencies (PRAs) in the areas of severe weather and flood response, missing person search, communications, and voluntary emergency ambulance capability. Volunteers are professionally trained in a wide variety of skills. Training exercises are regularly undertaken with the PRAs and other Voluntary Emergency Services to maintain an elevated level of readiness and to streamline procedures.

CORK WEST CIVIL DEFENCE

2022 was another busy year for Cork West Civil Defence. Volunteer contributions were excellent, as always. Volunteers gave their time in the support of operational taskings and to engage in training throughout the year.

2022 saw the arrival of Ukrainian refugees to the Clonakilty Community Hall. Cork West Civil Defence provided almost 350 volunteer hours in assisting in the provision of help and support to these refugees. These refugees received a warm welcome into the local area and are all now a part of our community in West Cork. They were all so grateful for the care and compassion they received on their arrival, which is a credit to the volunteers involved.

2022 was a busy year for duties. One particularly significant duty was the Centenary Commemoration at Béal Na Bláth on the 21 of August, where 20 volunteers provided medical cover, and drone/operational assistance to An Garda Síochána. Cork West volunteers were highly professional throughout and warranted much positive feedback from members of other organisations as well as members of the public.

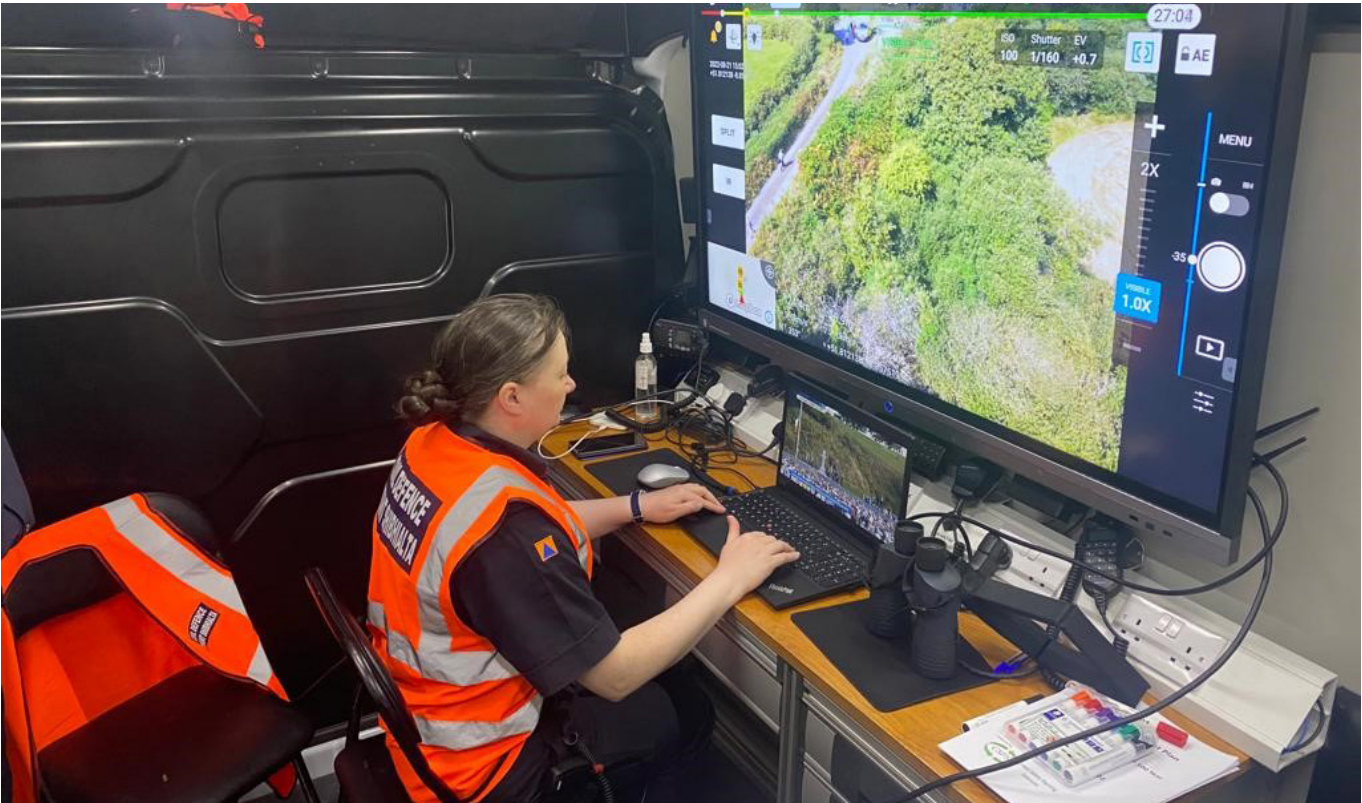
The Minister for Defence and Foreign Affairs, Simon Coveney T.D. honoured Civil Defence volunteers for their work during the COVID-19 pandemic at a ceremony in Croke Park on the 29 of November. This was a proud day, and a celebration of all the challenging work of Cork West volunteers throughout the pandemic.

Cork West Civil Defence Volunteers completed 2,168 volunteer hours throughout 2022. These hours included:

- Assistance to missing person searches.
- Set up and support of the refugee centre
- Driver duties for severe weather response
- Ambulance cover for horse racing events
- Ambulance cover for rally events
- Ambulance cover for water based events
- Safety boat for water based events
- Participation in community parades
- Medical cover for charity running events
- Medical cover for beach guard testing
- Medical cover for community parades
- Medical cover for agricultural shows
- Medical cover for charity cycles
- Medical cover for commemorations and community celebrations
- I/bts blood clinics support
- First aid instruction to beach guards.



Civil Defence Presentation Ceremony of COVID-19 Medals



Centenary Commemoration at Béal Na Bláth



Missing Person Search Training

CORK NORTH AND EAST CIVIL DEFENCE

Cork North and East Volunteers has had a busy year in 2022

We have spent a lot of time and man hours assisting in setting up 2 emergency rest centres in Banteer and Kilshannig for Ukrainian refugees. This involved sourcing and assembling emergency camp beds for 120 refugees and subsequently changing these out for 120 single beds. We were involved in welcoming and providing medical cover. One of these centres closed and we are still involved in the remaining centre which accommodates 50 Ukrainian refugees. We assist with transport, new arrivals from time to time and medical cover where necessary and medical appointments

Cork North and East Volunteers completed 156 days involving 577 volunteers for 3402 volunteers' hours which included the following;

- IBTS Clinics
- St Patrick Day parades including medical cover
- Medical cover at point-to-point races
- Medical cover Mallow Autograss racing.
- Medical cover for several cycle races.
- Medical cover for several road races
- Medical cover for Live at The Marquee.
- Medical cover Darkness into Light walk.
- Safety Boat for Ocean to City Boat Race.
- Medical cover for Cork City Marathon
- Medical cover for concerts in Mallow Castle.
- Display at Charleville Agricultural Show.
- Medical cover Cork 20 Car Rally.
- Medical cover at local sports days.
- Medical cover for Westlife concert in Cork City.
- Medical cover at Electric Picnic.
- Medical and Safety Boat at triathlons
- Medical cover for OPW events in Doneraile Park
- Shoe box collection from National Schools in the Cork North area for Team Hope charity organisation.



Civil Defence Presentation Ceremony of COVID-19 Medals Croke Park



Shoe box Collections from Schools



Preparation of Camp Beds for Rest Centre



Missing Person Search Course



Pump Drill training at Mallow Fire Station

An aerial photograph of a modern residential development, featuring a row of light-colored, two-story houses with dark roofs. The houses are set on a grassy slope with several young trees planted in front of them. A dark car is parked on a paved area in front of the houses. The entire image is overlaid with a semi-transparent teal color, which is darker at the top and lighter at the bottom. The text 'Planning and Development' is written in white, bold, sans-serif font across the middle of the image.

Planning and Development



Comhairle Contae Chorcaí
Cork County Council

PLANNING AND DEVELOPMENT

DEVELOPMENT MANAGEMENT

The number of planning applications received by Cork County Council in 2022 was 3,702. Of this figure 801 were received by the West Cork Office, located in Skibbereen, with the remaining 2,901 being received in County Hall.

The number of valid planning applications received was 2,992.

Invalid represented 19.18% of the total applications received

The number of Planning Applications granted planning permission in 2022 was 2,393.

The number of planning applications refused was 247

The number of Planning Applications received by Cork County Council with an EIAR (Environmental Impact Assessment Report) was 59.

SECTION 5S

- Number of Section 5s received in 2022 (Jan 01 – Dec 31) 115

PRE-PLANNING

Total number of pre-planning meetings held in 2022 was 910. Pre-planning meetings deal with residential, small (one off dwellings/extensions), policy, site selection, zoning, house design and in some cases Further Information Requests. Any information submitted at pre-planning is linked to the application and made available publicly online and at the Planning Authority Office as part of the planning file when a planning application is made.

STRATEGIC HOUSING DEVELOPMENTS (SHD)

Four decisions were issued by An Bord Pleanála (ABP) of SHD applications in 2022. Two were granted and two were refused. No S247 meetings with potential SHD applicants and 3 No Tripartite meetings were held with ABP and prospective applicants.

LARGE-SCALE RESIDENTIAL DEVELOPMENTS (LRD)

In December 2021, the Department of Housing, Local Government and Heritage advised that the Planning and Development (Amendment) (Large-scale Residential Development) Act 2021 (Commencement) Order 2021 (SI 715 of 2021) had been signed with an effective date of 17 December 2021.

The Programme for Government – Our Shared Future committed to no further extension of the Strategic Housing Development (SHD) arrangements beyond their expiry date of 25 February 2022. Action 12.3 of Housing for All also commits to the introduction of a new planning process for Large-scale Residential Developments to replace the SHD process.

In 2022 7 No S247 meetings and 4 No Section 32 meetings were held. 3 No planning applications were submitted to the Council with 1 granted for 401 residential units in Water rock, Midleton.

ENFORCEMENT

It is the policy of Cork County Council to secure compliance with Planning Permission and to prevent Unauthorised Development in accordance with the statutory requirements as set out in the Planning and Development Act and the Planning and Development Regulations.

Total number of cases closed:	233
No of Procedures taken through Warning Letters:	571
No of Procedures taken through Enforcement Notices:	13
No of Prosecutions:	04
Total Number of Cases Investigated:	357

ESTATES

Total Number of Estates Taken in Charge: 5

Total Number of new Taking in Charge Applications: 9 (3 Resident Applications & 6 Developer Applications)

Works are complete in bringing a bundle of 8 estates in East Cork to a taking-in-charge standard. The statutory process will be finalised in 2023.

A programme of works commenced in 2020 to utilise funds received from bond settlements to progress finishing estates to a taking in charge standard.

The initial programme is in respect of 7 estates in North Cork, 4 in South Cork and 5 West Cork.

The as-constructed drawings, CCTV surveys, public lighting and water audits have all been completed and following a review of the results, a snag list of work has been prepared to be included in a Bill of Quantities.

Request for tender in respect of the 3 projects in North, South and West will be sought in 2023.

LOCAL HOUSING INFRASTRUCTURE ACTIVATION FUND

The Housing Infrastructure Implementation Team (HIIT) and the Planning Directorate, has delivered:

WATER ROCK:

- Part 8 approved in March 2019.
- BAM Civil Ltd. tender Price of €8,376,467 (Incl. VAT) accepted in July 2022
- Construction commenced August 18, 2022.
- Cork County Council has a Pre-connection Enquiry from Irish Water confirming capacity for 2,500 units in Water Rock by Q4 2023.
- The Section 48 Water Rock Development Contribution Scheme was approved by Council on the 26 April 2021. The Scheme will enable cost recovery of the proposed €20 million public infrastructure spend required to unlock the development lands at Water Rock.
- Planning applications have been granted by Cork County Council to LIHAF (Local Infrastructure Housing Activation Fund) landowners/developers for c. 1400 units and non-residential.

Shannon Park:

- Planning permission in place for 550 units. Circa 350 units completed by end 2022. Roundabout upgrade is complete.

URBAN REGENERATION AND DEVELOPMENT FUND (URDF)

CARRIGTWOHILL URDF:

- Consulting engineers appointed in January 2020. Preliminary design and traffic and transport assessment is well advanced.
- 2 Part 8 planning applications proposed for URDF infrastructure in Carrigtwohill.
- Carrigtwohill URDF Initiative Public Realm Infrastructure Bundle Part 8 was approved at full council in June 2022. The infrastructure proposals centre on the town of Carrigtwohill and provide for public realm upgrade, road and junction improvements, pedestrian and cycle connectivity through the settlement and interim advance capacity measures at Junction 3 N25 (Cobh Cross). Cost estimate is c. €20 million (Excl. VAT and design fees).
- Carrigtwohill URDF Initiative Urban Expansion Area Infrastructure Bundle provides for infrastructure in the UEA to facilitate the commencement of development. This Part 8 will involve new link roads and high-quality pedestrian and cycle infrastructure to provide for a high quality, integrated and sustainable extension of Carrigtwohill. This Part 8 is due to be published in Q2 2023. Cost estimate is c. €50 million (Excl. VAT and design fees).
- Part 8 for the section of Interurban Cycleway approved Q1 2022: this is being advanced by Traffic & Transport under the NTA funding stream.



WATER ROCK LINEAR PARK:

- Consulting Engineers appointed in Q3 of 2020. Third party surveys, preliminary design and first phase of this consultation is well advanced.
- Topographical surveys, archaeology surveys (including underwater), heritage surveys and ecological surveys have been undertaken. Preliminary design of new pedestrian/cycle Owenacurra bridge crossings had been substantially completed.
- Section 50 applications for the 2 new pedestrian/cycleway bridge structures crossing the Owenacurra River, Midleton

finalised. Confirmation of OPW approval awaited.

- Landscape architect tender process concluded Q2 2022; Park design has been concluded Q4 2022. Public Consultation undertaken Q4 2022.
- A submission to An Bord Pleanála for approval of Local Authority Development is currently being prepared (programmed for completion Q2 2023).

The overall table of URDF projects for Cork County Council that have approval is listed in the table below.

PROJECT NAME	PROJECT TEAM	DESCRIPTION	TOTAL POTENTIAL FOR HOUSING LONG-TERM
Carrigtwohill URDF Initiative Grant Amount (€750,000)	HIIT	Design and planning phase of a combination of existing Public Realm and Urban Expansion Area related infrastructural development proposals	UEA (c.2,500 housing unit yield)
Midleton URDF (Linear Park)	HIIT	(subproject) Design and planning phase for a Linear Park infrastructure at Water Rock UEA	To complement the housing yield at Water Rock UEA c.2,500)

PLANNING POLICY UNIT (PPU)

The Planning Policy Unit is responsible for the preparation of strategic land use planning policies across County Cork and supporting their subsequent implementation. The staff of the Planning Policy Unit is involved in undertaking research and data analysis on a range of planning and socioeconomic issues to inform the review and implementation of the Cork County Development Plan (CDP), other plans, and in response to new national and regional policy initiatives and guidelines. The PPU also monitor CDP implementation, provide ecological services and provide data/data analysis for use by other sections of the Planning Department and the wider Council.

REVIEW OF THE CORK COUNTY DEVELOPMENT PLAN

The Elected Members agreed to publish the proposed amendments to the Draft Plan for public consultation at Full Council Meeting on Monday 13th December 2021. The 1,600 Proposed Amendments went on Public Consultation from Tuesday 18th January 2022 to midnight on Tuesday 15th February 2022. A Section 12(8) Report on the submissions to the proposed amendments was then be prepared for the Elected Members consideration and published on 16th March 2022.

The final plan 2022-2028 was adopted on 25th April 2022 and came into effect on the 6th of June 2022. The plan will set out the planning strategy showing how Cork County intends to accommodate a population growth of 59,000, requiring the delivery of up to 22,611 houses and the delivery of 36,000 additional jobs up to Q2 2028, as the first of three plans to deliver the 104,000 population target set for 2040 and deliver the National Planning Framework and Southern Region Regional Spatial and Economic Strategy targets.

The adopted plan was subject to a Draft Ministerial Direction under Section 31 and the Section 31 Ministerial Direction was confirmed by the Minister on 28 September 2022 relating to 5 specific items - details available at [Stage Four - Adopted Plan | Cork County Council \(corkcoco.ie\)](#)

COUNTY DEVELOPMENT PLAN (CDP) REVIEW FACTS

- 18 Statutory Planning Documents replaced by one (1 CDP 2014, 8 Municipal District LAPs, 9 former Town Council Development Plans)
- Submissions Total: 3,031
- Pre-Draft: 608
- Draft: 1,251
- Proposed Amendments 1,172
- 30 weeks of Public Consultation (all done online including one webinar at Draft Stage). An additional 8 weeks were added due to COVID-19 at the Pre-Draft Public Consultation Stage. Normal CDP Review is 22 weeks.
- 3 Chief Executive's Reports.
- 1,600 proposed amendments.
- 68 Statutory Meetings with members (38 meetings/workshops with Water Services Engineers)
- 3,526 pages.
- Over 750,000 words.
- 2,472 Objectives.

Full details of the CDP 2022-2028 are available at: <https://www.corkcoco.ie/en/cork-county-development-plan-2022-2028>

The PPU also commenced work on the following projects related to Development Plan Implementation:

- Employment Land Availability Study (ELAS)
- Current Land Use Study (CLUS)
- Rainwater Management Plan for Carrigtwohill
- Review of the Recreation and Amenity Policy (RAP).

ACTIVE LAND MANAGEMENT (ALM)

The PPU continues to undertake Active Land Management on residentially zoned land supply through several initiatives set out as:

- Data Collection
- Vacant Sites Register & Residential Zoned Land Tax
- Residential Zoned Land Tax
- Monitoring & Engagement

DATA COLLECTION - DRAFT HOUSING LAND AVAILABILITY STUDY / CDP RESIDENTIAL LANDS TIERING:

Based on the Council's Draft Housing Land Availability Study (HLAS) and using the methodology set out in the National Planning Framework Plan Appendix 3, the zoned land supply set out in the County Development Plan review process has been classified as Tier 1 (serviced) or Tier 2 (not fully serviced). c.81 no. Tier 1 residential zoned sites are identified, representing a total of c.300 hectares of serviced development land. This Tier 1 land bank, coupled with regeneration lands identified in the current CDP review, forms the basis of the Council's ALM engagement with landowners.

In addition, the Council is focused on providing and facilitating the provision of supporting infrastructure to transition Tier 2 lands to Tier 1 lands during the lifetime of its current County Development Plan.

VACANT SITES REGISTER - URBAN REGENERATION AND HOUSING ACT, 2015, AS AMENDED:

The Vacant Sites Register & Levy applies to certain Residentially Zoned Sites and Regeneration Areas identified in statutory Development Plans. The Register is constantly evolving and has a direct impact on sites on the Register, as well as an indirect impact on additional 'candidate' sites – where it is observed that the Vacant Sites Levy impacts on landowner considerations.

A review of the Council's Vacant Sites Register has been undertaken following adoption in Q2 2022 of the Council's new County Development Plan 2022-2028 – to remove activated sites, to remove sites where zoning status has changed during its CDP review process and to add additional serviced zoned residential / regeneration lands identified in current CDP review process. 12 no. entries were removed from the register – 5 no. of these sites have been activated.

A few sites were removed from the Council's Register for reasons including:

- Site activated for housing development
- Residential zoning use changed under CDP review
- Site no longer has the benefit of public infrastructure

Initially 26 Folios on Register, c. €31 million total valuation.

Additional 12 entries added to Register in 2022.

Currently 4 no. entries confirmed on the Register, c.€10 million total valuation.

Where Vacant Site Levy remains unpaid, the amount remains a charge on the land concerned. The Vacant Site Levy is due to be replaced by the Residential Zoned Land Tax in 2024.

RESIDENTIAL ZONED LAND TAX (RZLT)

In addition to the Vacant Sites Levy process, the Council undertook a significant review of vacant lands within its 32 main settlements that meet the requirements of the Government's planned Residential Zoned Land Tax initiative – to replace the Vacant Sites Levy process and stimulate the provision of land for new housing. This review informed the preparation of a draft RZLT Map that was placed on public display/consultation on 1 November 2022 up to 1 January 2023.

The Council's RZLT webpage received more than 6,000 visits and a total of 134 submissions were received by 1 January 2023. These submissions were processed, redacted, and made available to view online before being referred as appropriate to infrastructure providers in particular Uisce Éireann for comment. 84% of total submissions received related to infrastructure matters (60% related to water services and 24% related to other infrastructure). Arising from submissions received, 17 sites were removed from the Council's RZLT Map, and 10 mapping alterations were made.

Determinations on submissions were issued to landowners before 1 April and 71 appeals were lodged with ABP. The Council issued the relevant appeal documents to ABP as well as observations on the appeals themselves.

Subject to the outcome of the appeals lodged with ABP, the RZLT Map will be finalised on the 1 December 2023, with the taxation collected by the Revenue Commissioners coming into effect on 01 February 2024.

The RZLT process covers all urban locations in Cork County that meet with the criteria for entry and is to be reviewed annually, commencing in 2024.

MONITORING & ENGAGEMENT:

The Council continues to actively monitor planning decisions to identify residential scheme consents, as well as non-residential consents. Coupled with Tier 1 residential lands, this data will allow the Council to actively engage with landowners of sites with planning consents for scheme housing/potential for short-term delivery of scheme housing. This

engagement process will precede the application of the Vacant Sites Levy/RZLT process, if required.

In 2021, the Council completed its housing report entitled *Understanding Cork County NPF Housing Delivery Challenges – From Strategy Formulation to Activation*. This report set out several findings and recommendations regarding barriers to scheme housing activation within a Cork County context. Several findings were reflected in the subsequent *Housing For All* strategy issued by Government later in 2021. The Council's monitoring of planning consents has identified trends that reinforce the findings of its report – specifically, that a considerable proportion of housing consents are not being activated, indicating that significant post-consent barriers to housing delivery exist. The Council's Active Land Management Team is undertaking an examination of these issues in detail with a view to identifying solutions or process improvements that may assist in overcoming these barriers.

The Council's Active Land Management Sub-Committee is continuing its work, focusing on the following areas:

- Monitor delivery of CDP housing targets and consider any policy matters arising.
- Analyse and consider emerging Government policy as regards housing delivery.
- Examine blockages to delivery and consider how Council would seek to best address same
- Make recommendations as appropriate.

ECOLOGY UNIT

COUNTY DEVELOPMENT PLAN

The Ecology Office completed the final Appropriate Assessments (AA) reporting tasks for the County Development Plan 2022 including the preparation of the final Natura Impact Report. The team also provided input and support to the Strategic Environmental Assessment (SEA) reporting team on matters relating to ecology for the CDP.

DEVELOPMENT MANAGEMENT

The Ecology Office reported on

- 447 new planning applications;
- 49 applications for retention permission;
- 64 compliance submissions;
- 14 applications for Extension of Duration;
- 12 LRD/SHD applications;
- 2 SIDs;
- 4 Planning Enforcement Referrals; and
- 45 Pre-planning referrals.

Local Authority Development

The Ecology Office provided AA Screening Assessment determinations and/or pre-planning advice in relation to at least 20 Local Authority projects including Roads Projects, Housing Projects, HIIT projects and Active Travel Projects.

LOCAL BIODIVERSITY ACTION PLAN PROJECTS

The Ecology Office managed, implemented and reported on 4 Local Biodiversity Action Plan projects including;

- Invasive Alien Species (Giant Knotweed Eradication) Project – Bride Valley
- Wetland Creation Project – Harpers Island
- Garrylucas - Conservation Management Plan
- Cork Harbour Signage Project (in progress)

Funding for these projects was obtained through the Local Biodiversity Action Plan fund. All reporting in relation to the projects was completed by the Ecology Office.

STAFF TRAINING

The Ecology Office provided:

- Training (two Continued Professional Development (CPD) events) to internal staff – Ecological Requirements for Local Authority Projects.
- Prepared and delivered a training module for the Carlow IT Certificate in Environment and Planning Legislation on Appropriate Assessment and Ecological Requirements for Local Authority Projects.

OIL SPILL CONTINGENCY

The Ecology Office provided ecological support to the Oil Spill Contingency Group in relation to two events in 2022.

NATIONAL COMMITTEES

The Ecology Office participated in the Steering Committee for the Lesser Horseshoe Special Action Plan.

HARPERS ISLAND NATURE RESERVE

The Ecology Office provided ongoing support to the Cobh MD and the Harpers Island Steering Group in the development and management of Harpers Island.

OTHER

The Ecology Office prepared advice on several consultation referrals as they arose throughout the year.

HERITAGE

Investment in the County's heritage continued to grow in 2022 through increased supports at the national level from the Heritage Council, the Department of Housing, Local Government and Heritage and the Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media. A summary of key projects and work areas delivered on in 2022 is now provided:

BUILT HERITAGE INVESTMENT SCHEME AND HISTORIC STRUCTURES FUND

The county of Cork, through its Conservation Office, was allocated funding for 20 projects under the 2022 Built Heritage Investment and Historic Structures Fund Schemes. This required oversight of both schemes and correspondence with a range of applicants, consultants and the Department of Housing, Local Government and Heritage, which saw important conservation works to a variety of protected structures including churches, thatched houses, country houses and town houses.

COMMUNITY MONUMENTS FUND

The Community Monuments Fund – a national fund that supports projects and plans relating to archaeological sites – saw the support of 4 different undertakings in County Cork. The Heritage Unit oversees the implementation of the scheme and successful projects were carried out in Clonakilty, Crosshaven, Dromtarriff and Tullylease.

HERITAGE COUNCIL HERITAGE OFFICER SCHEME

In 2022, the Heritage Unit received direct funding from the Heritage Council for three significant projects: a publication on the Towns and Villages of County Cork; Phase II of a Geological Survey of County Cork (South and East Cork) and the County Cork Heritage Grant Scheme 2022, a scheme that saw supports provided to 31 different groups for a range of heritage projects throughout the year.



As part of the Geological Survey of County Cork, a public event was held in August 2022, as part of National Heritage Week.



Pictured is the Mayor of the County of Cork unveiling a heritage information board in Dunmanway in September 2022, supported through the 2022 County Cork Heritage Grant Scheme.

FURTHER SOURCES OF INVESTMENT IN THE COUNTY'S HERITAGE:

It should be noted that heritage in the County of Cork benefits through the work of many sections of Cork County Council, from many Tourism initiatives to Creative Ireland projects, as well as further benefits under an increasing variety of national grant scheme initiatives run by Government Departments, State Bodies and NGOs (non-governmental organisations). In relation to these, and many further grant schemes operated by Cork County Council, such as the Community Fund Scheme and the Community Enhancement Scheme, the Heritage Unit receives numerous requests from groups seeking advice and letters of support, etc. in the making of such applications.

Here is a sample of some externally operated grant schemes that saw success for groups in the county of Cork during 2022, the majority of which, saw Heritage Unit involvement by way of advice and/or subsequent promotion of various successful undertakings.

HERITAGE COUNCIL COMMUNITY GRANT SCHEME AND HERITAGE STEWARDSHIP FUND:

Under the Heritage Stewardship Scheme a digitisation project regarding Irish Tourist Association Files by Cork County Council's Library and Arts Service was successful. Six applications under the Heritage Council's Community Heritage Grant Scheme 2022 were successful covering projects in locations such as Timoleague, Mitchelstown, Allihies and Cobh.

THE MAYOR OF THE COUNTY OF CORK, WELCOMED THIS FUNDING, NOTING

"People visit County Cork to explore, whether it is our shared heritage or their own past and genealogy. For those of us who live here, town walls, graveyards, churches and sites of industrial heritage play as much of a role as stories from the past in giving us our sense of place. Thanks to what are often community efforts spanning generations, we have a wealth of heritage on which we can build our own sense of identity, which we can share with all who are interested. These funding schemes from The Heritage Council recognise the multigenerational efforts of so many and will enable this invaluable work to continue here in Cork County."

IRISH WALLED TOWN NETWORK GRANT SCHEMES:

Under the Heritage Council's Irish Walled Town Network (IWTN) 2022 Grant Schemes, the county saw the support of four different projects across the county's Irish Walled Town Network member towns, Bandon, Buttevant and Youghal.

ANNUAL HERITAGE UNIT WORK PROGRAMME:

As evidenced by just this small sample of externally run funding schemes, their value for support of heritage initiatives and undertakings in the county of Cork cannot be understated, and as previously highlighted, the Heritage Unit is engaged annually with numerous heritage and community groups seeking advice and support in relation to these schemes. This advice and support are just one aspect of the work of the Heritage Unit and annually a variety of different projects and work agendas are undertaken and rolled out. The following is a selection (not exhaustive) of Heritage Unit 2022 undertakings delivered on:

- Cork Schools Garden Competition: The Heritage Unit, together with the Council's Environment Awareness Office, has

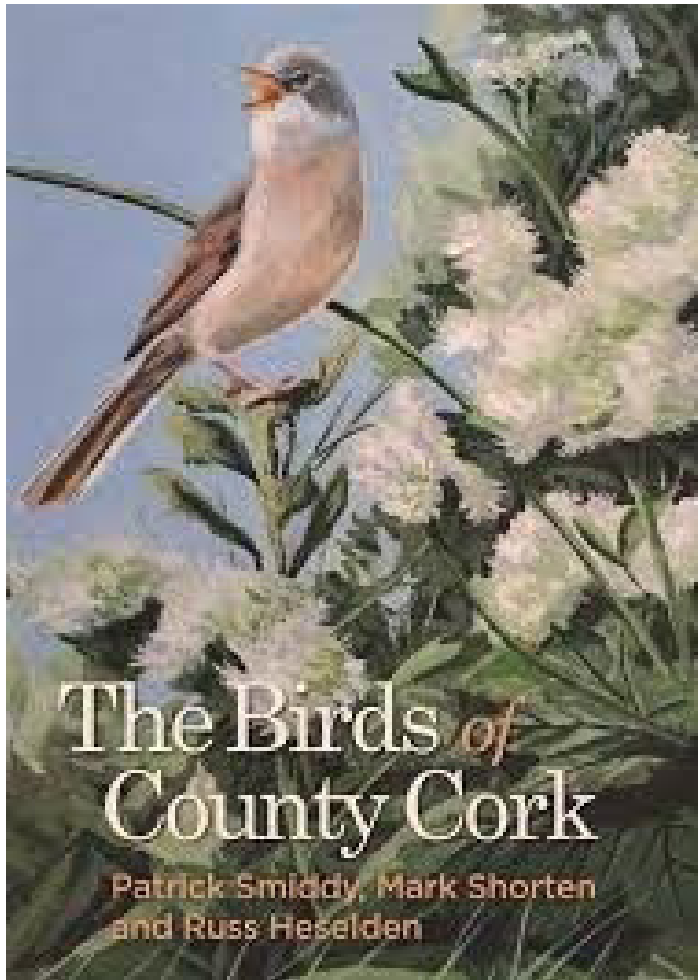
supported this initiative since its inception. Run by Muintir na Tíre, it is an excellent project that promotes cultural and natural heritage in the school setting, factoring in links with local heritage, pollinator projects, and much more. The 2022 Awards Ceremony took place in County Hall in June, as pictured.



- **County Development Plan:** The Heritage Unit worked closely with the Planning Policy Unit, providing reports on heritage related submissions received through the Development Plan Public Consultation process and by assisting in the formulation of much of the text for Chapter 16 (Built and Cultural Heritage), including policy direction and objectives.
- **Dissemination of Publications:** Promoting awareness of heritage is a key priority of the Heritage Unit, who has produced many guidance documents over the years. 2022 saw the distribution of many publications including *Gardening for Biodiversity*; the *Colourful Heritage of County Cork* publications and the national *Pledge Your Garden for Pollinators'* leaflet.
- **Heritage Map Viewer:** The Heritage Unit provides an annual contribution to the National Heritage Map Viewer and systematically provides heritage relevant datasets on completion.
- **Heritage of County Cork Publication Series:** The Heritage Unit produces a new book in the series each year and manages all project aspects including distribution and sales. Since the series' inception in 2013, close to 7,000 copies have been sold.
- **Historic Monuments Advisory Committee:** Cork County Council's Historic Monuments Advisory Committee continued to meet in 2022, undertaking work on a variety of different projects. October 2022 saw the delivery of a phenomenally successful online signage workshop for Council Staff and Community Groups with some of the comments including:
 - o 'What a very information session'
 - o 'Really great webinar, thank you all for such valuable information'
 - o 'Excellent workshop, thanks to all speakers'
- **Historic Town Maps:** 2022 saw continuation in the production of Historic Town Maps for towns in the County, led by the County Archaeologist in conjunction with the local MD Offices. These are a significant asset to Cork County's tourism product and copies of the maps are available to download for free online on the 'Pure Cork' website (www.purecork.ie).
- **Irish Community Archive Network:** 2022 saw the County of Cork join the national Irish Community Archive Network. This is a fantastic initiative that captures, and ensures the longevity, of local heritage collections that have been digitised. The four community groups that joined from Cork were Bere Island Projects Group, Kilmurry Historical and Archaeological Association, Kilshannig Heritage Group and Youghal Community Archives.
- **National Biodiversity Action Plan and Biodiversity Week:** In 2022, the Heritage Unit provided the match funding requirement for support of an invasive species survey being overseen by the Council's Ecological Unit, having received funding under the National Biodiversity Action Plan Fund. The Heritage Unit also promoted a wide variety of events for National Biodiversity Week.
- **National Heritage Week:** Heritage Week in 2022 was successful, and it was great to see a return to events on the ground, with 137 events having taken place throughout the county, compared with only 37 physical events in 2021 (due to COVID-19 limitations then in place). The Heritage Unit widely promoted events and undertook a few projects of its own. National Heritage Week 2022, from August 13 to 21, had its official launch in Cork, as captured in the image below.



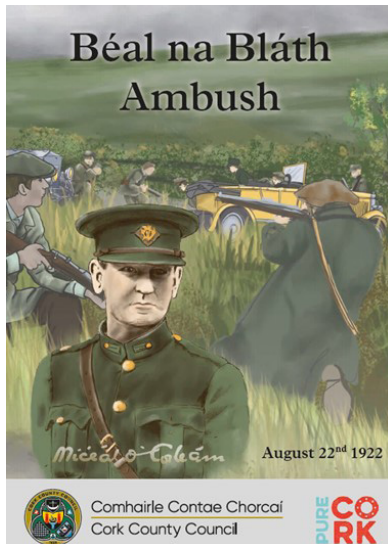
- **National Pollinator Award:** Since the Award's inception, the Heritage Unit has contributed annually towards the National Pollinator Award as part of the National Tidy Towns Competition.
- **National Tree Week and National Tree Day:** For many years, the Heritage Unit has been coordinating National Tree Week in county Cork, tying in with Action 50 of Cork County Council's Climate Adaptation Strategy. In 2021 the Heritage Unit disseminated over 1,000 trees to 30 diverse groups, schools and organisations throughout the County. National Tree Day, which takes place in October is also promoted annually by the Heritage Unit.
- **Other Cork County Council Heritage related/focused Projects:** 2022 saw the continued involvement and input of the Heritage Unit in a variety of undertakings by many different Cork County Council Directorates including Environment, Corporate Services, Roads, Tourism and Economic Development, and Municipal District Operations and Rural Development. Examples include support and promotion of Seachtain na Gaeilge, which is run through the Council's Irish Office in Corporate Services and extensive work on proposed wayfinding and heritage signage for Bandon, working with Cork County Council's Capital Projects Unit.
- **Planning and Development:** An important part of the Heritage Unit's role is advising at both preplanning and planning stages in respect of the impact that development proposals may have on the county's Heritage. Considerable time is spent on planning applications; Part 8s, Section 57s and the devising of placenames for new housing developments.
- **Policy and Procedure:** The Heritage Unit spent considerable time in 2022 working with the Planning Policy Unit in relation to the heritage relevant sections of the upcoming County Development Plan (covered above). In addition, considerable work has been undertaken regarding the implementation of Cork County Council's procedure for the naming of housing developments, with over 30 new names established and/or approved by the Placenames Team in 2022, both in respect of compliance with Planning Conditions and in respect of new housing developments being led by Cork County Council.
- **Supporting Publications and Reports:** The Heritage Unit annually supports some bespoke publications and important data research/reporting. In 2022, support was provided towards the ground-breaking *Birds of County Cork* publication, which was launched in UCC in July 2022.



- **Website, Media and Email Database:** 2022 saw the introduction of a new method for disseminating heritage updates via the Cork County Council GovDelivery Subscription Platform, which has over 500 subscribers to the Heritage and Conservation service update. Communicating on heritage is a key undertaking of the Heritage Unit, works regularly with the Council's Communications Office as well as local and national media sources, for example, TG4.

COMMEMORATION

Commemorative activity in County Cork during 2022 was phenomenal, given the return to physical events on the ground, following the lifting of COVID-19 restrictions. Some notable events were held, and supported by Cork County Council, including the Commemoration of the Clonmult Ambush, which was attended by Uachtarán na hÉireann Michael D. Higgins, as well as the centenary commemoration of Michael Collins at Béal na Bláth. In relation to Béal na Bláth, Cork County Council's Commemorations Office worked closely with the Macroom Municipal District and the Council's Capital Projects Unit regarding the enhancement of the site, in advance of the centenary commemoration, which was held on 21 August. Cork County Council's Heritage Unit also produced a Béal na Bláth map leaflet, which has been widely disseminated.



Considerable support of the overall County Cork Commemorative Programme 2022 came from the Department of Tourism, Arts, Culture, Gaeltacht, Sport and Media, and coupled with the Council's own 2022 commemorations budget, ensured that an extensive work programme could be undertaken, some highlights of which are now included:

2022 CENTENARY COMMEMORATIONS WORK PROGRAMME

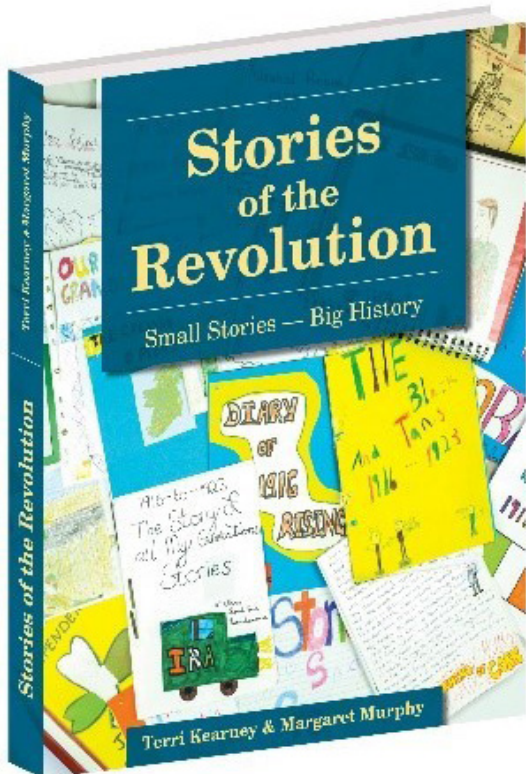
- **BÉAL NA BLÁTH:**
The centenary of Michael Collins saw the enhancement of the site at Béal na Bláth and an excellently received centenary commemoration event, supported by Cork County Council, as noted above.
- **COMMUNITIES OF COMMEMORATION VIDEO SERIES:**
This project set out to record, by video documentary, the thoughts and considerations by several community groups and organisations in reflecting on the War of Independence and Civil War and how they went about commemorating important centenary dates in their locality. Four videos in the series were released in October 2022, on the Council's YouTube Channel.
- **COUNTY CORK COMMEMORATIONS GRANT SCHEME**
One of the key commemorative undertakings of 2022 was the running of the extraordinarily successful County Cork Commemorations Grant Scheme, which saw support go to 36 diverse groups for a variety of commemorative undertakings. A press release was issued by the Council's Communications Office. Announcing the funding, the Mayor of the County noted: "I would encourage everyone to participate in the variety of events on offer over the coming months as we can remember our past together and what it meant for the Ireland of today. The period from 1920 to 1923 saw remarkable events taking place in our county, featuring many who were household names from a momentous time in our collective history. This funding is vital in helping us acknowledge and protect our heritage, so these stories will long outlive each of us and be told to generations to come."
- **LANDSCAPES OF REVOLUTION:**
This is a mapping project, supported by the Commemorations Committee, to explore the landscapes of some key engagements of the War of Independence and Civil War that took place in county Cork. Several maps have been completed, with the map for the December 1922 Civil War events at Baile Bhuirne and Baile Mhic Íre, undertaken in 2022.
- **MICHAEL COLLINS HOUSE PROGRAMME**
As part of the Council's 2022 Commemorations Programme, several events and initiatives by Michael Collins House were supported, including videos, publications and talks.

- **NATIONAL CIVIL WAR CONFERENCE**

As part of the Council's 2022 Commemorations Programme, support was provided towards the National Irish Civil War Conference held in UCC in June 2022.

- **STORIES OF THE REVOLUTION PROJECT**

The Stories of the Revolution Project, led by Terri Kearney of Skibbereen Heritage Centre, has been supported from the outset by Cork County Council's Commemorations Committee. The project documents collected stories from over 800 school children throughout West Cork, following interviews with their grandparents and great-grandparents and a selection of these was included in a bespoke publication, which was launched in Dunmanway during September 2022.



- **RESTORATION OF GRAVES FUND:**

- Restoration of the Republican Plot in Old Cemetery, Cobh
- An inscription in Burnfort Graveyard for Patrick Dorgan, who died in the Mounneabbey Ambush of 1921
- The erection of centenary markers at the gravestones of five freedom fighters in North Cork

- **TIMELINE OF COMMEMORATION:**

Numerous events of note took place in the county from 1920 to 1923 and a timeline publication was undertaken by the Commemorations Committee in 2021, setting out the details and dates of over 500 incidents that took place including all key ambushes, attacks and executions. Following a call-out, several people and groups also submitted photographs for use in the publication. The publication was published in 2022 and has proved extremely popular.

- **WAR OF INDEPENDENCE AND CIVIL WAR EXHIBITION:**

A joint project by the Council's Heritage Unit and the Local Studies Section, this exhibition, constituting over 20 exhibition boards, was completed in 2021 and in 2022. The exhibition toured in several locations throughout the County including Bere Island and libraries in Mallow, Bandon, Library Headquarters, Fermoy and Mitchelstown. A bilingual publication was produced as a companion to the exhibition and feedback has been incredibly positive, with such comments as:

- "Wonderfully researched and engaging exhibition;"
- "Fantastic exhibition;"
- "Excellent research."
- 'Went in for a glance and took up my entire lunch break! Congrats to all involved. Really brilliant.'



2022 WIDER COMMEMORATIONS WORK PROGRAMME

While much of the commemorative focus in the County at present is on the centenary of the War of Independence and Civil War, the Council's commemorative remit is much wider and 2022 saw the support of many wider commemorative projects, including, but not limited to:

- The translation of the only remaining handwritten manuscript by famous bardic poet Seán Clárach Mac Domhnaill, written 300 years ago, undertaken by Charleville Heritage Society.
- An exhibition on the Brennan Torpedo to commemorate the 90th anniversary of the death of Irish inventor Louis Brennan, by Camden Fort Meagher
- The Bicentenary of Bandon Methodist Church
- The Bicentenary Commemoration of Mary Mother of God 'Ballygarvan Church', by Ballinhassig Parish
- The holding of a special conference commemorating 800 years of the town of Youghal, by Youghal Celebrates History
- Enhancement of the World War One Memorial Site in Kinsale, by Kinsale History Society
- The commemoration of the 1,400th anniversary of the death of St. Lachteen on the 19 March 2022, by Donoughmore Community Council.



The 1,400-year commemoration of St. Lachtain at Donoughmore

TRAFFIC AND TRANSPORT

2022 saw a further increase in the National Transport Authority (NTA) budget allocation to Cork County Council with an allocation of €20.45 million under the Sustainable Transport Measures Grant. In addition to this, another €641,000 was allocated towards the enhancement of bus facilities across North and West Cork. On a countywide basis, the NTA provided funding for the enhancement of active travel across county towns and villages.

In total, expenditure on sustainable travel interventions equated to €18.89 million in 2022 which represented Cork County Council's largest ever expenditure on active travel schemes. The main schemes progressed in 2022 include:

- Substantial completion of Phases 1 and 2 of the Dunkettle to Carrigtwohill Pedestrian and Cycle Route with construction on Phase 3 of the scheme commencing in Q2 2022.
- Detailed Design of the Ballinacurra to Midleton Pedestrian and Cycle Route and appointment of contractor to commence works on Phase 1 in Q1 2023.
- Active travel enhancements undertaken on the Dark Road in Midleton.
- Upgrade of 15 bus stops including replacing bus shelters and making stops accessible.
- Progression of Carrigaline Transportation and Public Realm Enhancement Plan (TPREP) with Part VIII Planning approved for Phase 1A of the scheme.
- The procurement and acquisition of 2 electric cycleway sweepers, the first Local Authority in Ireland to add electric cycleway sweepers to its fleet.
- Upgrade of Carrigaline's Bothar Guidel.
- Part X Planning Approval received for a pedestrian and cycle bridge over the Owenabue River in Carrigaline to enhance connectivity.
- Implementation of active travel interventions across county towns and villages which included footpath enhancements, pedestrian crossings, cycle parking, and shared use pedestrian cyclist facilities.
- The construction of active travel infrastructure on the Carrigaline Western Relief Road / Pottery Road.
- The construction and opening of a Safe School Zone at Rushbrooke in Cobh.

PLANNING & STRATEGIC DEVELOPMENT STRATEGIC POLICY COMMITTEE

The Planning SPC met on four occasions in 2022. As well as discussions on the completion of the County Development Plan, other items discussed during the year included:

- Traffic and Transport – Overview
- Driving Sustainable Development in the Cork Region – Cork 2040 Infrastructure Delivery and Economic Development Board
- Residential Zoned Land Tax
- Update on the Maritime Area Planning Act, 2021
- Recreation and Amenity Plan Review
- Employment Land Availability Study (ELAS)
- Existing Residential/Mixed Residential and Other Uses (ER)//Existing Mixed/General Business/Industrial Uses (MGB) Study.
- Taking in Charge

An aerial photograph of a coastal town and harbor. A large cruise ship is docked at a pier in the foreground. The harbor is filled with smaller boats and structures. In the background, there are rolling hills and a body of water under a clear sky. The entire image is overlaid with a semi-transparent teal color.

Economic Development, Enterprise and Tourism



Comhairle Contae Chorcaí
Cork County Council



ECONOMIC DEVELOPMENT, ENTERPRISE AND TOURISM

COMMUNITY

The following programmes were overseen and approved by the 3 Cork County Council LCDCs (Local Community Development Committees) (North/South/West Cork)/LAGs (Local Action Groups under LEADER Programme) during 2022:

1. Rural Development Programme 2014 – 2020 and LEADER Transitional Programme 2021–2022.
The LEADER programme 2014–2022 is co-financed by the European Agricultural Fund for Rural Development, an initiative to support rural development projects initiated at the local level to revitalise rural areas and create jobs.
 - Overseen by the Department of Rural & Community Development and operated by 3 LCDCs /LAG Committees in co-operation with 6 Local Development Companies: Avondhu/Blackwater Partnership, IRD Duhallow, SECAD Partnership, Ballyhoura Development, Comhar na nOileán and Udarás na Gaeltachta.
 - Following completion of the main programme, a LEADER Transitional Programme was made available from 1 April 2021 to 31 December 2022. The 3 LAGs had committed all monies by end of 2022.

LEADER Programme 2014 – 2020 (See breakdown hereunder)

- Total Countywide Allocation €13.9 million, this includes 25% allocation of administration and animation to the Local Development Companies. During the programme an additional allocation of €500,000 was awarded to North Cork LAG as being one of the top 10 LAGs in the country at a point in time.
- Total of 253 No. Approved Projects Countywide, Value €10,738,793

RURAL DEVELOPMENT PROGRAMME 2014–2020

	GENERAL LEADER PROGRAMME (NO. AND VALUE OF PROJECTS)	LEADER CLAIMS (NO. & VALUE OF CLAIMS) NOTE: SOME ARE PHASED PAYMENTS
Overall Allocations	County €13.9 million plus additional €500k North Cork LAG	
North Cork LAG	117 No. €4,253,564	109 No. €3,105,863
South Cork LAG	68 No. €2,802,403	47 No. €1,597,735
West Cork LAG	8 No. €3,682,826	57 No. €2,025,328
TOTALS	253 No. €10,738,793	213 No. €6,728,926

LEADER TRANSITIONAL PROGRAMME 2021 & 2022

(Commencement Date 1 April 2021 – see allocation breakdown hereunder)

- The transitional programme was to bridge the gap until the next programme which is not expected until 2024.
- Under the Transitional LEADER Programme an initial national allocation of €20 million was made in December 2020 with an additional €50 million allocated nationally in April 2021.
- Total countywide project allocation budget is €3,057,574. In addition, to this as with the main programme, funding was also provided towards administration & animation to the Local Development Companies.

	COLUMN A: ALLOCATION 1		COLUMN B: ALLOCATION 2		TOTAL OF COLUMN A + COLUMN B
	PROJECTS	ADMIN & ANIMATION	PROJECTS	ADMIN & ANIMATION	TOTAL - PROJECT: TOTAL - ADMIN & ANIMATION:
	INITIAL NATIONAL ALLOCATION OF €20 MILLION (€15 MILLION PROJECTS & €5 MILLION ADMIN & ANIMATION) DEC. 2020		ADDITIONAL NATIONAL ALLOCATION OF €50 MILLION ANNOUNCED 9/4/2021 €5 MILLION OF THIS WAS TOP SLICED, OF WHICH €3 MILLION ALLOCATED TO LEADER TRANSNATIONAL/ CO-OPERATION PROJECTS AND €2 MILLION TO PREPARATORY WORK FOR LOCAL DEVELOPMENT STRATEGIES FOR THE NEXT LEADER PROGRAMME		NATIONAL ALLOCATIONS €70 MILLION
North Cork LAG	€347,171	€115,724	€775,661	€260,378	€1,122,832 €376,102
South Cork LAG	€261,225	€87,075	€625,741	€195,919	€886,966 €282,994
West Cork LAG	€341,978	€113,993	€705,798	€256,483	€1,047,776 €370,476

TRANSITIONAL PROGRAMME 2021-2022 (Breakdown per Local Development Company)

	LOCAL DEVELOPMENT COMPANY	PROJECT ALLOCATIONS	ADMIN & ANIMATION ALLOCATIONS	TOTAL ALLOCATION PER LAG
North Cork LAG	Avondhu/Blackwater Partnership CLG	€460,361	€154,202	Projects: €1,122,832 Admin & Animation: €376,102
	Ballyhoura Development CLG	€213,338	€71,459	
	IRD Duhallow CLG	€449,133	€150,441	
South Cork LAG	Avondhu/Blackwater Partnership CLG	€212,872	€67,919	Projects: €886,966 Admin & Animation: €282,994
	SECAD Partnership CLG	€612,007	€195,266	
	IRD Duhallow CLG	€44,348	€14,150	
	Udarás na Gaeltachta	€17,739	€5,660	
West Cork LAG	Avondhu/Blackwater Partnership CLG	€157,166	€55,571	Projects: €1,047,776 Admin & Animation: €370,476
	SECAD Partnership CLG	€576,277	€203,762	
	Comhar na nOileán Teo	€314,333	€111,143	

LEADER FOOD INITIATIVE:

- Under the initial programme 2014-2020, a further allocation of €15 million was released nationally under the LEADER Food Initiative, this was subsequently extended into the LEADER Transitional Programme with the deadline for project approvals under this measure being extended to 31st December 2022 or until the funds available for these schemes are exhausted. In December 2021, the Department notified Cork County Council that all funds under this scheme have now been spent and no further applications will be processed.
- As outlined in above table, a total of 32 applications were approved in Cork County with a total value of €1,691,206.

LEADER TRANSNATIONAL/CO-OPERATION INITIATIVE:

- Like the LEADER Food Initiative, the LEADER 2014–2020 Rural Development Programme ring fenced a separate national allocation of €10 million for transnational (outside of Ireland) inter-territorial (within Ireland) LEADER Co-operation Projects.

Under the LEADER Transitional Programme, an additional €3 million was added to this fund nationally. The deadline for project approvals under this measure has been extended to 31 December 2022 or until the funds available for these schemes are exhausted. In December 2022 we were notified that all funds under this scheme have now been spent and no further applications will be processed.

- As outlined in above table, a total of 25 applications have been approved to date in Cork County LCDCs with a total value of €1,511,506.

LEADER PROGRAMME 2023–2027

- The CAP Strategic Plan 2023–2027 was approved at EU level and at national level in 2022.
- €180 million has been allocated nationally under LEADER 2023–2027.
- Stage 1, Expressions of Interest for LAG status closed on 16 December 2022 with the 3 LCDCs having submitted an expression of interest.
- The first LAGs in the country must be in place for August 2023 to comply with EU guidelines of 12 months from date of CAP Strategic Plan approval.
- It is anticipated that the Programme will commence in late 2023 or early 2024.

LEADER WEBSITES:

- 3 LEADER websites available to view: www.leadernorthcork.com; www.leadersouthcork.com; www.leaderwestcork.com;

2. SICAP PROGRAMME 2018 – 2022 (Social Inclusion Community Activity Programme)

- (a) Operated by 3 LCDCs.
- (b) Overseen by the Department of Rural & Community Development, funding to the value of €12,309,220 has been allocated to Cork County over the 6 year period from 2018–2022. The current contract which was due to end in December 2022 was extended for a further 12 months.
- (c) During 2022 additional funding was received towards the Ukrainian crisis which SICAP played a significant role in.
- (d) The Programme is divided into 7 Lots and 6 Local Development Companies are working in partnership with Cork County Council in delivering the programme, namely; Avondhu/Blackwater Partnership CLG, Ballyhoura Development CLG, IRD Duhallow CLG, SECAD Partnership CLG, West Cork Development Partnership and Comhar na nOileán CTR.
- (e) An LCDC SICAP Subgroup are tasked with providing reports and recommendations to the LCDC on contract and performance monitoring. Members of the subgroup are drawn from the LCDC membership. Term and end of year reviews for 2022 were carried out and approved by 3 LCDCs including approval of annual plans.
- (f) The SICAP Programme is delivering real and measurable benefits to the most marginalised people in society and there have been significant benefits of the programme to the target groups.
- (g) Case studies for 2022 were submitted to Pobal for approval and will be presented to the LCDCs in early 2023.

SICAP 2018–2022 (SOCIAL INCLUSION COMMUNITY ACTIVATION PROGRAMME)

CONTRACT VALUE OVER FIVE YEARS + 1 YEAR EXT	NORTH CORK LCDC	SOUTH CORK LCDC	WEST CORK LCDC
€12,309,220	€3,966,670	€3,966,670	€ 3,189,029
Additional Ukraine Allocations – funding for 2022	€93,226	€93,226	€120,958

HEALTHY IRELAND FUND

OVERVIEW

The following sets out the activities of the Healthy Ireland Programme of Cork County Council for the year 2022. County Council for the year 2022.

ACTIVITIES

The main activities of the office were to coordinate and facilitate the application and utilisation of the Healthy Ireland Fund and other miscellaneous activities pertaining to the role.

The following are the full list of activities engaged with through the year 2022:

1. Healthy Ireland Fund – Round 3 extended to 31 March 2022
2. Healthy Ireland Fund – Round 4 effective from 1 July 2022
3. Healthy Ireland Strategy Implementation
4. Connecting for Life
5. Miscellaneous Projects

A Countywide Healthy Ireland LCDC subgroup is in place and includes representatives from the North, South, and West Cork LCDCs.

SECTION 1 - HEALTHY IRELAND FUND – ROUND 3

Round 3 of the Healthy Ireland Fund was issued by the Department of Health in 2019. The initial period of the fund was from 1 July 2019 to 30 June 2021. The deadline for the end of the scheme was subsequently extended to 31 March 2022 due to the implications of the COVID-19 Pandemic.

The budget allocated for Round 3 activities was €422,050.

Projects included (previously reported):

1. Teen Talk & Gen Z Events
2. Schools Engagement Program for Minority Sports
3. Transport & Mobility Forum Coordinator
4. Active Communities & Let's Play Cork
5. Pieta House Resilience Academy
6. Smoking Awareness & Cessation Program
7. Cultural Companions
8. Social Farming Initiative
9. PSYCHED
10. Small Grant Scheme (Community Mental Health Fund)

SECTION 2 - HEALTHY IRELAND FUND – ROUND 4

The budget allocated for Round 4 activities was as follows:

Year 1 – 2022 – €40,000.

Year 2 – 2023 – €75,000.

Year 3 – 2024 – €40,000. (subject to change)

Year 4 – 2025 – €40,000. (subject to change)

Projects included are as follows:

Year 1 – 2022

- Teen Talk
- Active Communities & Let's Play Cork
- Cultural Companions
- Transport & Mobility Forum Coordinator.

Teen Talk 2022 – A health and wellbeing event for TY students which was held at the Radisson Blu Hotel, Little Island in November, led by Cork County Council and Healthy Ireland.

Students from over 30 schools from around Cork attended this event both in person and online reaching over 3,000 TY students

Presenters included:

- Anna Geary, Broadcaster and former Camogie star
- Stephen McDonnell, former Cork Hurling star and director of LiveUnbound
- Donna Kennedy, Psychologist, Mentor and Bestselling author
- Daragh Fleming, Advocate SeeChange Ireland
- Sheila Naughton, Advocate SeeChange Ireland
- Pat Slattery, International Speaker, Mentor & Coach

Years 2 – 4: 2023 – 2025

1. Outcome – Positive Mental Health (Yearly activities may vary)
 2. Teen Talk
 3. Cultural Companions
 4. Let's Play Cork
 5. PSYCHED
 6. "Together" events with HSE & Chambers
-
1. Outcome – Increased Breastfeeding Rates <3 months
 2. County Wide "We're Breastfeeding Friendly" Campaign
 3. West Cork Direct Support Initiative (North 2024, South 2025)

The Department of Health now support the Healthy Ireland Coordinator salary separately so this no longer required from the Healthy Ireland Fund allocation

SECTION 3 - HEALTHY IRELAND STRATEGY FOR CORK COUNTY COUNCIL

The strategy was approved by the 3 LCDCs in December 2021. The strategy focuses on the following themes: Partnership & Collaboration, Positive Mental Health, Physical Environment, Workplaces, Tobacco Free, Alcohol and Drugs, Sexual Health,

Physical Activity, Maintaining a Healthy Weight.

The Strategy which aligns with the Healthy Ireland Framework forms the basis of all the work carried out by the Healthy Ireland office of Cork County Council.

SECTION 4 – CONNECTING FOR LIFE

Connecting for Life is Ireland's National Strategy to reduce suicide (2015–2024). Connecting for Life is founded on the suicide prevention work that has taken place in Ireland in the past as part of Reach Out, the Government's previous strategy to reduce suicide. Since then, there have been significant developments in the areas of research, policy and service delivery relating to suicide prevention. Cork County Council is an active member of the Connecting for Life Steering Working Group and is continuing to facilitate all actions to assist in the reduction of suicide rates in Ireland. The work of the Steering Group in Cork County Council is facilitated through the Healthy Ireland Office.

SECTION 5 – MISCELLANEOUS

The Healthy Ireland Coordinator is actively involved with various initiatives and steering committees, including:

- Cork County Age Friendly Interdepartmental Team
- Cork County Council Staff Wellbeing Committee
- Creative Health Hub
- In 2016 the government approved the creation of a national Healthy Ireland Fund with an initial allocation of €5 million.
- The scheme is managed locally by Cork County Council under the management of H.I. Coordinator and implemented across Cork County in co-operation with the LCDCs and other key stakeholders.
- The budget allocated to Cork County under Round 3 of the programme was €422,050 which resulted in 9 key actions. This round has now been extended to March 2022.
- One of the initiatives under this fund is the annual 'Teen Talk' event aimed at Transition Year students. Due to continuing restrictions this was held online on 18th November 2021. It was an enormous success with 41 schools participating, which equated to over 3,000 students. In addition to the Teen Talk event there was for the first time an additional event known as 'Gen Z,' an evening event aimed at parents and teachers which was held online on Tuesday 23 November. 897 individuals registered for this event, which exceeded expectations.

Following on from these events, a selection of promotional packs to all the schools involved.

Another initiative under the fund was the compilation of a Healthy Ireland Strategy for Cork County, this is now completed and approved by the 3 LCDCs of Cork County Council in December 2021 and was formally launched by Mayor Cllr. Gillian Coughlan and Minister Frank Feighan T.D., Minister of State for Public Health, Wellbeing and the National Drugs Strategy.

It is based on the Healthy Ireland Framework issued in 2013 and based on best practice from around Ireland. The strategy focuses on the following themes:

- Partnership & Collaboration
- Positive Mental Health
- Physical Environment
- Workplaces
- Tobacco Free
- Alcohol & Drugs
- Sexual Health
- Physical Activity
- Maintaining a Healthy Weight

3. GRANTS ADMINISTERED BY LCDCS IN 2022:

Cork County Council supports communities by providing a range of grants which are administered and approved by the 3 LCDCs in Cork County. The 3 LCDCs have provided €312,599 countywide during 2022 under the Community Activities Fund which comprised of both capital & operational grants.

The €312,599 allocation to Cork County comprised of:

- €191,033 Current funding (non-Pay) for use towards running/operating costs, e.g., utility costs, insurance, etc.
- €121,566 capital funding for use towards carrying out necessary repairs and improvements to facilities, purchase of equipment etc.

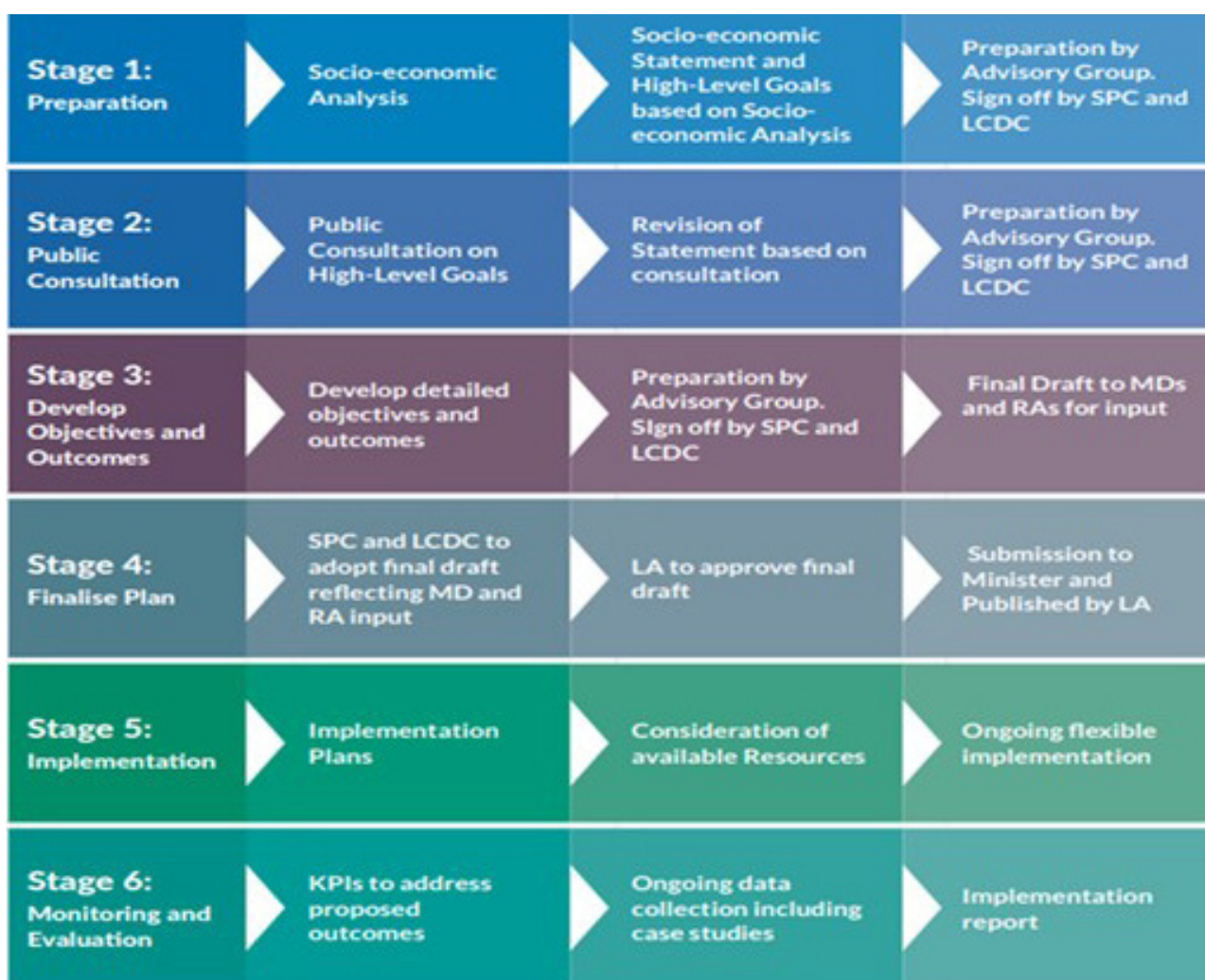
There were three types of grants available under this Programme:

- Small scale capital grants up to a maximum of €1,000 or less
- Capital grant more than €1,000
- Grants associated with running/operating costs

GRANT TYPE	COUNTY AL-LOCATION	NO. APPLICATIONS RECEIVED COUNTY-WIDE	VALUE OF APPLICATIONS RECEIVED COUNTY-WIDE	NO. SUCCESSFUL COUNTY-WIDE	NO. NORTH CORK LCDC	NO. SOUTH CORK LCDC	NO. WEST CORK LCDC
Community Activities Fund 2022	€312,599	262	€373,338	222	82 No. Value €111,497	73 No. Value €98,389	68 No. Value €102,713
Totals:	€312,599	262	€373,338	222 No.	€111,497	€98,389	€102,713

4. LOCAL ECONOMIC COMMUNITY PLAN (LECP) 2023 - 2029

The Cork County Local Economic and Community Plan is a statutory Plan that considers national and regional plans and sets out high level goals, objectives and actions required to promote and support local economic and community development within the County. This is a two-phase process, the first of which is the development of a Framework LECP. This is due to be adopted by December 2023. The second phase which is due to commence in Q1 2024 will focus on implementation, monitoring and evaluation.



Stage 1 of the process has now been completed and the Draft Socio-Economic Statement have been signed off by the North, South and West LCDCs and the Economic Development and Enterprise SPC. Stage 2 which is the public consultation period commenced on the 15 May and will run until 26th June. Cork County Council hosted a series of in-person events to provide stakeholders and all citizens of Cork County with an opportunity to engage with the 2023-2029 Cork County LECP and enable them to influence and shape the contents of the plan.

A virtual consultation room has also been developed and is accessed via www.corkcoco.ie. This will be available for the duration of the consultation period.

5. COMHAIRLE NA NÓG 2022:

On-going Work:

- 24 meetings held throughout 2022 including 2 steering group meetings, with most meetings being held in person.
- Annual funding from the Dept. of Children, Equality, Disability, Integration and Youth secured. New tender request process for the facilitation of Comhairle na nÓg launched on E-tenders resulting in the awarding of the contract to the YMCA Ireland.
- 2022 work topic chosen: Gender Equality. Comhairle members interviewed TDs in the Dáil on the 27 October. Interviews were recorded and an art project is planned to bring the interview recordings to a larger audience.
- Several successful key stakeholder engagement workshops were held in 2022 resulting in an improvement in diversity and inclusion in our Comhairle. The Comhairle continue to work with Involve, the National Association of Travellers Centres, to support young travellers' to join our Comhairle.
- Anti-Bullying Work: A Comhairle na nÓg representative was part of a 10-person group established as Youth Advisory Group to plan, pilot and co-facilitate two Anti-Bullying Consultations delivered in May. The group continue to support the Department of Education to review and update the existing anti-bullying action plan.
- 2 members of Cork County Comhairle na nÓg selected to become members of 'National Youth Assembly of Ireland' for 18 months. Both participated in the National Youth Climate Assembly, The National Rural Youth Assembly, and the National Youth Assembly on Artificial Intelligence.
- Comhairle Alumni member nominated by the PPN to sit on the Social Inclusion, Community & Rural Development SPC. Communication and support structures established.
- Comhairle Representative attended monthly National Executive meetings and events.

Events:

- AGM held in person in December 2022 with 62 young people in attendance representing 20 secondary schools.
- 7 members attended the 2022 Dáil na nÓg on the 26th of March.
- Mayor of the Cork of County, Cllr. Gillian Coughlan welcomed the Comhairle na nÓg to her office on 13 April. The group discussed Gender Equality, as well as engaging with the mayor on a few topics including the County Development Plan.
- Child and Youth Participation for Europe Conference: Comhairle members participated as panellists at the "Hear Our Voices – Promoting participatory democracy and youth engagement in the 21st century" conference in Cork on 23-25 May.
- The Comhairle participated in Cruinniú na nÓg 2022 by organising an open public event on 11 June through the medium of traditional music and art.
- Comhairle members had an opportunity to present their work, and engage with the public, as part of Cork Council Council's exhibition stand at Cork Summer Show on 18-19 June.
- Seanad na nÓg on the 10 November: Comhairle members attended the Seanad na nÓg, which included three preparation sessions. The theme of Seanad na nÓg was Minority Voices, Major Change.
- Comhairle members supported the promotion of the Teen Talk event in November 2022.

Outputs:

- 'Climate Action' work topic: Members of Cork County CNN featured in Cork County Council's collaboration with the School of Applied Psychology and the Institute for the Social Sciences in the 21st century, UCC. Comhairle members interviewed Professor Mick Smyer, American psychologist and expert climate communicator and Liz Downes from Cork County Older Person's Council. Webinar published on CorkCoCo YouTube on 7 October: <https://youtu.be/8fc7aPqIcMo>

Consultations:

- Reform of Youth Services Grant Scheme (YSGS): Comhairle member selected to represent young people on the Project Advisory Group, established to support the reform of YSGS in the Department of Children, Equality, Disability, Integration and Youth. This advisory group is providing high-level advice and feedback required to the YSGS project team and steering committee.
- Cork ETB Local Creative Youth Partnership Co-ordinator carried out a consultation with the Comhairle in May 2022.
- The Comhairle was represented at the National Climate Justice Conference on 23 November.
- Members participated in the Digital Ireland Conference in Dublin Castle in November 2022.

PPN (Public Participation Network):

- Cork County Public Participation Network (PPN) is a network of over 500 community, voluntary, social inclusion, and environmental organisations, working to build better communities across Cork County.
- The PPN elects representatives from its network onto Cork County Council policymaking and community development committees, giving a voice to communities at a local government level.
 - In 2022, there were 36 elected PPN representatives sitting on Local Community Development Committees (LCDCs), Strategic Policy Committees (SPCs) and the Joint Policing Committee (JPC).
 - The PPN is steered by a its 19-member secretariat, who meet monthly. In 2022 the PPN was able to reintroduce in-person meetings after COVID-19 restrictions were lifted. The PPN is now able to hold the monthly secretariat meetings in hybrid form, making participation more accessible
 - In 2022, the PPN began the countywide 'Vision for Wellbeing' – 9 in-person consultations were held across the 8 MDs (Municipal District), and 5 opportunities for online inputs were offered to groups and individuals in the Network

PRESENTATIONS TO THE ECONOMIC DEVELOPMENT AND ENTERPRISE SPC MEETINGS IN 2022

MEETINGS	DATE	PRESENTATIONS
Q4 2022**	Fri. 9 Dec.	Munster Animation Forum (MAF). Mr Sean O'Sullivan, Head of Enterprise, South Cork LEO
Q3 2022**	Thurs. 29 Sept.	Local Economic and Community Plan Ms Aileen Hurley EU Projects – an update: Mr John Forde.

* In response to the COVID-19 Pandemic, meetings of the SPC were held virtually.

** These meetings were held as blended meetings, with Committee members able to join on-line or attend in person.

ECONOMIC DEVELOPMENT AND PROJECTS

ECONOMIC DEVELOPMENT FUND

The table below summarises both the existing, multi-annual allocations from the EDF prior to 2022 and allocations approved for the following events and initiatives in 2022. NOTE: The Southern Division is also used as a proxy for representing allocations to County wide events and initiatives.

YEAR / REF:	PRIORITY OF FUNDING	DIVISION	NAME OF INITIATIVE	NAME OF INITIATIVE	TOTAL ALLOCATION
Recurring Funding 16.24	Partnerships with Local and Regional Stakeholders	South	Water Systems and Services Innovation Centre Q3 2017 - Q2 2020	€ 120,000.00	€ 20,000.00
Existing Commitment 18.15	Partnerships with Local and Regional Stakeholders	South	Syn Bio REDF Co-Funding	€ 600,000.00	TBC
Existing Commitment 18.23	Partnerships with Local and Regional Stakeholders	West	Údarás na Gaeltachta - REDF Co-Funding	€ 50,000.00	€ 50,000.00
Existing Commitment 19.08	Partnerships with Local and Regional Stakeholders	North	Mallow Maths & Science Fair	€ 3,750.00	€ 3,750.00
Existing Commitment 19.17	Strategic Marketing and Tourism	South	Munster Agricultural Society 2022 - 2024	€ 60,000.00	€ 20,000.00
Existing Commitment 19.17	Strategic Marketing and Tourism	South	CorkCoCo - Provision for fitting out a stand at Summer Show '22 - '24.	€60,000.00	€ 20,000.00
Existing Commitment 19.23	Partnerships with Local and Regional Stakeholders	South	EBAN Cork	€ 10,000.00	€ 10,000.00
Existing Commitment 19.37	Partnerships with Local and Regional Stakeholders	South	SCALE Cork: 2022 - 2023.	€ 124,000.00	€ 30,000.00
Existing Commitment 21.03	Partnerships with Local and Regional Stakeholders	South	IT@Cork Agri-Tech Forum 2021 - 2023	€ 12,000.00	€ 4,000.00
Existing Commitment 21.09	Partnerships with Local and Regional Stakeholders	South	IGNITE Graduate Business Innovation Centre 2022 - 2024	€ 105,000.00	€ 35,000.00
Existing Commitment 21.10	Partnerships with Local and Regional Stakeholders	South	IT@Cork Leaders Award 2021 - 2023	€ 12,000.00	€ 4,000.00
Existing Commitment 21.12	Partnerships with Local and Regional Stakeholders	South	Energy Cork: 2022 - 2024.	€ 130,500.00	€ 43,500.00
Existing Commitment 22.01	Partnerships with Local and Regional Stakeholders	South	Cork BIC - Growth Pathway: 2022 - 2024.	€ 30,000.00	€ 10,000.00
Existing Commitment 22.02	Partnerships with Local and Regional Stakeholders	South	Confucius Institute: 2022.	€ 5,000.00	€ 5,000.00
Existing Commitment 22.03	Partnerships with Local and Regional Stakeholders	South	Ireland China Science and Technology Association 2022.	€ 4,000.00	€ 4,000.00
Existing Commitment 22.04	Strategic Marketing and Tourism	South	Cork International Choral Festival 2022.	€ 7,500.00	€ 7,500.00

YEAR / REF:	PRIORITY OF FUNDING	DIVISION	NAME OF INITIATIVE	NAME OF INITIATIVE	TOTAL ALLOCATION
Existing Commitment 22.05	Strategic Marketing and Tourism	West	West Cork Music Festival 2022 - 2024	€ 142,500.00	€ 47,500.00
Existing Commitment 22.06	Strategic Marketing and Tourism.	North	Munster Vales: 2022 - 2024.	€ 45,000.00	€ 15,000.00
Existing Commitment 22.07	Partnerships with Local and Regional Stakeholders	South	Volvo Cork Week.	€ 30,000.00	€ 30,000.00
Existing Commitment 22.08	Strategic Marketing and Tourism	South	Visit Cork (Promoting Cork Ltd)	€ 100,000.00	€ 100,000.00
Existing Commitment 22.10	Partnerships with Local and Regional Stakeholders	South	STEM Southwest - MTU	€ 15,000.00	€ 15,000.00
Existing Commitment 22.11	Strategic Marketing and Tourism	South	Asia Matters	€ 18,450.00	€ 18,450.00
Existing Commitment 22.12	Partnerships with Local and Regional Stakeholders	South	Future Disruptive Technologies Summit.	€ 6,000.00	€ 6,000.00
Existing Commitment 22.13	Partnerships with Local and Regional Stakeholders	South	OECD Local Development Forum	€ 25,000.00	€ 25,000.00
Existing Commitment 22.14	Partnerships with Local and Regional Stakeholders	South	LECP Consultant	€ 24,969.00	€ 4,969.00
Existing Commitment 22.15	Strategic Marketing and Tourism	South	Cork Harbour Festival (Oceans to the City): 2022 - 2024.	€ 60,000.00	€ 20,000.00
Existing Commitment 22.16	Partnerships with Local and Regional Stakeholders	South	Shamrock Cup - Nanjing	€ 6,979.00	€ 6,979.00

SUMMARY OF INITIATIVES WITH LOCAL AND REGIONAL STAKEHOLDERS

CorkBIC Growth Pathway Programme: CorkBIC supports the identification and growth of innovative, knowledge intensive, companies based on promising technology. It helps entrepreneurs to navigate the challenges of raising finance, developing business propositions, making agreements with shareholders and investors and finding customers.

Cork County Council was a founding partner of the Growth Pathway Programme in 2016. This programme, involving SMEs, start-ups and business leaders, is focused on building the next generation of high-performance companies. Refer to <https://www.corkbic.com/about-cork-bic> for more information.

CORK SMART GATEWAY:

66% of the world's population will live in urban areas by 2050. A challenge then will be to supply these urban areas with safe food, clean water and sufficient energy in an economic, social and environmentally sustainable manner. One EU response to this challenge is to promote the development of Smart Cities and Communities where integrated energy, transport and ICT technologies are employed to reduce environmental impact and promote the development of efficient, sustainable and safe communities particularly within the context of an aging population.

The County Council, City Council, MTU, UCC, the Nimbus Research Centre and the Tyndall National Institute established Cork Smart Gateway to promote Cork as a smart region and raise awareness about the availability of our local research facilities to help the small and medium enterprises develop ICT, IoT and energy solutions in response to these challenges.

ENERGY CORK

Energy Cork is an economic cluster seeking to secure a competitive advantage for the energy sector in Cork by pursuing coordinated actions to strengthen enterprise, create employment and capitalise on Cork's position at the forefront of the energy sector in a sustainable manner. Refer to <http://www.energycork.ie/index.php/about/> for more information.

IGNITE

Cork County Council has supported this initiative since it was launched in 2011. IGNITE is a joint initiative with the City Council and the Local Enterprise Offices to encourage entrepreneurship and enterprise creation.

It is an international award-winning business incubation programme supporting recent graduate entrepreneurs turn innovative ideas into great businesses. Based at University College Cork, the 12-month programme is open to all recent graduates from all Irish third level institutions who have the passion and ambition to work full-time on a scalable start-up idea with potential for commercial or social impact.

Since then, it has worked with almost 120 start-ups and over 140 founders who have launched companies such as UrAbility, AnaBio Technologies, ApisProtect, Eurocomply, LegitFit, OnTheQt, PunditArena, Supply.ie, Talinvest, TrustAp and Vconnecta. Refer to <https://www.ucc.ie/en/ignite/aboutus/> for more information.

SCALE CORK

Ireland's first scaling programme for SMEs is supported by the Economic Development Fund and has been delivered by the Rubicon Centre at MTU. Several established Cork companies in the med-tech, agri-tech and digital health sectors, with the ambition to scale beyond their current capability, increase sales, develop exports and build relationship with FDIs in the region participated in this 9-month long programme. The programme is now ending and final benchmarking and assessment reports are in preparation. Refer to <https://www.rubiconcentre.ie/scale-cork/> for more information.

STEM SOUTHWEST

This Cluster promotes and nurtures STEM (Science, Technology, Engineering, Maths) throughout the Southwest region of Ireland. The cluster comprises industry stakeholders (SMEs and MNCs), Higher Education Institutes – Munster Technological University (MTU) and University College Cork (UCC), local government (Cork County Council), not-for-profit (KerrySciTech) and the Southern Regional Skills Forum, who are working together to maximise the capacity of the STEM Sector in the Southwest and to create and develop opportunities for members and the communities within which they operate.

The initiative has an industry led Board with representatives from multi-national operations and SMEs in the region, the HEI sector and the state and Cork County Council. Refer to <https://www.stemsouthwest.ie/> for more information on STEM SW activities and updates.

CORK ECONOMIC AND COMMUNITY DATA MONITOR

The Monitor is a custom designed software solution containing relevant datasets and indicators from authoritative sources to provide insight into the economic and community performance of Cork County at a variety of spatial scales. The monitor can be applied to meet the increased demand for data and evidence-based decision making across the many functions within the Council.

The monitor incorporates key indicators for Cork County across 15 themes and is available to view in an easy-to-use analytical dashboard providing users with the ability to easily compare data and indicators. The 15 themes are population, housing, economy and employment, education, crime and safety, health, households and families, social deprivation, property market, live register, jobs and commuting, environment, agriculture, council finances and income and living standards. The link to the Monitor is here [Economic & Community Data | Cork County \(corkcoco.ie\)](https://www.corkcoco.ie/) the monitor is updated on a quarterly basis.

CO-FUNDING INITIATIVES

EI REGIONAL ECONOMIC DEVELOPMENT FUND.

Enterprise Ireland invited proposals for support from the Regional Economic Development Fund (REDF). Using a Competitive Call Process, the REDF supports regions to build on their unique strengths and create sustainable jobs. Projects were selected following a rigorous evaluation process based on criteria which includes impacts and value for money, collaboration and participation, viability and sustainability, building regional strengths and significance for innovation.

Two applications supported by Cork County Council have been approved by Enterprise Ireland and the Council will provide the co-funding element required by the two projects which are;

- SynBioHub: This initiative will seek to attract early-stage life science start-up companies to Cork, help them to accelerate their development towards mature growth stage companies and seek to anchor them in Ireland for the long term.

SynBioHub which is led by University College Cork (UCC) and Cork County Council (CCC) will trade as CorkBioHub and provide a "one stop shop" growth and development system enabling life science start-up companies to thrive in a unique supportive environment custom designed to suit bio-based businesses.

- A Digital Hub: An tÚdarás na Gaeltachta propose to undertake an extensive redevelopment of an existing regional facility in Baile Bhúirne in the Muskerry Gaeltacht to provide a regional Digital Hub offering the full range of business training and development supports. The Digital Hub will offer a flexible, connected, innovation space providing a range of critical supports targeting the disadvantaged and isolated rural districts in the Muskerry area of County Cork and its broader regional catchment area.

An tÚdarás will provide facilities and services to generate an entrepreneurial ecosystem which will attract and support the establishment of innovative start-ups and support existing enterprises by providing a range of focused services such as technological supports and fibre connectivity; financial infrastructural and other skills and capability building measures.

CHINA

Cork County Council sponsored the 2022 Asia Matters China Ireland Business Summit last May. This virtual conference considered future economic engagements and activity now that the public health restrictions have been lifted in the west and how we will reengage with our Asian partners.

EU CO-FUNDED PROJECTS

Cork County Council is participating in the following EU Co-Funded projects.

CURRENT PROJECTS

Project Acronym: A-AAGORA:

Programme: HORIZON Europe – EU Mission Oceans and Waters

Theme: Climate Adaptation: Coastal Zone Management and Citizen Engagement/Science

Project Summary: This project will address the effects that climate change has on our coasts and the subsequent issues faced by coastal managers, local authorities and coastal communities. The Cork proposal will focus on demonstration activities for the restoration of marine and coastal ecosystems through nature-based solutions that improve coastal resilience. The proposal will involve coastal communities particularly vulnerable to the risks of extreme weather events and sea level rise that urgently need restoration measures to adapt to climate change. The project involves local actors and communities who are active in marine ecosystem restoration and protection including Cork County Council, DHLGH, UCC (MaREI) and coastal communities such as Clean Coast (citizens science).

Project Partners: Ireland: Cork County Council, UCC, Dept of Housing, Local Government & Heritage. In addition, there are 27 other partners from Portugal, Norway, Germany, Romania, France, Finland and UK

Start Date: Q4 2023 **End Date:** Q4 2026

Budget: €365,000 (Grant rate 100%) Potential for further 2- 4-year extensions.

Project Acronym: ProtoAtlantic.

Programme: INTERREG Vb – Atlantic Areas.

Theme: Business / Enterprise.

Project Summary: This project will develop a whole model for the prototyping and exploitation of innovative ideas in the maritime sector. After the identification of start-ups and SMEs with product innovation capacity in the maritime sector, an acceleration program with a normed and structured process will be implemented, creating a unique ecosystem in the Atlantic, willing to address emerging markets in a co-creation paradigm with the local European start-ups communities. The project proposal indicates the need to create a methodology to validate entrepreneurial ideas related to blue growth, citing the gap between research and projects that emerge. This project would develop a methodology that helps bring entrepreneurs from an idea right through the various phases of prototype development, fundraising, market validation and business modelling. Though the project is focused on maritime start-ups, it is expected that the methodology can be translated to other sectors. Involvement in a project such as this may be beneficial as the County Council builds capacity in start-up support. Additionally, the geographical location of activity in the lower harbour is an attractive proposition. An application to extend this project (with additional finance) by 1.5 years was submitted to the EU Atlantic Areas Secretariat at the end of 2021 and received a successful verdict. Phase II of ProtoAtlantic will focus on further elaborating and expanding on the previous project actions, and work has commenced on delivering these outputs. The project will now conclude in Q3 2023.

Project Partners: Asociación INNOVALIA (Spain), INESC TEC (Portugal), University College Cork (Ireland), EMEC (UK), EMERGE (Spain), TECHNOPOLE BREST IROISE (France), Marine Southeast (UK), Happy Ventures (Morocco), PLOCAN (Spain), PROEXCA (Spain), Green Energy Park (Morocco).

Start Date: Commenced Q4 2017. **End Date:** Q4 2021.

Budget: €224,008

Extension: Start Date: Q1 2022: End Date: Q3 2023.

Budget: €64,000

Project Acronym: DELTA LADY.

Programme: INTERREG Europe.

Theme: Economic Development.

Project Summary: The proposal Floating Cultures in River Deltas aims at the definition of policy instruments that enable the fostering of the capabilities of delta's ecosystem services for regional economic development. The Interreg project should deliver tangible proposals for the regional implementation of actions that strengthen economic development based on the use of local cultural and natural qualities. In Cork, the river that will be considered is Youghal and the River Blackwater. The Project Action Plan for the Cork Region has been completed and accepted by the EU INTERREG Secretariat, Work has begun on delivering each of the actions and will be completed by Q3 2023.

Project Partners: Frisian province and University of Twente (Netherlands), The Regional Natural Park of Camargue (France), Danube Delta National Institute for Research and Development (Romania), Council of Chambers of Commerce of Valencia (Spain), ART-ER and Po Delta Park (Italy) and University College Cork.

Start Date: Q3 2018. **End Date:** Q3 2023 (Activities in initial 3 years and monitor implementation in final 2 years.).

Budget: €181,500 (Grant rate 85%).

Project Partners: Cork County Council, Nordland Research Institute (Norway), Umea Municipality Sweden) & NCE Insulations (Cork, Ireland)

Start Date: Q1 2022. **End Date:** Q4 2022- Final Payment

Budget: €20,000 (Grant rate 65% ERDF Fund €14,000)

PROJECTS APPROVED FOR FUNDING BUT YET TO COMMENCE

Project Acronym: HYBES: Approved Q4 2022, Commencement date Q1 2023

Programme: INTERREG NPA

Theme: Energy Efficiency and Renewable Energy – Decarbonisation

Project Summary: HYBES will use the Quadruple Helix approach and the Living Lab concept to develop and implement innovative actions that facilitate decarbonisation and advance carbon neutrality goals in each partner region. The project will develop policies and solutions that enable this shift to decarbonisation within defined districts, as well as proactively encouraging and facilitating behaviour change with stakeholders and local communities to further climate change adaptation and promote energy efficiency.

Projected Budget: €210,000.

Start Date: Q1 2023 – Q1 2026

Project Acronym: CDREUROPE Approved Q4 2022, Commencement date Q1 2023

Programme: INTERREG EUROPE

Theme: Corporate Digitalisation for Public Authorities, SMEs and Micro Business

Project Summary: Uptake of CDR among enterprises, particularly Small and Medium Enterprises (SMEs), is not automatic. It requires awareness, skills and opportunities. Public policy should be positioned to support this.

The overall objective of the project is to improve implementation of regional development policies supporting the uptake of Corporate Digital Responsibility in SMEs, by promoting interregional exchange of experiences, innovative approaches and capacity building among regional policy actors.

This project will consider how public policy can be improved to support enterprises to become more digitally responsible.

It will promote interregional learning and capacity building on the types of support schemes that can help to make CDR a reality, for example:

- Public communication campaigns on aspects of CDR.
- Training schemes for IT professionals, researchers and other enterprise employees; Consultancy schemes to design, develop and implement CDR policies in enterprises.
- Funding schemes to support responsible production and application of digital technologies.
- Networking and cooperation support in aspects related to CDR.

Projected Budget: €296,000 (TBC – currently being adjusted)

Start Date: Q1 2023 – Q1 2027

PROJECT APPLICATIONS SUBMITTED FOR EVALUATION

It is anticipated that several new project applications will be developed and submitted during 2023, in response to EU programme calls which are scheduled to be launched this year. Cork County Council continue to be proactive to ensure that the organisation consider and apply for relevant funding calls that meet the strategic goals and priorities of the local authority. In addition to the four projects outlined above, Cork County Council are currently in the process of assessing funding calls for three projects:

Project Acronym: BETTER TOURISM: Better European Territorial Tourism Ecosystem Regenerated

Programme: INTERREG Northwest Europe

Theme: Tourism Regeneration & Resilience

Project Summary: The BETTER Tourism project aims to make tourism more sustainable and inclusive in the NWE by transforming the destinations' challenges into opportunities: Extending the season, turning territorial unbalances into economic dynamism and communities' wellbeing by spreading visitors flows, diversifying destinations' offer through local heritage and landscape valorisation, adapting the experiences to the citizen's needs, empowering residents and entrepreneurs to boost tourism competitiveness through innovative business modelling.

Stage 1 Application: Successful – Notified Q3 2022

Stage 2 Application: Final Application was submitted Q4 2022

Start Date: Should this proposal be successful, the project is expected to run from Q2 2023 – Q2 2026,

Projected Budget: Approx. €385,000.

OTHER INITIATIVES

INITIATIVE: EFFORTS

Timeframe: Ongoing (CCC is a Board Member)

Project Type: Various EU Programme Calls

Theme: Reuse of Heritage sites for economic development and tourism

Brief Description: EFFORTS is a European network of organisations established in 2017 to share knowledge and practical expertise on military heritage (Camden Fort Meagher and Spike Island).

Work Programme:

- Leading the activities relating to the economic development potential of military and fortification heritage.
- Ongoing development of EU project applications.
- Organising the European Fortress Day at both Spike Island and Camden Fort Meagher.
- Assistance with the organisation of the next Congress meeting in October 2022.
- Participate and contribute to Board Meetings (Conference calls on a regular basis every 2 to 3 weeks) to discuss project development and opportunities.

INITIATIVE: ERRIN

Timeframe: Ongoing (CCC is a Full Member)

Project Type: Various EU Programme Calls

Theme: Multiple thematic areas across all applicable European programmes. Committed to delivering projects linked to the UN's 17 Sustainable Development Goals (SDG)

Brief Description: The European Regions Research and Innovation Network (ERRIN) Brussels-based platform that gathers around 120 regional organisations from more than 20 European countries. Established in 2001, ERRIN supports members to enhance their regional and local research and innovation capacities and further develop their R&I ecosystems. The network maintains a long-standing relationship with the EU institutions and other organisations to strengthen the regional and local dimension in EU Research and Innovation policy and programmes.

Work Programme:

- Ongoing development of EU project applications.
- Attendance at working group Meeting
- Seminars and workshops
- EU project development groups
- Attendance at face to face events when required

ECONOMIC INFRASTRUCTURE

Cork County Council provides a range of property options, including land, sites, units and hot desking, across the County to support economic development initiatives for existing and emerging enterprises. 2022 saw a further increase in interest in these options following the economic crisis of the previous 10 years with a sizeable number of sales completed and construction completed or underway. Units for rent have also seen close to full occupancy.

The Food Incubation Kitchens in Carrigaline, CIK, is a fully equipped food grade commercial kitchen space which can be rented by the hour continues to provide a cheap and state of the art facility for food enterprises wishing to expand. While usage suffered in 2020 due to COVID-19 restrictions, 2021 saw a massive growth in usage which continued in 2022. A substantial number of new food business availed of the facility for the first time





Cork County Council provides Hot Desking facilities, own door offices and training/meeting rooms in our E-Centres throughout the County. The Council supports the E Centre project both through direct provision in Bantry, Fermoy Youghal and Macroom and in conjunction with community organisations and the private sector in other centres across the County.





RURAL DIGITAL INNOVATION HUBS

Cork County Council recognises significant possibilities for the strengthening of its rural economy through the development of rural digital innovation hubs in line with the ambitions detailed in the National Remote Work Strategy. They have the potential to function as vehicles to rejuvenate towns and villages, reusing existing buildings and infrastructure, providing footfall and demand for local services as well as providing quality workspace for remote workers.

Cork County Council in 2020 and 2021 produced a Hubs Development Strategy providing an evidence-based roadmap for the development of a hub network across the County. This strategy provides the basis for the identification of suitable locations and available buildings for the development of co-working spaces, second sites, fast landing space and smart working facilities. It also identifies suitable Broadband Connection Points, BCPs, for community and enterprise hubs.

With the changes in attitudes to and practice of remote working in the private sector and public sector policy in the move towards a blended model, there will be a continued demand for hub space.

In July 2021, funding was awarded to Cork County Council for the upgrade of 2 facilities at Bantry and Fermoy. The maximum Grant aid of €150,000 (€75,000/location) was awarded following application to the Connected Hubs Call funding programme from DRCD. Both Upgrades completed in 2022 provide an improved level of energy efficiency at the facilities as well as providing additional remote working places, and a dedicated student zone within Bantry E-Centre.

Applications for funding were also made in 2021 under the Urban and Village Renewal Scheme for proposals for hubs in Mitchelstown and Cobh Library buildings and a community developed hub in Kiskeam. All were successful, with grants of €500,000, €250,000, and €45,000 offered. Design work was progressed during 2022 on all locations. It is expected that Kiskeam will be completed in 2023 with commencement dates for Mitchelstown in late 2023 and Cobh which is more complex due to its historic nature and listed building status commencing early 2024. These will make use of unused space in the centre of the towns bringing quality workspace and increased footfall and economic activity.

LOCAL ENTERPRISE OFFICES (SOUTH CORK AND CORK NORTH & WEST)

Throughout 2022 the Local Enterprise Office sought to prepare its teams and the businesses we work with for the emergence from the COVID-19 crisis period. Within a much changed business environment in which both the business landscape and the manner in which businesses operate undertook a major shift to new ways of working the LEO (Local Enterprise Office) sought to deliver on key Government policies as set out in a range of strategic reports including Project Ireland 2040, Future Jobs Ireland, Enterprise 2025 Renewed and the most recent OECD report on Ireland. In seeking to do this the LEOs sought to consider local needs and would accord with both Corporate and Cork County Development Plans. Key within this would be for the LEOs to continue to promote entrepreneurship, foster sustainable business start-ups and develop existing micro and small businesses to drive job creation and to provide accessible high-quality supports for Business ideas.

Throughout 2022 it would do this with a focus on the following strategic priorities:

1. Entrepreneurship
2. Competitiveness and Digitalisation
3. Green/Sustainability
4. Innovation
5. Exporting/Internationalisation
6. Networks and Clustering

Under each of these priorities the LEOs continued to deliver on staple supports and programmes such as Start Your Own Business, LEAN for Micro and Mentoring. However, in delivering on these the LEOs also undertook a range of new initiatives including Green4 millonicro, Digital Start, Understanding your Sustainability journey and a selection of Management Development Programmes.

Success in exports markets is crucial to the long-term growth of Irish businesses and the Irish economy. The local enterprise officers recognise that support for companies focused on growth through international sales is a priority. We are committed to working with our Enterprise Ireland partners to facilitate the development of a strong exporting sector through active engagement of the LEO portfolio in offering flexible exporting solution to client needs. To this end the LEOs recruited specialist Export Business Advisers in the latter stages of Quarter 4, 2022 to underpin the commitment to delivering on Government targets especially around First Time Exporters.

In 2022 Cork County Council's LEOs supported 70 business directly with Measure 1 Financial Supports and these were approved grant assistance of €1,242,000 which were projected to result in significant new jobs over subsequent years. Demand remained strong from the micro enterprises of South Cork for training courses in 2022 with 170 programmes being delivered with 2,185 owner/managers and staff participating. A further 634 mentoring assignments took place in the period. There remained a continued demand for supports to help business trade online and in this 143 Trading Online Vouchers were approved. Many other business supports including sector-specific management development programmes, trade shows and business missions, events and stakeholder partnerships, were provided during the period.

Whether it is a moment of exposure to the thrills of entrepreneurship in a school setting or a "lightbulb" moment late in life there are so many reasons and journeys that deliver a person to experience entrepreneurship. These entrepreneurs are national assets, should be treated, and supported as such. Regions displaying higher levels of entrepreneurship deliver higher levels of output and productivity all adding to the economic strength of the whole. For these reasons, the LEOs undertake a range of activities all designed to increase the levels of entrepreneurial activity within our areas and support the societal change that occurs with increasing levels of innovation and productivity.

Activity in 2022 began to focus on key Government priorities in the period leading out of the COVID-19 crisis.

Remote working - the ongoing COVID-19 situation as well as challenges faced by businesses due to Brexit and other issues. Cork County Councils Local Enterprise Offices have fulfilled a significant role in delivering essential supports to the business community in Co. Cork. Activity was focussed on several specific offerings:

1. Trading On-line Voucher
2. Mentoring/Advisory Services
3. On-line Training - Webinars
4. Brexit
5. Green & Climate

The move to online retail meant a substantial number of client companies and business owners now required significant assistance in managing their website and developing a digital marketing strategy. Frequently, these are companies that had no previous need for an online presence, and so their own knowledge of running an online shop or managing social media was lacking. While demand for the Trading Online Voucher (TOV) was not seen at 2020 levels it continued at strength coupled with strong demand for support training in the areas of social media, search engine optimisation and online content production.

Mentoring and advisory services helped through fresh perspectives and ideas to the recipients. Strong demand was seen throughout the year with 958 recipients of LEO mentoring services during the year.

All services of the LEOs including all on-line training & webinars were made available free of charge to participants and this continued for the duration of 2022

Brexit happened as the UK left the EU in 2020 and the subsequent transition period concluded on 31 December 2020. This has resulted in significant uncertainty for Cork businesses on top of the pandemic issues and the long-term implications are yet to unfold.

As part of the effort on climate change a new scheme was introduced in 2021 called Green For Micro. This is designed to give micro-enterprises help and advice to help prepare for the low carbon, more resource efficient economy of the future.

These 'greener' business policies can result in:

- Increased cost savings
- Improved resource efficiency (for example: using less energy, water and materials)
- Reduced environmental footprint and greenhouse gas emissions
- Opportunities for higher and additional value on products and services
- Increased access to customers, improved corporate image
- Increased resilience to climate change impacts

Key Metrics for Cork County LEO's:

€1.15 million in Grant Assistance Approved

3,224 availing of Training Programmes

958 availing of Mentoring.

273 Trading Online Vouchers Approved

ECONOMIC DEVELOPMENT AND ENTERPRISE STRATEGIC POLICY COMMITTEE.

Councillor Frank O'Flynn is the Chairperson of the Economic Development and Enterprise Strategic Policy Committee for the term, 2019 – 2024.

- Members of Cork County Council on the Economic Development and Enterprise SPC.

Cllr. Ann Marie Ahern Municipal District: East Cork	Cllr. Michael Hegarty Municipal District: East Cork	Cllr. Gerard Murphy Municipal District: Mallow – Kanturk
Cllr. Martin Coughlan Municipal District: Macroom	Cllr. James Kennedy Municipal District: Mallow – Kanturk	Cllr. Frank O'Flynn (<i>Chairperson</i>) Municipal District: Fermoy
Cllr. Kay Dawson Municipal District: Fermoy	Cllr. Noel McCarthy Municipal District: Fermoy	Cllr. John Paul O'Shea Municipal District: Mallow – Kanturk
Cllr. Pat Hayes Municipal District: Mallow – Kanturk	Cllr. Susan McCarthy Municipal District: East Cork	Cllr. John O'Sullivan Municipal District: Bandon Kinsale
Cllr. Paul Hayes Municipal District: West Cork	Cllr. Gearoid Murphy Municipal District: Mallow – Kanturk	

- Sectoral representatives who are members of the Economic Development and Enterprise SPC;

Mr. Seamus Coffey, University College Cork. Sector: Other	Mr. Jimmy Hosford. Irish Farmers Association. Sector: Agriculture / Farming
Mr. Martin Corkery, Enterprise Ireland. Sector: Other.	Mr. Aidan Mangan, ASMS Mechanical Services Ltd. Sector: Development / Construction
Mr. Michael Delargy. University College Cork. Sector: Trade Union	Mr. Bryan O'Donnell. Janssen. Sector: Business and Employers
Dr. John Hobbs, Munster Technological University. Sector: Other	Mr. Owen Hurley. Sector: Community and Voluntary

TOURISM/TOURISM CAPITAL PROJECTS:

Continued to lead Cork County Council's role in supporting the operation of Visit Cork in conjunction with Cork City Council in the promotion of the Cork proposition.

FÁILTE IRELAND

Currently working with Fáilte Ireland in the development of 2 Destination Experience Development Plans (DEDPs) as follows:

WILD ATLANTIC WAY:

West Cork & Kenmare Destination Experience Development Plan

Cork County Council are continuing to contribute to the implementation of actions approved under the above plan with the Implementation Group meeting quarterly.

Three subgroups have also been established, Activities, Food Tourism & Marketing.

IRELAND'S ANCIENT EAST:

Cork Destination Experience Development Plan (DEDP)

The development of the Cork DEDP, which will encompass Cork City, Cork Harbour and the wider East Cork area is currently at draft stage.

FÁILTE IRELAND CAPITAL GRANTS SCHEME FOR LARGE SCALE TOURISM PROJECTS

Dursey Island Cable Car & Visitor Centre Development: Cork County Council received planning approval to proceed with this project with conditions from An Bord Pleanála in November 2021. Following the approval of planning, a judicial review was requested by advocacy group 'Friends of the Irish Environment.' The judicial review concluded in December 2023, and the High Court have overturned the previously issued conditioned An Bord Pleanála planning approval to progress with the project. The contract for a like-for-like replacement of the cableway pylons is currently progressing.

Fáilte Ireland Tourism Destination Towns Funding Programme: Bantry Town was successful following a funding application to Fáilte Ireland in September 2019 and will benefit from €500,000 investment from Fáilte Ireland, with 25% matching funding from Cork County Council. Design consultants have been appointed, Design consultants are in the final stages of drafting the construction tender package and this competition will be advertised by the end of Q1, 2023.

The total budget for the project is €670,000 which includes 25% matching funding from CCC on top of the €500,000 grant funding from Fáilte Ireland.

The project will involve the provision of gateway signs on Wolfe Tone plinth, the replacement and updating of the existing Heritage Trail Signage, general signage de-cluttering, up-lighting of the Courthouse and the provision of seating hubs either side of the water feature on the plinth.

Depending on the outcome of the construction tender process it is anticipated that siteworks will be completed by late 2023.

All works will be co-ordinated with the other major construction works planned for Bantry.

Fáilte Ireland Platforms for Growth Water Activity Facility Centres: Cork County Council submitted two applications for Garrylucas & Claycastle beaches in December 2020 for funding under this Fáilte Ireland initiative. Cork County Council received approval to proceed with the Claycastle project. The Garrylucas project will not proceed at this time. The facility centre in Claycastle will include changing spaces, storage lockers, toilets, internal and external showers, meeting areas etc. The constructed facility will be owned, managed, and maintained by Cork County Council. The procurement process for the engagement of design consultants for Claycastle took place in 2022.

A Part VIII Planning package is being prepared with design of the Claycastle Water Activity Centre on-going. It is intended to advertise for Part VIII Planning by the end of January 2023.

Following planning and the construction tender process it is projected that the project will go to construction in late 2023 date with projected substantial completion by end Q3 2024.

TOURISM INFRASTRUCTURE UPDATE

Mallow Castle: In collaboration with a wide range of community stakeholders, consultants have been procured to prepare an overall scheme design for Mallow Castle Demesne, Mallow Town Park and Spa House. The works will be designed and delivered in a phased manner. One of the major components of the plan is to improve access between Mallow Town Centre, Mallow Castle, Spa House and Mallow Town Park and the wider area together with signage encouraging visitors to stay longer and explore the wider North Cork region.

As part of the plan to develop the Castle Grounds and its surrounds, the following works have been completed:

- Mallow Playground
- Tip O'Neill Park
- Spa House Grounds

TOWN PARK

Works on the improvements are to be phased and undertaken when funding is secured for various elements of the proposed improvements.

- It is anticipated that the proposed skate park will commence in Q2/Q3 subject to funding.
- Improvements to the entrances to be undertaken in Q2/Q3
- New pathways on western boundary and reinforced grass pathways via the tree avenues to be undertaken in Q2/Q3

DUNGARVAN TO MALLOW GREENWAY FEASIBILITY STUDY

Both Cork County Council and Waterford City and County Council recently secured additional funding from the Department of Transport, Tourism and Sport under the Carbon Tax Fund 2020 for feasibility, planning and preliminary design works regarding the feasibility of an extension of the existing Dungarvan Greenway to Mallow. The Department has agreed to fund the full cost of the feasibility study in the amount of €361,238 (incl. vat). Initial grant funding in the sum of €80,000 each, was previously awarded to both Councils. Cork County Council and Waterford County Council have agreed

to adopt a Section 85 agreement whereby Cork County Council will act as the lead for the feasibility study. Following the assessment of tenders, the preferred tenderer was appointed to undertake the feasibility project, which is expected to be completed in Q3 2023.

MIDLETON TO YOUGHAL GREENWAY

Full funding was secured from the Department of Transport, Tourism & Sport by Cork County Council for the construction of the Middleton to Youghal Greenway. Construction works on the development of the greenway are progressing well and the current aim is to open the Middleton-Mogeely section of the Greenway track in Summer 2023 (date to be confirmed) with the aim to open the Mogeely-Youghal section of track in early-mid 2024.

COLLABORATIVE PROJECTS

SHARED ISLAND INITIATIVE

Funding of €100,000 was awarded under the Shared Island Local Authority Development Fund to progress a feasibility study for the 'Four Points of the Island' project.

Cork County Council is collaborating with Kerry County Council, the lead local authority partner together with Donegal County Council and Ards and North Down Borough Council.

The 'Four Points' project will examine potential for connections between the four extreme geographic points on the island of Ireland - Brow Head, County Cork (most southerly), Banba's Crown, Malin Head, County Donegal (most northerly), Burr Point, Ards Peninsula, County Down (most easterly), and Dunmore Head, County Kerry (most westerly).

A Tender campaign is being led by Kerry County Council to procure consultants to deliver the feasibility study and a separate tender campaign will follow to carry out a topographical study of each of the 4 points of the project, including Brow Head. It is anticipated that the feasibility study will commence in Q2 2023.

'Better Tourism' Project: EU Interreg Northwest Europe: Cork County Council worked with Dr. Aisling Ward, senior lecturer and researcher in regenerative tourism along with 9 other project partners from the Interreg Northwest Europe to submit a proposal under this funding call. The Phase 1 application for the project was submitted in June 2022. In September 2022, Cork County Council were advised that the project was successful in moving to Phase 2, with a subsequent Phase 2 application submitted in December 2022. The BETTER Tourism project aims to make tourism more sustainable and inclusive in the NWE by transforming the destinations' challenges into opportunities.

MARKETING SUPPORTS

Munster Vales: Munster Vales is a vibrant tourism destination linking the counties of Cork, Waterford, Tipperary & Limerick and incorporating the Comeraghs, Knockmealdowns, Galtees, Ballyhouras and Nagles mountain ranges. Cork County Council continues to provide annual financial support to market this brand.

Cork County Council has also provided marketing support to: Visit Cork, Youghal Clock Gate Tower, St. Mary's Collegiate Church, Bantry Tourist Office, Crosshaven Community Tourism Kiosk, the newly launched Doneraile Tourist Information Point @ Café Townhouse, Doneraile, the West Cork Islands, Ballycotton Music Sessions, funding to the Gaeltacht Mhuscraí region towards the costs associated with appointing a Tourism Officer to market the region.

FESTIVALS/EVENTS

The Tourism Section of the Economic Development, Enterprise & Tourism Directorate managed the applications received under the following funding streams

Economic Development Fund: Financial support of 3 large scale festivals/events amounting to a total of €15,000. West Cork Music Festival (comprising of the West Cork Chamber Music Festival, Masters of Tradition and West Cork Literary Festival), Cork Harbour Festival, Cork International Choral Festival and the Biennial Volvo Cork Week (Crosshaven).

Local Festival Fund: 30 festivals were approved funding amounting to a total of €65,000.

Green Festival Pilot Programme: Pilot programme launched in May 2022 in conjunction with Environment Directorate. 3 festivals chosen to participate including Clonakilty International Guitar Festival, Timoleague Harvest Festival and Youghal Medieval Festival. Consultants Native Events were engaged to deliver the programme to enable festival organisers implement waste reduction initiatives at their festivals. Cork County Council is the first Local Authority in Ireland to launch such a Programme.

'Explore Cork' Tourism App:

Launched in May 2021 in response to the COVID-19 pandemic, the 'Explore Cork' app is a one-stop-shop tourism app, featuring over 850 places to see and things to do in Cork.

The free app is now available in 4 languages (English, Irish, French & German) and can be downloaded from the Apple and Google Play app stores as well as being available to view via web browser on the Cork County Council website:

The tourism unit has continued to develop and market the app throughout 2022 to maximise promotion of the Cork tourism product.

OVERVIEW OF EXPLORE CORK APP MARKETING ACTIVITY 2022		
ACTIVITY	DETAILS	DATES
Print advertising campaign	Local, Regional newspapers, Staycation supplements and select tourism publications	Various dates from May- Oct
Countywide Billboard campaign	In locations throughout Cork County.	June-August
Digital Marketing	Engagement of 'Update Digital' for 6-month period to produce high end digital content for broadcast on CCC social media channels. Engagement in Influencer marketing and paid digital advertising to promote the app.	March – August 2022
Promotion at events/trade shows	Significant promotion of app undertaken at Cork Summer Show in June 2022.	18 – 19 June 2022
Physical marketing assets	Promotional tent cards circulated to tourism attractions and hotels throughout Cork city and county	Summer 2022

SPC NO. 4 – TOURISM

The Tourism SPC met on 4 occasions in 2022, with the first 3 meetings meetings being hosted online via Microsoft Teams and the final meeting on the 17 November being a blended meeting hosted in the Cork County Council Chambers with an option to join online via Teams for those unable to physically attend. The SPC received presentations on the following in 2022:

- Overview of Visit Cork Strategic Plan 2022 – 2026 – Seamus Heaney, Head of Visit Cork
- Update on Current Cork County Council East Cork Tourism Initiatives – Sean O'Callaghan, Senior Executive Officer, Municipal District Operations & Rural Development
- Heritage & Commemoration Updates including Michael Collins – Conor Nelligan, Heritage Officer and Commemorations Coordinator, Planning & Development Directorate, Cork County Council
- Update on the recovery of Cork Airport from COVID-19 including recent infrastructural improvements, current/planned route development & marketing. – Barry Holland, Communications Manager, Cork Airport
- Update on National Transport Authority Active Travel Investment – Cormac Ó Súilleabháin, Senior Engineer, Planning & Development Directorate, Cork County Council
- Update on Tourism Initiatives – Rose Carroll, Tourism Officer & Liam Lynch A/Senior Engineer, Tourism Capital Projects, Cork County Council
- Update on Cork County Council's Motorhome Policy Review – Rose Carroll, Tourism Development Officer
- Update on Cork County Council's Ongoing Tourism Initiatives – Rose Carroll, Tourism Development Officer
- Update on extension of Ireland's Hidden Heartlands Tourism Brand to include the Ballyhoura area of Northeast Cork – Josephine O'Driscoll, Manager, Wild Atlantic Way, Fáilte Ireland & Fiona Dunne, Manager, Ireland's Hidden Heartlands, Fáilte Ireland
- Update on Visit Cork recent activity – Seamus Heaney, Head of Visit Cork
- Spike Island – Overview of Developments 2022 & Planned Upgrades 2023 – Alan O'Callaghan, Operations Manager, Spike Island.
- Fáilte Ireland's Sustainability Journey – Update on our Key Areas of Focus – Shane Dineen, Environment & Planning Manager, Fáilte Ireland
- Update on Cork County Council's Ongoing Tourism Initiatives – Rose Carroll, Tourism Development Officer

SOUTHWEST REGIONAL ENTERPRISE PLAN TO 2024

The Southwest Regional Enterprise Plan to 2024 was launched in April 2022. A new steering committee chaired by a private sector representative was appointed by Government and met formally in September 2022. The new Chair Ms Patricia Quane, retired VP and general manager of Astellas, Killorglin. The new steering committee includes key stakeholders, representatives from Enterprise Ireland, IDA (Industrial Development Agency), ETB, Department of Enterprise, Trade and Employment, Third Level Institutions, Enterprise Champions, Local Authorities, LEOs, SRA, Regional Skills Forum and Chambers of Commerce.

The Plan deliberately places strong emphasis on the economic opportunities and potential of climate action and digitalisation, which are the heart of the region's economic growth, competitiveness and future sustainability. The Plan takes into account both National and EU policy and the core themes of Resilience and Recovery, Transition (Climate/ Digital), Enterprise Innovation and Regional Competitiveness run through every Strategic Objective.

This Regional Enterprise Plan for the South-West has six Strategic Objectives as follows:

Strategic Objective 1: Enhance the enterprise eco-system across the region through innovation, entrepreneurship and digitalisation

Strategic Objective 2: Maximise the potential of digital enterprise and innovation hubs to support digitalisation, business growth, climate action and smart working

Strategic Objective 3: Support cluster organisations in driving the development and growth of enterprises

Strategic Objective 4: Bolster the South-West as a leader in sustainable food production and agri-tech through education, technology, and innovation

Strategic Objective 5: Embrace the opportunities of climate action in the marine, circular bioeconomy, tourism and energy Sectors

Strategic Objective 6: Ensure a strong pipeline of talent in the region, focusing on sustainable high-quality jobs.

Working groups, comprised of key stakeholders and chaired by the three Directors of Economic Development, were set up to oversee the implementation of 49 actions under the six Strategic Objectives.

Although the plans themselves are focused and timebound, the steering committee mechanism also maintains a live agenda at regional level, responsive to emerging opportunities and challenges, for example: Brexit, remote working opportunity for regions, climate action/just transition, and regional shocks requiring joined up responses.

To help drive delivery of the new REPs to 2024, drive best practice across regions, and encourage cross-regional collaboration on areas of common interest and opportunity, the DETE has established a National Oversight Group (NOG) for the REPs, chaired jointly by the Minister. This grouping includes the chairpersons and the programme managers of the Regional Steering Committees, national level representatives of the enterprise agencies and other relevant bodies, as well as relevant Government Departments. The Group will meet over the lifetime of the Regional Enterprise Plans to 2024.



Comhairle Contae Chorcaí
Cork County Council

Finance



Comhairle Contae Chorcaí

Cork County Council

FINANCE

The Finance Department is responsible for the overall fiscal management of the Council's resources. Its duties include the making of all payments including creditors, payroll, loan repayments, and insurance premiums. The Department is responsible for maintaining financial records, ensuring compliance with statutory financial reports and returns, and income management oversight including government grants and subsidies. Its duties include the levying and collection of commercial rates, insurance, housing loans debt management, and procurement advice and oversight.

The Department is also responsible for:

- Work on the preparation and presentation of the Annual Budget (€372 million, 2022)
- Three Year Capital Programme (€998 million, 2021–2023)
- Annual Financial Statement

In the course of its work, the Finance Department interacts with Elected Members and liaises with other directorates and offices on a regular basis. It develops and implements financial policies and structures for Cork County Council and provides support services to the organisation. The main units within Finance include:

- Housing Loans
- Payroll
- Payments
- Insurance
- Procurement
- Financial Accounting
- Management Accounting
- Motor Tax
- Non-Principal Private Residence charge (NPPR)
- Rates & Collection
- Treasury Management

COMMERCIAL RATES

A total of €110.2 million was collected in commercial rates in 2022 in respect of the circa 12,450 hereditaments across Cork County.

Quarter 1 (Q1) of 2022 saw the final provision of the Rates Waiver scheme introduced by Government in 2020 as part of a suite of COVID-19 related business supports. The 2022 scheme was confined to businesses in the hospitality, leisure and tourism sectors. Approximately 13% of ratepayers qualified for the waiver and a total of €2.4 million was applied to ratepayer accounts with respect to Q1.

As a result of these COVID-19 Waiver scheme measures, the local tax bills of qualifying ratepayers in Cork County were subsidised by Government to the tune of €53.66 million over the 2020 to Q1 2022 period and the Council has been fully reimbursed with this sum.

The Rate Collection Office engaged with business owners throughout the year to discuss flexible payment options and arrangements.

MOTOR TAX

The Council's Motor Tax section provided postal services for Cork County and City during 2022 as well as providing counter services by appointment, with the added option of an on-site post-box for next day issuing of urgent applications.

In 2022, €14.5 million was collected in motor tax fees and this income was transferred to central government. There were 94,048 transactions completed during 2022 by the Motor Tax Office and a total of 63,722 tax discs were issued.

In addition to motor tax renewals, the Motor Tax Office also dealt with related motor taxation issues that cannot currently be transacted online, including trade plates, refunds, exempt vehicles, Garda and solicitor's enquiries, and trailer registrations.

INSURANCE

The Insurance Section maintains and manages the various insurance policies that are in place to ensure that there is sufficient cover for risks arising from the Council's wide range of operations. There are also policies in place for the protection of the assets of Cork County Council.

This section also receives all public liability and employers liability claims and works with the Council's insurer, Irish Public Bodies (IPB), in dealing with these claims.

HOUSING LOANS

The Housing Loans Collection Unit (HLCU) oversees the collection of housing loan payments on a range of loan types and works with borrowers who are in difficulty with their mortgage repayments, to bring down their arrears, through the Mortgage Arrears Resolution Process (MARP).

Challenges continue to be significant in collecting mortgage arrears. The impact of COVID-19 has been replaced by the rising interest rates as the main challenge facing large numbers of borrowers, with the first interest rate increase of 0.5% being implemented on the 1 December 2022 and a further 1% increase in the first half of 2023. Despite continuing challenges, several long-term resolutions to unsustainable mortgages were delivered during 2022. 7 shared ownership loans were restructured, allowing existing borrowers in difficulty to pursue 100% ownership of their homes, acquiring the rental equity on their property and setting up repayments at affordable levels. 2022 also saw the completion of two Local Authority Mortgage to Rent (LAMTR) cases, whereby homeowners in significant financial difficulties were enabled to stay in their homes by voluntarily transferring ownership to the Local Authority and becoming social housing tenants. The combined impact of the resolution of these long-standing, high-arrears accounts with a few voluntary sales and the continuous attrition of arrears on a larger number of low-arrears accounts saw the arrears figure fall by 5% during 2022 and the collection rate rising to 71%.

FOI REQUESTS AND OMBUDSMAN QUERIES

During 2022, the Finance Directorate received and responded to fourteen Freedom of Information requests and one Ombudsman request.

PROCUREMENT

The Procurement Section continues to assist buyers to develop their procurement skills and provide tools to deliver best value when purchasing goods, services and works on behalf of the Council. The section remains the conduit between national procurement bodies and the Council interpreting and disseminating legislation and guidance to Council staff.

The procurement portal, a central repository of template and guidance documentation for the benefit of staff, went live at the start of 2022. The site has 975 internal viewers who accessed the site on 9,600 occasions during the year.

Staff in the Procurement Section attended several Procurement Officer Forums, webinars and workshops updating their own knowledge and skills. Directorate staff also participated in number of these fora with a particular relevance to their own roles and work area.

Procurement activity during 2022 was strong with 194 contract notices advertised via the eTenders platform for contracts each more than €25,000 whilst 602 contracts were advertised via the Supply.gov platform.

Green Public Procurement (GPP) is a major focus for the section going forward and the Section will work in conjunction with directorate staff to ensure that the Council continues to meet its climate action objectives through continuous green procurement upskilling. 131 members of staff participated in GPP training in 2022 highlighting the use of GPP criteria in the evaluation and awarding of contracts.

EXTRACT OF DRAFT ANNUAL FINANCIAL STATEMENT 2022:

REVENUE ACCOUNT	2022	2021
Total Expenditure	393,162,546	363,453,616
Total Income	419,121,830	392,427,841
Surplus of year before Transfers	25,959,284	28,974,225
Transfer to Reserves	25,897,657	28,909,081
Overall surplus/(deficit) for the YEAR	61,626	65,144
Opening Reserve @ 1 January 2021	7,595,252	7,530,107
Closing Reserve @ 31 December 2021	7,656,878	7,595,251
STATEMENT OF FINANCIAL POSITION	2022	2021
Fixed Assets	7,468,134,117	7,407,762,426
Work in Progress and Preliminary Expenses	490,106,439	364,344,861
Long-term Debtors	160,763,974	152,744,946
CURRENT ASSETS		
Stock	876,563	711,207
Trade Debtors and Prepayments	107,024,244	115,378,871
Bank Investments	284,516,307	280,387,927
Cash at Bank	47,527,014	2,817,244
Cash in transit	41,878	35,930
Total Current Assets	439,986,546	399,331,178
CURRENT LIABILITIES		
Bank Overdraft	0	0
Creditors and Accruals	227,344,546	206,857,217
Net Current Assets	227,344,546	206,857,217
CREDITORS (AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR)		
Loans Payable	298,390,670	299,703,940
Refundable Deposits	24,391,921	20,882,934
Other	43,360,442	33,685,725
	366,143,034	354,272,600
Net Assets	7,965,502,956	7,763,053,595



Comhairle Contae Chorcaí

Cork County Council

An aerial photograph of a rural town with a blue semi-transparent overlay. The town features several buildings, including a large industrial-style building with a flat roof and several smaller residential or commercial buildings. The surrounding area is green and hilly. The text is centered on the blue overlay.

Municipal District Operations and Rural Development



Comhairle Contae Chorcaí
Cork County Council

MUNICIPAL DISTRICT OPERATIONS AND RURAL DEVELOPMENT

MUNICIPAL DISTRICTS

The Municipal District Operations and Rural Development Directorate was established in 2014 to reinforce the role that Municipal Districts would play in serving the citizens of Cork County. The Municipal Districts provide a wide variety of services which include the provision of school wardens, operation of town parking, litter control, street cleaning, burial ground and playground maintenance. The Municipal Districts are also responsible for the delivery of projects funded through national funding schemes which include the Town and Village Renewal Scheme, Outdoor Recreation Infrastructure Scheme and CLÁR. In 2022, the General Municipal Allocation (GMA) fund allowed the continued support of circa 600 groups which saw the many projects supported categorised under Amenity Grants, Capital Grants and Community Contract Schemes. The directorate is also made up of the Architects Department, Library Service and Arts Service.

COBH MUNICIPAL DISTRICT

General Municipal Allocation, 2022
In 2022, the GMA for Cobh was €184,500.

CAPITAL FUND SCHEME

4 Groups.
€40,000 spent.

AMENITY FUND SCHEME

83 projects, including 38 residents' associations were supported under the Amenity Fund receiving a total of €84,375.

COMMUNITY CONTRACTS

The Council entered into community contract with 7 Tidy Town Groups.
€57,500 spent.

VILLAGE ENHANCEMENT FUND

Villages which have benefited from the scheme in 2022 are as follows;

WATERGRASSHILL

Early in 2020, members agreed to allocate the Village Enhancement Scheme funding of €68,750 to Watergrasshill. The project was to upgrade lands on the southern entrance to the village from the M8 with the installation of a plaza to serve as a focal point for the community in future years. Due to COVID Restrictions this project was not completed until 2022 and was officially opened by the Mayor of Cork Cllr. Gillian Coughlan.



HARPERS ISLAND WETLAND

Village Enhancement 2021 was allocated to the continuing development at Harper's Island Wetlands, consisting of new

entrance to facilitate extra car parking spaces and the design and installation of new signage throughout the site. This facility is proving to be a popular amenity, works were completed in 2022, and funding is now being sought for a proposed Third Bird Hide, it is envisaged this should be completed in 2023/2024.

OUTDOOR RECREATION INFRASTRUCTURE FUNDING (ORI)

MOANBAUN WOODS

ORI Funding received in 2020 to upgrade facilities and market the amenity within the local community at Moanbaun Woods, Watergrasshill was completed and launched in conjunction with Coillte in 2022.



WALKWAY AT CARRIGRENAN, LITTLE ISLAND

ORI Funding received in 2022 to develop new playground around the walkway at Carrigrenan, Little Island, these works are ongoing, and due for completion in 2023.

DISABILITY PARTICIPATION & AWARENESS FUND

Funding of €25,000 sought and granted under the above scheme. The fund was used towards the installation of a sensory garden adjacent to the existing playground and amenity park in Glounthaune. The works were carried out by Cork County Council in the MD.

COMMUNICATION BOARDS

In 2022 communication boards have been installed in playgrounds Cobh, Glounthaune & Watergrasshill. These communication boards help make playgrounds more "ASD friendly". These boards have been funded from Town Development Fund.

PUBLIC REALM

Cobh Public Realm Enhancement Plan was approved by the Members and will see a transformation of the public space in the town centre and the Top of Hill areas of Cobh. Work has now started on preparing a funding request for design and tender under the Government's URDF Programme.

The proposed Carrigtwohill URDF Initiative Public Realm upgrade/improve connectivity to encourage sustainable modes of transport went out to public consultation under Part 8 in February 2022. In June 2022, the Elected Members of Cork County Council having considered all the submissions received, approved the proposals.

SAFE ROUTE TO SCHOOL

In December 2022 Cork County Council's Safe Route to School Zone at Bunscoil Rinn an Chabhlaig, Cobh was officially launched by Minister Naughton, attended by Deputy Mayor Cllr. Deirdre O'Brien



WEST CORK MUNICIPAL DISTRICT

TOWN & VILLAGE RENEWAL SCHEME

EVENT EQUIPMENT

Mobile stage trailer, marquees and amplification equipment purchased for the holding of medium scale community events and concerts across the West Cork Municipal District area.



CASTLETOWNBERE VERTICAL POCKET PARK

Allocation granted to convert approach to church from steps to accessible ramps, with planting. Development of a vertical 'Pocket Park' using underutilised site in Castletownbere town centre. Funding source: T&V 2021 grant of €98,001.

REPORT RE REFURBISHMENT & DEVELOPMENT OF ST PETER'S CHURCH

Compilation of a professional report in respect of the refurbishment and redevelopment of St Peter's Church, Castletownbere with a view to developing a fishing museum and community hub in the former Church of Ireland building.

CAPITAL FUND SCHEME

West Cork - 5 Organisations involved.
€50,000 spent.



Ballinacarriga Lisbealad Community Association – Provision of Community Loop Walkway at Ballinacarriga Community Grounds. The project was complete in 2022. Grant allocation of €10,000.

AMENITY FUND SCHEME

West Cork - 26 Organisations involved.
€52,200 spent.



COMMUNITY CONTRACTS

The MD entered into Community Contracts with 20 groups. €83,500 spent.

The information board for Cape Clear features a central landscape photograph of the island's coastline. Surrounding this central image are numerous smaller photographs of local flora and fauna, each accompanied by a short descriptive text in both English and Irish. The species depicted include various plants like yellow and purple flowers, and animals such as birds (including a crow, a gull, and a kestrel), a rabbit, a hare, a seal, and butterflies. At the bottom center of the board, there is a logo for 'FLORA AND FAUNA OF CAPE CLEAR' and 'PLANDAÍ & AINMHIHTÉ CHLÉIRE' along with the 'Tiger Club' logo and contact information for the project.

Cape Clear – Information board commissioned and installed at South Harbour, Cape Clear, depicting Flora and Fauna of the island. The project also included purchase of plants and shrubs.

TOWN DEVELOPMENT FUND

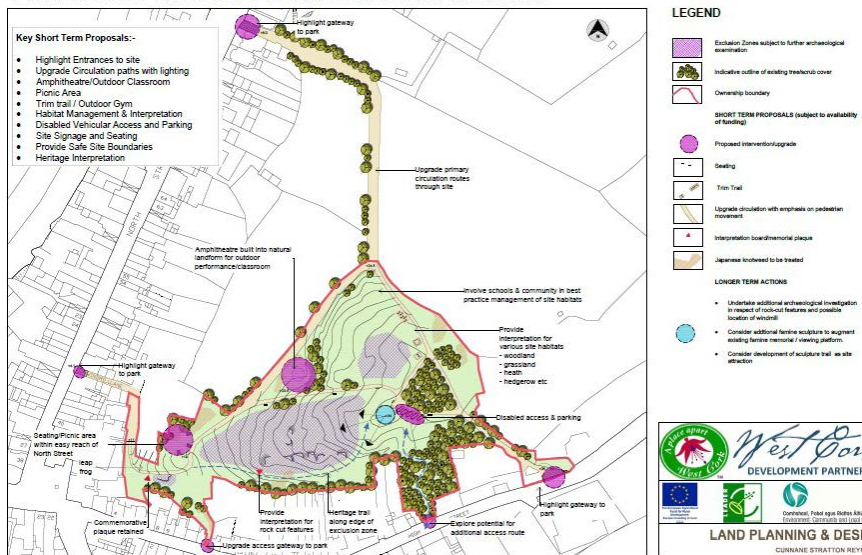
TOWN DEVELOPMENT FUND 2022 – €130,000

Funding was set aside in 2022 for the following projects; The Rock Skibbereen, Old VEC Building Dunmanway, Painting Scheme / Dereliction, Playground Surfacing, Framework Plans, and Music on the Streets Support Scheme.

THE ROCK HERITAGE & NATURE PARK

Groundworks were carried out for developing The Rock area as an amenity site. More than 500 million of drainage pipes were laid and 1050 million of ducting pipe to facilitate future public lighting. Preparation works for the network of footpaths throughout the site was also carried out. Services from The Town Hall to the site of the proposed amphitheatre were incorporated in the works. Permanent fencing to the site perimeter and construction of the amphitheatre ongoing in 2023. Expenditure to date is €85,000.

**THE ROCK, SKIBBEREEN - HERITAGE & NATURE PARK:
PROPOSALS PLAN FOR PUBLIC EXHIBITION NOVEMBER 2013**



MUSIC ON THE STREETS SCHEME

This Scheme requires local business and voluntary music groups to work together to organise 4 free music events in the following local towns during the summer months each year; Bandon, Clonakilty, Dunmanway, Kinsale, Skibbereen, Bantry. The aim of this scheme is to provide an opportunity for the voluntary musical groups to highlight their talents in addition to providing the public with a free cultural music event, which should benefit the local business community by attracting increased visitors and generating increased economic activity. Seven applications were received and approved in 2022. Total grant allocated of €4,500.

VILLAGE ENHANCEMENT SCHEME

Villages which benefited from the scheme in 2022 included:

- Ardgroam – Public Realm works started in 2021, completed in 2022. Total expenditure €30,418.32
- Kealkill – Public Realm works commenced in 2022, to be complete in 2023. Total expenditure expected €34,375

TOWN & VILLAGE RENEWAL SCHEME

EVENT EQUIPMENT

Mobile stage trailer, marquees and amplification equipment purchased for the holding of medium scale community events and concerts across the West Cork Municipal District area.



MACROOM MUNICIPAL DISTRICT DEVELOPMENT

GENERAL MUNICIPAL ALLOCATION, 2022

• Macroom – € 219,227 for 2022

CLÁR FUNDING PROJECTS 2021

Millstreet Tidy Towns, together with Macroom Municipal District received funding of €48,375 under 2021 CLÁR Programme to do works to refurbish Millstreet Pollinator Park. This project involved the total refurbishment of this facility included

- Clearance of Entire Area and framing of the park
- Inclusion of new walkways
- Covered centre pagoda + entrance
- Additional biodiversity & pollinator friendly planting
- Wildflower meadow planted at the rear of the park

Below are some before and after pictures of this project which really highlights the huge improve and impact of this newly refurbished park.



CLÁR FUNDING PROJECTS 2022

The following 4 projects were successful under CLÁR 2022 Measure 1:

MEASURE 1 TRANCHE 1		
ORGANISATION	PROJECT DESCRIPTION	FUNDING APPROVED
Millstreet Men's Shed	Essential Renovations to Millstreet Old Fire Station to facilitate Millstreet Men's Shed group meetings	€38,700
Coiste Forbatha Béal Átha n' Ghaorthaidh	Renovations to the public toilets	€46,440

MEASURE 1 TRANCHE 2		
ORGANISATION	PROJECT DESCRIPTION	FUNDING APPROVED
Millstreet Community Council	Renovations to the community gym	€50,000
Scoil Naomh Abán Baile Mhic Íre	Convert unused piece of land into community space with multiple uses	€22,365

MEASURE 2 TRANCHE 1		
ORGANISATION	PROJECT DESCRIPTION	FUNDING APPROVED
Millstreet and District Housing Association	Purchase of wheelchair accessible 8-seater small bus	€50,000

Works continue on these projects which are due to be completed over the coming months.

OTHER PROJECTS

BÉAL NA MBLÁTH PROJECT

The Michael Collins Centenary Commemoration was held in August 2022. To mark this significant national occasion and to enhance the everyday visitor experience a working group was established in Cork County Council to look at the site, together with the historical background and to see what could be done to enhance the area.

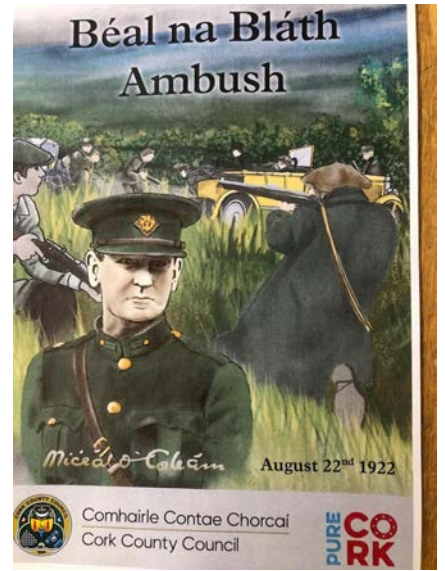
Extensive public consultation also took place with the local Michael Collins Commemoration Committee on the project. Consultation also took place with representatives from Department of Defence, Department of An Taoiseach, OPW and Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media and the final project was agreed by all parties.

This project was supported by the Department of the Taoiseach, Department of Defence and Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media as part of the centenary programme of commemorations.

The project included the introduction of traffic calming measures adjacent to the Michael Collins Memorial by the reduction of the carriageway width, and the renewal of surfacing and road markings. The addition of car parking spaces and associated works was also completed.

To coincide with this project, a historic booklet on the events surrounding Béal na Bláth was compiled by the Archaeology & Heritage Sections of the Council. This booklet provides an especially useful historical tool for visitors to the site.

Below is image of the completed project & an image from the front of the Béal na Bláth leaflet:



ST COLMAN'S CHURCH OF IRELAND MACROOM PROJECT UNDER HISTORIC TOWNS INITIATIVE 2022

Under the Heritage Council's Historic Towns Initiative 2022, funding of €215,847 was granted for essential works at St Colman's Church (former Church of Ireland Building) Macroom. This funding covered the cost of emergency works to save the building from further deterioration and allow it to be developed as a resource for the town in the future.

The focus of the project was on emergency conservation works to tackle the essential maintenance and safeguard the building from falling into further disrepair and included the following:

- Repointing of stone
- Roof repairs
- Protection to stained glass windows
- Structural repair to the tower
- Repair to the external envelope
- Removal of vegetation
- Repair of rainwater goods
- Removal of cement pointing and repointing of external stonework in an appropriate lime mortar

To coincide with this project and as part of National Heritage Week 2022, a talk and demonstration was held at St. Colman's Church Macroom to explain the works being undertaken on the building and to look at the future for this historic building. This event proved hugely successful and was opened by Cllr Martin Coughlan, who was deputising for the Mayor of the County of Cork. This event was open to the public and proved an event of huge interest locally.

Below are some images of this event.



This project was fully completed on time and in budget. Below are some before, during and after images of the project.







Macroom has again been successful under the Historic Towns Initiative 2023 and has been granted funding of €40,000 towards the development of a Heritage Led Regeneration Plan for New Street & Castle Street in Macroom. This project must be completed by end of October 2023.



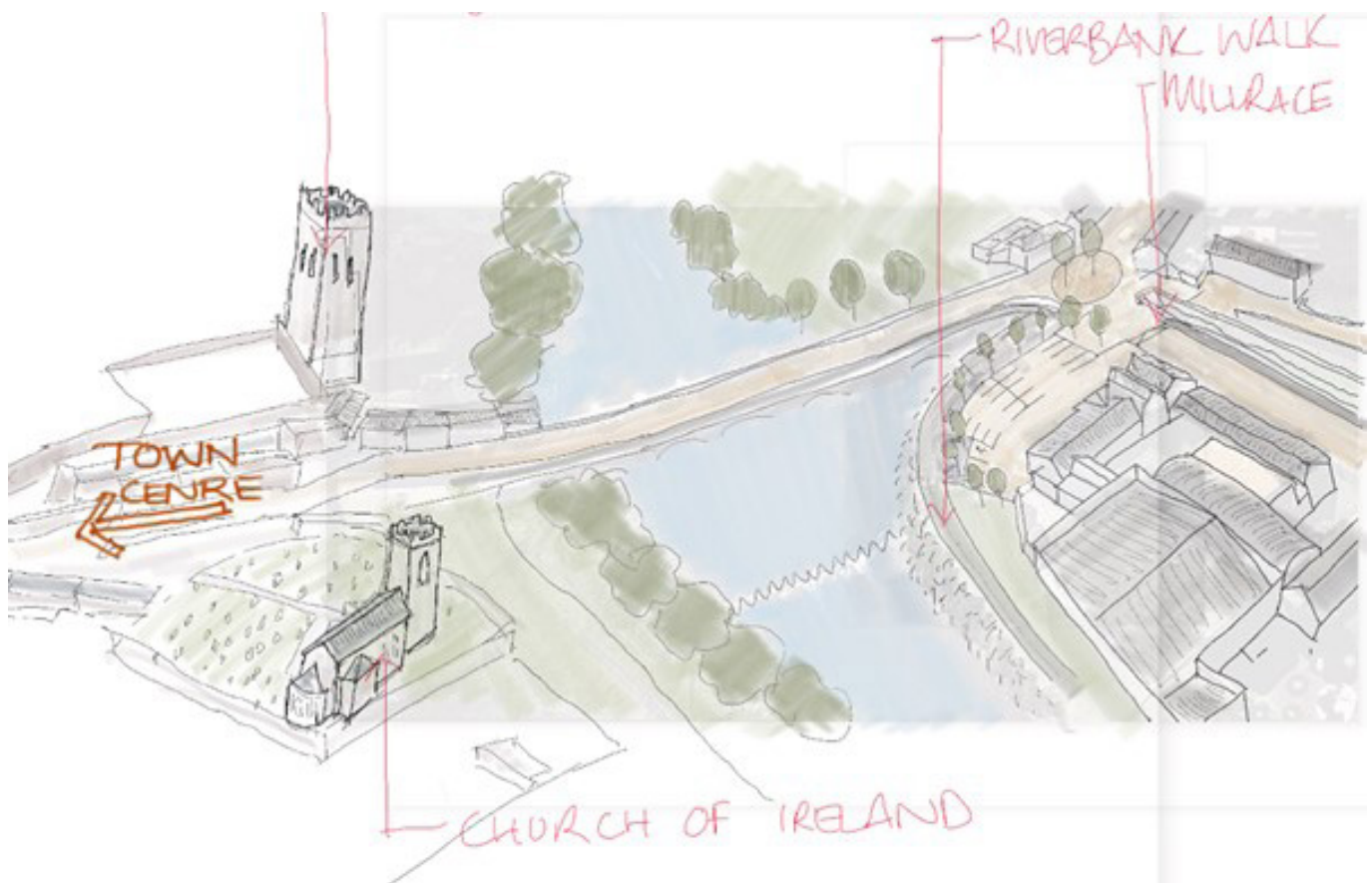
DEVELOPMENT IN MACROOM – CATEGORY 2 PROJECT

On 6 January 2022, the Department of Rural & Community Development (DRCD) announced funding under the Rural Regeneration Development Programme (RRDF). This funding, under the RRDF, is being invested in projects that will rejuvenate town centres, drive economic growth and footfall, combat dereliction, develop pedestrian zones and outdoor spaces and boost tourism in Rural Ireland.

Funding of €395,000 has been granted to the development project for Macroom which will support employment and careers in rural areas and revitalise the town.

Cork County Council will lead the delivery of this project for Macroom extending from the Church of Ireland Building, Castle Street to Mill Dam/Masseytown through public realm renewal and the development of a future vision for the disused vacant former Church of Ireland Building. The project will incorporate the repurposing and development of the vacant, unused prominent Church of Ireland building, Castle Street Macroom back into a flexible community, heritage and commercial outlet, together with the sustainable regeneration of key public realm area to revitalise Macroom Town Centre.

This project will develop plans to revitalize the centre of Macroom, including the public realm interventions that will enhance footfall and improve accessibility and the development of a future vision for a prominent derelict heritage property in the centre of the town.



MACROOM TOWN DEVELOPMENT PROJECT – CATEGORY 1 PROJECT

Subject to the success above with the Category 2 project, the Council submitted this project for Category 1 funding during 2022. Heather Humphreys, Minister for Rural and Community Development, announced in November 2022 this Macroom Development Project as one of the successful Category 1 applications from the 4th call under the Rural Regeneration and Development Fund which closed in April 2022.

This Macroom Development Project will see several interventions in the centre of Macroom, including the refurbishment of the vacant St. Colman's Church as an art, community, cultural and heritage facility. The project will conserve and re-establish Macroom town centre as the economic, cultural and community hub of the town.

Funding of €7,212,103 has been granted under RRDF Category 1 under Phase 2 allocation. This funding follows the Category 2 RRDF funding announcement of €395,000 secured earlier this year towards this project. This success reflects the quality of the proposal that was put forward and the commitment of all involved in the project and the vision for Macroom for the future. Few other projects, if any, have had such a successful outcome in such a brief time with a proposal.

This project will be transformative for the town of Macroom and will see St. Colman's Church, currently unoccupied, developed into a focal and significant destination for the people of Macroom town.

This project relates to several interventions in the town centre of Macroom, developed through Category 2 funding,

involving:

- The refurbishment of the vacant, disused and deteriorating St. Colman's Church off the Main Street and its re-use as a flexible art, community, cultural and heritage location.
- Reconfiguration of O'Riada's car park and surrounding footpaths to fully utilise the available lands for public amenity
- Public realm development at Mill Dam/Masseytown to highlight the river and the dam and provide for a raised viewing area
- The development of a riverbank walk linking O'Riada's Car Park to the existing Fairy Garden Park and the connection of Mill Dam/Masseytown to the town park and Macroom Castle.
- The development of enhanced public realm on South Square, following completion of the bypass next year, to provide for a better public space

These projects have emerged from a collaborative approach between the Council and several key partners, all with the collective vision to deliver a flagship urban regeneration project to conserve and re-establish Macroom town centre as the economic, cultural and community hub of the town.

Below are some artists impressions of the completed project.



FERMOY MUNICIPAL DISTRICT

General Municipal Allocation, 2022:
In 2022, the GMA for Fermoy was €205,750.

CAPITAL FUND SCHEME

9 Organisations were involved.
€90,000 spent.



Community Fund - Park Utd, Mitchelstown



Community Fund – Kilworth Sports Complex

AMENITY FUND SCHEME

43 Groups.
€75,470 spent.

COMMUNITY CONTRACTS

The Council entered Community Contract with 32 Groups
€40,280 spent.

COOLAGOWN

Coolagown Village Public Realm enhancements including dual purpose pedestrian/parking areas, signage & information boards completed in 2022. This project has improved the traffic functions of the village and enhance the public realm by improving local pedestrian accessibility and to create a village centre. The works provide a platform for new businesses to open in the village through the provision of an attractive streetscape for new potential business.



Coolagown Village Enhancement



Coolagown Village Enhancement

DONERAILE

Funding was received in 2019 under the Town & Village Scheme in the amount of €145,000 for Public Realm activities including new planters, bespoke seating, tree refurbishment and upgrade, new street furniture, minor road improvements, painting scheme. Remaining public realm works at Cornahinch Cross, Turnpike Cross and Main Street/Convent Road Junction were completed in 2022.

STREETSCAPE ENHANCEMENT SCHEME UNDER T&V RENEWAL 2022

- Fermoy: 15 applications received in 2022, with 10 applications completed at year end.

RRDF (RURAL REGENERATION DEVELOPMENT FUND) MITCHELSTOWN.

Works progressed in 2022 on the Mitchelstown RRDF Scheme. The scope of the project includes the following areas:

- King's Street
- George's St.
- Kingston College
- New Market Square.

Preliminary design proposals were drafted, and pre-planning consultations undertaken in 2022. Cork County Council will continue to progress project in 2023.



Mitchelstown RRDF

DONERAILE PLAYGROUND REFURBISHMENT

A full refurbishment of Doneraile Playground was completed in 2022.

EAST CORK MUNICIPAL DISTRICT

GENERAL MUNICIPAL ALLOCATION, 2022

In 2022, East Cork MD was allocated €221,000 which is broken down as follows:

CAPITAL FUND SCHEME

2 organisations involved.
€60,000 spent.

COMMUNITY CONTRACTS

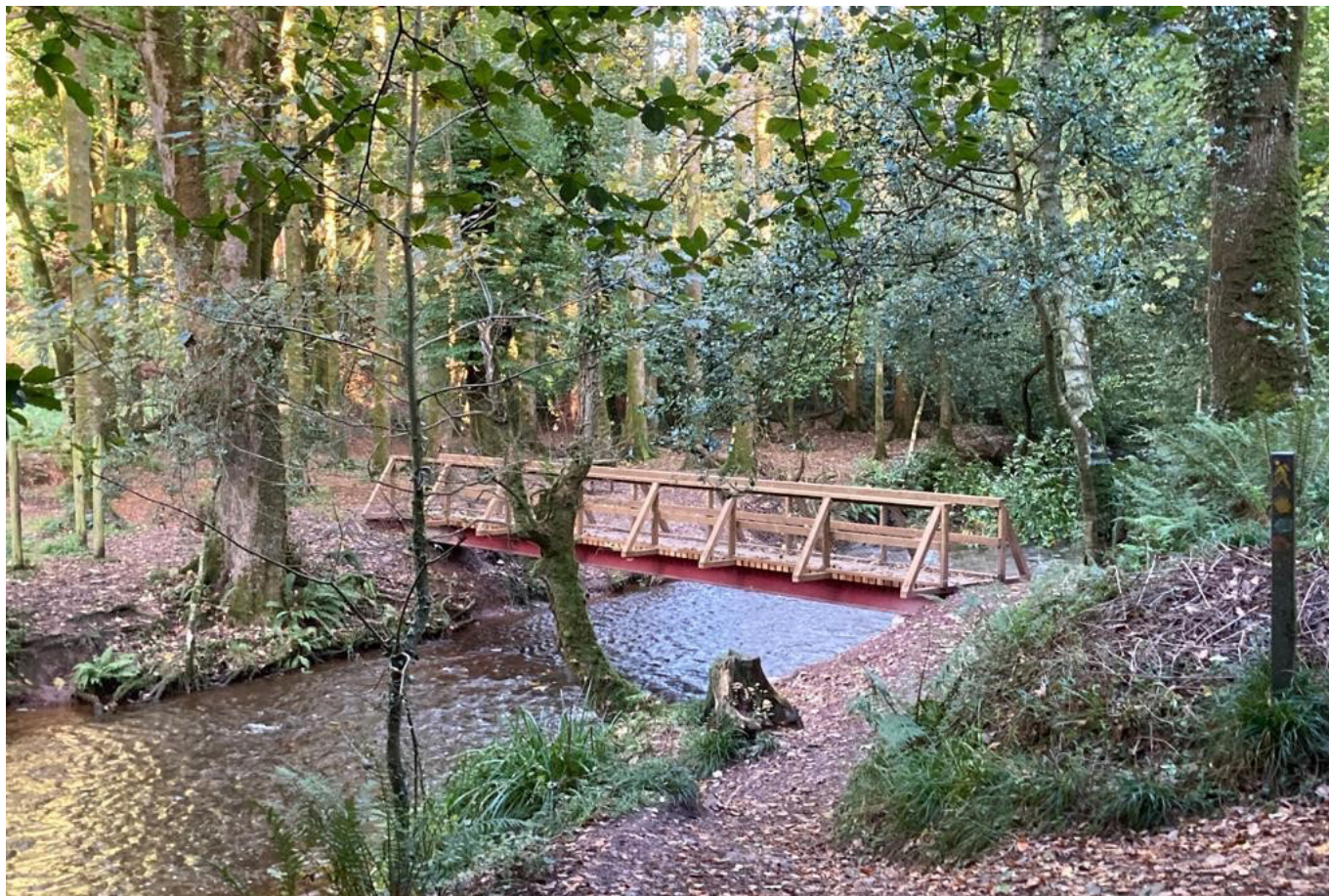
22 groups involved.
€36,200 spent.

AMENITY FUND SCHEME

64 groups involved.
€124,800 spent.

GLENBOWER WOOD

An application for funding to facilitate the replacement of three footbridges in Glenbower Wood, Killeagh, was successful and the Department allocated €36,000 to this Project which was successfully completed in 2022.



ST. MARYS COLLEGIATE CHURCH, YOUGHAL

The Voice of St Mary's is an immersive visitor experience at St Mary's Collegiate Church which was launched in 2021. Using a variety of interpretative media, you can engage with the 'Voices of St Mary's' and explore the meaning and significance of the site.

TOWN AND VILLAGE RENEWAL – 2020 ACCELERATED MEASURE IN RESPONSE TO COVID 19

In 2020, the format for the Town and Village Renewal Scheme reflected the situation with COVID 19 and offered three rounds of accelerated measure funding to support works in the public realm that would support the response of communities and businesses to COVID 19. Three projects were successfully awarded funding. Due to COVID 19 restrictions works on these projects commenced in 2021 and are all now completed.

2022 CORK COUNTY COUNCIL (YOUGHAL) BASED EVENTS AND SUCCESS STORIES!

YOUGHAL MEDIEVAL FESTIVAL:

The Youghal Medieval Festival made a return following a two-year (COVID-19 related) absence. The sun shone, and we welcomed a record 12,000 visitors to St. Mary's College Gardens and St. Mary's Collegiate Church over the August bank holiday weekend. (Previous record high attendances were 8,000 people)

The event also was one of the pilot festivals to participate in Cork County Council's 'Green Festival' Programme. It was a tremendous success which included:

- The provision of a water refill station at the event
- Implementing waste segregation signage at the event
- Disseminating waste reduction messaging for traders, artists, volunteers, and attendees.

IRONMAN IRELAND 2023

For the first time in the competition's 40-year history, Ironman the international phenomenon was brought to Ireland in 2019. Ironman identified East Cork as the ideal location to host the event, initially for a minimum three-year period between 2019-2021, but due to COVID-19 was only held in 2019.

Cork County Council came on board as lead partner in the bidding process for this international event, recognising the hugely significant economic, tourism and health benefits to the entire region. Placing renewed confidence in the ability of the community of East Cork and Cork County Council to deliver the event to the required standard for such an exclusive event, Ironman signed a new three-year contract for the event to run in the area from 2022-2025.

The 2022 event proved to be an enormous success with a 'Festival Weekend' of Ironman events taking the town to new heights. The weather helped enormously to deliver a kid's Ironman event on the Friday evening, a Half Ironman event on Saturday, followed by the Full Ironman event on the Sunday.

The event has positioned Youghal as the triathlon capital of Ireland, with the local economy receiving a €4.5 million boost because of the event.



'LIVING YOUGHAL' BRAND DEVELOPMENT

Cork County Council has partnered with The Youghal Socio-Economic Development Group in developing the 'Living Youghal' destination brand for the town. This has followed on from the investment by Cork County Council and Failte Ireland into a new website and social media strategy for 'Living Youghal'. This incorporates a new online booking system for tours of Youghal Clock Gate Tower, St Mary's Collegiate Church and Events in St. Mary's and the Mall Arts Centre. This brand development is set to continue into 2023 which will see the further roll out and launch of the 'Living Youghal' brand.

OLD BRIDEWELL GAOL, YOUGHAL

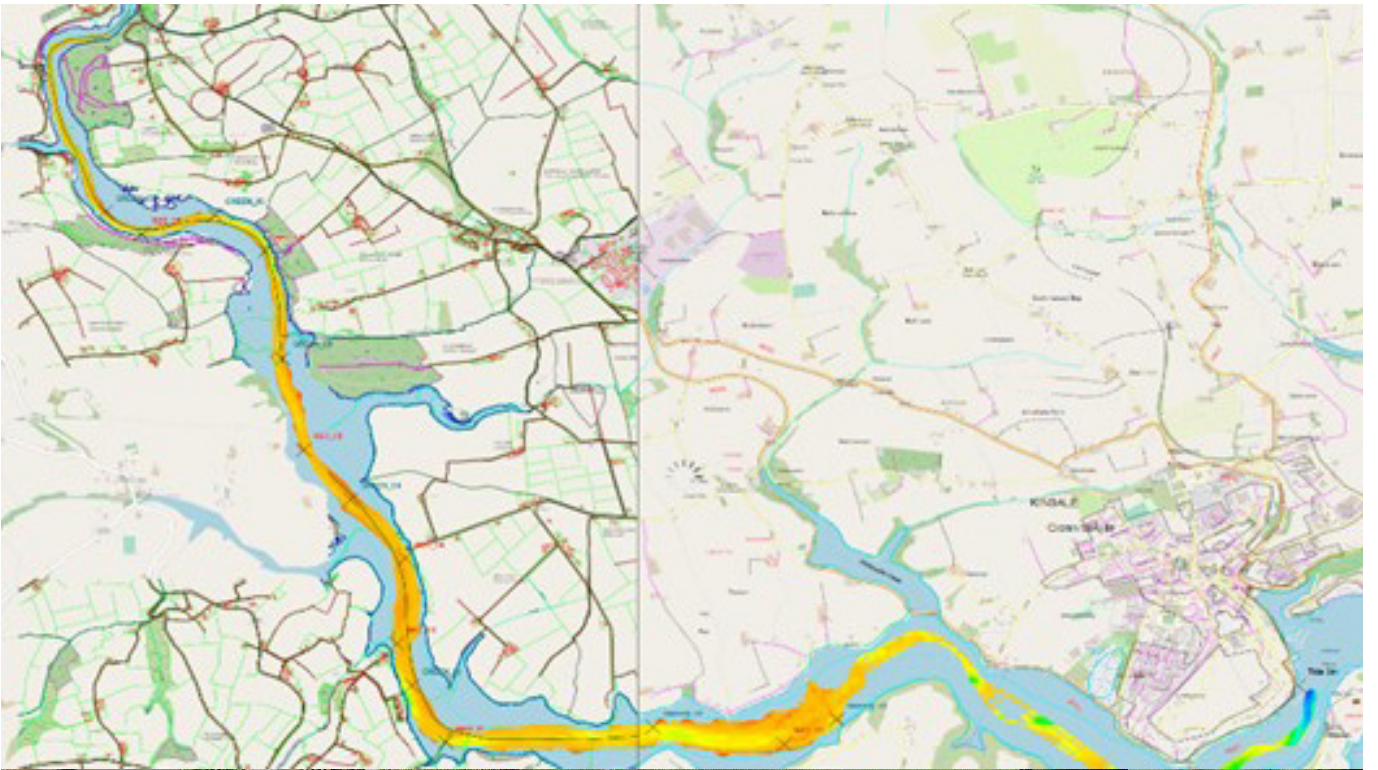
The Council was successful and received a grant of €38,000 for a joint Cork County Council, Youghal Tidy Towns and Tesco Youghal to develop a community garden at the Old Bridewell Gaol, Mill Road, Youghal. The project consists of a gated community garden including an urban orchard, raised beds, seating and courtyard.

GARRYVOE PLAYGROUND

The Members supported the upgrading of the playground at Garryvoe. At their Municipal District meeting held on the 7 February 2022, they approved use of the Village Enhancement Fund of €68,500 for 2022. Funding was also sourced from the Department of Children grant €16,541 (DCEDIY) and CCC central funding €35,000. The total cost was €120,000.

Works were carried out in July and August. The new play units are sturdy and attractive and encourage children to play imaginatively which encourages them to exercise, challenge and improve their developing skills in a fun, safe and enjoyable environment. The playground is proving extremely popular with children of all ages and it is even more appreciated as it enhances one of the first ever playgrounds provided by Cork County Council in the county. The playground acknowledges and maintains the original and appropriate nautical theme in design which is most appropriate to its location at one of the most attractive beaches in the country.





BALLINADEE

As part of the Village Enhancement Scheme, Bandon Kinsale Municipal District was awarded €68,750 for 2020. As a result, the pandemic works were delayed but were completed in 2022. Cork County Council utilised this funding and aligned it with Council funds to install new footpaths, public lighting, and traffic calming measures in addition to road drainage improvements and resurfacing of all roads in the village. These works will greatly improve the public realm in Ballinadee and enhance connectivity for all and in particular will provide enhanced connectivity between Ballinadee National School and the local community centre.



INNISHANNON

Similarly, as part of the same scheme, Innishannon was awarded €68,750 for 2022. These monies aligned with other funding streams have facilitated works on Church Hill in Innishannon.

OUTDOOR RECREATION INFRASTRUCTURE SCHEME – BANDON WALKWAY AND THE RIVER BANDON SMALL CRAFT ROUTE

Bandon Kinsale Municipal District was successful in being grant aided through the Outdoor Recreation Infrastructure Scheme for the Bandon Walkway and also the River Bandon Small Craft Route.

BANDON WALKWAY

Historically the West Cork Railway left Bandon travelling west along the current location of the N71. When the railway ceased operation the path of the railway was left abandoned. This project proposes to clear the pathway of the old railway and make it accessible to the general public. The pathway will be joined to the town centre by the existing pathway structure within the town. This will add an extra length of safe pathway to Bandon town and will encourage people to walk or run this route as it will connect back into the town and will link up with the Graham Norton Walk and onto the Claire O'Leary walk. Exploratory works were undertaken in 2022 with certain ground works to commence in 2023.

RIVER BANDON SMALL CRAFT ROUTE

The Bandon River Estuary is a very scenic route for small craft and marine tourism and it has long been the opinion that further investment would promote the route for such leisure and tourism activities. Historically one of the issues encountered was the difficulty for vessels to safely navigate up through the shallow banks and mud flats. This project has successfully introduced navigation buoys/marks at key positions along the river thus allowing vessels to safely navigate the river

and facilitating access to areas such as Ballinadee and Kilmacsimon. A small seasonal landing pontoon will be installed annually at Kilmacsimon allowing vessels to make short visits, and allowing canoes and kayaks to navigate the river safely.

The river was surveyed prior to installation of the navigation marks to determine the safest/best channel depths as well as to accurately position the lateral navigation marks.

DETAILS OF THE WORKS CARRIED OUT:

- Bathymetric multibeam survey of the river channel to determine depths and marker positions.
- Installation of 15 Navigation Marks and associated ground tackle.
- Purchase of 8 million Seasonal Landing Pontoon (Currently in Winter Storage)

WHAT WAS THE AIM OF THE PROJECT:

To improve safety of navigation and ease of access for small vessels using the Bandon estuary.

WHAT HAS BEEN THE OUTCOME OF THE PROJECT:

The project has been greatly welcomed by the local maritime community.

WHAT HAS BEEN THE IMPACT OF THE PROJECT:

Increased navigational safety on the Bandon river.

CLÁR PROJECT

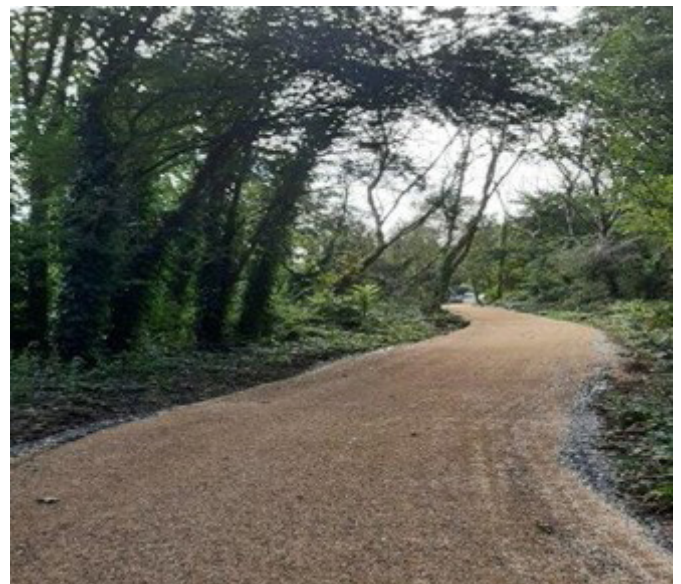
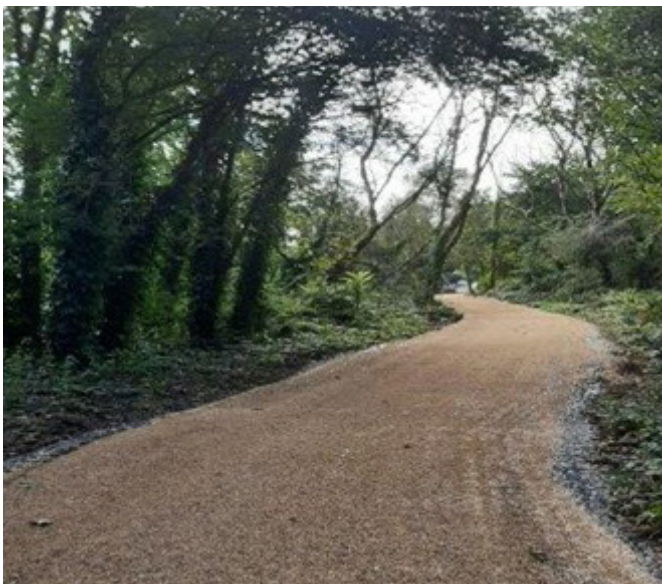
BARRYROE GAA

In early 2016 Barryroe GAA identified the benefit of an amenity walk and how it would complement their existing facilities. As part of the CLÁR programme they received funding of €48,617 for the execution of Phase 3 of the plan which was the provision of solar lighting and all associated civil works pertaining to cover the entire walkway. The amenity is open to the public without the requirement for appointments and will ensure users can safely navigate the amenity in the hours of darkness throughout the year. This project is encouraging people of all ages and abilities to come out and park in the safe surrounds of the car park and use the newly lit walkway.



BERNARDS BRIDGE

In 2022 a new woodland walkway was developed in Bernards Bridge, Bandon. Grant funding of €15,000 aligned with council funds facilitated the clean-up of this area and the installation of a new 400 million walkway which will provide a great amenity to Bandon. Further works are planned for 2023.



ARCHDEACON DUGGAN BRIDGE

As part of the Active Travel Scheme, Bandon Kinsale Municipal District used monies to tighten and install new crossing points. As part of these works we exposed and resealed elements of the bridge that required attention



KINSALE POLLINATOR PLAN

Kinsale was previously chosen as one of the pilot towns in the County for the development of a pollinator plan. This plan was developed by an ecologist working closely with Cork County Council Environment, Roads and Municipal District Directorates. Suitable green spaces within Kinsale town are being developed as biodiversity areas. Kinsale Tidy Towns has, in recent years, won awards for its wildflower meadows and is working closely with the plan.

PAINT SCHEME

In 2022 Bandon Kinsale Municipal District again ran the Streetscape Paint Scheme, a very successful and popular grant where the public can claim a grant to paint their property in town centre locations. The scheme has helped fight dereliction in both towns in the MD. In 2022 the Municipal District Members allocated €15,000 towards the scheme. 9 buildings were successful in gaining the grant.



STREETSCAPE ENHANCEMENT SCHEME

Bandon town was chosen as the recipient town for funding under the 2022 Streetscape Enhancement Scheme. The scheme is part of the Government's 5 year strategy to revitalise rural Ireland and is aimed at improving the visual appearance of our urban streetscapes, increasing pride and confidence in our hometowns and villages, making them more attractive places to live, work and do business. Eligible premises were commercial, residential, and unoccupied buildings in a town centre location.

21 applicants were successful in grant funding and have until 31 August 2023 to complete the works identified.

PORT OF KINSALE

2022 saw a return to normal practices for the Port of Kinsale in comparison to recent years when certain restrictions were in place due to Covid-19. International yacht and visitor arrivals returned to pre-pandemic levels, while local leisure and domestic yacht arrivals saw an increase again this year, as more people than ever were out on the water enjoying water activities.

The routine work of the harbour continued as normal. There was an addition of 1 Pelagic Trawler, the "Naomh Peader" and 1 inshore vessel to the local fleet, bringing to 23 the locally registered fishing vessels operating from the port of Kinsale.

KINSALE SLIPS IMPROVEMENT WORKS – BALAMI IMPROVEMENT PROJECT COMPLETED 2022

These works were located on the following Kinsale Slips:

- Ferry Slip – Worlds End, complete re-stoning of the slipway keeping the heritage look of the slipway whilst improving the safe access and use of this slip including new mooring rings and safety toe-rails.
- Scilly Slipway – Re-decking of the foot of the slipway, and clearing and tarmacking of the upper area, has greatly improved the safety and access for local users as well as tidying what was previously an unsightly area close to a popular walking route.
- Summercove slipway- benefitted from the addition of a stainless-steel handrail to improve safety for swimmers accessing the slipway.
- Castlepark Slipway – Completely re-decked, including new mooring rings

OTHER MAJOR WORKS COMPLETED:

- Investment into additional port security measures

COMMERCIAL CARGO SHIPPING 2022:

- Total of 12 cargo ships and 2 cruise ships, early indications for 2023 is for a similar volume of shipping to the Port.



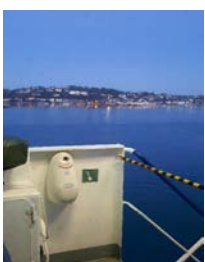
Cruise Ship Europa at anchor



Europa at anchor in outer Anchorage



Captain of the 'Island Sky' welcoming officials from Kinsale



Kinsale sleeps at 5am while a ship slips silently out of the harbour. Ships crossing in Kinsale's busy main channel. 1 in 1 out.



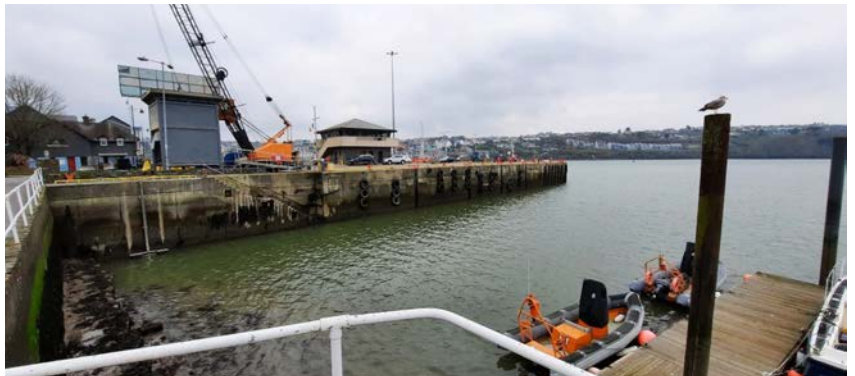
Kinsale Outer Roads (A busy channel)



An Arklow shipping coaster alongside the main pier



Pelagic fishing vessel MFV 'Rachel Jay' In the process of changing fishing gear. The Main Pier



Kinsale Harbour

ELECTION OF MUNICIPAL DISTRICT CHAIR

In June 2022, following the Annual General Meeting of the Bandon Kinsale Municipal District, Cllr. Marie O'Sullivan (FG) was elected chair of the Municipal District, taking over from Cllr. John O'Sullivan (FG). Cllr. Gillian Coughlan (FF) was elected as the vice-chair.

BLUE FLAG BEACHES

Bandon Kinsale Municipal District was awarded two Blue Flags for its impressive beaches at Garrylucas and Garretstown. In 2022, as we moved into a post-pandemic environment the beaches were very busy and it is a credit to Cork County Council to be able to deliver a very effective lifeguard service at both beaches for the summer months.



Garrylucas beach

KINSALE MUSEUM

Kinsale Museum is a volunteer run museum which is owned by Cork County Council. As a result of the pandemic, the decision was taken to close the museum from a safety point of view for both volunteers and visitors. In 2022 the museum reopened with a permanent curator employed to offer guided tours.

In recent years the Council has repaired windows, installed a new audio-visual Battle of Kinsale display and has updated and rearranged the ground floor exhibit of the museum as part of a Town and Village Renewal grant. The office and welfare facilities in the building have also been updated since then.



Kinsale Museum

OUTDOOR STREET FURNITURE

Cork County Council facilitated a number of businesses in availing of outdoor seating licences to allow them to trade in a safe, covid compliant manner, as businesses were encouraged to consider takeaway and outdoor dining options.

CARRIGALINE MUNICIPAL DISTRICT

GENERAL MUNICIPAL ALLOCATION 2022

In 2022, the GMA for Carrigaline MD was €188,598

AMENITY FUND SCHEME

21 projects received support under the Amenity Fund, totalling €57,000

COMMUNITY CONTRACTS

10 Tidy Towns Groups and Community Associations received funding under Community Contracts, totalling €62,778



CBPR Sculpture

In 2022, Carrigaline Tidy Towns used their Community Contract to commission a half-size sculpture to commemorate the Cork, Blackrock and Passage Railway (CBPR) that was extended from 1903 to 1932 to serve Carrigaline and Crosshaven.

MEMBERS' DISCRETIONARY FUND

Members agreed to commit €3,600 towards the Members' Discretionary Fund to support community groups, individuals and local organisations in the Carrigaline Municipal District who wish to undertake a specific project, endeavour or initiative which does not fall within the scope of the Community Grant scheme.

CAPITAL FUND SCHEME

6 groups received funding under the Capital Fund, totalling €65,000



Before



After

Carrigaline United AFC used their grant under the Capital Fund Scheme to replace their Astro Pitch with a new carpet.

TOWN DEVELOPMENT FUND 2022

Carrigaline Elected Members allocated €120,000 under the TDF towards projects such as festivals and festival lights, Shopfront Improvement/Residential Rent Scheme, power washing of town and village cores, urban forestry, playground equipment, floral displays in Passage West, ancillary works to Passage West Library, and Newport News, Virginia/Carrigaline Twinning.

BALLINHASSIG VILLAGE ENHANCEMENT SCHEME 2021

The sum of €68,750 which was made available to the Ballinhassig Community Association through the Village Enhancement Scheme allowed the group to create a new pedestrian crossing in the village centre, a new footpath, gateway signs coming in from the western end of the village, and additional public lighting, and these works were finalized late in 2022.

MINANE BRIDGE VILLAGE ENHANCEMENT SCHEME 2022

After a number of meetings in 2022 between local community groups and MD staff a list of projects was drawn up, to be carried out in 2023. Landscaping, kerbing, signage, and planters are amongst the projects which will be carried out in 2023.

TOWN AND VILLAGE RENEWAL / RINGASKIDDY COMMUNITY CENTRE

A €143,000 project involving roof replacement works to Ringaskiddy Community Hall was completed in 2022. Funding was provided through the 2019 Town and Village Renewal Scheme (coordinated by the Department of Rural & Community Development) and supplemented with match funding of €43,000 from Cork County Council. The refurbished Community Hall was officially launched by the Taoiseach Micheál Martin, in December 2022.



Ringaskiddy Community Hall (New Roof) Town & Village Renewal Scheme

OUTDOOR RECREATION INFRASTRUCTURE SCHEME 2021

- Using a €20,000 ORIS grant, a new walking trail was developed in 2022 at Graball Beach, Crosshaven.
- Carrigaline MD took delivery of 7 new bicycle repair stations, made possible by funding received under the Outdoor Recreation Infrastructure Scheme.

SPORTS CAPITAL & EQUIPMENT GRANT

- A new Multi-Use Games Area (MUGA) costing €40,000 was developed in Camden, Crosshaven. A Sports Capital Grant of €28,000 was put towards the cost, and the balance of €12,000 was allocated by Carrigaline MD Elected Members from the 2022 Town Development Fund. The MUGA was officially launched by the County Mayor, Cllr. Danny Collins, on 7 July 2022.

- A Sports Capital Grant of €20,000 enabled the Ballinhassig Community Association to further progress a project involving a new fitness trail, and the provision of a new playground.



Launch of new MUGA at Camden, Crosshaven by County Mayor Cllr. Danny Collins



Ballinhasig Fitness Trail

FOUNTAINSTOWN CAR PARK

Cork County Council spent €70,000 resurfacing and relining the car park at the popular Fountainstown Beach. An area strictly for use by casual traders has been marked out inside the car park, which will encourage the traders to move away from their current beach wall location, thereby increasing pedestrian safety and enhancing the sea view for all.



Fountainstown Car Park resurfaced and re-lined, and marked for casual trading

BLUE FLAG AND GREEN COAST FLAGS

In 2022, Fountainstown was awarded a Blue Flag and a Green Coast Flag by An Taisce.



It was the first time in 30 years that Fountainstown achieved a Blue Flag, and it was a great cause of celebration.

COMPLETION OF STREETScape ENHANCEMENT SCHEME 2021

Passage West was one of the towns in County Cork that were chosen to be part of the above scheme. 18 applications were approved in the sum of circa €65,000. The scheme covered works such as painting of building/shopfronts, decluttering and repair of shopfronts and improvements to shopfront window displays and staging. In 2022 all works were completed, and grants were paid to successful applicants.

PASSAGE WEST PLAYGROUND

Equipment upgrade works at Passage West playground were made possible by an allocation by the Carrigaline MD Elected Members from the 2022 Town Development Fund. The new play equipment was warmly received by all visitors to the playground and the wider community.



NAME THE ROAD COMPETITION

Carrigaline Municipal District launched a competition in June to pick the name for the new Carrigaline Western Relief Road, following a proposal by the Carrigaline MD Elected Members. Children attending schools in Carrigaline, and members of the public were invited to submit their proposed name, which should recognize the links to Carrigaline's past while also considering the town's future.

A total of 145 entries were received for this competition. Entries were considered based on background, reasoning behind the name, and link to the location, and we had numerous suggestions for the same name. The entries were shortlisted to 5 names, and as per the rules of the competition, the Carrigaline Elected Members chose Pottery Road as the winning name. At a Municipal District meeting held on 27 September, the names of 27 people who had suggested Pottery Road were put in a hat, and the MD Chair Cllr. Ben Dalton O'Sullivan chose the winning entrant, Jennifer O'Donnell of Carrigaline.

Pottery Road was officially launched by the Taoiseach Micheál Martin, and by the County Mayor, Cllr. Danny Collins on 8 October 2022. The road has dramatically improved the traffic situation in Carrigaline.



Official Launch of Pottery Road Carrigaline (Photo includes County Mayor Cllr. Danny Collins and Jennifer O'Donnell of Carrigaline, winner of the "Name the new Carrigaline Western Relief Road Competition")

CARRIGALINE TRANSPORTATION AND PUBLIC REALM ENHANCEMENT PLAN (TPREP)

Last September, the proposals for Carrigaline TPREP were passed by Cork County Council at full Council meeting, following a long period of public consultation. This scheme will provide priority to sustainable modes of transport within the town centre and will also greatly enhance the public realm. The proposed scheme will provide a safe environment for walking and cycling, improved accessibility and permeability and a valuable amenity for residents, school children, commuters, and leisure enthusiasts.



CIVIC RECEPTION FOR JIM MURPHY

On the evening of 4 October, a Civic Reception was hosted by Carrigaline Municipal District at County Hall to acknowledge and celebrate Jim Murphy's (of the Passage West Maritime Museum) lifelong commitment to his hometown of Passage West. The Chair of Carrigaline MD, Cllr. Ben Dalton O'Sullivan, made a presentation to Jim at the reception, and the Elected Members thanked Jim for his contribution to Passage West over the year.



Civic Reception – Presentation by Carrigaline MD Chair Cllr. Ben Dalton O’Sullivan to Jim Murphy, Passage West

**KANTURK MALLOW MUNICIPAL DISTRICT
GENERAL MUNICIPAL ALLOCATION 2022**

In 2022, the General Municipal Allocation for Carrigaline MD was €295,400.

AMENITY FUND SCHEME

65 projects received support under the Amenity Fund, totalling €130,000.

COMMUNITY CONTRACTS

45 Community Projects received support totalling €64,800, which included 11 Tidy Towns groups that were awarded funding in 2022, with Knocknagree Tidy Towns receiving the Endeavour Award.



CAPITAL FUND SCHEME

6 groups received funding under the Capital Fund, totalling €100,000.

TOWN DEVELOPMENT FUND 2022

Through the Town Development Fund 2022 a number of key projects were completed. Christmas Lights were supported across the five major towns while the Christmas Lights Project in Mallow was completed and a fantastic switching on the lights ceremony was held in conjunction with the Chamber of Commerce enjoyed by many families in Mallow.

There was great enthusiasm and uptake for the Streetscape Painting, Signage & Improvement Scheme 2022, with applications in one area up over 50% on 2021. In total over 20 successful applications were processed and over €35,000 was awarded in grants. Considering the current economic climate this was a great opportunity for business owners to upgrade their property's appearance and without it many would not have been in a position to do so. The ripple effect here echoes our "Support Local" theme as it meant that over 20 one-off painting or signage jobs were also created.

"This is the first time we have used the Streetscape Painting Scheme and it provided us with the opportunity to update our building in Buttevant, which now looks much smarter and brighter after being painted and which we think contributes to a more vibrant Buttevant as a whole. The scheme was easy to apply for and the support provided by the council as we made our application was great." Quote from David Kelleher, C.F.O, Buttevant Credit Union.

Spa Glen Car Park was also upgraded through Town Development Funds.

A canopy platform was installed in Charleville Town Park which provides sheltered outdoor dining in the Park as well as facilitating outdoor arts activities/performances.

The upgrades to Newmarket footpath were also supported along with carpark improvements. Christchurch Newmarket also received supports.

CLÁR 2022 APPLICATIONS

There were 5 successful Clár Applications with works underway at present. These projects come to a total value of €244,100.

- Freemount Community Development Association: Addition of 4 units plus play panel to playground. Also picnic benches and biodiversity area adjacent to the playground with wheelchair accessible units, €50,000
- Banteer Community Sportsfield: Walks surface upgrade, lake aeration fountain, car parking area, biodiversity planting, recycled litter bins and seating, and bicycle shelter at Banteer Pondfield/Park, €50,000
- Meelin Amenity Projects C.L.G. Astro Turf Pitch, €50,000
- Kanturk Community Astro turf CLG Fencing for community astro turf, €50,000
- Liscarroll NS Hurling Wall for use by the whole community, €44,100

OUTDOOR EVENTS

Kanturk Mallow MD supported several outdoor events in 2022 including:

- Mallow 10k
- Scealta Productions
- Pipeband Competition
- Songs from the Blackwater
- Mallow Arts Festival
- Lightbulb Theatre, Mallow Castle
- Together at the Castle Wellbeing Festival
- Outdoor Cinema Event Mallow Castle



SIGNIFICANT PROJECTS:

TIPP O'NEILL PARK

Landscape works were undertaken to enhance and improve the presentation and comfort of Tipp O'Neill park. The project has included extensive improvement works including: landscaping of the park entrance and paths, a new water feature featuring foam jets and lighting, new light columns and semi-mature trees along the main route through the park, new directional and interpretive signage, bike stands and seating.



NEWLY RENOVATED SPA HOUSE

As a protected building, the Spa House has been extensively and carefully renovated. The works were fully funded by Cork County Council. The Spa House refurbishment project includes external pointing of the stonework, roof repairs, new electrical wiring, lime-based internal plastering, new windows and new side doors. A radon barrier, sump and fans were also installed along with a new communications network and interlink with Cork County Council's server.

Works also included a new colourful and informative illustrated map highlighting key heritage sites and buildings in Mallow. The pocket-size Mallow Historic Town Map provides a self-guiding tour of the town. The Mallow Historic Town Map provides a brief history of the town from the arrival of the Normans in the 12th century until the town's more recent history as a market and spa town. It highlights 35 heritage buildings and features within the town including the Clock House, Mallow Bridge, churches, Mallow Castle and house. Each site is accompanied by a brief description.



NATIONAL TRAILS REGISTER - LOVERS LEAP

The walking trail at Lovers Leap at the end of the Lower Castle Park was upgraded and inspected by the Sports Ireland Outdoors. The project was assessed against the Walking Trails Criteria for Ireland, and Trails that meet the criteria will be listed as registered on the National Trails Register. Sports Ireland Outdoors having completed their inspection of the trail reported as follows ‘We acknowledge the good work that has been carried out on the trail and are pleased to report that the Lovers Leap Trail meets the requirements set out in the Criteria. The trail will now be listed on the National Trails Register and, shortly, the Sport Ireland Outdoors website’.

KANTURK CASTLE WALKWAY OFFICIAL OPENING

A new walkway is the latest addition to Kanturk town, complementing the new library, the new town park playground, the new link road and the new fire station.

Spearheaded by the local Community and completed in collaboration with Cork County Council, the €212,900, 332-meter walkway, was funded by the Council and the Department of Rural and Community Development, under the Town and Village Renewal Scheme and the Town and Village Accelerate Measure.

The walkway forms a vital element of connectivity for the town. It fosters community wellness, allowing safe pedestrian movement on the locally established 5km suburban looped route known as “Jacko’s Loop”, access to the renowned tourist attraction Kanturk castle and safe access into the town’s centre, all essential components for a vibrant and bustling town.

[Kanturk castle walkway.jfif - to be inserted in here]

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Liscarroll Village Footpath Upgrade & Traffic Calming Works

This project involved the provision of new pedestrian footpaths on Main Street, Buttevant Road, Castle Street, Drumcolliher Road and Controlled Crossings outside Liscarroll Primary School.

ISLAND WOOD TRAIL, NEWMARKET

This beautiful forestry walking trail was developed and is an excellent facility for the locality. It is located near Newmarket and welcomes walkers to the area with improved disability access and includes a sensory path. It was funded under ORIS 2020 and works were completed in partnership with Coillte.



MOUNT HILLARY LOOP

A car park and picnic area at this peaceful loop walk with forestry road and woodland trails are a great addition to this locality. The improvements were funded under ORIS 2020. The beautiful tree lined trail to Mount Hilary's summit boasts of stunning views of the Ballyhoura and Galtee mountain ranges.

ANGLING STANDS, MALLOW TOWN PARK

2022 saw the installation of 5 angling stands on the banks of the Blackwater River in partnership of Inland Fisheries Ireland.

ANALEENTHA GREENWAY

The development of a 3.5-kilometre greenway at Analeentha will enhance outdoor amenities in the area, providing a walkway and cycleway. The development consisted of the redevelopment of a disused roadway for recreation activities such as safe cycling and walking.

ARCHITECTS DEPARTMENT

The Architects' Department plays a pivotal role in the promotion of good design and architectural awareness within Cork County. They continued to provide invaluable input into the design of many projects in 2022.

- Consultation/Brief Preparation
- Building, interior design and urban design, from initial concept, through the various stages of planning, tendering and administrating the building contract until the project's completion
- Libraries & other civic buildings

The following is an outline of some of the key projects that the County Architect's Department were involved in:

KINSALE LIBRARY

The ongoing works at Kinsale library project involves renovation, and extension of the 3 storey, 8 bay, 19th century Old Mill building at Church Square, Kinsale. It is a former granary store which is a protected structure. Designed and led by Cork County Council's Architects' Department, the project commenced works on the 9 August 2021 with works to be completed in Q2 2023.



Ongoing interior works of Kinsale Library

FACILITY CENTRE FOR WATER SPORTS ACTIVITIES, CLAYCASTLE

The Facility Centre for Water Sports Activities will include three structures, associated landscaping and site services at Claycastle, Youghal. The structures will include a facility that will provide indoor and outdoor showers, toilets, induction spaces and public realm



YOUGHAL COURTHOUSE & SOUP KITCHEN

The Architects' Department have completed and issued a feasibility report, and initial studies such as opening-up works have been carried out and a conservation report has been prepared for the development of the project to part VIII. The re-development of the former courthouse and soup kitchen at Market Square in Youghal, will house the famous Pat Lynch collection among other functions.



MALLOW TOWN HALL THEATRE

The Mallow Town Hall project involves the complete remaking of an assembly of protected structures located on Main Street in the heart of Mallow. The brief includes a 200-seater auditorium, tourist office, café / bar, function room, community meeting space. The Architects' Department are leading a multidisciplinary design team and project managing the delivery of what will entail a significant investment in the cultural infrastructure of the North Cork region and surrounds. In September of 2021, the project received Part VIII planning approval. Since then, the Design Team have progressed to Detailed Design with the project scheduled to go to tender in 2023.



YOUGHAL LIGHTHOUSE (PHASE II)

In collaboration with Joseph Mackey Architects, Phase II of the Youghal Lighthouse project received Part VIII planning approval late 2021. This provides for a new cantilevered viewing platform anchored to the base of the existing historic lighthouse, extending the improvement works already complete and repurposing this impressive structure as a destination. This project received Town and Village Renewal Scheme funding in December 2022.





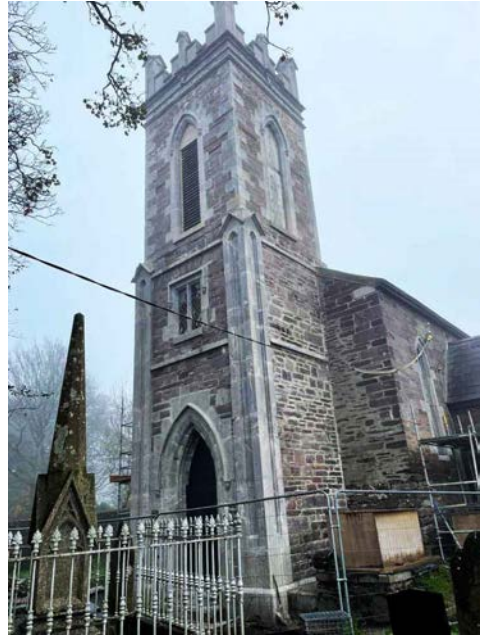
MACROOM LIBRARY AND BRIERY GAP THEATRE

The Macroom Library and Briery Gap Theatre project is in Macroom’s Town centre and will deliver a unique, high-class mixed-use amenity building, boasting a new fully accessible municipal library and 217 seat theatre together with break-out bar space and ancillary support spaces. Designed and led by Cork County Council Architects’ Department, the project commenced works in January 2022 with works to be completed in Q1 2024.



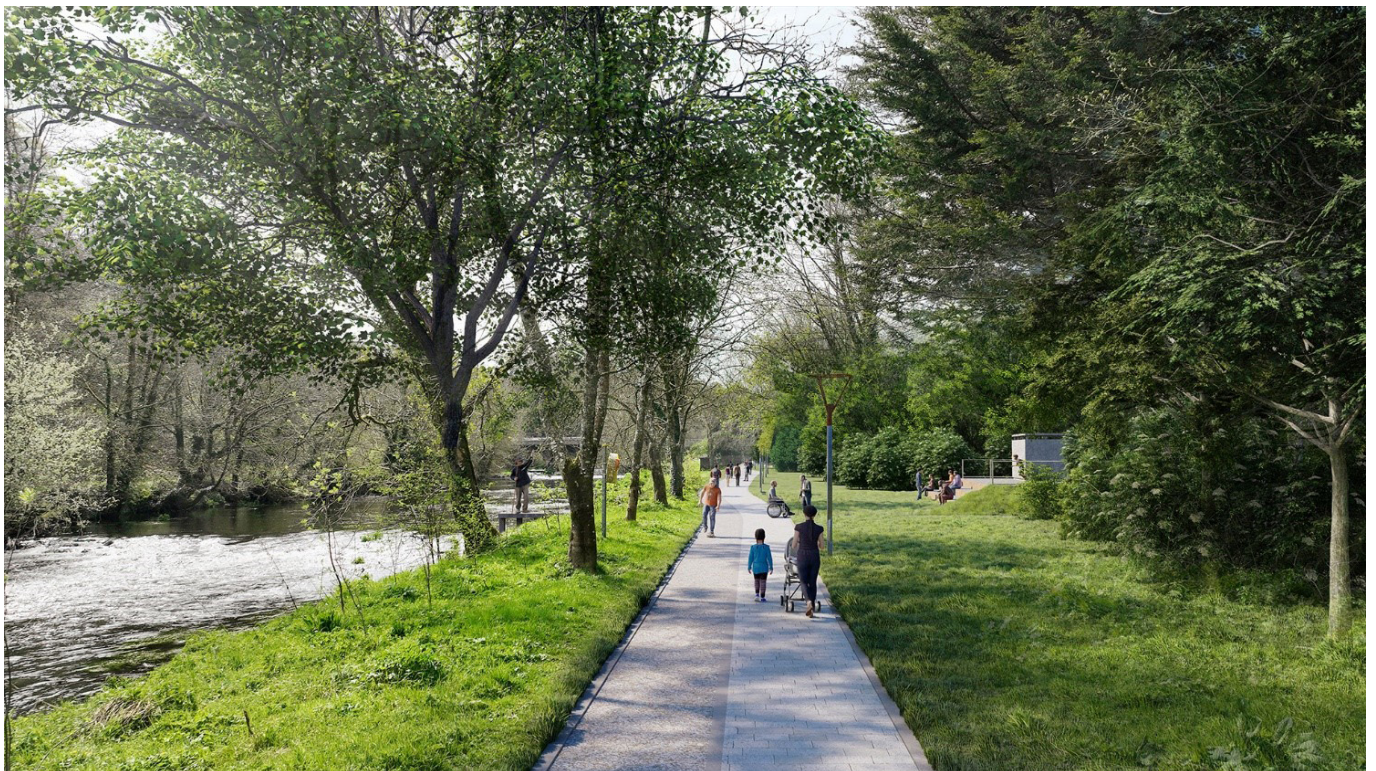
FORMER CHURCH OF IRELAND, MACROOM

The project received Part VIII planning approval in Q1 2022. The project will ensure the protection of the building into the future and provide a much-needed space to support the arts and cultural potential of the town. The Architects’ Department led an emergency conservation works package to safeguard the building from falling into further disrepair in 2022 with support from the Heritage Council, Historic towns initiative. Works included repointing of stone, roof repairs, works to stained glass windows, repairs to entry doors etc. Structural repair to the tower and consolidation and repair to the external envelope, removal of vegetations, repair of rainwater goods and removal of cement pointing and repointing of external stonework in an appropriate lime mortar.



MILL DAM/MASSEY TOWN PUBLIC REALM, MACROOM

The existing public realm infrastructure in the Mill Dam/Masseytown area have suffered due to traffic congestion, neglect and lack of accessibility and do not take advantage of its potential as an area of natural beauty and key node within the town. The proposed works aim to improve the overall area in a few ways by creating a public amenity within the Mill Race by way of pedestrian walkway, improved reconfiguration of existing car park to provide 5. additional spaces, a new and improved outdoor public space, installation of a new riverbank walkway, accessible fishing jetting and outdoor picnic area. Part VIII Planning Approval was granted in Q4 2021 and RRDF funding secured in 2022.



SOUTH SQUARE PUBLIC REALM, MACROOM

Cork County Council Architects' Department have developed a proposal and seeks to Capitalize on the redeveloped Briery Gap Theatre and Library adjacent and to prepare Macroom for the "post bypass environment" by creating opportunities to bring life back to the town centre core area. The design includes for the provision of a single raised plaza consisting of the two delineated squares – one providing a traffic table, and one serving the entrance to the Briery Gap, the reduction of road carriageway width, the widening of footpaths and the reconfiguration of existing car spaces. The works will also include high quality paving, seating, landscaping, and lighting. Part VIII Planning was successfully granted for the scheme in 2021 and RRDF funding secured in 2022.



MALLOW CASTLE GRANARY BUILDINGS

Cork County Council Architects' Department have developed a feasibility study and will shortly be submitting a submission for Part VIII planning. Mallow Castle Granary Buildings are a group of disused farm buildings, adjacent to Mallow Castle. The objectives of the project are: to conserve and restore the historic farm buildings, to provide areas of the farm buildings for tourism and commercial use, to increase pedestrian permeability from Mallow to Mallow Castle Grounds, to provide accessible public toilets and changing facilities, to provide facilities for CCC staff and to provide facilities to support the work of outdoor CCC staff in Mallow Castle Grounds. The renovation of Mallow Granary Buildings will create an exciting new complex of buildings to facilitate outdoor activities and festivals in Mallow. New business opportunities will be created, including a café with outdoor seating.



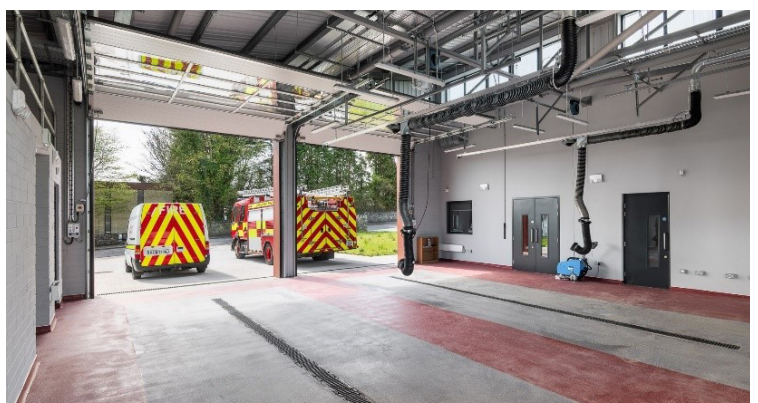
MITCHELSTOWN PUBLIC REALM

In collaboration with REDscape Landscape and Urbanism, Cork County Council Architects' Department have developed a design for proposed public realm enhancement at the core of Mitchelstown that was submitted for Part VIII planning Approval in Q1, 2023. The proposed public realm development will produce social, economic, and environmental / physical benefits with the potential to attract visitors, create a keen sense of place and facilitate enhanced pedestrian permeability, making Mitchelstown a more attractive place to work, live, visit and invest. The scope of Mitchelstown Georgian Quarter Public Realm consists of the following areas: King's St., George's St., New Market Square, and Kingston College/Kings Square.



MACROOM FIRE STATION

Construction of a new Fire Station located on located on Gurteen Road, Macroom, Co. Cork was completed in May 2022. Using a collaborative and cross departmental integrated approach, working closely with the Fire Service and other stakeholders, the project was designed by Cork County Council Architects' Department in collaboration with OCSC engineers and constructed by Cahalane Brothers. This fire station is modern and designed to enable Cork's Fire Fighters to carry out their essential work. The new building has a total floor area of approximately 340 m² over one floor and is composed of two main formal elements, an appliance bay where the fire engines are parked and a domestic bay to house the watch room, muster bay, kitchenette, lecture/training room and ancillary spaces.



LIBRARY SERVICES

2022 was a good year for the Library Service. Issues and visits were strong, and the second half of the year saw a full return to business as usual. We recorded 1.3 million issues, second only to Dublin City, over 76,000 people attended events and activities and we had over 900,000 visits.

We opened 2 new libraries in 2022, Bandon and Kanturk and introduced extended opening hours in 2 libraries, Bandon and Fermoy. The library staff rose to the challenges and are enjoying immense success in the new services. Customer feedback is incredibly positive and this is proven by the usage numbers.

2022 has been a strong year for the 'book'. Bookshops sales are up significantly 27% and we also saw strong physical book demand. Customers are loving the choice we offer, whether it is e-books/e-audiobooks or the real thing, they can choose depending on what their needs are at the time. The fear of the decline of the borrowing of physical books as was suggested by many has not happened and as we predicted, people will use both. Choice is king! Childrens books are hugely popular as parents are anxious to find non-screen alternatives for them.

Activities and groups for all ages are back and we have lots of new ones too such as LEGO clubs, bingo and climate awareness workshops.

Demand for study spaces has been enormous. From the first day in September, secondary school students queued to get a space. We have been reconfiguring spaces by investing in flexible furniture options to maximise space for them within the other demands of the library customers. Third level students are also big users. More parents working from home is a possible cause of the accommodation issues requiring more space for students in all towns.

LIBRARY DEVELOPMENT

New libraries in Bandon and Kanturk opened in Q1 2022. New Kanturk Library opened in February 2022 bringing the library service into a bright, modern building. This brought great possibilities to develop the range of activities and community engagement while also allowing a broader range of stock to be held in the branch. Many community groups used the facility throughout the year and a wide range of activities were held. These included: Book Club, class visits, book launches, book reading, Cancer Connect, Parent Line and Children's Story Time. Membership for 2022 was 2016, with book issues of 26,246. The new library has proven immensely popular, and the community has engaged actively with the service.

The new library in Bandon has been a positive talking point for the local community since its opening on 12 January 2022. Representatives from local community groups, local teachers/ principals, etc. have all expressed their delight that such a wonderful amenity is available free of charge in Bandon. The first impression expressed by visitors when they initially walk through the door is open-mouthed amazement at the scope, thoughtful design, and variety of facilities available at Bandon Library. The library is popular with people of all ages, as a space to meet and hang out with friends, engage with library activities and groups, browse the large and varied book collections, read, relax, work, or explore your creativity.

Membership has increased some 47% in comparison with pre-Covid-19 figures, with 6,100 members joining Bandon Library in 2022. Families and younger readers make up a sizeable proportion of this number, as the library's family and child friendly layout and design, as well as its significantly larger book stock suitable for younger readers, from birth to young adulthood, has proven extremely popular with families. Literacy support materials, as well as sensory supports in the form of the library's sensory nook, has proved exceedingly popular with local schools and ASD classes, who regularly visit the library. The library's meeting room, and its capacity to cater for larger events has encouraged several community groups to actively engage with the library service to promote local programmes, such as Tidy Towns, Bandon Environmental Action Group (BEAG), Bandon Walled Towns Festival, Bandon Wellness Week, etc. The BEAG/Cork Nature Network launch of the Bandon Diversity Action saw some 120 people of all ages visit the library to attend to discuss climate action and how to preserve local biodiversity. Many regular library events and activities such as 3D printing workshops, Tots Time, Lego Club, Craft Group, book club (adult/child), creative writing for adults and teens, ciorcal cainte, etc. have been reinstated post-Covid, allowing the community the opportunity to meet likeminded people and reconnect socially over a cup of tea. Engagement with local and national programmes such as Age Friendly, Healthy Ireland, Cruinniú na nÓg, Heritage Week, Culture Night, Children's Book Festival, etc. has seen Bandon Library play host to 350 events over the course of 2022, with the intention to build on this figure for 2023. The library actively promotes community creativity by promoting the library's gallery space to local artists, heritage groups, etc. who may not have previously had the opportunity to exhibit their work in a professional gallery setting. Bandon Library has launched a call for exhibition proposals for its 2023/24 gallery programme, and the response from artists of all ages, crafts people, and local historians to date has been overwhelming.

The New Kinsale Library Development progressed significantly during 2002 and The Macroom Briery Gap Project Development has been progressing as has the initial stages of the new Youghal Library Project.

'MY OPEN LIBRARY'

Fermoy and Bandon libraries introduced 'My Open Library' and preparations started to implement the same service in Mallow, Carrigaline and in Kinsale and Macroom as part of the new library projects.

MOBILE LIBRARY SERVICE

The roll-out of the three new Mobile Libraries from the beginning of 2022 was the major highlight of the year for the Mobile Library Service. The response from the public has been incredibly positive with many new schools and nursing homes being added to the schedule. During 2022 the Mobile Library Service attended the National Ploughing Championships at the invitation of the Department of Rural and Community Development. This was a wonderful opportunity to display the value of the Mobile Libraries to the community as well as highlighting the broader range of services available across the library network. The mobile library had a steady stream of visitors on all three days. Similarly, Mobile Libraries also participated in Cork Summer Show, Carbery Show and Culture Night.

LOCAL STUDIES

- Creative Ireland Exhibition – War of Independence/Civil War in Cork launched by the Mayor in Bandon Library in early April.
- New Local Studies website launched was in May 2022.
- Collaboration with Galway County Council Archives in the production of a series of articles on the Chambers Photographic Album Collection from Ireland in the 1930s.
- Successful Heritage Stewardship Funding application led to the digitisation of Irish Tourist Association files (1940s).
- Research, development and publication of podcasts – ITA File Collection, Postal Directories, Easter, Bealtaine: Traditions and Folklore Podcast.
- The library held a display of a first edition copy of James Joyce's *Ulysses*. This exhibition was launched by the County Mayor and presentations were given by Library staff member Kieran Wyse (Joyce's Cork connections) and Liam Lenihan (Joyce expert). Cobh Players attended in their period costumes.

PROGRAMMES, EVENTS AND ACTIVITIES

ONE COUNTY, ONE BOOK 2022

A total number of 3,145 secondary and Youthreach students attended One County, One Book and Teen events in November 2022. The nominated title was *Not My Problem* by Ciara Smyth. 500 copies of the book were sent to students in 13 secondary schools and 2 Youthreach groups in Cork County. Copies were also sent to branch and mobile libraries. Ciara Smyth did two online events with students on 16 and 23 November. 590 students attended these events via MS Teams. An audience of 110 students attended an in-person event with the author in Vertigo, Cork County Hall on 11 November.

TEEN LITERATURE EVENTS – ONLINE AUTHOR EVENTS

- Louise O'Neill did two online events: Discussion based on *Only Ever Yours* on 9 November – 70 students attended and Q & A about creative writing on 10 November – approx. 600 students attended.
- Sue Divin did an online event to discuss *Truth be Told* on November 18 – 65 students attended.
- Mary Watson did an online event to discuss *Blood to Poison* on November 22 – 60 students attended.
- Two Fighting Words workshops were organized with Graffiti Theatre Company and Macroom and Mallow Youthreach groups. 50 students attended.
- Teen Literature Events and Healthy Ireland ran two online events were held via MS Teams:
 - Social Media and its Effect on Your Mental Health with psychotherapist Fiona Hall – 45 class groups (approx. 1,200 students) attended.
 - Nutrition and self-care with dietician Gillian McConnell – 17 class groups (approx. 400 students) attended.

STEAM (SCIENCE, TECHNOLOGY, ENGINEERING, ARTS AND MATHS)

Maths Week Ireland, Science Week Ireland and Cork Science Festival events in libraries facilitated 390 primary school students during October and November to promote numeracy, curiosity and creativity.

LEGO CLUBS

15 branch libraries started running Lego clubs in 2022. They are proving to be hugely popular and have brought new families and children into our libraries to enjoy a shared activity. Class novels/supports to schools:

- 229 class novels sets were loaned to primary schools in 2022.
- 1,029 class visits from primary schools were made to branches and mobiles.
- 30 class visits from secondary schools were made to branches and mobiles.
- 202 presentations about library services were given to schools by branch and mobile library staff.
- 750 teacher block loan cards were in active use in 2022.

SOCIAL INCLUSION PROGRAMMES AND INITIATIVES

The Pilot Period Poverty Programme was rolled out across all libraries in Cork County in 2022.

All libraries have been awarded the Age Friendly Library Charter as part of the Age Friendly Libraries Programme. The focus for 2022 was welcoming our older people back into our libraries and developing a programme to support them with the skills to engage with online services.

In 2022, the library service supported the Ukrainian people fleeing war by providing Ukrainian language books for adults and children, welcome sessions, access to online and printing services. Library information was translated into Ukrainian and many welcome events were organised. Work continues with other members of our new communities such as the Syrian ladies living in Macroom who came along to join the knitting group in Macroom library following some engagement with the support worker locally.

CLIMATE AWARENESS ACTION

Cork County Library and Arts Service teamed up with the Cork County Council Environment – Energy and Climate Change Department for the launch of a campaign called ‘Make One Change – Cork County Cuts Carbon.’ The aim of this campaign is to encourage the public to make small but sustainable changes in their lives to help mitigate their carbon footprints. 64 events were attended by 1675 people. Along with this we introduced the lending to the public of CODEMA home energy test kits.

CORK AGE FRIENDLY COUNTY PROGRAMME

AGE FRIENDLY TOWNS

Since embarking on its Age Friendly Towns Programme in 2016, Cork County Council has introduced the initiative in eight towns- Kinsale, Bandon, Mitchelstown, Cobh, Bantry, Millstreet, Charleville and Passage West/ Monkstown. Age Friendly initiatives in the Age Friendly Towns include

- Wheelchair friendly picnic benches
- Age Friendly parking spaces
- Age Friendly seating
- Age Friendly libraries
- Age Friendly shops
- Age Friendly social events

The Age Friendly office supported the Bandon Age Friendly Afternoon Tea party in November 2022 which was held in the Munster Arms Hotel.



THE MAYOR VISITS AGE FRIENDLY TOWN, MITCHELSTOWN

Mayor Gillian Coughlan visited Age Friendly Town, Mitchelstown in May 2022. The local Age Friendly Committee Members and wonderful older community of Mitchelstown gathered in the Social Hub and told stories of the beginning of the Age Friendly journey and the path towards achieving the Age Friendly Charter. The walkabout through the town was testament to the ongoing efforts being made to make Mitchelstown an even greater town in which to grow old. The Social Hub’s Singing for the Brain Group entertained the group.



Cllr. Deirdre O' Brien, Cllr. Frank Flynn, Liz Downes (Vice Chair OPC), Mayor Gillian Coughlan, Cllr. Kay Dawson, Liz Maddox (Chair OPC) with the Mitchelstown Age Friendly Team.

CORK COUNTY OLDER PEOPLE'S COUNCIL

In February 2022 Cork County Council along with the Older People Council launched a publicity drive for new members to join the OPC in Cork County. New members were encouraged to join the Cork County Older People's Council through articles in local regional papers and poster distributed to all the libraries.

In addition, a tabletop calendar was distributed through the network of eight Age Friendly Towns encouraging members of the public to consider joining the Older Peoples Council.

At the launch of the Age Friendly Calendar which took place at Cork County Hall, were the Mayor of the County of Cork, Cllr. Gillian Coughlan with (clockwise from left), Paraig Lynch, Age Friendly Programme Manager, Cork County Council; Mary Creedon, Programme Co-ordinator; Liz Maddox, chair of the Older People's Council (OPC) and Liz Downes, vice-chair of the Older People's Council (OPC).

HEALTHY AGE FRIENDLY HOMES PROGRAMME

Cork County Council rolled out a new initiative to help allow elderly people to be cared for in their homes and communities for as long as possible. It is one of nine local authorities in Ireland to participate in the Healthy Age Friendly Homes Programme, a two-year project funded by Sláintecare and Age Friendly Ireland. Referrals can be made to the programme by phoning 046 909 7417 or by emailing info@agefriendlyhomes.ie.

The Mayor of the County of Cork, Cllr, Gillian Coughlan welcomed the new programme, saying: "We have a rapidly ageing population here in Ireland. Most people wish to remain living in their own homes and communities which unfortunately is not always possible. The Healthy Age Friendly Homes Programme is an important, person-centred initiative aimed at helping older people continue living in their homes or in one more suited to their needs. I am delighted that Cork County Council is among the first local authorities to participate in this programme which I am sure will make a real difference to the lives of people living in communities across the county."

Chief Executive of Cork County Council, Tim Lucey, added: "Cork County Council and Age Friendly Cork are proud to support the Healthy Age Friendly Homes Programme, which has a focus on universal design and energy efficiency, ultimately helping to ensure that the participants are living in a safe and warm environment that best suits their individual needs and most importantly, their own home."

Information and Communications Technology



Comhairle Contae Chorcaí

Cork County Council

INFORMATION AND COMMUNICATIONS TECHNOLOGY

The role of the ICT directorate is to ensure the reliable, secure delivery of IT services to support the work of the Council. Modern ways of working rely on digital technologies and capabilities meaning an increasing reliance on the availability of the Council's IT infrastructure and services. This section outlines ICT's work during 2022 to support, maintain and improve these services.

The core IT objectives are to ensure

- Availability of systems and access to information
- Optimised resources to ensure excellent quality application and infrastructure performance
- Protection of our systems from malicious threats.

The ICT Directorate manages the IT infrastructure including the networks, information systems and applications that are required to support the operation of the Council's services across housing, planning, roads, tourism, libraries, economic development, MDs etc. The directorate consists of two sections one dealing with Application and Data Management and the second with Infrastructure, Security and Service Management. The directorate is in Cork County Hall.

Making sure our systems and applications are efficient, reliable and meeting our needs is a key focus for the directorate. Maintaining and upgrading our systems to ensure we can avail of the latest functionality and remain on supported applications is a priority objective. In 2022, there have been upgrades to twelve of our applications and GIS tools to the latest versions. This included migration to new servers running on the latest operating systems and database platforms. Having facilities that provide opportunities for remote working and access to hybrid meetings to allow virtual attendance is essential post-COVID. Hybrid meeting room facilities are now available in all MDs after upgrade works were completed to improve meeting room facilities. The ICT directorate has also been involved in delivering the roll out of the WiFi4EU project making free Wi-Fi available in 40 public locations around the county.

Cyber security threats continue to grow, and we need to ensure we have the appropriate controls and defences in place. It is an on-going task to reduce our risks and vulnerabilities and attempt to be prepared for new zero-day threats. Patch management, augmenting existing controls, staff awareness training and regular testing are part of our strategies to maintain our defences.

Our service desk team responded to over 15,000 tickets in 2022, averaging a 93% satisfaction aggregate rating.



Comhairle Contae Chorcaí

Cork County Council

Corporate Services





Comhairle Contae Chorcaí
Cork County Council

CORPORATE SERVICES

OFFICE OF THE MAYOR OF THE COUNTY OF CORK

Cllr. Gillian Coughlan was in office from June 2021 – June 2022. Cllr. Danny Collins was elected as Mayor in June 2022 and remains in office until June 2023.

The 9th Annual Mayor’s Community Awards were held on 20 April 2022. Mayor of the County of Cork, Cllr. Gillian Coughlan presented a total of 12 awards on the night, including a special posthumous presentation. Noreen Minihan from West Cork won the overall Individual award and Passage West Creates won the overall Community Group award. Mayor Coughlan commended all nominees on the night for their commitment and dedication to their communities.



Mayor Gillian Coughlan and Tim Lucey, Chief Executive, with Noreen Minihan overall winner of the Individual Award at the Community Awards at County Hall on Wednesday 20 April 2022.

The Mayor’s Midsummer Charity Ball hosted by Mayor Gillian Coughlan was held on the 10 June 2022. MC Marty Morrissey and special guest Donnacha O’Callaghan added to the atmosphere, ensuring much needed funds were raised for the charities. The glamorous black-tie event saw the ground floor of Cork County Hall transformed into a glittering ballroom. The Charity Ball raised funds for three charities: Breakthrough Cancer Research, the Irish Red Cross Ukraine Appeal for Cork County and the West Cork Women Against Violence Project. A total of €15,000 was raised on the night with each charity receiving €5000.



Mayor Gillian Coughlan with Marty Morrissey, Patricia Messenger and Donnacha O'Callaghan at the Mayor's Midsummer Charity Ball at County Hall on Friday 10 June 2022.

Mayor Danny Collins attended a series of events to mark the Centenary of the killing of Michael Collins at Béal na Bláth. Cork County Council unveiled a unique creative monument and booklet to mark the occasion. The project saw the site of the Michael Collins ambush refurbished in the most sensitive and appropriate manner ahead of the centenary of his death. Mayor Danny Collins welcomed the events saying, "The commitment of all the partners is evident through the funding and expertise brought to this project, ensuring the restoration of the landscape affords the appropriate commemoration of the events here in 1922, for the centenary year and for years to come."



Mayor Danny Collins and Chief Executive Tim Lucey at Michael Collins House Clonakilty on Friday 26 August 2022

Mayor Danny Collins launched the Cork County Council's Library and Arts Service Calendar on 15 December 2022. The calendar features colourful illustrations designed by children from all corners of Cork County. This art competition invited children to enter a picture based on the theme of 'Our Library: A welcome for all' to reflect the message that Cork County Council's Libraries provide a welcome space for everyone. Hundreds of entries were received from all parts of the county, with twelve wonderful art pieces selected, each illustrating a month of the year.



Mayor Danny Collins at the launch of the 2023 Cork County Library calendar at County Hall on 15 December 2022 with Dolores Casey (Children Services Librarian, Cork County Library) and Deirdre Murphy (Children Services Assistant Librarian, Cork County Library)

MEETINGS OF ELECTED MEMBERS

FULL COUNCIL	
Full Council Meetings held in 2022	22
Special Meetings held in 2022	1
Annual Meeting Date 2022	24 June 2022
Notice of Motions Received in 2022	119

BYE LAWS

Members approved the following on 26 September 2022:

- Section 9 of the Road Traffic Act 2004, as amended
- Adoption of the County of Cork Road Traffic Special Speed Limits Byelaws 2022 for Regional and Local Roads

FRANCHISE

Purpose:

- The Franchise team in Corporate Services is responsible for the maintenance of the Register of Electors for the Cork County area.

Activities:

- Ensuring that the Electoral Register for County Cork is up to date and correct to allow all entitled voters to exercise their democratic mandate.
- Updating list of postal voters (both Defence and postal votes due to a Disability).
- Participated in workshops with the DHLGH and the LGMA to facilitate changes arising from the Electoral Reform Bill 2022.
- Participated in the launch of checktheregister.ie – the first step in the electoral modernisation process, resulting from the Electoral Reform Bill 2022.
- A consistent focus on the completeness and accuracy of the register in preparation for further reform in 2025.

Statistics:

During the period of 1 January 2022 to 31 December 2022 the following franchise statistics were recorded;

- Number of additions to the Register of Electors 1,986
- Number of deletions to the Register of Electors 985
- Number of modifications to the Register of Electors 1,197

MOBILE PHONES

Purpose:

- The Mobile Phone team in Corporate Services is responsible for the management of mobile phones and data sims within the organisation.

Active Connections:

- 2,878 active connections on 31 December 2022

Activities:

- Ordering of mobile phones, and data asset sims for all directorates.
- Communicating with the providers Three (main), Éir and Vodafone, on behalf of all directorates.
- Maintaining records for all phones and sims in the organisation on the DASH portal, ensuring that all are costed correctly within each directorate, and facilitating cancellations.
- Engaging with the providers to ensure VFM is being achieved.

CORPORATE PLAN

The Cork County Council Corporate Plan 2019 – 2024 is a live and dynamic plan that is reviewed each year.

How the Corporate Plan Informs Our Work



We continued to make progress on our plan in 2022 in each of the nine Strategic Themes which are:

<p>STRATEGIC THEME #1</p>  <p>OUR PEOPLE</p>	<p>STRATEGIC THEME #2</p>  <p>STRONG INCLUSIVE COMMUNITIES</p>	<p>STRATEGIC THEME #3</p>  <p>SUSTAINED ECONOMIC VIBRANCY</p>
<p>STRATEGIC THEME #4</p>  <p>CLIMATE AND ENVIRONMENT</p>	<p>STRATEGIC THEME #5</p>  <p>CAPACITY FOR GROWTH</p>	<p>STRATEGIC THEME #6</p>  <p>SERVICE DEVELOPMENT</p>
<p>STRATEGIC THEME #7</p>  <p>GOVERNANCE AND DEMOCRACY</p>	<p>STRATEGIC THEME #8</p>  <p>COMMUNICATIONS</p>	<p>STRATEGIC THEME #9</p>  <p>INNOVATION</p>

The objectives set out in the Corporate Plan form a foundation for our Annual Service Delivery Plan, ensuring we maintain a continued focus on delivering the plan's objectives while serving as a means of measuring, and emulating, our successes.

FOI, COMPLAINTS AND OMBUDSMAN

2022	
Freedom of Information Requests	226
Internal Reviews Requests	26
Information Commissioners Requests (OIC)	6
Ombudsman Requests	47
Complaints under Customer Charter	52

Six FOI decisions were referred to the OIC (Office of Information Commissioner) during 2022.

FREEDOM OF INFORMATION AND DATA SUBJECT ACCESS REQUESTS

226 Freedom of Information requests were received in 2022. Of these:

48 Requests Granted
51 Requests Part Granted
75 Requests Refused
2 Requests Transferred
39 Requests Withdrawn
11 Requests withdrawn and dealt with outside of FOI Process

There were 18 Data Subject Access Requests received in 2022.

GOVERNANCE

The Audit Committee (AC) is part of the governance framework, tasked with considering the organisation's internal control systems and procedures and providing assurance to the Council regarding the suitability of those systems. The Committee comprises of 7 members made up of Elected Members, an external Chairperson as well as nominees who are appointed for a 5-year term.

The Audit Committee met on 5 occasions during 2022, remotely and the following Directorates presented at said meetings:

-
- HR Management
- Housing
- Environment
- Roads
- NOAC/CE/LG Auditor

As part of the Committee's work programme, Internal Audit has a programme of audits that are completed throughout the year and presented to the Committee during the ongoing meetings throughout the year.

NATIONAL OVERSIGHT AND AUDIT COMMISSION (NOAC)

The Annual Return was completed in March 2022

RISK OVERSIGHT COMMITTEE (ROC) AND RISK MANAGEMENT

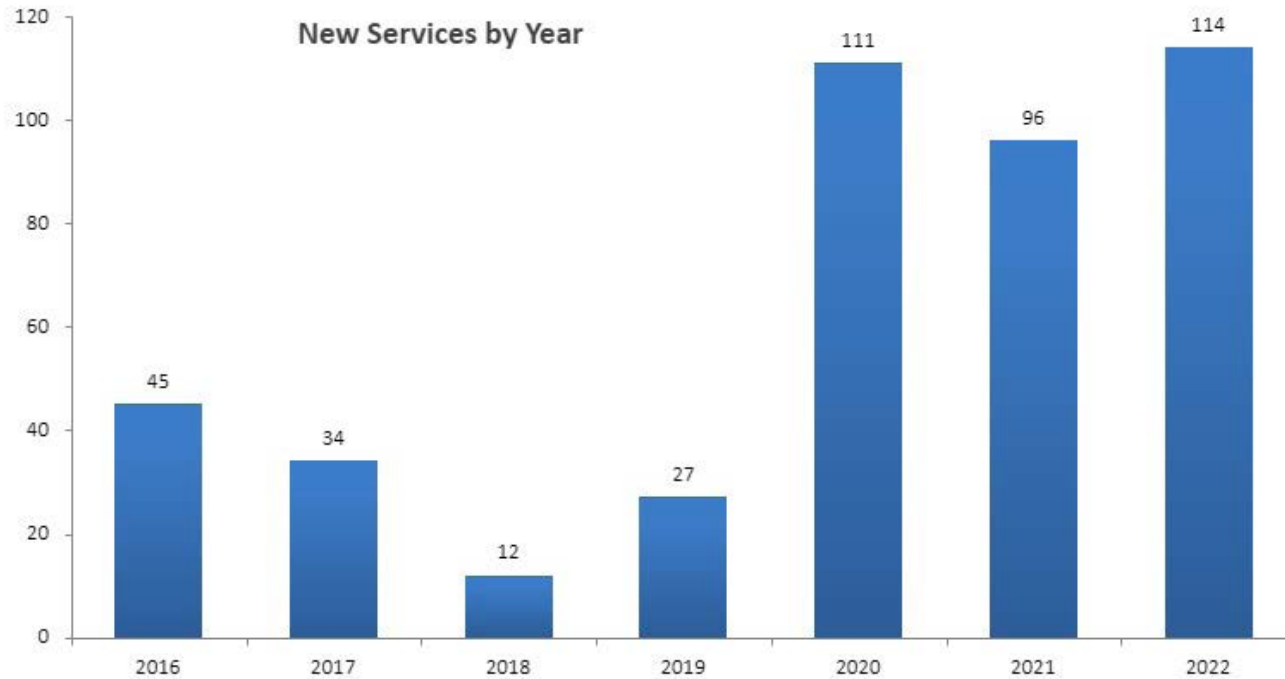
The Risk Registers continue to be maintained and managed in CalQRisk platform. This has been supported by individual Directorate Risk Register reviews at each Risk Oversight Committee (ROC) meeting. The Risk Oversight Committee (ROC) met on 5 occasions during 2022, every two months. The Directorate Risk Registers reviewed were:

- Finance
- Environment
- Planning
- Economic Development, Enterprise & Tourism
- HR Management

The Corporate Risk Register is reviewed on an ongoing schedule.

DIGITAL SERVICES

2022 showed increased demand again for digital services. In 2022 a record number of digital services were delivered across the Council –



Services delivered include –

- Municipal Districts Fund 2022
- Community Activities Fund
- ASDP 2022
- Festival Fund 2022
- Local Live Performance Scheme
- Creative Ireland Grant
- Cruinniu Na nÓg participation
- Ciste tacaíochta d’Imeachtaí/Tionscnaimh bheaga trí Ghaeilge Márta 2022
- Tacaíocht do Thionscadail trí Ghaeilge (Support for Irish Language Projects)
- Carrigtwohill Urban Regeneration and Development Fund (URDF) Initiative – Public Realm Infrastructure Bundle
- Suggest a Road Name
- From The Well Short Story Competition 2022
- Strategic Site Profile
- Major Emergency events service
- Book of Condolence for People of Ukraine
- Major emergency changes to Out of Hours process
- Poems From my 5k
- Cycle week services
- Affordable Housing expressions of interest
- Community Response Forum for Ukrainian Refugees
- Emergency Accommodation Register for Ukrainian Refugees
- Carbon Footprint Calculator
- Workspace Asset Management Solution for Facilities
- Shopfront Improvement Scheme Online
- Residential Painting Scheme
- Cork County Council Drama League of Ireland Summer School Bursary 2022
- Public Consultation on the Draft Zoned Land Map (ZLT) under Finance Act 2021
- Local Live Performance Programming Scheme
- Idea Greenhouse
- Beach lifeguards’ daily reports
- Beach inspection
- Weekly Time Sheets for Lifeguards
- Lifeguards Beach reports for Limerick
- Daily Beach Weather report
- Invite Mayor to Event
- How Can We Help
- Blended Working Applications
- Publication of Water–Rock Linear Park Consultation
- Writer in Residence
- Energy Savings Survey for staff
- DSE Assessment Online
- Community Enhancement Programme 2022
- Roads online service – Public Lighting
- JPC Questions from the Public
- Vacant House Tracker for Housing
- Women’s Shed Fund

INNOVATION AND SERVICE DESIGN

The Service rePublic team were delighted to lead the establishment of the Innovation Working Group for Cork County Council. The group met twice in 2022 and promoted the Idea Greenhouse for staff to submit ideas for innovation and service improvements. The group also established an Innovation Portal on the Staff Hub where information, news and events are shared with staff.

DESIGN FOR GOVERNMENT

The Service rePublic team were members of the national design working group to develop the “Designing Our Public Services – Design Principles for Government in Ireland” for the Department of Public Expenditure and Reform. Bringing people into the centre of how we transform our services is a long-established principle in Cork County Council and this approach is now being firmly embedded in the public sector ethos at national level.

PROPERTY MANAGEMENT

The Property Management Department is responsible for overseeing all the property transactions for Cork County Council, primarily Roads, Planning and Housing Directorates. In 2022 the following transactions were finalised:

Total Number of Transactions	434
Land Acquisition including NRA	49
Wayleaves/ROW	34
Leases/Licence	38
Disposals	54
Acq. of Houses including Part V	236
Miscellaneous	23

FACILITIES AND PORTERS

This department has responsibility for the buildings on campus, County Hall, County Library HQ, Business Growth Hub, Fire Control Building, Multi-level car park and external areas.

Approximately 1600 Facilities Helpdesk requests are handled annually.

There are approximately 15,000 maintainable assets on site, maintenance includes:

- Statutory maintenance, fire detection, sprinkler, emergency lighting, gas installations, electrical testing, passenger lifts, water quality, fall arrest systems etc
- Planned preventative maintenance of all systems, air conditioning, air handling, heating and distribution, lightning protection, CCTV, fire alarms, intruder alarms, access control, kitchen equipment, chiller units, building management system etc
- Electrical failure back up and electrical network testing
- Electrical generation, Uninterruptible Power Supply, Residual Circuit Diode, Thermal Imaging, Transformer, Switchgear, earth loop impedance testing
- Statutory Insurance/Irish Engineering Service inspections
- Passenger lifts, boilers, water tanks, calorifiers, pressure vessels, kitchen extinguisher

The Facilities section carries out work in relation to:

- Safety OHSAS 18001
- Energy ISO50001, EMAP (Energy Management Action Plan),
- NEEAP (National Efficiency Action Plan)
- Climate Action Plan commitments

Other initiatives completed in 2022 include:

- Full upgrade of the existing CCTV installation for compliance.
- Remedial works on the County Hall lighting control system to increase the operational efficiency of the system.
- Ongoing works to optimise the operational energy efficiency of the campus through the BMS and associated controls.
- Business Continuity Planning Development – including an upgrade of the flood barrier system.
- Infrastructural upgrade of the chiller system regulating the main floor 8 IT Server room environment.
- Alterations to the access control systems to adapt to the changes between public/staff interfaces for appointments post Covid.
- Infrastructural upgrade of the Multi-Story Carpark fire alarm monitoring system.

PORTERS

This section provides front of house and information services as well as management of manned security function and carries out the monitoring and operation of access control, CCTV and intruder alarm systems. It looks after the high-volume franking and post function for the campus. Meeting room set up and audio-visual equipment checks are carried out by this team as well as daily accessibility building checks. In addition, this team, along with the Facilities team, arrange the setup of Corporate and other events in the County Hall foyer and elsewhere in the building.

RISK MANAGEMENT

The Audit Committee comprising of 7 members (including three elected members) met on 5 occasions during 2022. As part of the Committee's work programme, an agreed programme of audits, put forward by the Internal Auditor, was monitored by the Committee. During the year, 8 audit reports were presented to the Committee by the Internal Auditor. 79 Audit Recommendations were closed out by management on the Audit Recommendation Tracker system. Internal Audit also engaged in a consultation and advisory role with several departments.

The Audit Committee at each meeting sought presentations from an invited member of Senior Management Team on activities in their directorate, reviewed Risk Oversight Committee activities, examined Internal Audit reports presented, received audit tracker progress updates, and received detailed reports on financial matters from the Head of Finance. At the December meeting the Committee also reviewed the Local Government Audit Report of AFS 2021 with the Local Government Auditor.

CONTACT CENTRE, MAIN SWITCHBOARD AND COUNTY HALL RECEPTION

SECTION/ SERVICE	TOTAL CALLS HANDLED	EMAILS RECEIVED
Contact Centre	69,625	5,153
County Hall Reception Desk/ Switch	63,187	N/A
Ukraine Community Support line	374	N/A
Out of Hours	3,716	N/A

CUSTOMER SERVICES CONTACT CENTRE

In 2022, Cork County Council's Customer Contact Centre handled the following:

Telephone Calls	69,625
Emails	5,153

UKRAINE COMMUNITY SUPPORT LINE

Cork County Council's Community Support Community Support line was set up and managed by the Customer Contact Centre in 2022.

This line was set up to assist citizens who offered accommodation and other supports to Ukrainian families.

RECEPTION AREA

New signage was put in place at reception on the ground Floor in the County Hall, the reception desk is more visible for public entering the County Hall.

OUT OF HOURS CALL ANSWERING SERVICE

The Out of Hours service handled 3,716 calls in 2022

COMMUNICATIONS

The Corporate Communications and Marketing Office serves as a vital support system for Council, enabling effective corporate communications, media relations and marketing activities across various platforms, both traditional and new media. The office's primary objective is to promote the Council's services, activities, aspirations, and decisions to the citizens and businesses of Cork County in a trusted, clear, honest, and open manner.

Over the years, the office has earned a reputation as a reliable source of timely and relevant information, successfully promoting the diverse variety of Council initiatives. This established trust enables effective communications of the Council's goals and achievements to the diverse stakeholders we serve.

Additionally, the office plays a crucial role in supporting the Mayor's Office by actively promoting the mayor as a representative of the people of Cork County, ensuring that the community remains connected to their elected leader. Furthermore, the office engages in various campaigns to advance the objectives outlined in the Corporate Plan. By actively promoting Cork County Council's role within the communities it serves, the Communications Office aim to enhance community engagement, build relationships, and foster positive outcomes.

In summary, the Corporate Communications and Marketing Office is dedicated to facilitating effective communication, fostering transparency, maintaining the valued reputation of Council and promoting the Council's achievements to citizens and businesses alike.

MEDIA

The Communications Office managed 830 Media Queries, representing an increase of over 18% from 2021. 221 media releases were issued in 2022, ensuring Cork County citizens were informed of Council events and projects, as well as notifications on incidents impacting the Cork County community, ranging from severe weather events to updates on the Covid 19 pandemic and continuity of services during restrictions. The Communications Office also drafted and assisted with numerous editorial features, forewords, press/radio advertisements and local public awareness campaigns.

KEY CAMPAIGNS, EVENTS AND INCIDENTS

Cork County Council's Communication's Office managed and supported 47 campaigns and events throughout the year, which represents a 17% increase on 2021, a sample of which are:

CAMPAIGNS:

- Community Monuments Fund
- Seachtain na Gaeilge
- Ukraine Community Support Programme
- Bantry Public Participation Day
- LGBT Awareness Week
- Bike Week Cork County Council
- Bio-Diversity Week
- Carrigaline TPREP
- Affordable Housing Survey
- Be Summer Ready
- Affordable Housing Mallow



Launch of first Safe School Zone for County Cork at Scoil Phádraig Naofa in Bandon February 2022.

SEVERE WEATHER:

- Storm Eunice February 2022
- Orange Weather Warning, October 2022
- Orange Weather Warning, December 20222

EVENTS:

- New Bandon Library
- New Kanturk Library
- COVID Remembrance Ceremony (Video and Press Release)
- Mayors Awards
- North Cork Ministerial Visit
- Mayors Ball
- Mallow Boardwalk Official Opening
- Kanturk Fire Station
- Macroom Bypass
- Minister Coveney visits Béal na Bláth
- Macroom Fire Station



The Official Opening of the Macroom Bypass December 2022.



Visit to mural ahead of the Michael Collins Centenary Commemoration Festival in Clonakilty July 2022.

COUNTY MAYOR'S OFFICE

The Communications Office works to highlight the office of The Mayor of the County of Cork and ensures opportunities for the mayor to represent the citizens of Cork County are harnessed, both in terms of events and in important local/national matters of significance.

The Communications Team assisted the Mayor's Office with the provision of 110 speeches and/or video scripts during 2022, including the recording of video messages where required.

- 25 Mayor's Columns were drafted for publication (fortnightly) in The Examiner
- 23 Mayor's Columns were drafted for publication (fortnightly) in The Cork Independent

MAJOR EMERGENCY MANAGEMENT

Cork County Council's Communications Office participates in the Major Emergency Management Interagency Sub-Group for Public Communications, which includes regular meetings of the sub-group to identify opportunities to collaborate and share information on public health and other advisories e.g., the annual Be Summer Ready and Be Winter Ready campaigns, as well as participation in Major Emergency Exercises.

SOCIAL MEDIA

Cork County Council's Corporate Social Media accounts have 81,244 followers, a 16% increase on 2021 and have seen large increases in both impressions (number of times a post is seen) and engagement (number of interactions with Council social media profiles). Posts on Cork County Council's Social Media Channels garnered over 16 million impressions, an increase of 2.8 million on 2021, and over 285,000 engagements, an increase of approximately 76,000 on 2021. Spikes in engagement and impressions before and during severe weather events and awareness campaigns reflects our audience's trust in us as a reliable and timely source of vital information.



Cork County Council
@Corkcoco



Tow iconic men joined by two more! #CorkMayorsCharityBall
@docallaghan4 @RteMartym



WEBSITE

The Office maintains the main council website www.corkcoco.ie in both English and Irish languages, serving as the primary platform for engaging with residents and stakeholders. Focusing on content management, regularly updating the website with news articles, announcements and relevant information. New web pages and resources were created to provide comprehensive information on services, public consultations and programs. Existing content underwent constant review and maintenance to ensure accuracy and compliance with accessibility standards.

INTERNAL COMMUNICATIONS

In 2022, the office launched a new email-based subscription service to inform and engage citizens, businesses and other stakeholders effectively. This additional offering provides enhanced communication channels, increased citizen engagement and improves accessibility through the platform. Key activities included subscriber acquisition, content strategy development, targeted campaigns, and feedback analysis. The results showed an increased subscriber base (over 1,000), improved engagement, timely information dissemination together with enhanced transparency and trust. By leveraging the capabilities of this service, the Council has sought to actively engage stakeholders, encouraging their participation in local initiatives, events, and public consultations. You can sign up to this platform by visiting the following link www.corkcoco.ie.

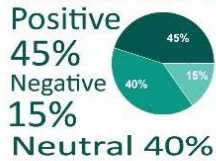
The Office continues to support the Staff Hub intranet and manages an internal text alert system for critical updates and emergency notifications to Cork County Council staff with 16 distinct SMS messages issued in 2022.



Communications

Figures compiled Jan. 2022 to Dec. 2022

Sentiment



Reach

Press 197m
Online 192m
TV 4.3m
Radio 57m

221 NEWS
Press Releases
Produced

830 MEDIA
Queries Answered
18.7% Increase

Mayors Office

153 Speeches & columns

Twitter 28,163 Followers
186.1m Reach

Facebook

37,374 Followers
12,771,629 Impressions

Instagram

4899 Followers
429,427 Impressions

LinkedIn

9,962 Followers
790,321 Impressions

Total Page Views
1,175,942
www.corkcoco.ie

22,473

Active Users
Per Month
www.corkcoco.ie

64% Of Users Accessing on Mobile
www.corkcoco.ie

OIFIG NA GAELIGE 2020 (IRISH OFFICE)

Oifig na Gaeilge continued to promote the Irish language during 2022 and ensures that Cork County Council is compliant with the Official Languages Act, while identifying opportunities to increase the presence and usage of the language among staff.

During 2022 Oifig na Gaeilge liaised with Irish language representatives from the two Gaeltacht areas of Múscraí and Oileán Chléire, Comharchumann, the Department of Culture, Heritage, and the Gaeltacht, Oifig an Choimisinéara Teanga, together with a wide variety of local and National Irish Language Groups on various Irish language related matters.

In September 2022 online Irish classes were held for 140 staff across all levels of Irish language ability, ranging from A0 Complete Beginner to B2 Advanced Intermediate. The online classes were held over 8 weeks, in conjunction with Coláiste na Rinne who delivered the classes. Funding was provided by both the Irish Office and Training Section of HR Management Directorate.

Section 10A provision of the Official Languages (Amendment) Act 2021 was enacted on 10th of October 2022. This provision relates to advertisements in Irish by public bodies with a statutory obligation for each local authority to monitor and report on their advertising obligations of 20% of any paid and unpaid advertising on own media or placed with media companies together with 5% of Council's overall advertising budget spend on Irish Language Media from 1 January 2023. Oifig an Choimisinéara Teanga and the Department of Tourism, Culture, Arts, Gaeltacht, Sport and Media held online webinars on the compliance and monitoring of this provision in July and September which were circulated to all staff and uploaded on the Irish Page of the Staff Hub.

IRISH USE IN SOCIAL AND TRADITIONAL MEDIA IN 2022

Oifig na Gaeilge continues to promote the Irish Language through social media as well as through other forms of media, with 15 media press releases in the Irish language and several responses to press queries and social media posts during 2022, where they related to the two Cork Gaeltachtaí, to Heritage, Culture, or the Arts. This included responses to a severe weather warning in October, giving advice to the public, ensuring ongoing updates on Council's website and social media platforms. November and early December was a busy period for publications and media updates in relation to the opening of the Macroom section of the N22 bypass.

Throughout 2022 Oifig na Gaeilge liaised with Oifig an Choimisinéara Teanga in relation to queries and resolutions to matters of compliance.

Cork County Creative Strategy, 2023-2027 was completed and presented to Council in December for launch in 2023 and includes an Irish Language section. This Strategy forms part of the Government's Creative Ireland Programme.

Oifig na Gaeilge continues to be part of the following: Place Naming Committee, a member of the Council's Arts, Culture & Language SPC, the Council's Culture Team, as well as the COFG Irish Officers' Network. As part of the COFG the Irish Officer assisted in organising the COFG AGM held in November and was elected PRO of the Committee.

FUNDING

Oifig na Gaeilge provided funding for various Irish language events online throughout Cork County during Seachtain na Gaeilge 2022. It supported the Council's Arts Office in its Irish Language based Arts funding scheme and worked with the Culture Team in assessing grant allocations for the year 2022 for events, as Gaeilge, throughout the County.

In 2022 funding was awarded to:

- Oileán Chléire Comharchumann for a bilingual tourism map of the Island
- Lá na Gaeilge i gCorcaigh, Irish language Family Day in Cork held in June.
- First Cut Youth Film Festival, - Annual Youth Filmmaking Festival in Youghal
- Éigse Dhiarmuid Uí Shuilleabháin - Singing and Music Festival in Gaeltacht Mhúscraí.

Oifig na Gaeilge continues to:

- Liaise with government and community bodies to meet Irish language obligations together with increasing the visibility of, and access to, the Irish language across Cork County Council.
- Provide staff with access to online Irish courses for the purposes of increasing the Council's capacity to provide services as Gaeilge.
- Review Irish signage in various towns and Council owned properties with a view to ensuring Irish language compliance.
- Review Council's application forms and correspondence templates to ensure Irish language compliance as well as ensuring access to services through Irish.
- Provide funding to small Irish Groups/Organisations for Irish language events such as the grant application to support Irish Language Projects.
- Collaborate with the Council's Arts Office and the Culture Team in the funding of events as Gaeilge throughout Cork County.



Strategic Policy Committees (SPCs)



Comhairle Contae Chorcaí
Cork County Council

STRATEGIC POLICY COMMITTEE (SPCS)

STRATEGIC POLICY COMMITTEE NO. 1

Planning & Strategic Development

Mr Michael Lynch, Director of Planning & Strategic Development

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR MICHAEL HEGARTY
MEETING ADMINISTRATOR: KEVIN O'REGAN

MEMBER

Councillor John Healy

Councillor Michael Hegarty

Councillor Liam Madden

Councillor Tony O'Shea

Councillor Ted Lucey

Councillor Michael Paul Murtagh

Councillor Frank O'Flynn

Councillor Seamus McGrath

Councillor Sheila O'Callaghan

Councillor Joe Carroll

Councillor Bernard Moynihan

Councillor Alan Coleman

Councillor Frank Roche

Councillor James Kennedy

NON-ELECTED REPRESENTATIVES

SECTOR	REPRESENTATIVE
Agriculture	Billy Cotter
Business & Employers	Aiden O'Neill
Environment / Conservation	Bernadette Connolly
Development / Construction	Michael O'Flynn
Community / Voluntary	Carol Harpur
Social Inclusion	Tadhg Quill-Manley
Others	Prof Donagh Berry

STRATEGIC POLICY COMMITTEE NO. 2

ENVIRONMENT, CLIMATE ACTION & BIODIVERSITY

Mr. Louis Duffy, Director of Environment and Emergency services

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR ANTHONY BARRY
MEETING ADMINISTRATOR: TED O'LEARY

MEMBER

Councillor Jack White

Councillor Kevin Murphy

Councillor Anthony Barry

Councillor Gerard Murphy

Councillor Alan O'Connor

Councillor Liam Quaide

Councillor Deirdre Kelly

Councillor Michael Looney

Councillor Audrey Buckley

Councillor Sean O'Donovan

Councillor Deirdre O'Brien

Councillor Ross O'Connell

Councillor Cathal Rasmussen

Councillor Marcia Dalton

NON-ELECTED REPRESENTATIVES

SECTOR

REPRESENTATIVE

Agriculture

Chris Hayes

Business & Employers

Cian Murphy

Environment / Conservation

Raffaella Valenti

Development / Construction

Michael O'Shea

Community / Voluntary

Conor O'Brien

Environment/ Conservation

Caitriona Courtney

Others

Madeleine Murray
Proinsias Ó'Tuama

STRATEGIC POLICY COMMITTEE NO. 3

ECONOMIC DEVELOPMENT & ENTERPRISE

Ms. Sharon Corcoran, Director of Economic Development & Enterprise

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR FRANK O'FLYNN
MEETING ADMINISTRATOR: JOHN FORDE

MEMBER

Councillor Michael Hegarty

Councillor Susan McCarthy

Councillor John Paul O'Shea

Councillor Kay Dawson

Councillor John O'Sullivan

Councillor Frank O'Flynn

Councillor Pat Hayes

Councillor Ann Marie Ahern

Councillor Gearóid Murphy

Councillor Martin Coughlan

Councillor Paul Hayes

Councillor James Kennedy

Councillor Gerard Murphy

Councillor Noel McCarthy

NON-ELECTED REPRESENTATIVES

SECTOR

REPRESENTATIVE

Agriculture

Jimmy Hosford

Business & Employers

Bryan O'Donnell

Trade Union

Michael Delargey

Development / Construction

Aidan Mangan

Community / Voluntary

Owen Hurley

Others

Dr. John Hobbs
Martin Corkery
Seamus Coffey

STRATEGIC POLICY COMMITTEE NO. 4

TOURISM

Ms. Sharon Corcoran, Director of Economic Development & Enterprise

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR ALAN COLEMAN
MEETING ADMINISTRATOR: ROSE CARROLL

MEMBER

Councillor Karen Coakley

Councillor Susan McCarthy

Councillor Marie O'Sullivan

Councillor John O'Sullivan

Councillor Deirdre Kelly

Councillor Joe Carroll

Councillor Pat Hayes

Councillor Sean O'Donovan

Councillor Alan Coleman

Councillor Declan Hurley

Councillor Danny Collins

Councillor Sean O'Connor

Councillor Paul Hayes

Councillor Mary Linehan Foley

NON-ELECTED REPRESENTATIVES

SECTOR

REPRESENTATIVE

Agriculture

Business & Employers

Community / Voluntary

Others

Derry Cronin
Aaron Mansworth

Doug Lucey

Josephine O'Driscoll
Clayton Love
Valerie Murphy
Eileen O'Shea

STRATEGIC POLICY COMMITTEE NO. 5

HOUSING

Mr. Maurice Manning, Director of Housing

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR SEAMUS MCGRATH
MEETING ADMINISTRATOR: KAREN HIGGINS / FIONA HAYES

MEMBER

Councillor John Healy

Councillor Liam Madden

Councillor Noel McCarthy

Councillor Sinead Sheppard

Councillor Anthony Barry

Councillor Seamus McGrath

Councillor Gillian Coughlan

Councillor Patrick Gerard Murphy

Councillor Mary Linehan Foley

Councillor Ben Dalton O'Sullivan

Councillor Sean O'Connor

Councillor Cathal Rasmussen

Councillor Danny Collins

Councillor Danielle Twomey

NON-ELECTED REPRESENTATIVES

SECTOR

REPRESENTATIVE

Trade Union

Colm J Cronin

Development / Construction

Stephen McCarthy
Susan R.Cullen

Community / Voluntary

Eileen Kelly McCarthy

Social Inclusion

Jose Ospina
Margarita O'Driscoll

STRATEGIC POLICY COMMITTEE NO. 6

ROADS & TRANSPORT

Mr. Pádraig Barrett, Director of Roads & Transport

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR DECLAN HURLEY
MEETING ADMINISTRATOR: NOREEN MURPHY

MEMBER

Councillor Michael Creed
Councillor Tony O'Shea
Councillor Kevin Murphy
Councillor Ted Lucey
Councillor Eileen Lynch
Councillor Michael Paul Murtagh
Councillor Michael Looney
Councillor William O'Leary
Councillor Deirdre O'Brien
Councillor Ann Marie Ahern
Councillor Gillian Coughlan
Councillor Frank Roche
Councillor Declan Hurley
Councillor Ben Dalton O'Sullivan

NON-ELECTED REPRESENTATIVES

SECTOR	REPRESENTATIVE
Agriculture	
Business & Employers	Seán Twohig
Trade Union	John Bowen
Environment / Conservation	Dr. Darren McAdam-O'Connell
Development / Construction	Seán Carrigy
Community / Voluntary	Brid Coakley
Social Inclusion	Tim Hanley
Others	Superintendent Brendan Fogerty Aled S. Williams

STRATEGIC POLICY COMMITTEE NO. 7

SOCIAL INCLUSION, COMMUNITY & RURAL DEVELOPMENT

Mr. Niall Healy, Municipal District Operations & Rural Development

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR JOHN PAUL O'SHEA
MEETING ADMINISTRATOR: CAROL CONWAY

MEMBER

Councillor Eileen Lynch

Councillor Ian Doyle

Councillor Audrey Buckley

Councillor Bernard Moynihan

Councillor Gobnait Moynihan

Councillor Marcia Dalton

Councillor Michael Creed

Councillor John Paul O'Shea

Councillor Kay Dawson

Councillor Marie O'Sullivan

Councillor Katie Murphy

Councillor Liam Quaide

Councillor Danielle Twomey

Councillor Ben Dalton O'Sullivan

NON-ELECTED REPRESENTATIVES

SECTOR

REPRESENTATIVE

Trade Union

Eddie Mullins

Environment / Conservation

Ana Ospina

Community / Voluntary

Mair Kelly
Pauline O'Dwyer
Gavin Falk

Social Inclusion

Pat Dooley

Others

STRATEGIC POLICY COMMITTEE NO. 8

ARTS CULTURE & LANGUAGE

Mr. Niall Healy, Municipal District Operations & Rural Development

14 MEMBERS OF COUNCIL

REPRESENTATIVES CORK COUNTY COUNCIL
CHAIRPERSON: CLLR PATRICK GERARD MURPHY
MEETING ADMINISTRATOR: IAN MCDONAGH

MEMBER

Councillor Karen Coakley

Councillor Jack White

Councillor Caroline Cronin

Councillor Sinead Sheppard

Councillor Patrick Gerard Murphy

Councillor Ian Doyle

Councillor William O'Leary

Councillor Gobnait Moynihan

Councillor Ross O'Connell

Councillor Martin Coughlan

Councillor Gearóid Murphy

Councillor Sheila O'Callaghan

Councillor Alan O'Connor

NON-ELECTED REPRESENTATIVES

SECTOR

REPRESENTATIVE

Business & Employers

Kenneth Buckley

Community / Voluntary

Social Inclusion

Others

Mary Hegarty
Geoff Gould
Eamon Lankford
Ann Davoren

Appendices

The background of the page is a landscape photograph with a teal color overlay. The top portion shows a sky with light, wispy clouds. Below the sky is a large body of water with gentle ripples. In the foreground, there is a rocky coastline with some sparse vegetation. The overall aesthetic is clean and modern.



Comhairle Contae Chorcaí
Cork County Council

APPENDIX 1

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022								PERFORMANCE STANDARD	PERFORMANCE INDICATOR
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE				
CORPORATE SERVICES - 22 OBJECTIVES									
Irish Office/Oifig na Gaeilge	1. Our People	1.1 Develop	8. Communications	8.3 Brand Identity	Promote greater use of the Irish Language and the role of the Irish Officer	Further Irish classes rolled out to Staff with 4 ability levels. Enhanced engagement and support of	Not Applicable	Not Applicable	
Elected Members	1. Our People	1.7 Enhance	7. Governance and Democracy	7.5 Enabling Elected Members	Develop and support the democratic role of the elected members	Democratic role of Elected Members supported and developed	Not Applicable	Not Applicable	
Facilities	1. Our People	1.8 Health & Safety	6. Service Quality	6.5 Benchmark	Retaining the ISO 50001:2018 Energy Management System certification	Ensure a comfortable & safe working environment. Ensure effective energy management	Not Applicable	Not Applicable	
Property Procurement, Sale & Leasing Agent	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.1 Vibrant Towns	Support & assist the Housing Directorate in achieving the Departmental targets for Social Housing	Departmental targets to be achieved by December 2022	Not Applicable	Not Applicable	
Service Transformation Team	6. Service Quality	6.2 Digital Transformation	6. Service Quality	6.8 Engage	Leverage the power of digital services to deliver for citizens, communities, businesses and staff across the Council and County through our online services platform	50 digital services delivered	Not Applicable	Not Applicable	
Service Transformation Team	6. Service Quality	6.3 Innovative Processes	9. Innovation	9.2 Digital Transformation	Meet the demand for accelerated delivery of digital services, responding with agility and flexibility to unplanned but vital new online services over the year	10 unplanned but critical digital services delivered on time	Not Applicable	Not Applicable	
Service Transformation Team	6. Service Quality	6.3 Innovative Processes	9. Innovation	9.2 Digital Transformation	Enhance the design and project management processes for team projects to help manage increasing workload	Develop additional design and project management practices and tools to streamline the service trans	Not Applicable	Not Applicable	
Customer Services	6. Service Quality	6.4 Business & Service	6. Service Quality	6.8 Engage	Provide an effective and professional and high quality customer service level	ongoing	Not Applicable	Not Applicable	
Major Emergency/ Severe Weather	6. Service Quality	6.4 Business & Service	6. Service Quality	6.9 Deliver	Provide a robust call answering service during major emergencies . Train emergency team, Review, update, exercise & test CCC Major Emergency processes	Deliver on Council's major emergency team	Not Applicable	Not Applicable	
Irish Office/Oifig na Gaeilge	6. Service Quality	6.9 Deliver	8. Communications	8.4 Engagement	Ensure compliance with Languages Act, including the Languages Act 2021, and CCC's Irish Language Scheme	Compliance with Languages Act including Languages Act 2021 and CCC's Irish Language Scheme. Ensured	Not Applicable	Not Applicable	
Electoral register	7. Governance and Democracy	7.1 Democracy	7. Governance and Democracy	7.5 Enabling Elected Members	Franchise and Electoral register maintained and up to date	Register is fully up to date	Not Applicable	Not Applicable	
Corporate Risk Management	7. Governance and Democracy	7.2 Governance	7. Governance and Democracy	7.3 Risk Management	Ensure compliance with GDPR FOI and other legislation and other governance requirements and support risk management	Ensure maximum compliance with relevant legislation	Not Applicable	Not Applicable	
Corporate Risk Management	7. Governance and Democracy	7.2 Governance	7. Governance and Democracy	7.3 Risk Management	Ensure compliance with legislation on FOI and other governance requirements and support risk management	Ensured maximum compliance with all relevant legislation	Not Applicable	Not Applicable	
Corporate Risk Management	7. Governance and Democracy	7.3 Risk Management	7. Governance and Democracy	7.2 Governance	Implement Council's Risk Management Policy through the Risk Oversight Committee (ROC)	6 no. ROC meetings held in 2022. Directorate Risk Registers review undertaken at each ROC Meeting w	Not Applicable	Not Applicable	

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022									
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR		
Internal Audit	7. Governance and Democracy	7.4 Business, Service & Systems	6. Service Quality	6.4 Business & Service	Further promote and develop our advisory and governance awareness model to support a culture of continuous business process improvement across all directorates	Deliver awareness sessions to all Senior Teams in Directorates by EOY.	Not Applicable		
Internal Audit	7. Governance and Democracy	7.6 Internal Audit And Audit Committee	6. Service Quality	6.4 Business & Service	Maintain and support the Audit Tracker System and ensure governance requirements are met	DOS sign off Quarterly Follow up 100% of High Priority and 40% medium Priority recommendations	Not Applicable		
Internal Audit	7. Governance and Democracy	7.6 Internal Audit And Audit Committee	6. Service Quality	6.4 Business & Service	Meet report delivery objectives of Audit Committee based on agreed Audit Plan 2022	Deliver 3 Reports at each Audit Committee Meeting	Not Applicable		
Internal Audit	7. Governance and Democracy	7.6 Internal Audit And Audit Committee	6. Service Quality	6.4 Business & Service	Agree Audit Plan for 2023	Approval and sign off by Audit Committee and CE by EOY	Not Applicable		
PR/Publicity	8. Communications	8.1 Plan	8. Communications	8.2 Collaboration	Implement the Corporate Communications and Marketing Strategy	Create content which is planned and aligned with corporate objectives, covered by media, website an	C3B: Total number of website and social media followers at end 2021		
PR/Publicity	8. Communications	8.3 Brand Identity	8. Communications	8.4 Engagement	Embed the Council's brand book and strengthen the Council's brand identity	Ensure the organisation adopts best practice principles to the application of the Council's brand.	Not Applicable		
Service Transformation Team	9. Innovation	9.1 Innovation & Design	6. Service Quality	6.3 Innovative Processes	Support the development of an innovation environment and innovation strategy for Cork County Council through service design, design thinking, digitisation and business intelligence	Innovation network in place Initiation of development of an Innovation Strategy	Not Applicable		
Service Transformation Team	9. Innovation	9.3 Business Intelligence	6. Service Quality	6.4 Business & Service	Enable informed, strategic decision making through data analytics and business intelligence reporting to support Cork County Council Strategies, Plans and Services	15 additional business intelligence reports developed Digital Strategy review undertaken	Not Applicable		
County Solicitors - 7 Objectives									
High Court, Circuit Court and District Court Litigation	6. Service Quality	6.4 Business & Service	7. Governance and Democracy	7.4 Business, Service & Systems	Provide an effective litigation service to the Council as and when required.	Professional standard.	Not Applicable		
Representing the Council in different statutory processes, e.g arbitrations and oral hearings	6. Service Quality	6.4 Business & Service	7. Governance and Democracy	7.4 Business, Service & Systems	Represent the Council in an effective and professional manner in statutory processes	Professional standard.	Not Applicable		
Providing a legal advisory service to Senior Management and Directors of Service.	6. Service Quality	6.4 Business & Service	7. Governance and Democracy	7.4 Business, Service & Systems	Provide legal advice in an timely and effective manner.	Professional standard.	Not Applicable		

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022							
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR
Conveyancing acquisitions and Disposals on behalf of the Council.	6. Service Quality	6.4 Business & Service	7. Governance and Democracy	7.4 Business, Service & Systems	Provide an effective and professional property service.	Professional standard.	Not Applicable
Working with the Housing Directorate in the various social housing schemes e.g. social leasing, payment and availability agreements, NARPS acquisitions, Capital Assistance Scheme, CALF scheme, Incremental Purchase Scheme etc.	6. Service Quality	6.4 Business & Service	7. Governance and Democracy	7.4 Business, Service & Systems	Provide an effective and professional property service.	Professional standard.	Not Applicable
Provision of legal service to Municipal Districts	6. Service Quality	6.4 Business & Service	7. Governance and Democracy	7.4 Business, Service & Systems	Provide legal advice in an timely and effective manner.	Professional standard.	Not Applicable
Maintenance of a Litigation Risk Register	6. Service Quality	6.4 Business & Service	7. Governance and Democracy	7.4 Business, Service & Systems	Provide information to assist in the assessment of the Council's legal liabilities.	Professional standards.	Not Applicable
Economic Dev., Ent. & Tourism - 12 Objectives							
Community Capacity	2. Strong Inclusive Communities	2.6 Community Capacity	2. Strong Inclusive Communities	2.8 Inclusion & Integration	Promote and support rural economic development in our towns and villages in Cork County through completion and implementation of the LEADER Programme adopt Cork Healthy County Strategy 2021 - 2024	Complete Q4 2022	Not Applicable
Economic Development Projects	3. Sustained Economic Vibrancy	3.1 Partnership For Growth	5. Capacity for Growth	5.8 Projects Of Scale	Develop & promote best practice in economic development policy & deliver targeted financial supports to strategic economic development initiatives in Cork County Towns & villages	Complete Q4 2022	Not Applicable
Economic Development Projects	3. Sustained Economic Vibrancy	3.1 Partnership For Growth	5. Capacity for Growth	5.8 Projects Of Scale	Review & develop new LECP to promote economic & community development in Cork County for the next six years. Agree & establish achievable goals for that period.	Complete Quarter 4	Not Applicable
Economic Development Infrastructure	3. Sustained Economic Vibrancy	3.1 Partnership For Growth	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	Provide market infrastructure in Business Growth Zones Countywide to encourage the growth of start up and small to medium enterprise continue to market the Cork Incubator Kitchen infrastructure	Quarter 4 2022	Not Applicable

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022							
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR
Economic Development Projects	3. Sustained Economic Vibrancy	3.1 Partnership For Growth	5. Capacity for Growth	5.8 Projects Of Scale	Continue to work with the European Commission in accessing both information & potential funding streams for strategic initiatives	Quarter 4 2022	Not Applicable
Economic Development Projects	3. Sustained Economic Vibrancy	3.1 Partnership For Growth	5. Capacity for Growth	5.8 Projects Of Scale	Develop and promote best practice in economic development policy and deliver targeted financial supports to strategic economic development initiatives in Cork County Towns and Villages	Quarter 4 2022	Not Applicable
Strategic Policy Committees	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	3. Sustained Economic Vibrancy	3.1 Partnership For Growth	Continue to work with our strategic partners in developing & implementing the Economy through Tourism & Economic Development	Quarter 4 2022	Not Applicable
Develop Rural Digital Hubs	5. Capacity for Growth	5.3 Rural Regeneration	5. Capacity for Growth	5.10 New Forms Of Working	Promote the diversification of the rural economy through the development of Rural Digital Innovation Hubs in accordance with National Policy (Remote Work Strategy)	Quarter 4 2022	Not Applicable
Enterprise Supports	5. Capacity for Growth	5.4 Place Making	5. Capacity for Growth	5.10 New Forms Of Working	Develop & deliver general business training, mentoring, management of developing financial supports to micro enterprise market in county in particular to Brexit & current Covid economy	Quarter 4 2022	Not Applicable
South West Regional Enterprise Plan	5. Capacity for Growth	5.8 Projects Of Scale	5. Capacity for Growth	5.10 New Forms Of Working	Implement SWREP Policy in association with 6 no. working groups to achieve agreed KPI's Identify gaps & opportunity in the regional enterprise eco-system to support economic growth	Quarter 4 2022	Not Applicable
Tourism	5. Capacity for Growth	5.8 Projects Of Scale	5. Capacity for Growth	5.7 Tourism Assets	Develop potential of CCC owned tourism infrastructure to increase visitor numbers	Quarter 4 2022	Not Applicable
Tourism	6. Service Quality	6.9 Deliver	5. Capacity for Growth	5.7 Tourism Assets	Grow Cork's Tourism potential through targeted intervention & financial supports with national & local policies assisting in Local festival events & enhancing town & villages.	Quarter 4 2022	Not Applicable
Environment – 6 Objectives							
Promote Climate, Environment and Fire Safety Awareness within Cork County Council and the Community	4. Climate and Environment	4.1 Green Is Core	4. Climate and Environment	4.4 Sustainable Communities	Integrate Awareness and education into all Directorate activities Implement a risk-based community fire safety and education program.	As set out in individual Team plans	Not Applicable

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022									
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR		
Support Climate Action within Cork County Council and the Community	4. Climate and Environment	4.1 Green Is Core	4. Climate and Environment	4.2 Measure Impact	Support and monitor corporate implementation of the Climate Change Charter, Legislative obligations, and Sectoral targets.	Measurement of Charter target compliance & dissemination to other Directorates	Not Applicable		
Develop & deliver Agency and Shared Services to IW, FSAI, Government Departments and Sectoral Agencies. (incl. CARO, WERLA, DSL, Non SLA Labs and Cork City)	4. Climate and Environment	4.1 Green Is Core	4. Climate and Environment	4.2 Measure Impact	Ensure that all existing and new Agency and Shared Services are managed to protect the interests of Cork County Council, while delivering on their performance targets.	Timely agreement of Annual Program. Ongoing review of target delivery and risk assessment of SLAs.	Not Applicable		
Deliver monitoring, audit, testing and enforcement programs for Environment, Fire Services, Food Safety & Animal Welfare	4. Climate and Environment	4.3 Natural Assets	4. Climate and Environment	4.2 Measure Impact	Meet the targets in annual Environmental (RMCEI) Inspection Plan 2022. Promote culture of compliance with the building regulations and monitor and enforce fire safety legislation."	RMCEI targets fully met. Deliver target of 12% to 15% of new buildings inspected"	PIA: Buildings inspected as a percentage of new buildings notified to the local authority		
Major Emergency Management	6. Service Quality	6.4 Business & Service	6. Service Quality	6.8 Engage	Support the development of corporate resilience to Emergencies. Review, update, exercise & test CCC Major Emergency Plan & Inter-Agency site specific External Emergency Plans for Upper-tier sites	As set out in Major Emergency Management Committee Work Programme 2022	Not Applicable		
Provide incident response services for Environment, Fire and Emergency, Food Safety, Animal Welfare, Waste and Litter Management	6. Service Quality	6.5 Benchmark	4. Climate and Environment	4.2 Measure Impact	Maintain operational readiness and capability to deliver an appropriate response to incidents. Develop and support a learning culture through ongoing review of incidents.	As set out in individual Team plans	F2B: Average time taken, in minutes, to mobilise fire brigades in Part-Time Stations (retained fire service) in respect of fire		
Finance – 10 Objectives									
Rate Collection	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	6. Service Quality	6.4 Business & Service	Maximize Collection Levels	Improve upon 2021 collection performance	M2A: Collection level of Rates from the Annual Financial Statement for 2021		
Rates	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	6. Service Quality	6.4 Business & Service	Maximise Effective Rateable Valuation Base	Enhance 2021 Valuation base	Not Applicable		
Payroll	6. Service Quality	6.2 Digital Transformation	6. Service Quality	6.4 Business & Service	Provide an effective payroll service to all staff and align with national shared services policy	Meet statutory payroll obligations. Implement MyPay Project. Review Travel system.	Not Applicable		
Payments	6. Service Quality	6.2 Digital Transformation	6. Service Quality	6.4 Business & Service	Provide an effective accounts payable service to creditors and in compliance with relevant legislation	Meet statutory prompt payment obligations	Not Applicable		

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022									
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR		
Corporate Financial Governance	6. Service Quality	6.6 Invest	7. Governance and Democracy	7.2 Governance	Commission fully integrated Enterprise Resource (ERP) Systems to adequately support business processes, activities and obligations.	1. Produce plan 2. Select ERP 3. Resource project team	Not Applicable		
Corporate Financial Governance	7. Governance and Democracy	7.2 Governance	9. Innovation	9.3 Business Intelligence	Establish optimal corporate financial governance structures which meet industry standard best practice, statutory requirements and corporate objectives.	Governance & Systems Project commencement	Not Applicable		
Corporate Insurances	7. Governance and Democracy	7.2 Governance	7. Governance and Democracy	7.3 Risk Management	Manage insurance policies and claims in a cost efficient and timely manner.	1. No and value of claims 2. Cost of insurance cover	Not Applicable		
House loan collection	7. Governance and Democracy	7.2 Governance	6. Service Quality	6.4 Business & Service	Maximize collection levels for housing loans and continue to reduce to arrears.	Reduce arrears value and reduce number of accounts in arrears.	M2C: Collection level of Housing Loans from the Annual Financial Statement for 2021		
Procurement	7. Governance and Democracy	7.2 Governance	7. Governance and Democracy	7.4 Business, Service & Systems	Promote and embed a value delivery culture in all operational areas including the development of procurement compliance within the Council.	Publish Corporate Procurement Plan, Green Procurement Policy and continue provision of training	Not Applicable		
Motor Tax	7. Governance and Democracy	7.4 Business, Service & Systems	6. Service Quality	6.4 Business & Service	Provide an efficient and effective Motor Tax service	Applications processed and discs issued in a timely manner.	Not Applicable		
Housing - 12 Objectives									
Housing Capital/ Operations	2. Strong Inclusive Communities	2.4 Quality Of Life	5. Capacity for Growth	5.5 Housing	Achieve the Build and Leasing targets set by the Department of Housing Local Government & Heritage through direct construction, AHB delivery, turnkey acquisitions and leasing.	Build 560	H1B: No. of dwellings added to the LA owned stock during 2021 (whether constructed or acquired)		
Housing Capital & Finance	2. Strong Inclusive Communities	2.4 Quality Of Life	5. Capacity for Growth	5.5 Housing	Progress the delivery of Affordable Housing.	Part 8 in Clonakilty and Kinsale. Appl. to ABP for Mallow c. 277 units. Kilnagleary 61 units c. rent	H1B: No. of dwellings added to the LA owned stock during 2021 (whether constructed or acquired)		
Housing Maintenance monitoring	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.4 Quality Of Life	Carry out a planned maintenance programme maximising the funding allocation from the DHLGH.	Maintenance on 132 properties. 101 Minor and 9 Major DPG adaptations to be undertaken.	H4A: Expenditure during 2021 on the maintenance of LA housing compiled from 1 January 2021 to 31 December 2021, divided by the no. of dwellings in the LA stock at 31/12/2021, i.e. the H1E less H1F indicator figure		

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022							
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR
Housing Options	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.4 Quality Of Life	Respond to the demand that exists for HAP, RIHL & Private Grants and process all applications received, in a timely Manner.	Number of applications processed to completion HAP 600 RIHL 250 Private Grants ~1000	Not Applicable
Refurbishment of Vacant houses	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.4 Quality Of Life	Implement a programme to refurbish and re-let voids & derelict voids and minimise vacancy.	150 vacant houses refurbished and vacancy rate of 2%.	H3A: The time taken from the date of vacation of a dwelling to the date in 2021 when the dwelling is re-tenanted, averaged across all dwellings re-let during 2021
Homelessness	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.4 Quality Of Life	Reduce the number of adults and children in long term homelessness and work with all stakeholders to minimise homelessness.	Reduce people in long term emergency accom. 80 HAP tenanc. by Placefinder Officer, 5 Housing First	H6A: Number of adult individuals in emergency accommodation that are long-term homeless as a % of the total number of homeless adult individuals in emergency accommodation at the end of 2021
Energy Efficiency Projects management	5. Capacity for Growth	5.5 Housing	4. Climate and Environment	4.4 Sustainable Communities	Carry out an energy efficiency retrofitting programme, maximising the funding made available by the DHLGH.	300 properties benefitting from retrofitting works.	H4A: Expenditure during 2021 on the maintenance of LA housing compiled from 1 January 2021 to 31 December 2021, divided by the no. of dwellings in the LA stock at 31/12/2021, i.e. the H1E less H1F indicator figure
Housing Capital/ Operations	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.4 Quality Of Life	Progress the planning, design and construction of social housing on Council owned, or acquired, sites.	Planning Stage:101 Tender Stage:30 Under Construct	H1B: No. of dwellings added to the LA owned stock during 2021 (whether constructed or acquired)
Private Rental Inspections	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.4 Quality Of Life	Increase the number of private rental standards inspections.	Target of 4205 inspections in 2022.	H5B: Number of rented dwellings inspected in 2021
Housing Capital & Finance	5. Capacity for Growth	5.5 Housing	7. Governance and Democracy	7.2 Governance	Complete Rent Review for the entire County and maximise Rent Collection	Collection of €20.3 m as provided for in Adopted Budget	Not Applicable
Housing property Allocation	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.4 Quality Of Life	Undertake the Annual Summary of Social Housing Assessments in accordance with DHLGH guidance and monitor demand through analysis of activity on the Choice Based Letting System.	Completion of Annual Summary of Social Housing Assessments Report.	Not Applicable

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022							
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR
Travellers Strategy	5. Capacity for Growth	5.5 Housing	2. Strong Inclusive Communities	2.8 Inclusion & Integration	Provide suitable accommodation to applicants who are members of the Traveller community in accordance with the Traveller Accommodation Programme 2019 – 2024.	12 units of accommodation through HAP/standard Housing.	Not Applicable
Human Resource Management – 12 Objectives							
HRM General	1. Our People	1.1 Develop	5. Capacity for Growth	5.10 New Forms Of Working	To conduct a review of the effectiveness of the HRM processes and structures and develop a plan to implement any recommendations to improve efficiency and effectiveness arising from the review.	More effective work practises introduced	Not Applicable
Staff Relations	1. Our People	1.1 Develop	6. Service Quality	6.2 Digital Transformation	build HRM capacity & competence at all levels incl workshops in each MD & coached staff relations solutions & development of HRM data/metric reports for line managers	Better HRM awareness and competence across the organisation	Not Applicable
Staff Training	1. Our People	1.1 Develop	6. Service Quality	6.6 Invest	Develop and deliver an annual people mgt training programme to line managers, develop a plan for coaching and /or mentoring for staff and deliver induction training	Programmes Delivered	Not Applicable
All sections	1. Our People	1.2 Knowledge Base	6. Service Quality	6.7 Plan	To provide a framework for the development of SOP's and due diligence processes across the organisation	SOP's in place across each section	Not Applicable
Safety	1. Our People	1.3 Wellbeing	1. Our People	1.8 Health & Safety	develop & deliver a staff well-being programme that embeds a culture of staff wellness & promote positive workplace behaviour by developing and delivering a dignity at work training & awareness	Well being programme enhanced and Dignity at Work training delivered	Not Applicable
HRM General	1. Our People	1.5 Agility	5. Capacity for Growth	5.10 New Forms Of Working	To deliver remote working in accordance with government guidelines and legislation.	Blended Working Policy in place and remote working available where possible	Not Applicable
HRM General	1. Our People	1.6 Connected	8. Communications	8.4 Engagement	To develop and implement a plan to improve communications in the HRM directorate	Good communications model in HRM	Not Applicable
Safety	1. Our People	1.8 Health & Safety	1. Our People	1.1 Develop	Introduction of the procedure for Continual Improvement, to include good catches & safety conversations, to ensure the effective evaluation of performance of, & continual improvement of the SMS	improved Safety Mgt System	Not Applicable
HRM General	2. Strong Inclusive Communities	2.8 Inclusion & Integration	6. Service Quality	6.8 Engage	To develop and deliver an awareness and support programme to maximise the impact of Cork County Council as an inclusive workplace.	CCC recognised as a good and inclusive employer	Not Applicable

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022									
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR		
Staff Training	3. Sustained Economic Vibrancy	3.1 Partnership For Growth	5. Capacity for Growth	5.10 New Forms Of Working	Work with academic institutions in the development & promotion of internships & apprenticeships, in particular for harder to recruit roles. To develop a plan for recruitment of hard to fill roles.	Relationships built with key external academic institutions	Not Applicable		
HRM General	4. Climate and Environment	4.1 Green Is Core	6. Service Quality	6.2 Digital Transformation	To develop and implement on a phased basis a plan for a paperless HRM service.	HRM related documentation available online	Not Applicable		
HRM General	7. Governance and Democracy	7.3 Risk Management	6. Service Quality	6.7 Plan	Develop & implement a plan to mitigate organisational HRM risks such as accrued leave. Work with Head of Finance to deliver a Travel and Subs policy (incl. meeting ensures compliance & governance)	plans in place to mitigate risks	Not Applicable		
ICT - 4 Objectives									
Support line of business applications and systems	6. Service Quality	6.2 Digital Transformation	9. Innovation	9.2 Digital Transformation	Support ICT solutions for line of business systems	Provide support, replace obsolete components	Not Applicable		
Provide efficient, cost effective service delivery	6. Service Quality	6.3 Innovative Processes	4. Climate and Environment	4.1 Green Is Core	Deliver high quality, cost effective services	Implement best practices for Service Management, all procurement to include Green ICT indicators	C4: Cost of ICT per WTE		
Deliver secure/resilient IT services	6. Service Quality	6.5 Benchmark	6. Service Quality	6.6 Invest	Ensure all IT services are being delivered in a way that provides a secure, stable and reliable environment	All security incidents and new threats managed effectively	Not Applicable		
Improve access to Information Management & Collaboration channels	8. Communications	8.2 Collaboration	6. Service Quality	6.6 Invest	Enable more effective information management and collaboration functionality	Roll out of MS O365 to enhance collaboration channels and provide easier access to information	Not Applicable		
M.D. Ops and Rural Development - 9 Objectives									
Library promotion	2. Strong Inclusive Communities	2.3 Social Engagement	2. Strong Inclusive Communities	2.6 Community Capacity	Promote library as centre of information, learning, culture & community through collections, publications & events. Deliver a range of cultural & community programmes.	Ongoing promotion & programme delivery	L1A: Number of visits to libraries per head of population		
Community Development	2. Strong Inclusive Communities	2.7 Older Persons Wellbeing	2. Strong Inclusive Communities	2.8 Inclusion & Integration	Progress Age Friendly County Strategy Actions Progress Older People's Council Work Programme, Progress Age Friendly Alliance, Progress & Promote Social Inclusion.	Ongoing	Not Applicable		
Leisure Facilities	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	5. Capacity for Growth	5.4 Place Making	Manage, maintain & develop local facilities & amenities inc parks, playgrounds, open spaces, beaches, piers & harbours etc	Ongoing	Not Applicable		
Capital Projects	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	3. Sustained Economic Vibrancy	3.5 A Base For Investment	Progress Capital & SSP projects assigned to directorate	Ongoing	Not Applicable		

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022									
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR		
Climate	4. Climate and Environment	4.2 Measure Impact	4. Climate and Environment	4.1 Green Is Core	Progress climate action initiatives & Biodiversity interventions in accordance with CCC/ directorate programme and with input from Environment Directorate	Ongoing	Not Applicable		
Capital Projects	5. Capacity for Growth	5.2 Urban Regeneration	5. Capacity for Growth	5.3 Rural Regeneration	Submit high quality project proposals under RRDF, T&V, ORIS, Clár etc & prepare town framework concepts where applicable.	Ongoing	Not Applicable		
Derelict Sites	5. Capacity for Growth	5.2 Urban Regeneration	3. Sustained Economic Vibrancy	3.2 Implementation Of Planning Policy	Support the Town Centres First policy by addressing vacancy and dereliction through:(a) implementation of MDORD Derelict Sites Action Plan,(b)working with the Property Activation & Regeneration Unit	Ongoing	Not Applicable		
Service Delivery	6. Service Quality	6.1 Service Design	6. Service Quality	6.8 Engage	Lead and coordinate the delivery of municipal services across communities and businesses	Ongoing	Not Applicable		
Democracy	7. Governance and Democracy	7.1 Democracy	7. Governance and Democracy	7.5 Enabling Elected Members	Develop & Support democratic role of MD Members.	Ongoing	Not Applicable		
Planning – 10 Objectives									
Housing Estates	3. Sustained Economic Vibrancy	3.2 Implementation Of Planning Policy	5. Capacity for Growth	5.4 Place Making	Manage the resolution of Unfinished Housing Developments. Increased number of housing estates taken in charge. Framework prepared and works being implemented	Increase number of developments taken in charge where developers are in place. Where issues exist	Not Applicable		
Development Management	3. Sustained Economic Vibrancy	3.2 Implementation Of Planning Policy	5. Capacity for Growth	5.3 Rural Regeneration	Provide an accessible and efficient Development Management Service which proactively supports economic growth in the county	Compliance with statutory timelines. Monitor and review of performance of specific indicators.	P2A: Number of LA planning decisions which were the subject of an appeal to An Bord Pleanála that were determined by the Board on any date in 2021		
Planning Policy	3. Sustained Economic Vibrancy	3.2 Implementation Of Planning Policy	2. Strong Inclusive Communities	2.4 Quality Of Life	Active Land Management initiatives through the Vacant Sites Register, Infrastructure Audits and Housing Land Availability Studies	Continue to Implement Active Land Management initiatives through the Vacant Sites Register, Infrastr	Not Applicable		
Development Contributions	3. Sustained Economic Vibrancy	3.2 Implementation Of Planning Policy	7. Governance and Democracy	7.4 Business, Service & Systems	Collect Development Contributions levied with Planning Permission and arrange schedule of payments. Provide reports in relation to Planning Refund requests.	Ensure proper application of Development Contribution Schemes. Pursue outstanding debts. Introduce	Not Applicable		

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022									
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR		
Planning Enforcement	3. Sustained Economic Vibrancy	3.2 Implementation Of Planning Policy	7. Governance and Democracy	7.2 Governance	Deliver timely and responsive Planning Enforcement service	Compliance with statutory timelines. Continue to give effect to outcomes from Internal Review of pro	P3A: Total number of planning cases referred to or initiated by the local authority in the period 1/1/2021		
Housing Infrastructure Implementation Team	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	3. Sustained Economic Vibrancy	3.2 Implementation Of Planning Policy	Support the implementation of Urban Expansion Areas (UEAs) within Cork County Council's jurisdiction.	Progress implementation of UEAs at Water Rock, Carrigtwohill & Cobh. Consider options to progress Mo	Not Applicable		
Planning Policy	3. Sustained Economic Vibrancy	3.7 Growth Preparedness	2. Strong Inclusive Communities	2.4 Quality Of Life	Provide Strategic Planning Guidance through the preparation of statutory County Development Plan and the putting in place of Implementation Structures	Progressing & completion of CDP Review Process	Not Applicable		
Planning Policy	4. Climate and Environment	4.1 Green Is Core	4. Climate and Environment	4.4 Sustainable Communities	Carry out Environmental Assessments (SEA/ HDA/ SFRA) to support the CDP Review and Environmental Assessment of Individual Projects.	Continue Environmental Assessments (SEA/ HDA/ SFRA) to support the CDP Review and individual projects	Not Applicable		
Archaeology, Heritage and Conservation Services	4. Climate and Environment	4.3 Natural Assets	4. Climate and Environment	4.4 Sustainable Communities	Manage and provide expert advice on the provision of Archaeology, Heritage and Conservation services across the organisation including the Planning Control Function, administering the National Archive	Compliance with legislative requirements and funding opportunities availed of. General educational	Not Applicable		
Traffic and Transport	4. Climate and Environment	4.6 Supporting Sustainable Transport	4. Climate and Environment	4.4 Sustainable Communities	Promote and facilitate a switch to sustainable transport modes on a countywide basis through the delivery of integrated active travel and public transport infrastructure.	Oversee delivery of the active travel investment as set down in the NTA grant allocation 2022	Not Applicable		
Roads - 10 Objectives									
Roads Operations	2. Strong Inclusive Communities	2.4 Quality Of Life	5. Capacity for Growth	5.4 Place Making	Deliver approved programme of verge maintenance and management of town approaches, adhering and contributing to this council's policy of decarbonisation, biodiversity and Pollinator Plans.	Deliver programme	Not Applicable		
Public Lighting South West Energy Efficiency Project	4. Climate and Environment	4.4 Sustainable Communities	5. Capacity for Growth	5.4 Place Making	To deliver the Public Lighting LED retrofit project on behalf of the South West Region, Cork ,Kerry, Waterford, Limerick & Clare County Councils	Ongoing	Not Applicable		
Management & Development Unit	4. Climate and Environment	4.4 Sustainable Communities	5. Capacity for Growth	5.4 Place Making	Maintain public lighting & ensure 98.5% of lights are working at one time, complete the 2022 New Lights Programme & other schemes are designed to current standards & to the min energy/ carbon footprint	Delivery of Schemes	Not Applicable		

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022							
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR
Fleet Management	4. Climate and Environment	4.6 Supporting Sustainable Transport	9. Innovation	9.3 Business Intelligence	Continue collaboration to achieve reduced fuel usage & maintaining ISO50001 accreditation. Continue review of new technologies & alternative fuels to reduce carbon emissions & develop fleet strategy	Deliver by Q4	Not Applicable
Management & Development Unit	5. Capacity for Growth	5.1 Sustainable Transport Infrastructure	2. Strong Inclusive Communities	2.10 Accessibility	Investigate all fatal traffic accident, with a view to ensuring road safety defects are minimised & participate in RSTWAG to enhance road safety. Manage the Safety Improvement Grant Scheme.	Manage Scheme	Not Applicable
Regional & Local Road Design	5. Capacity for Growth	5.1 Sustainable Transport Infrastructure	2. Strong Inclusive Communities	2.10 Accessibility	Develop a comprehensive pipeline of projects for Low Cost Safety Improvement, Traffic Calming, Strategic Improvement and Specific Improvement Grants around the County.	Deliver by end Q4	R2A: Kilometres of regional road strengthened during 2021
National Road Design	5. Capacity for Growth	5.1 Sustainable Transport Infrastructure	2. Strong Inclusive Communities	2.10 Accessibility	Major Projects; Issue Notices to Treat; Advance Works Preparation, Appoint Technical Advisors for design, tender and construction. Progress efficiently economically & environmentally sustainable way	Progress	Not Applicable
National Road Design	5. Capacity for Growth	5.1 Sustainable Transport Infrastructure	2. Strong Inclusive Communities	2.10 Accessibility	Develop a comprehensive pipeline of pavement projects, minor projects, major projects and safety improvements on the national roads network throughout the County.	Ongoing Objective	Not Applicable
Roads Operations & Regional & Local Roads Design Office	5. Capacity for Growth	5.1 Sustainable Transport Infrastructure	2. Strong Inclusive Communities	2.1 Vibrant Towns	Deliver the 2022 RI, RM, CIS, LIS, Bridge, Active Travel & Safety Improvement Schemes ensuring value for money and in compliance with all Procurement, Health and Safety and Quality Standards.	Deliver Programmes	RIID: The % of Local Tertiary road kilometres that received a PSCI rating in the 60 month period prior to 31/12/2021
Roads Operations	5. Capacity for Growth	5.1 Sustainable Transport Infrastructure	2. Strong Inclusive Communities	2.1 Vibrant Towns	Roll out our Winter Service Plan using best practice and fuel efficient strategies and deliver Climate Action and Resilience and Greenway Projects including sustainable travel throughout the county.	Service Delivery	Not Applicable
Water Services - 10 Objectives							
Property Activation & regeneration Unit	2. Strong Inclusive Communities	2.1 Vibrant Towns	5. Capacity for Growth	5.3 Rural Regeneration	Develop and implement process for management of strategic derelict and vacant properties.	Processes developed and agreed with MDs & Planning Dept and pilot projects initiated.	Not Applicable

ANNUAL SERVICE DELIVERY PLAN OBJECTIVES 2022							
PRINCIPLE SERVICE	CORPORATE PLAN THEME ONE	CORPORATE PLAN OBJECTIVE ONE	CORPORATE PLAN THEME TWO	CORPORATE PLAN OBJECTIVE TWO	ASDP OBJECTIVE	PERFORMANCE STANDARD	PERFORMANCE INDICATOR
Capital Projects Office - Water Infrastructure Design	3. Sustained Economic Vibrancy	3.5 A Base For Investment	4. Climate and Environment	4.4 Sustainable Communities	Comply with Service Level Agreement, Annual Service Plan and Irish Water Protocols, agreed with Irish Water, for the efficient delivery of cost effective Water Services Capital Projects.	Maintain overall rating for delivery of the Irish Water ASP as achieved in 2021	Not Applicable
Capital Projects Implementation Unit	3. Sustained Economic Vibrancy	3.5 A Base For Investment	2. Strong Inclusive Communities	2.1 Vibrant Towns	Coordinate and manage delivery of the Social Sustainability Investment Programme through the agreed structures and protocols.	Project approvals progressed and recorded and overall monitoring of programme & spend in compliance	Not Applicable
Coastal Management & Flood Projects	4. Climate and Environment	4.3 Natural Assets	3. Sustained Economic Vibrancy	3.10 Marine Assets	Flood Projects - Progress OPW funded major & minor flood schemes. Agree operational structures with OPW.	Major & minor projects-100% recoupment by year end	Not Applicable
Drinking Water Production Operations	4. Climate and Environment	4.5 Water	6. Service Quality	6.4 Business & Service	Comply with the Service Level Agreement, Protocols and Annual Service Plan agreed with Irish Water to ensure availability of drinking water in compliance with Drinking Water Regulations	Maintain overall rating for water quality under the Irish Water ASP	Not Applicable
Drinking Water Production Operations	4. Climate and Environment	4.5 Water	4. Climate and Environment	4.3 Natural Assets	Implement Find & Fix Programme in accordance with Agreement with Irish Water	Achieve reductions in UFW in line with Find & Fix Agreement targets	Not Applicable
Wastewater Treatment Plants and Pumping stations	4. Climate and Environment	4.5 Water	6. Service Quality	6.4 Business & Service	Comply with the Service Level Agreement, Protocols and Annual Service Plan agreed with Irish Water to provide effective wastewater treatment and collection system	Maintain overall rating for delivery of the Irish Water ASP as achieved in 2021	Not Applicable
Small private schemes Water Quality	4. Climate and Environment	4.5 Water	6. Service Quality	6.5 Benchmark	Update of small private schemes database and adoption of a suitable risk approach to ongoing monitoring	Update Register in co-operation with the Environment Dept	W1: % of Private Drinking Water Schemes in compliance with statutory requirements in respect of the monitoring of the quality of private drinking water supplies during 2021
Rural Water Grant Schemes	4. Climate and Environment	4.5 Water	5. Capacity for Growth	5.3 Rural Regeneration	Continue to support Group Scheme development in the county and ensure timely application for grant support to individual group schemes, individual well grants and payment of subsidies.	Maintain 2021 GWS grant support. Prepare & submit MARWP 2022-2024 bids. Process 80% DWG in 6 weeks.	W1: % of Private Drinking Water Schemes in compliance with statutory requirements in respect of the monitoring of the quality of private drinking water supplies during 2021

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Coastal Management & Flood Projects	5. Capacity for Growth	5.6 Coastal Resource	3. Sustained Economic Vibrancy	3.10 Marine Assets	Coastal Projects – Management & completion of capital schemes funded by Brexit Adjustment Fund, OPW & other Gov. agencies	100% Recoupment by end of year, Minimum Standard 1 recoupment per year	Not Applicable		
Total Objectives submitted by all Directorates					124				

APPENDIX 2

CONFERENCE ATTENDANCE 2021

DATE	CONFERENCE	LOCATION	NO. OF ATTENDEES
January	Finance Act 2021	Dublin	5
April	Suck Valley Way Conference	Roscommon	2
July	Tidy Towns Dereliction Conference	Letterkenny	1
October	Ireland's Future "Together We Can"	Dublin	3
August	Munster Vales Sustainable Tourism	Cashel	1

APPENDIX 3

TRAINING CONFERENCE ATTENDANCE 2021

DATE	TRAINING	LOCATION	NO. OF ATTENDEES
February	Association Of Irish Local Government Module 1	Cork	15
March	Ailg Annual Training Conference	Buncrana	17
April	Ipi Annual Plannin Conference	Kilkenny	15
	Lama Spring Training Seminar	Kilkenny	22
May	Ailg – Climate Action – The Role Of Local Government	Ennis	3
	Ailg – Climate Action – The Role Of Local Government	Monaghan	9

APPENDIX 4

OTHER TRAVEL 2022

DATE	TRAINING	LOCATION	NO. OF ATTENDEES
February	City Of Culture Kaunas	Kaunas, Lithuania	15
March	Cork New York Association	New York	17
April	Government, Trade And Tourism Delegation	Chicago	15
	Government, Trade And Tourism Delegation	Detroit	22
May	Government, Trade And Tourism Delegation	New York	3
	Review Active Travel Solutions	Manchester, Copenhagen	9

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2022

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Comhairle Contae Chorcaí
Cork County Council



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