



Comhairle Contae Chorcaí
Cork County Council



Volume 2 Initial Implementation Plan



Local Economic & Community Plan
2024-2030

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INTRODUCTION

The Local Economic and Community Plan Guidelines state that the most critical aspect of the entire process is the effectiveness of the implementation of the specific actions contained in Implementation Plans. The Implementation plan is a multi-agency plan and includes actions by a wide range of service providers relevant to the High-Level Goals and objectives. These actions require ongoing monitoring to support the achievement of the High-Level Goals and Objectives. Each Local Authority is required to draw up implementation arrangements to suit the content of its Plan and local circumstances. The implementation arrangements for the Cork County Local Economic and Community Plan 2024-2030 are detailed below.

RESPONSIBILITIES

LOCAL COMMUNITY DEVELOPMENT COMMITTEES (LCDCs)

Cork County Council has established three LCDCs, aligned with the Divisional Area boundaries of North, South and West Cork. Local Community Development Committees (LCDCs) were established “for the purposes of developing, coordinating and implementing a coherent and integrated approach to local and community development”. The three LCDCs in Cork County are:

- North Cork LCDC
- South Cork LCDC
- West Cork LCDC

The role of the LCDCs in the Implementation process includes:

- Bringing a stronger focus on local and community development, firstly in terms of setting jointly agreed local and community development goals and objectives that the key public funded agencies and bodies will work collaboratively to achieve, and secondly in terms of promoting local and community development interventions as fundamental contributions to the development of the LCDC administrative area generally.
- Take a strategic view of public-funded interventions and supports at local level for the purpose of co-ordinating them in a way that meets the High-Level Goals of the LECP. This should include the examination of both current and potential funding streams, as well as funding pressures across the area, and exploring how the outcomes that matter to communities and citizens can be achieved as budgets change and contract.
- Bring all the relevant public-funded agencies bodies together to target their resources in a way that delivers on the high-level LECP goals generally and the community objectives and actions specifically.
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- The three LCDCs in Cork County will also monitor and have oversight of the progress of the following High Level Goals:
 - High Level Goal 1: Sustainable Resilient and Empowered Communities and Places
 - High Level Goal 2: A Socially Inclusive County
 - High Level Goal 3: A Healthy and Active County
 - High Level Goal 4: A Low Carbon and Climate Resilient County that protects biodiversity and the environment.
- The LCDCs will also sign off any amendments to the above High Level Goals and associated objectives following any reviews of the LECP during its lifetime.

ECONOMIC DEVELOPMENT AND ENTERPRISE STRATEGIC POLICY COMMITTEE (SPC)

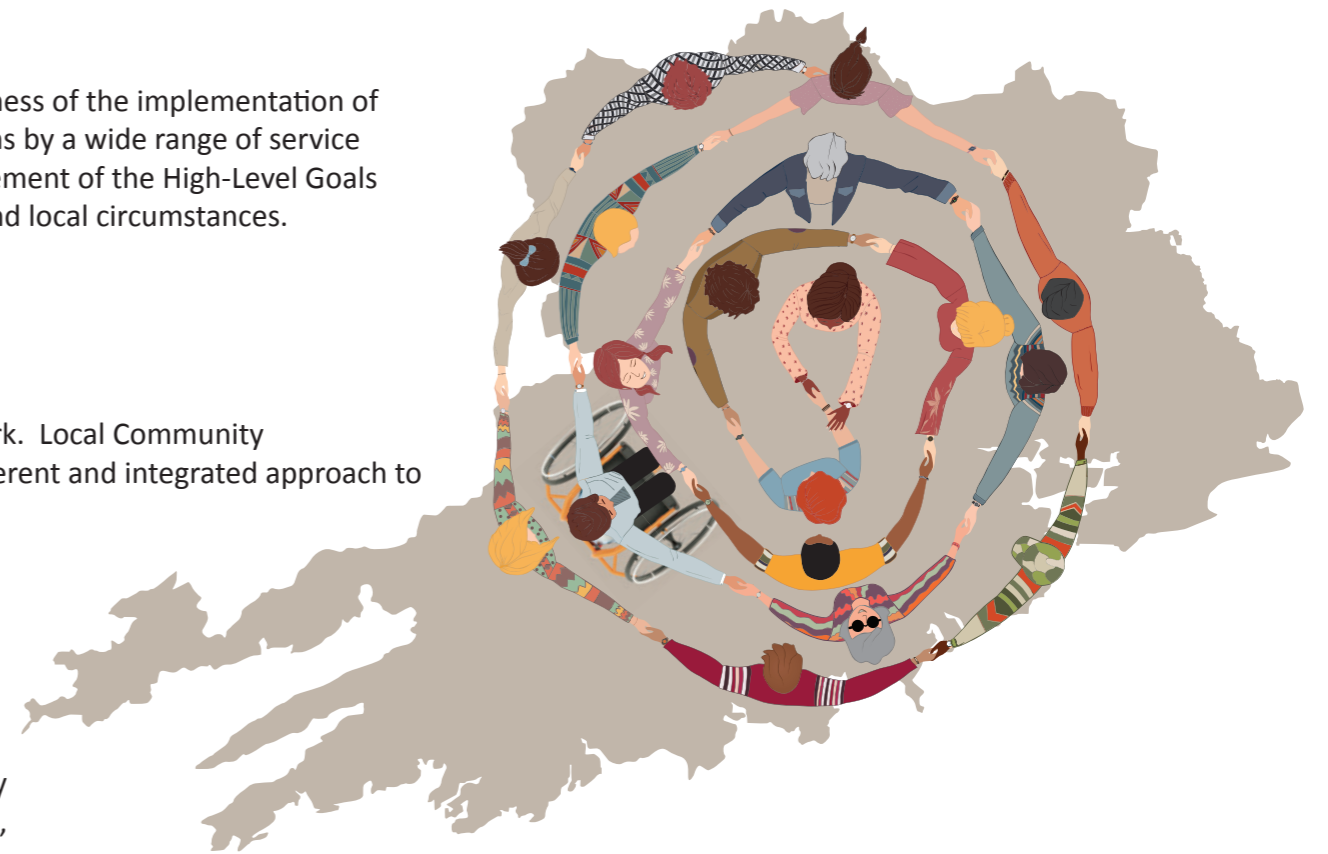
The role of the SPCs is to assist the Council in the formulation, development and review of policy. The SPC system allows Councillors and sectoral interests an opportunity to be fully involved in the policy making process from an early stage when policy options are more fluid.

The Economic Development and Enterprise SPC has played a key role in setting the economic high level goals and objectives of the LECP, which public funded bodies will work collaboratively to achieve.

During the Implementation phase of the LECP, the Economic Development and Enterprise SPC will monitor and have oversight of the progress of the following High Level Goals:

- High Level Goal 4: A Low Carbon and Climate Resilient County that protects biodiversity and the environment.
- High Level Goal 5: A County that Supports Enterprise
- High Level Goal 6: A Smart and Innovative County

The SPC will also sign off any amendments to the above High Level Goals and associated objectives following any reviews of the LECP during its lifetime.



LECP ADVISORY GROUP

The Cork County LECP Advisory Group is made up of over thirty key economic and community stakeholders including representatives from the Economic Development and Enterprise SPC, North Cork LCDC, South Cork LCDC, West Cork LCDC, South Cork Local Enterprise Office, Cork North and West Local Enterprise Office, IDA, Climate Action Regional Office, Energy Cork, Tech Industry Alliance, Transport Infrastructure Ireland, STEM Southwest, Uisce Éireann, University College Cork, Munster Technological University, National Transport Authority, Public Participation Network, Cork Education and Training Board, HSE, Cork Chamber, South West Regional Enterprise Plan, Southern Regional Assembly, Údaráis na Gaeltachta, Enterprise Ireland, IBEC, Visit Cork and Cork County Council Officers.

The specific role and functions of the Advisory Steering Group in the context of the development of the Implementation Plans will be to advise and assist on:

- Monitoring the implementation of actions in the plan, including considering the outcomes of the annual reports;
- Key role in the regular reviews of LECP Framework and Implementation Plans;
- Engagement with the LCDC, SPC and other relevant agencies and organisations on an ongoing basis;
- Supporting the Implementation Plan process to ensure that it is integrated and in line with the High-Level Goals and Sustainable Objectives outlined in the framework LECP.
- Ensuring clarity as to where responsibility rests for leading/coordinating on actions.
- The members of the Cork County LECP Advisory Group will also seek to identify opportunities to work collaboratively towards achieving the High Level Goals and Objectives of the plan.

INITIAL IMPLEMENTATION PLAN

The Initial Implementation Plan which has been produced covers the first two years of the six year implementation plan period. It includes SMART actions which will work towards the achievement of the High-Level Goals and Objectives over the lifetime of the Plan. The LECP Implementation Plan will be a dynamic document throughout its lifespan and in line with the approach to the LECP as set down in the guidelines, actions can be added to the Implementation Plan as and when additional funding or supports become available. Each Action within the implementation plan has been assigned a Key Performance Indicator and Lead Partner who is responsible for co-ordinating and reporting on the implementation of that action. Actions will be undertaken both by the Local Authority directly and in partnership with other economic and community development stakeholders.

ONGOING MONITORING, EVALUATION AND REPORTING

The implementation of the actions will be monitored on an ongoing basis with a report produced annually on progress. To ensure a consistent approach to monitoring the actions is achieved, each lead partner will be required to report the following on the progress of their assigned action:

State of Progress:

- Not Started
- In Progress
- On Hold
- Completed

RAG Status:

Red – Fundamental risk to completion of action

Amber – Risk that the action may not be completed

Green – Proceeding as planned

Key Achievements/Milestones

Any comments and or mitigation (in case of amber/red status)

Work will be undertaken to develop an integrated system for recording and reporting on the progress of actions to enable a consistent, standardised and accessible reporting structure.

CASE STUDIES

In addition to reporting on progress of implementation of the actions as detailed above, case studies will be also developed to support a comprehensive evaluation of the LECP interventions. As required by the LECP guidelines these case studies will use the case study template developed for the Social Inclusion and Community Activation Programme (SICAP) programme. In addition to reporting completed actions as case studies, where possible case studies will be developed which track the progress of the implementation of the action over its lifetime.

REVIEW OF ACTIONS

As part of the annual reporting process the actions contained within the implementation plan will be reviewed and new actions added, actions amended or completed actions removed. As detailed above, actions may be added to the implementation plan during its lifetime to respond to the availability of funding or supports. Details of any amendments to the actions in the Implementation Plan will form part of the annual report.

ANNUAL REPORT

The annual report including case studies detailing progress on the implementation of the actions in the plan will be presented to Full Council, the North Cork LCDC, South Cork LCDC, West Cork LCDC, Economic Development and Enterprise SPC, the LECP Advisory Group and the Senior Management Group of Cork County Council. The report will also be published and made available on the Cork County Council website. In line with statutory requirements, the report will be submitted to the Department of Rural and Community Development.

REPORT STRUCTURE

As detailed above, Cork County Council has established three LCDCs, aligned with the Divisional Areas of North, South and West Cork. The actions within the initial implementation plan include those with a county wide focus and also actions specific to the individual divisions. To ensure appropriate focus is given to the progress of the implementation of the LECP within each of these areas, separate reports will be produced for each LCDC. These reports will detail progress on both county wide actions and those within the relevant division. The Economic Development and Enterprise SPC has a countywide remit. However, again to ensure focus on the more local actions within the three Divisional areas, the report should be structured to report on county wide actions and those within each divisional area.

To enable this, the implementation plan notes where actions are specific to a particular divisional area, whether it has a countywide focus or in some cases both a county wide and divisional focus. Work will be undertaken to develop an integrated system to ensure ease of reporting under this structure.



Ballycotton Lighthouse

REVIEW OF LECP FRAMEWORK

In line with the requirement that the LECP Framework Plan is agile, flexible and able to respond to changing circumstances, a review of the High Level Goals and Objectives should be carried out every two years. The review should consider the following:

- The outcomes of the annual implementation reports;
- The latest available data;
- New or emerging policy or guidance at local, national and regional level.

DATA SOURCES

Cork County Council has created a comprehensive socio-economic profile of Cork County. This data is based on several verified sources including the 2016 census and the published results from the 2022 census. This analysis will continue to be updated as the results from the 2022 census are published. A comparative analysis of changes since the 2016 census is also being undertaken. The data from the socio-economic analysis will be made available on the Cork County Council GIS system so it can be used not only to monitor the implementation of the LECP but also be used across the organisation to inform policy and decision making.

The data in the socio-economic profile is categorised under the following headings:

- Demographics
- Social
- Housing
- Education
- Economy
- General Health
- Travel
- Environment
- Agriculture

Overriding Status of the Plan

Implementing this Plan will involve Cork County Council helping to facilitate, promote, support and coordinate stakeholders in their activities in a way that is consistent with existing and emerging plans setting out public policy for sustainable development, including that relating to the economy, communities, infrastructure, land use tourism and environmental protection and environmental management.

This Plan is situated alongside this hierarchy of statutory documents that has been subject to environmental assessment/screening for environmental assessment, as appropriate, and forms the decision-making and consent-granting framework. The Plan does not provide consent or establish a framework for granting consent and will not be binding on any decisions relating to the granting of consent.

The Plan fully aligns with the provisions of the existing National Planning Framework, Ireland 2040, National Climate Action Plan 2023, Housing For All 2021, the Regional Spatial and Economic Strategy 2019-2031 and the current County Development Plan, all of which have been subject to legislative requirements relating to public consultation and environmental assessment/screening for environmental assessment. As such, the Plan is wholly subject to the requirements of the provisions set out in these documents, including provisions relating to sustainable development, environmental protection and environmental management that have been integrated into these documents, including through SEA and AA processes, and does not introduce any alterations or additions to those provisions.

In order to be realised, projects included in this Plan (in a similar way to other projects from any other sectors) will have to comply, as relevant, with various legislation, policies, plans and programmes (including requirements for lower-tier Appropriate Assessment, Environmental Impact Assessment and other licencing requirements as appropriate) that form the statutory decision-making and consent-granting framework.

Plans and strategies providing for new development or intensification of activities (eg regeneration plans, transport plans, public realm plans and tourism development plans etc) and projects relating to new or expanded residential, sustainable transport, industrial, enterprise, and recreational/sports developments etc, will be supported where they are in accordance with principles of proper planning and sustainable development as guided by policies of the County Development Plan.

Projects relating to the development or redevelopment of buildings, places, areas and amenities, or which support the running of festivals and other events, and which are funded by grants or schemes administered by Public Authorities will be assessed prior to funding, to ensure that they are compatible with the principles of sustainable development.

It is a specific provision of this Plan to ensure that all of the provisions from the County Development Plan identified in the accompanying Screening for SEA and AA reports shall be complied with throughout the implementation of this Plan.

High Level Goal 1: Sustainable, Resilient and Empowered Communities and Places

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Facilitate the building of sustainable communities to encourage sustainable housing development and continue to support the growth of designated key settlements and the Metropolitan Area in accordance with the RSES and County Development Plan.	Prepare 10/15 minute town/ permeability mapping for main towns and key villages over 1,500 population.	Number of 10/15 minute town/permeability maps published.	Cork County Council (Planning Policy Unit)		County
	Active Land Management of residentially zoned land supply through several initiatives set out as: <ul style="list-style-type: none"> • Data Collection • Vacant Sites Register • Residential Zoned Land Tax • Monitoring & Engagement 	Completion of Draft Housing Land Availability Study/CDP Residential Lands Tiering.	Cork County Council (Planning Policy Unit)		County
		Maintaining and Updating the Vacant Sites Register	Cork County Council (Planning Policy Unit)		County
		Annual review of vacant lands within its settlements that meet the requirements of the Government's Residential Zoned Land Tax initiative	Cork County Council (Planning Policy Unit)		County
		Continue to actively monitor planning decisions in order to identify residential scheme consents, as well as non-residential consents.	Cork County Council (Planning Policy Unit)		County
	Progression of Sustainable Transport Interventions	Number of metres of works completed	Cork County Council (Traffic & Transport), MDs	NTA	County
	Progression of Transportation and Public Realm Enhancement Plan (CTPREP)	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
		Number of square metres of public realm works completed	Cork County Council (Traffic & Transport), MDs	NTA	County
	Implementation of the Cork Commuter Rail Programme	Number of projects/initiatives completed	NTA	Cork County Council	County
	Implementation of the Bus Connects Programme	Number of projects/initiatives completed	NTA	Cork County Council	County
	Preparation of Local Transport Plans for major settlements (population over 10k).	Commence preparation of Local Transport Plans for major settlements.	Cork County Council (Planning Policy Unit)		County
	Developing a smart tool to monitor the energy efficiency of Social housing stock through the HYBES -NPA project (Decarbonisation for communities)	Number of social housing units using the smart app	Cork County Council (EDET)	HYBES -NPA project	County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Promote and support placemaking to ensure the creation of liveable, inclusive, safe well designed, and high-quality sustainable places, communities and public realm.	Cobh Public Realm Enhancement Plan	Progress of phase 1 of the plan to detailed design stage	Cork County Council MDs		South
	Public Realm Enhancement Projects	Number of Public Realm Projects at Preparation/Funding Application Stage	Cork County Council MDs		County
		Number of Public Realm Projects at Design Stage	Cork County Council MDs		County
		Number of Public Realm Projects at Construction Stage	Cork County Council MDs		County
		Number of Public Realm Projects Completed	Cork County Council MDs		County
	Cork County Council will continue to ensure provision of age friendly seating areas in new public spaces and actively promote provision of same in new developments.	Quantity of additional age friendly seating provided in public spaces.	Cork County Council MDs and Age Friendly Team		County
	Age Friendly Towns Committees as well as other towns and villages, supported by Cork County Council will carry out Age Friendly walkability audits to identify information on where changes can be made to increase a town's accessibility.	Number of walkability studies completed	Age Friendly Towns Committees	Cork County Council Age Friendly Team	County
	Current Land Use Study-Carry Out detailed land use survey of three of the zoning categories in the County Development Plan, namely: - Existing Residential/ Mixed Residential and Other Uses - Existing Mixed/ General Business/ Industrial Uses - Towns Centres/Neighbourhood Centres	Completion of Study	Cork County Council (Planning Policy Unit)		County
	Progression of Transportation and Public Realm Enhancement Plans	Number of metres of works completed	Cork County Council (Traffic & Transport), MDs	NTA	County
	Inclusion of public arts projects into infrastructure and social housing projects.	Number of public arts projects completed	Cork County Council (Arts Office), MDs	Creative Ireland, CCC Housing/ Architects Dept.	County
Creative Places West Cork Island programme supports placemaking on the islands.	Number of projects/initiatives undertaken	Cork County Council (Library and Arts Service)	Creative Ireland,	West	
Support initiatives and maximise potential opportunities for funding from various schemes to renew and regenerate our towns and villages.	Administer the Croí Cóniathe grant scheme to actively address and combat vacancy and dereliction in Cork County.	Grants administered.	CCC (Town Regeneration Office)		
	Proactively combat vacancy in Cork County by undertaking a baseline assessment of vacancy for towns and villages which confirms and quantifies both residential and commercial vacancy.	Baseline Assessment completed.	CCC (Town Regeneration Office)		
	Deliver a Town Centre First (TCF) Regeneration Plan for "pathfinder town" Skibbereen.	Delivery of TCF Plan for Skibbereen.	CCC (Town Regeneration Office), the Department of Housing, Local Government and Heritage and the DRCD		West

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
	Assess the feasibility of scaling up the delivery of Town Centre First Regeneration Plans for other appropriate and eligible towns in Cork County.	Feasibility assessment for other TCF plans.	CCC (Town Regeneration Office), the Department of Housing, Local Government and Heritage and the Department of Rural and Community Development.		County
	Prepare and submit appropriate funding applications to relevant funding streams (RRDF etc.) for agreed Town Centre First (TCF) initiatives and projects.	Preparation of appropriate funding applications.	CCC (Town Regeneration Office)		County
	Progression of projects under the Town and village renewal scheme	Number of funding applications submitted under the town and village renewal scheme	Cork County Council MDs		County
		Number of schemes at Preparation/Detailed Design Stage	Cork County Council MDs		County
		Number of projects under construction	Cork County Council MDs		County
		Number of projects completed	Cork County Council MDs		County
	Renewal and upgrading of public buildings in our towns including:				
	Window and roof upgrades in Bantry Library.	Completion of window and roof upgrades in Bantry Library	Cork County Library and Arts Service	Historical Towns Initiative at the Heritage Council	West
	Progression of the Midleton Library upgrade	Submission of a funding application to the DRCD Library Capital Grant	Cork County Library and Arts Service	Department of Rural and Community Development	South
Support the delivery of sustainable and inclusive digital and multi-modal connectivity.	Build capacity in digital responsibility including piloting measures to deliver digital responsibility both with in CCC (digital Strategy) and with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	Publication of a new corporate Digital Strategy for Cork County Council.	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
		The number of micro business that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
	Promote and rollout 'Library Digital Literacy Programme' across all libraries in Cork.	Percentage of libraries which are participating in the Library Digital Literacy Programme.	Cork County Library and Arts Service		County
		Delivery of a promotional campaign for the Library Digital Literacy Programme.	Cork County Library and Arts Service		County
	Expansion of 'My Open Library' facilities in the County	Opening "My Open Library" facilities in Carrigaline, Kinsale and Mallow	Cork County Library and Arts Service		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support and promote initiatives and projects which improve access to public transport for rural and urban areas, including enhanced connectivity and public transport offering.	Support the implementation of the Connecting Ireland Rural Mobility Plan including: Countywide accessible bus shelter installation/upgrades.	Number of accessible bus shelter installations/upgrades completed.	Cork County Council (Traffic & Transport)	NTA	County
	Little Island Railway/N25 Pedestrian and Cycle Bridge	Submission of Application under the Roads Act.	Cork County Council (Traffic & Transport)	NTA	South
	Ballinacurra - Midleton Pedestrian and Cycle Route	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	South
	Progression of Sustainable Transport Interventions	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
	Progression of Transportation and Public Realm Enhancement Plan (CTPREP)	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
	Progression of works on Interurban Route 1 (Dunkettle to Midleton) and Interurban Route 2 (Cobh)	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	South
	Support the implementation of the Cork Metropolitan Area Transport Strategy (CMATS)	Number of projects/initiatives completed	Cork County Council (Traffic & Transport)	NTA,TII	County
	Progression of Transportation and Public Realm Enhancement Plans including Carrigaline Transportation and Public Realm Enhancement Plan and the Little Island Sustainable Transport Interventions.	Number of metres of works completed	Cork County Council (Traffic & Transport), CCC MDs	NTA	County
Support initiatives and projects to provide new sports, recreation and community facilities and increase availability, improve access and enhance existing facilities.	Publish a Draft Recreational and Amenity Strategy/Policy to replace current policy.	Publication of a Draft Recreational and Amenity Strategy/Policy	Cork County Council (Planning Policy Unit)		County
	Administration and allocation of funding under the LEADER and small grants schemes for sports, recreation and community facilities.	Total Value of Grants Allocated	LCDC	DRCD, Local Development Companies	County
	Administration and allocation of grants under the Clár scheme for small scale infrastructural projects in rural areas. To promote sustainable development and attract people to live and work in the areas it covers.	Amount/number of grants allocated	Cork County Council MDs		County
	Administration and allocation of grants under the Municipal District Community Fund Schemes. Capital Fund Scheme - for community groups, sporting and local organisations in County Cork who wish to undertake infrastructural projects costing over €20,000 that will improve the range or quality of community based facilities within their area e.g. community halls, sporting facilities.	Amount/number of grants allocated	Cork County Council MDs		County
	Countywide accessible bus shelter installation/upgrade	Number of accessible bus shelter installations/upgrades completed.	Cork County Council (Traffic & Transport)	NTA	County
	Complete a business case for the development of a library in Carrigtwohill	Completion of the business case for the development of a library in Carrigtwohill	Cork County Library and Arts Service		South
	Progression of the Midleton Library upgrade	Progression of upgrade to next stage	Cork County Library and Arts Service		South
	Progress Youghal Library Development	Progression of upgrade to next stage	Cork County Library and Arts Service		South

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Facilitate the delivery and promotion of safe active and sustainable travel infrastructure.	Progression of Sustainable Transport Interventions	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
	Progression of Transportation and Public Realm Enhancement Plans	Number of metres of works completed	Cork County Council (Traffic & Transport), CCC MDs	NTA	County
	Progression of works on interurban routes and intraurban routes	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
	Continue the development of active travel routes.	Number of metres of works completed	Cork County Council (Traffic & Transport). MDs	NTA, CCC MDs	County
	Continue the implementation of 'safe routes to school' and neighbourhood active travel routes to further enhance localised sustainable travel infrastructure.	Number of safe routes to school projects completed	Cork County Council (Traffic & Transport)	NTA	County
	Implementation of the Cork Commuter Rail Programme	Number of projects/initiatives completed	NTA	Cork County Council	County
	Implementation of the Bus Connects Programme	Number of projects/initiatives completed	NTA	Cork County Council	County
	Signposting and promotion of Active Travel infrastructure and options	Completion of promotional campaigns and signposting for active travel infrastructure and options run by the Library Services.	Cork County Library and Arts Service		County
Promote and support community safety and security initiatives.	Incorporation of community safety consideration into all capital projects for Public Realm undertaken by the Municipal Districts.	Number of scheme where community safety considerations were incorporated.	Cork County Council MDs		County
	Working with our stakeholders to promote and support community safety and security initiatives.	Collaboration between our library services and Community Gardai on initiatives such as Online Safety	Cork County Library and Arts Service	An Garda Síochána	County
Encourage initiatives to enhance community integration, diversity and engagement.	SICAP Programme - Administration and allocation of the New Arrivals Fund	Achieving SICAP targets	LCDC	DRCD, Local Development Companies	County
	Promote and develop the Library Social Inclusion Programmes to delivered through community collaboration locally.	Collaboration between the libraries service and local communities to promote and develop the library social inclusion programme.	Cork County Library and Arts Service	Local Community Groups	County
	Administration of Community grants scheme to fund community projects which support integration, diversity and engagement.	Amount/number of grants allocated	Cork County Council MDs		County
	Inclusion programmes, events and ongoing engagement undertaken by the Arts Office.	Number of inclusion programmes, events and ongoing programmes of engagement run by the Arts Office.	Cork County Council (Library and Arts Service)	Creative Ireland,	County
Promote and further develop Cork County as a vibrant sustainable tourism destination.	Apply for targeted funding to deliver the Green Hubs Pilot Project to enhance food sustainability in the hotel sector.	Submission of funding application	CCC (Environment/Tourism), Cork City Council and Visit Cork.	Cork County Council (Tourism)	County
	Input into organising the sustainable tourism conference with a focus on sustainable food tourism and waste management.	Running of Sustainable tourism conference 2024	Visit Cork	Cork County Council (Tourism)	County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
	The Visit Cork Co-ordinator in conjunction with Green Hub project team to liaise with attendees of the sustainable tourism conference to increase uptake in use of the commercial waste resource toolkit and secure commitment to implementing food sustainability initiatives.	Number of companies/business who actively engage with the commercial waste resource toolkit.	Visit Cork	Cork County Council (Tourism)	County
	Continue to work with Festival & Events Organisers in implementing sustainable initiatives under Cork Co Co Greening your Festival Initiative with funding support provided through the CCC Environmental Awareness Office	Increase in the number of festivals/events applying for this funding to implement sustainable initiatives	CCC (Environment/Tourism)	Failte Ireland	County
	Continue to develop the Explore Cork App to reduce the need for paper based promotional material.	Number of downloads of the App	CCC(Tourism)		County
	Developing, managing and delivering tourist attractions in the county in collaboration with Failte Ireland.	Number of tourist attractions/amenities managed and run by Cork County Council	Cork County Council MDs and Tourism Team	Failte Ireland	County
		Number of tourist attractions/amenities under development	Cork County Council MDs and Tourism Team	Failte Ireland	County
	Promote Libraries as cultural and heritage spaces in towns for tourists.	Completion of campaigns to promote our libraries as cultural and heritage spaces in towns for tourists.	Cork County Library and Arts Service	CCC Tourism team	County
	Support by the Arts Office for festivals to enhance the tourist offering of areas in Cork County.	Number of festivals supported by the Arts office.	Cork County Council (Library and Arts Service)		County
Support community led groups who work to improve and enhance the towns, villages and communities in the county.	Administration and allocation of community contracts under the MD Community Fund Schemes to groups who work with Cork County Council on local works and projects to enhance the area in which the group is active.	Number of community contracts issued.	Cork County Council MDs	Local Community Groups	County
	Administration and allocation of funding under the small grants schemes for community groups who work to improve the towns, villages and communities in the Council	Total Value of Grants Allocated	LCDC	DRCD	County
Promote and support initiatives and projects to increase availability, improve access and enhance facilities for the Heritage, Culture and the Arts of the County.	Refurbishment of Briary Gap Theatre/Cinema to provide a state of the art fully accessible library, theatre and cinema complex.	Full reopening of Briary Gap	Cork County Council (Library and Arts Service), Cork County Council Architects Dept,		South
	Implementation of the Cork County Creative Ireland Strategy 2023-2028	Number of projects/initiatives implemented under the Cork County Creative Ireland Strategy 2023-2028	Cork County Council (Library and Arts Service)		County
	Support through training and funding of community organisations who deliver culture night.	Number of community organisations supported	Cork County Council (Library and Arts Service)		County
	Extension of the Local Studies Outreach Programme	Expansion of the programme to include schools with particular emphasis on supporting the Junior and Senior cycle history syllabus.	Cork County Library and Arts Service		County
		Number of Local and Family History talks held in libraries.	Cork County Library and Arts Service		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support sustainable job creation within our communities.	Publication of a Pay the Artist Policy that aims to set a benchmark for working with artists throughout the council and set best practice for organisations we work with.	Publication of policy	Cork County Council (Library and Arts Service)		County
	Creation of a working group to explore how communities can be supported to grow their economies.	Formation of working group	LECP Advisory Group	Cork County Council, IDA, SWREP PM, IBEC, SRA, MTU, EI, LEO, IDA Tech Industry Alliance, Cork Chamber.	County
Enable local groups and communities to access supports and information to help them maximise opportunities for funding through various schemes.	Provision of funding for the Local Development Company's Animation programme which assists groups with funding applications.	Total Value of funding allocated	LCDC	DRCD, Local Development Companies	County
	Assisting local clubs, groups and organisations to assess feasibility of projects and initiatives and explore funding and collaboration opportunities.	Provision of service	Cork County Council MDs		County
Support and promote collaboration between community groups and sporting/recreation organisations to deliver enhanced and inclusive facilities and amenities in their community.	Administration and allocation of the Cork County Council Amenity Fund Scheme. This scheme is for community groups, sporting and local organisations in Cork County who wish to undertake projects or purchase equipment that directly benefits communities and meets particular needs.	Amount/number of grants	Cork County Council MDs		County
	Promote and Develop the Library Social Inclusion Programmes to delivered through Collaboration with the local communities.	Number of libraries branches that have facilitated access to library space and meeting room facilities, hopes to foster greater engagement amongst local groups.	Cork County Library and Arts Service		County
	Support community collaboration through culture and arts programmes, projects and events.	Number of programmes/projects/events supported.	Cork County Council (Library and Arts Service)		County
Support and promote a diverse range of festivals and events across the County.	Provide targeted financial support to a diverse range of festivals and events with a tourism focus through the Local Festival Fund and EDF.	Number of festivals receiving financial supports.	CCC (Tourism)	EDF, Failte Ireland	County
	Support of festivals through grants and development and training programmes.	Number of festivals supported by the Arts office.	Cork County Council (Library and Arts Service)		County
	Support of events such as Cork Summer Show through the EDF fund	Number of events funded	Cork County Council (EDET)		County
Continue to support and promote opportunities for public consultation and involvement for all members of the community.	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES, Interreg - Northern, Periphery and Artic	County
	Enhanced opportunities for public consultation.	Deliver a series of extensive and innovative engagement and consultation events with key stakeholders to inform the Town Centre First (TCF) Regeneration Plan for "pathfinder town" Skibbereen.	CCC (Town Regeneration Office)		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support communities and places to develop and promote their unique identities.	Support projects and initiatives which seek to develop and promote the unique identities of communities and places.	Number of projects	Cork County Council MDs		County
	Deliver Fáilte Ireland's "Destination Town" initiative in Bantry to enhance its tourism attractiveness and further develop Bantry as a "gateway town".	Implementation of the project.	CCC (Tourism) and Fáilte Ireland.		West
	Undertake a feasibility study through the Shared Island Fund to assess the potential for a future "Four Points" project which includes Brow Head.	Delivery of feasibility study	Kerry County Council (Lead)	CCC (Tourism), Donegal CC and North Down Borough Council.	West
	Facilitate events to celebrate local artists and heritage.	Complete a library programme of events that celebrate local artists and heritage.	Cork County Library and Arts Service		County
	Extension of the Local Studies Outreach Programme to support communities in promoting their unique identities. The Local Studies outreach programme consists of individual presentations put together to highlight material in the library collections that would enable local groups to explore in greater detail the history and heritage of their locality.	Number of people/groups engaging with the Local Studies outreach programme.	Cork County Library and Arts Service		County
Promote and support initiatives and projects which seek to protect the architectural and archaeological heritage of County Cork.	Administration and allocation of grants under the Built Heritage Investment Scheme	Total Value of Grants Allocated	CCC Heritage Unit and Conservation Officer	Department of Housing, Local Government and Heritage	County



Knockadoon Head Signal Tower

High Level Goal 2: A Socially Inclusive County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Promote and support equitable access to education, training, and lifelong learning and the development of the Southern Region as a UNESCO Learning Region.	Promote library services which aim to address this through engagement with local community groups to access marginalised groups.	Completion of a campaign to promote all library services including the Mobile Library & Rural Outreach service through engagement with local community groups to access marginalised groups	Cork County Library and Arts Service		County
	Support of education training and lifelong learning through arts for health west cork, social prescribing creative engagement and bursaries for artists.	Number of programmes run by the arts office to support education.	Cork County Council (Library and Arts Service)		County
		Total value of bursaries given to artists.	Cork County Council (Library and Arts Service)		County
Engage proactively with third-level institutions, education and training providers, the South West Regional Skills forum, research centres and employers to address identified skills shortages in existing and future economic growth sectors, to address climate change and develop the County's human capital and aid the achievement of a UNESCO Learning Region.	Support the work of the South West Regional Enterprise Plan's SO6 Working Group to ensure a strong pipeline of talent in Cork County, focusing on sustainable high-quality jobs.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County
	Promote the partnerships that the LEO has with the third level institutions encouraging business owners to explore the potential these may have for their business;	Number of promotional campaigns undertaken	LEO Offices	UCC, MTU, Tyndall, MAREI, ERI, TEGASC Moorepark, Nimbus	County
Enable the provision of supports to help reduce barriers to employment and increase opportunities for the existing and recently arrived populations.	Managing and overseeing the SICAP Community Activation Support Programme for Social Inclusion to reduce barriers to employment and increase opportunities for the existing and recently arrived populations.	Meeting relevant SICAP targets	LCDC	DRCD and Local Development Companies	County
	Rollout new 'lifeskills' national library programme.	Percentage of library branches which are running the Life skills national library programme.	Cork County Library and Arts Service		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Facilitate the delivery of focused programmes and supports to enhance inclusion and diversity and reduce isolation across our communities.	Managing and overseeing the SICAP Community Activation Support Programme for Social Inclusion to enhance inclusion and diversity and reduce isolation.	Meeting relevant SICAP targets	LCDC	DRCD and Local Development Companies	County
	Support the delivery of the Cultural Companions project to reduce social isolation across Cork County.	Number of events held	Healthy Ireland (Lead) and CCC (Community), CCC Age Friendly Team		County
	Promote and Develop the Library Social Inclusion Programmes to be delivered through collaboration with the local community. The Inclusion Programme through its sub-groups (Accessibility/Inclusion Through Technology/Traveller and Roma/Age Friendly/New Communities/Rural, Gaeltacht and the Islands/LGBTQIA+) continues to develop existing and new contacts among the various representative groups local stakeholders.	Collaboration between the libraries service and local communities to promote and develop the library social inclusion programme.	Cork County Library and Arts Service	Local Communities	County
	Delivery of arts programmes to enhance inclusion.	Number of programmes run by the arts office to enhance inclusion.	Cork County Council (Library and Arts Service)		County
Support citizens in accessing information on available supports.	Partnerships between the Cork County Library and other Council departments, government agencies and local community groups and institutions to provide access to information in branches or online. Programmes such as the 'Life Skills' programme and the 'Library Digital Literacy' programme help get the relevant information to the right people.	Attendance by library staff at outreach events help to develop and foster greater links in the community and enables us to highlight the informational aspect of the library service and partner organisations.	Cork County Library and Arts Service		County
	Availability of information at public MD offices throughout county.	Number of publicly available MD offices	Cork County Council MDs		County
	Continue to develop and update the Cork County Council website.	Continued development of the Cork County Council website.	Cork County Council		County
Promote actions that improve the quality of life for all citizens in Cork County to improve their mental, physical, and social well-being.	Support the PSYCHED initiative to promote positive mental health and reduce stigma around mental health in workplaces.	Number of events held	HSE (Lead), UCC, Healthy Ireland, CCC (Community) and Cork Healthy Cities.		County
	Local collaborations with marginalised groups in the delivery of the Healthy Ireland at Your Library programme and Your Good self Programme.	Collaboration between the libraries service and marginalised groups in the delivery of the Healthy Ireland at your library Programme and the Your Good Self Programme.	Cork County Library and Arts Service	Healthy Ireland Co-Ordinator	County
Support the provision and enhancement of community-based services to address poverty and social exclusion.	Provision of community based supports under SICAP to address poverty and social exclusion.	Meeting relevant SICAP targets	LCDC	DRCD and Local Development Companies	County
	Provision of free period products in Libraries	Continue to provide Free Period Products in Libraries	Cork County Library and Arts Service		County
Support the provision of improved digital connectivity and multi-modal transport connectivity to aid social inclusion.	Build capacity in digital responsibility including piloting measures to deliver digital responsibility both with in CCC (digital Strategy) and with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	Publication of a new corporate Digital Strategy for Cork County Council.	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
		The number of micro business that engage with the digital for business pilot programme			County
	Countywide accessible bus shelter installation/upgrade	Number of accessible bus shelter installations/upgrades completed.	Cork County Council (Traffic & Transport)	NTA	County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
	Installation of accessible footpaths	Number of metres of accessible footpaths installed	Cork County Council (Traffic & Transport)	NTA	County
	Implementation of the Cork Commuter Rail Programme	Number of projects/initiatives completed	NTA	Cork County Council	County
	Implementation of the Bus Connects Programme	Number of projects/initiatives completed	NTA	Cork County Council	County
Facilitate initiatives which support and enable people of all abilities to fully participate in education, employment and in their communities.	Provision of supports under SICAP to enable people of all abilities to participate in education, employment and in their communities.	Meeting relevant SICAP targets	LCDC	DRCD and Local Development Companies	County
	Provision of dyslexia supports, lego clubs Regional Literacy Officer Collaboration and TTRS (touch, type, read and spell). TTRS is an accessible, multi-sensory course that teaches touch-typing, reading and spelling at the same time. 26 C-Pens are available to loan through the branch network. The C-Pen supports independent reading and literacy.	Continued provision of TTRS and other supports	Cork County Library and Arts Service		County
	Grant Support Scheme plan to improve accessibility.	Total value of grants	Cork County Council (Library and Arts Service)		County
Promote the embedding of accessibility and the principles of universal design into practice.	Cork County Age Friendly Alliance will promote best universal design principles in line with national policy and advocate for it to become regulation practice in building and facilities design, through the range of Age Friendly Ireland Toolkits to the private, public and community sector.	Number of agencies and organisations contacted.	Cork County Council Age Friendly Team	Age Friendly Ireland Cork Chamber Cork PPN	County
	Designing and delivering library services to increase accessibility. Cork County Council Library and Arts Service has developed an Accessibility Guidelines document which covers all areas of the service. The Library Development Plan 2020-2025 also includes specific references to accessibility to the Library Service.	Implementation of the Library and Arts Service Accessibility Guidelines.	Cork County Library and Arts Service		County
Support the Council's Age Friendly Strategy.	Implementation of the Age Friendly Strategy	Annual Report on Implementation of Age Friendly Strategy	Cork County Council Age Friendly Team		County
	Running the Age Friendly Libraries Programme to support the implementation of the Age Friendly Strategy. A member of staff, from all 29 service points, was nominated to undertake training to become an Age Friendly Ambassador for their respective branch. Each branch then developed an Age Friendly programme highlighting three areas where service to older people could be improved.	Implementation of the age friendly programme in the library branches.	Cork County Library and Arts Service	Age Friendly Ireland	County
	Support of the implementation of the age friendly strategy through events and programmes such as the Bealtaine Festival; Creativity in Older Age programme with Creative Ireland; Cultural Companions; Social Prescribing Creative Engagement; Arts for Health West Cork.	Total number of events and programmes run by the Arts Office to support the implementation of the Age Friendly Strategy.	Cork County Council (Library and Arts Service)		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support initiatives which seek to aid independent living for older people.	Healthy Age Friendly Homes Programme - To aid people to live in their homes or in a home more suited to their needs, live with a sense of independence and autonomy, be and feel part of their community, and support the avoidance of early or premature admission to long term residential care.	Number of referrals dealt with by Cork County Council's Healthy Age Friendly Homes Co-Ordinators	Cork County Council Age Friendly Team	The Department of Health, Sláintecare and Age Friendly Ireland	County
	Progress projects and initiatives to aid independent living for older people.	Roll out of Dementia Awareness training for library staff in conjunction with DSiDC.	Cork County Library and Arts Service		County
		Progress plans to introduce a housebound book delivery service to older people	Cork County Library and Arts Service		County
		Host talks and provide information within library branches to aid independent living.	Cork County Library and Arts Service		County
	The Arts Office supports At Home Programme in Arts for Health in West Cork.	Continued support of the Home Programme in Arts for Health programme.	Cork County Council (Library and Arts Service)		County
Support the promotion of the Irish language and culture.	Hosting Irish conversation groups in Cork County Branch libraries.	Number of branch libraries which host Irish Conversation Groups.	Cork County Library and Arts Service		County
	Inclusion Working Group for Rural Areas & Gaeltacht.	Facilitation of the group	Cork County Library and Arts Service		County
	Hosting Seachtain Na Gaeilge Events	Number of Library branches which host Seachtain Na Gaeilge Events.	Cork County Library and Arts Service		County
	Support programmes and projects that promote and support the Irish Language	Number of programmes and projects supported.	Cork County Council (Library and Arts Service)		County
Support the provision and enhancement of community-based child and family services and facilities.	Work with local bodies involved in supporting literacy and reading development under the Right to Read Programme to provide a co-ordinated approach to providing these services for individuals, families and children.	Developing and hosting a range of events in our library branches to promote literacy and reader development as part of the Right to Read Programme.	Cork County Library and Arts Service		County
	Support schools in developing children's literacy, numeracy, creativity and communication skills	Provision of TTRS (touch, type, read and spell) TTRS licenses to schools and members of the public.	Cork County Library and Arts Service		County
	Support community based child Beag programme; Cruinnui na nOg; National Play Day; Helium.	Membership of steering committees.	Cork County Council (Library and Arts Service)		County



High Level Goal 3: A Healthy and Active County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Foster cross-agency collaboration and partnerships to continue to improve health and wellbeing and maximise funding opportunities.	Cork County Age Friendly Alliance will champion improved physical and mental health for older people by actively promoting the actions contained in Healthy Ireland, the priorities in the National Positive Ageing Strategy and any subsequent initiatives, such as the Healthy and Positive Ageing Strategy (HaPAI) to which Cork County Alliance has signed up.	Number of initiatives promoted.	Cork County Age Friendly Alliance	HSE/CHO	County
	Continued collaborations with key stakeholder under the Healthy Ireland at your library programme.	Collaborate with key stakeholder under the Healthy Ireland at your library programme. Continue to foster connections with organisations such as HSE, Alzheimer Society, Cork Sports Partnership, UCC (APC Micrombione) etc.	Cork County Library and Arts Service	Healthy Ireland	County
	Fostering cross agency collaboration through Culture Team; Arts for Health West Cork Arts Centre; and an Inclusive Community Work Group. Enable Learnings to be transferred to other areas to generate similar projects in other areas of Cork County	Number of projects which include cross agency collaboration.	Cork County Council (Library and Arts Service)		County
Support and promote increased participation in physical activity and sports for all ages and abilities.	Promotion of physical activity and sports initiatives or activities in Council run facilities.	Number of promotional campaigns run.	Cork County Council MDs		County
	Support of physical activity through National Play Day; Circus and Dance programmes; Bealtaine programme.	Number of physical activity programmes supported.	Cork County Council (Library and Arts Service)		County
Support the implementation of health-based initiatives at a local level to improve health and wellbeing.	Deliver the "Together" initiatives across Cork County to promote positive mental health.	Events held.	Healthy Ireland (Lead), HSE and CCC (Community).		County
	Continue to support and promote the Healthy Ireland and Your Good Self Programmes - Book stock collections to be revised for both programmes. Continuation of scheduling of HI@YL and YGS events for all ages, both in branch and online	Number of books issued and attendance at events.	Cork County Library and Arts Service	Healthy Ireland	County
	Promotion of the HSE PSYCHED (Positive Support You Can Have Every Day) programme which seeks to support mental health in the workplace.	Number of members of PSYCHED network	HSE	Healthy Ireland	County
	Promotion of health based initiatives or activities in Council run facilities.	Number of promotional campaigns run.	Cork County Council MDs		County
	Work to improve health and wellbeing through Social Prescribing Creative Engagement; Arts for Health West Cork Arts Centre; Bealtaine; and Resonate as part of Skibbereen Arts Festival.	Number of programmes and initiatives undertaken to improve health and wellbeing.	Cork County Council (Library and Arts Service)		County
	Support the implementation of the Government of Ireland's Our Living Islands National Islands Policy 2023- 2033 which aims to ensure Ireland's offshore islands continue to support sustainable and vibrant communities, ,in which a key objective is to enhance health & wellbeing services.	Number of initiatives undertaken to support improved Islanders access to health and wellbeing services	HSE	West Cork Islands Health Forum, Cork County Council, local community	West

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support and promote participation in recreational activities to increase wellbeing and reduce isolation for all ages and abilities	Provision of funding for Cork Cultural Companions - which is a programme that builds local networks of people aged 50+ interested in arts and culture who accompany each other to events in and around the county.	Total value of funding provided	Cork County Council Age Friendly team	Munitir Na Tire, HSE and Cork City Council	County
	Provide financial support to deliver the Lets Play Cork initiative to promote place-making, social inclusion and healthy lifestyles.	Position funded.	Healthy Ireland (Lead), CCC (Community) and CCC (Town Regeneration).		County
	Aim to reduce social isolation through Social Prescribing Creative Engagement; and programmes such as Arts for Health West Cork Arts Centre; Bealtaine; Helium.	Number of programmes and initiatives undertaken to reduce social isolation.	Cork County Council (Library and Arts Service)		County
Support initiatives that facilitate healthy and positive ageing in association with the Council's age friendly strategy and policies.	Supporting the implementation of initiatives to which seek to facilitate healthy and positive ageing: Healthy Ireland at your library and Your Good Self Programmes and Age Friendly Libraries	Availability of a diverse range of material in all branches as well as facilitating Healthy Ireland events and displaying/distributing information from partnership organisations.	Cork County Library and Arts Service	Healthy Ireland, Age Friendly Cork	County
	Promote and enable positive ageing through Initiatives including Social Prescribing Creative Engagement; Arts for Health West Cork Arts Centre; Bealtaine; and Creative Ireland Creativity in Older Age.	Number of programmes and initiatives undertaken to promote and enable positive ageing.	Cork County Council (Library and Arts Service)		County
	Continue to support the Cork County Age Friendly Alliance and Older People's Council.	Participation in the Cork County Age Friendly Alliance and continuing support of the Older People's Council.	Cork County Council Age Friendly team	Older People's Council and the Cork County Age Friendly Alliance	County
Support and promote increased awareness of, and engagement with, health and wellbeing initiatives.	Deliver the "We're Breastfeeding Friendly Campaign" awareness campaign throughout Cork County.	Roll-out of campaign.	Healthy Ireland (Lead) and CCC (Community).		County
	Develop an initiative to provide targeted supports to increase rates of breastfeeding in Cork County.	Development of an initiative.	Healthy Ireland (Lead), HSE, and CCC (Community).		County
	Promoting awareness and engagement with Healthy Ireland at your library, Your Good Self Programmes and Age Friendly Libraries.	Promotion of these initiatives through our library branches and the Cork County Council website and Social Media, in addition to every service point having an Age Friendly information point which enables the distribution of information from collaboration and partnerships with representative organisations and stakeholders.	Cork County Library and Arts Service	Healthy Ireland, Age Friendly Cork	County
	Promoting available health services and ensure health information is in an easy-to-read format.	Number of new initiatives to promote health services and ensure health information is in an easy to read format.	HSE		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support initiatives which seek to address health inequalities within the county.	Seek to reduce health inequalities through programmes including Healthy Ireland at your library, Your Good Self Programmes and Age Friendly Libraries.	Display/distribution of relevant health care information from partnership organisations, (HSE). Provide a location for talks/ presentations.	Cork County Library and Arts Service	Healthy Ireland, Age Friendly Cork, HSE	County
	Promotion of initiatives supported by the Arts office such as social Prescribing Creative Engagement; Arts for Health West Cork Arts Centre; Bealtaine and Helium which all aim to increase accessibility to health and arts.	Number of programmes and initiatives undertaken to increase accessibility to health and the arts.	Cork County Council (Library and Arts Service)		County
	Work to support and promote the work of Social Prescribers and the expansion of this service	Number of social prescribers in Cork County	HSE		County
Support public and community transport initiatives which enhance connectivity for all citizens to enable them to live vibrant and healthy lives.	The Cork County Age Friendly Alliance will work to develop a clear understanding of public transport needs, overcoming the barriers surrounding transport, and facilitate a high level of collaboration involving private and voluntary providers and representatives from the Older Peoples Council.	Commence work to develop an understanding	Cork County Age Friendly Alliance	Local Link Cork Bus Eireann Irish Rail	County
	Countywide accessible bus shelter installation/upgrade	Number of accessible bus shelter installations/ upgrades completed.	Cork County Council (Traffic & Transport)	NTA	County
	Installation of accessible footpaths	Number of metres of accessible footpaths installed.	Cork County Council (Traffic & Transport)	NTA	County
	Social Prescribing Creative Engagement supports the transport costs of participants.	Continue to support the provision of transport cost for participants.	Cork County Council (Library and Arts Service)		County



High Level Goal 4: A Low Carbon and Climate Resilient County that protects biodiversity and the environment.

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Promote and support community initiatives and maximise funding opportunities to address climate change, and biodiversity restoration/enhancement, become climate resilient, transition to a low carbon economy and work towards achieving net zero carbon.	Administration and allocation of Community Climate Action Programme (CCAP) Strand 1 and 1a	Total value of funds allocated.	CCC Climate Action Team	Department of the Environment, Climate and Communications.	County
	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES, Interreg - Northern, Periphery and Artic	County
Work towards the just transition through supporting opportunities for public and private investment in economic development that is both sustainable and inclusive.	Actively promote available industrial units in surrounding areas – as they become available / are developed.	Number of promotional campaigns run.	Cork County Council (Economic Development team)		County
	Facilitate SMEs to purchase and develop industrial zoned land.	Volume of industrial zoned land which is sold or developed.	Cork County Council (Economic Development team)		County
		Number of Expression of Interests dealt with.	Cork County Council (Economic Development team)		County
	Actively promote newly refurbished offices at E-Fermoy in the immediate catchment area and surrounding areas – as well as promotion of existing spaces if they become vacant.	Number of promotional campaigns run.	Cork County Council (Economic Development team)		North
Facilitate key stakeholders to identify opportunities for decarbonisation and improved sustainable practices.	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES, Interreg - Northern, Periphery and Artic	County
	Investigate other infrastructure where low carbon material could be used such as footpaths, bridges, roundabouts, amenity areas, recreational trails, public realm, and other construction projects.	Number of projected completed using low carbon material	CCC Roads and Transportation	NTA	County
Support and facilitate the continued development of opportunities for renewable energy generation and business growth in Cork County.	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities) The HYBES project will pilot & monitor renewable energy generation tools such solar PV, Heat pump other retrofit techniques in rural and peripheral areas.	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES, Interreg - Northern, Periphery and Artic	County
	Build capacity in digital responsibility including piloting measures to deliver digital responsibility both with in CCC (digital Strategy) and with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	Publication of a new corporate Digital Strategy for Cork County Council.	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
		The number of micro business that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	North

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area	
Support initiatives to aid all sectors in transitioning to low carbon and sustainable practices.	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES, Interreg - Northern, Periphery and Artic	County	
	Build capacity in digital responsibility including piloting measures to deliver digital responsibility both with in CCC (digital Strategy) and with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	Publication of a new corporate Digital Strategy for Cork County Council.	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County	
		The number of micro business that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County	
	Develop smart solutions and initiatives to support nature based solutions and create one community of practice under the Horizon Europe project - AA-AGORA - Nature based solutions for ICZM.	Number of smart solutions and initiatives to support Nature based solutions developed.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA	County	
		Creation of one community of practice.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA	County	
	Develop Water Quality Monitoring & Sensors under the Horizon Europe project with BioSensei	Development of Water Quality Monitoring indicators	Cork County Council (EDET) & UCC Tyndall	Horizon Europe project - BioSensei	County	
	Roll out of Green For Business programme, which helps small businesses take the first step towards becoming more sustainable and giving them access to a green consultant. Roll out of Energy Efficiency Grant Scheme, which aims to reduce the impact of enterprises on the environment through the provision of a grant.	Number of businesses undertaking these programmes/schemes	LEO Offices	Enterprise Ireland	County	
	Implement and support projects and initiatives which protect biodiversity and support the principle of biodiversity net gain in accordance with County Development Plan and County Biodiversity Action Plan.	Review and updating of the Cork County Biodiversity Action Plan.	Commencement the process of reviewing and updating the Cork County Biodiversity Action Plan.	CCC Planning Policy (Ecology Office)	Consultation with Key Stakeholders, Dept of Environment, Heritage and Local Government.	County
		Implementation of Projects under the Cork County Biodiversity Action Plan.	Number of projects implemented.	CCC Planning Policy (Ecology Office)	Consultation with Key Stakeholders, Dept of Environment, Heritage and Local Government.	County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
	Develop smart solutions and initiatives to support nature based solutions and create one community of practice under the Horizon Europe project - AA-AGORA - Nature based solutions for ICZM.	Number of smart solutions and initiatives to support Nature based solutions developed.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA	County
		Creation of one community of practice.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA	County
	Develop Water Quality Monitoring & Sensors under the Horizon Europe project with BioSensei	Development of Water Quality Monitoring indicators	Cork County Council (EDET) & UCC Tyndall	Horizon Europe project - BioSensei	County
	Lending of biodiversity kits from library branches to increase awareness and support increased biodiversity.	Number of loans of biodiversity kits	Cork County Library and Arts Service	Heritage Council	County
	Implementation of the town pollinator plans	Number of town pollinator plans under implementation.	Cork County Council MDs		County
	Creative Ireland Kitchen Garden aims to support the principal of biodiversity net gain.	Support the creative Ireland Kitchen Garden programme	Cork County Council (Library and Arts Service)		County
Enable key stakeholders to identify opportunities to support the retrofitting of the existing housing, business, community and municipal buildings.	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES -NPA project	County
	Roll out of Green For Business programme, which helps small businesses take the first step towards becoming more sustainable and giving them access to a green consultant. Roll out of Energy Efficiency Grant Scheme, which aims to reduce the impact of enterprises on the environment through the provision of a grant.	Number of businesses undertaking these programmes/schemes	LEO Offices	Enterprise Ireland	County
	Support information campaigns with regards to retrofitting	Running of SEAI information clinics in branches	Cork County Library and Arts Service	SEAI	County
	Retrofitting and upgrades of Municipal Buildings	Number of Retrofitting projects in County Library Buildings.	Cork County Library and Arts Service		County
		Number of buildings retrofitted.	Cork County Council MDs		County
Raise awareness of climate change, climate action interventions and the importance of healthy functioning ecosystems in mitigating the impacts of climate change, facilitate education and training.	Create awareness about, and promote understanding of, climate change in Cork County through communications and education. Communications strategies will be tailored to particular audiences and may include campaigns, talks, debates, online information, guidance documents, webinars, podcasts, video, radio and information disseminated through the Cork County libraries network (with 26 branches).	Number of information campaigns run.	Environment, Climate Change & Emergency Services		County
	Build on Cork County Council's awareness month "Make One Change: Cork County Cuts Carbon"	Number of information campaigns run.	Environment, Climate Change Services and Municipal Districts		County
	Continue to promote schools' programmes such as Green Flags, School Gardens, Climate Literacy.	Number of information campaigns run.	Environment, Climate Change Services and Municipal Districts		County
	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES -NPA project	County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
	Develop smart solutions and initiatives to support nature based solutions and create one community of practice under the Horizon Europe project - AA-AGORA - Nature based solutions for ICZM.	Number of smart solutions and initiatives to support Nature based solutions developed.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA - Nature based solutions for ICZM	County
		Creation of one community of practice.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA - Nature based solutions for ICZM	County
	ENERGY KIT lending programme -energy saving in the home	Number of loans of energy kits	Cork County Library and Arts Service		County
	Creative Ireland programme; and Children's Book Festival aim to raise awareness of climate change.	Support the Creative Ireland programme to raise awareness of climate change.	Cork County Council (Library and Arts Service)	Creative Ireland	County
Support the continued development of sustainable communities in the County.	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES -NPA project	County
	Creative Places West Cork Islands supports the development of sustainable communities.	Support the Creative Places West Cork Islands project	Cork County Council (Library and Arts Service)		West
Support the implementation of the Climate Action Plan.	Develop and Implement the Year 1 Implementation Plan for the Climate Action Plan	Completion of the Year 1 Implementation Plan.	CCC Climate Action Team		County
	Developing a living lab for community engagement around the subject of decarbonisation under the HYBES -NPA project (Decarbonisation for communities)	Number of participants in pilot initiatives	Cork County Council (EDET)	HYBES -NPA project	County
	Develop smart solutions and initiatives to support nature based solutions and create one community of practice under the Horizon Europe project - AA-AGORA - Nature based solutions for ICZM.	Number of smart solutions and initiatives to support Nature based solutions.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA - Nature based solutions for ICZM	County
		Creation of one community of practice.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA - Nature based solutions for ICZM	County
	Develop Water Quality Monitoring & Sensors under the Horizon Europe project with BioSensei	Development of Water Quality Monitoring indicators	Cork County Council (EDET) & UCC Tyndall	Horizon Europe project - BioSensei	County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Collaborate strategically to maximise County Cork's potential for the development of renewable energy support projects and initiatives which seek to implement the policies and objectives of the outcome of the National Industrial Strategy for Offshore Wind and the South Coast Designated Maritime Area Plan.	Prepare a Draft Renewable Energy Strategy for County Cork	Commence Preparation of the Draft Renewable Energy Strategy for County Cork.	Cork County Council (Planning Policy Unit)		County
	Prepare a Draft Landscape/Seascape Study/Strategy for County Cork including consideration of nearshore seascape.	Complete preparation of the Draft Landscape and Seascape Strategy for County Cork.	Cork County Council (Planning Policy Unit)		County
	Collaborate with key regional stakeholders through the South West Regional Enterprise Plan's Working Group to maximise the enterprise opportunities arising in the Region in line with the forthcoming National Industrial Strategy for Off-Shore Wind.	Working Group Attendance	Cork County Council	South West Regional Enterprise Plan Programme Manager	County
Support the implementation of policy, projects and initiatives which advance environmental protection.	Develop smart solutions and initiatives to support nature based solutions and create one community of practice under the Horizon Europe project - AA-AGORA - Nature based solutions for ICZM.	Number of smart solutions and initiatives to support Nature based solutions developed.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA - Nature based solutions for ICZM	County
		Creation of one community of practice.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA - Nature based solutions for ICZM	County
	Develop Water Quality Monitoring & Sensors under the Horizon Europe project with BioSensei	Development of Water Quality Monitoring indicators	Cork County Council (EDET) & UCC Tyndall	Horizon Europe project - BioSensei	County
Support projects and initiatives which support and develop blue green infrastructure and nature based solutions.	Continue the development of Active Travel Routes and Interurban Routes	Number of Kilometres of active travel routes and interurban routes completed.	CCC Roads and Transportation, MDs	NTA	County
	Work collaboratively to assess potential for blue/green infrastructure projects.	Working group attendance.	Cork County Council MDs		County
	Incorporation of nature based solutions into public realm projects.	Number of schemes with nature based solutions incorporated.	Cork County Council MDs		County
	Promote the use of nature-based solutions for water protection and wastewater treatment.	Number of related initiatives/projects.	Uisce Eireann		County

High Level Goal 5: A County that supports enterprise

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support the development and enhancement of entrepreneurship, business start-ups and SMEs to embed further resilience in our enterprise landscape and encourage diversification.	Actively promote available industrial units in surrounding areas – as they become available / are developed.	Number of promotional campaigns run.	Cork County Council (Economic Development team)		County
	Facilitate SMEs to purchase and develop industrial zoned land.	Volume of industrial zoned land which is sold or developed.	Cork County Council (Economic Development team)		County
		Number of Expression of Interests dealt with.	Cork County Council (Economic Development team)		County
	Actively promote newly refurbished offices at E-Fermoy in the immediate catchment area and surrounding areas – as well as promotion of existing spaces if they become vacant.	Number of promotional campaigns run.	Cork County Council (Economic Development team)		North
	Build capacity in digital responsibility including piloting measures to deliver digital responsibility both with in CCC (digital Strategy) and with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	Publication of a new corporate Digital Strategy for Cork County Council.	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
		The number of micro businesses that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
	Develop a three-year strategic plan for the development of the animation sector in Munster which builds on the findings of the 2023 feasibility study.	Delivery of a strategic plan.	Munster Animation Forum (Lead) and Cork County Council (LEOs)		County
	Support of newly established companies through EDF funding	Number of companies supported	Cork County Council (EDET)		County
	Continue to run Business Advice Clinics to provide general business advice to new clients	Number of business advice clinic appointments	LEO Offices		County
	Continue to offer the Start Your Own Business (SYOB) programmes	Number of SYOB Programmes run	LEO Offices		County
		Number of participants attending SYOB Programmes	LEO Offices		County
	Continue to offer the Management Development programme programmes	Number of participants attending	LEO Offices		County
	Continue to offer the Women in Business Management Development programme programmes	Number of participants attending	LEO Offices		County
	Continue to hold LEO Finance and Grant Information webinars to provide information on the supports available to start up and expanding businesses	Number of participants attending	LEO Offices		County
	Continue to offer the Mentor Programme to provide practical and strategic one to one advice and guidance to small business owners/managers	Number of participants attending	LEO Offices		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
	Continue to provide Technical Assistance for Micro Exporters' Grants to enable clients to explore and develop new market opportunities.	Number of grants issued	LEO Offices		County
	Creative Ireland Creative Start Ups support creative businesses to open new premises.	Support the Create Ireland Start Ups projects	Cork County Council (Library and Arts Service)	Creative Ireland	County
	Support Tech Industry Alliance through EDF funding	Allocation of funding	Cork County Council (EDET)	EDF	County
Enhance opportunities for indigenous companies to expand, grow and diversify their workforce.	Facilitate SMEs to purchase and develop industrial zoned land to enable them to expand.	Number of sites sold to indigenous companies	Cork County Council (Economic Development team)		County
		Number of Expression of Interests dealt with.	Cork County Council (Economic Development team)		County
	Roll out of the Lean for business programme to address competitiveness issues within businesses by building the capability of their people to identify problems, improve operations and create a more innovative organisation.	Number of businesses engaging with the Lean for business programme.	LEO Offices	Existing LEO Clients	County
	Continue to offer the Women in Business Management Development programme programmes	Number of participants attending	LEO Offices		County
	Support of IGNITE through EDF funding	Allocation of funding	Cork County Council (EDET)	EDF	County
Promote and support innovative and sustainable economic growth and the transition to a low carbon economy.	Development of new Remote Working Hubs at Mitchelstown, Cobh, Kiskeam & Newmarket to facilitate remote working and reduce commuting.	Number of new remote working hubs in development	Cork County Council (Economic Development team)		County
		Number of new remote working hubs completed	Cork County Council (Economic Development team)		County
	Use of energy efficient systems at the new Remote Working Hubs in Cobh & Mitchelstown e.g. LED lighting, energy efficient heating.	Number of new remote working hubs with energy efficient systems installed or upgraded.	Cork County Council (Economic Development team)		County
	Works to install energy efficient remotely controlled heating system at E-Fermoy.	Completion of installation of an energy efficient remote controlled heating system at E-Fermoy.	Cork County Council (Economic Development team)		North
	Roll out of Green For Business programme, which helps small businesses take the first step towards becoming more sustainable and giving them access to a green consultant.	Number of businesses engaging with the Green for business programme.	LEO Offices	Existing LEO Clients	County
	Continue the roll-out of LED public lighting at CCC business parks	Number of CCC business parks installed with LED public lighting.	Cork County Council (Economic Development team)		County
Support SME's to exploit the supply chains of MNEs to facilitate growth in the indigenous sector.					
Collaborate with key stakeholders and employers to support and promote increased opportunities for apprenticeships and further education training courses for both existing employees and those seeking to enter the workforce.					

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Facilitate an increased awareness of the available supports and resources for job seekers and employers.	Continue to hold LEO Finance and Grant Information webinars to provide information on the supports available to start up and expanding businesses	Number of participants attending	LEO Offices		County
		Number of participants attending SYOB Programmes	LEO Offices		County
Promote placemaking and develop projects in key employment centres that ensure the creation of attractive, enterprise development friendly, liveable, well designed, high quality places that are home to a diverse enterprise base mix and integrated communities that enjoy a high quality of life and wellbeing.	Development of new Remote Working Hubs at Mitchelstown, Cobh, Kiskeam & Newmarket in central locations in the towns.	Number of new remote working hubs in central locations in towns development	Cork County Council (Economic Development team)		County
		Number of new remote working hubs in central locations in towns completed	Cork County Council (Economic Development team)		County
	Progression of Sustainable Transport Interventions	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
	Progression of Transportation and Public Realm Enhancement Plan (CTPREP)	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
	Administer and allocate grants under the Cork County Council Town Development to support initiatives that drive economic development in towns.	Amount/number of grants	Cork County Council MDs		County
Support projects and initiatives which seek to aid the development of enterprise in the MASP and at the four Strategic Employment Locations.	Progression of Sustainable Transport Interventions	Number of metres of works completed	Cork County Council (Traffic & Transport)	NTA	County
Facilitate further opportunities for FDI investment and balanced economic development.					
Support the development of enterprises in high-growth potential sectors, including the Marine, Circular Bioeconomy, Tourism and Energy sectors.	Build capacity in digital responsibility including piloting measures to deliver digital responsibility with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	The number of micro business that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
	Leverage the expertise of key stakeholders in the South West Regional Enterprise Plan's SO5 Working Group to embrace the opportunities of Climate Action in the Marine, Circular Bioeconomy, Tourism and Energy Sectors.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County
Support the growth of co-working hubs, smart working and facilitate 2nd site locations for FDI.	Development of new Remote Working Hubs at Mitchelstown, Cobh, Kiskeam & Newmarket in central locations in the towns.	Number of new remote working hubs in central locations in towns development	Cork County Council (Economic Development team)		County
		Number of new remote working hubs in central locations in towns completed	Cork County Council (Economic Development team)		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
	Development, advertising & promotion of E-Centres at Cobh & Mitchelstown.	Number of promotional campaigns completed.	Cork County Council (Economic Development team)		County
	Promotion of Bantry & Fermoy E-Centres including actively promoting the Training Room and Conference Facilities at E-Bantry.	Number of promotional campaigns completed.	Cork County Council (Economic Development team)		County
	Collaborate with key regional stakeholders through the South West Regional Enterprise Plan's SO2 Working Group to maximise the potential of digital enterprise and innovation hubs to support digitalisation, business growth, climate action and smart working.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County
Ensure the sustainable growth of the rural economy by promoting and supporting jobs in the farming, agri-food and fishing industries and exploit our competitive edge in this sector.	Support small agri-food businesses through the administration, allocation of funds and management of finances under the LEADER food Initiative programme.	Total value of funds allocated	LCDC	Local Development Companies and DRCD	County
	Participate in the South West Regional Enterprise Plan's SO4 Working Group to bolster Cork County as a leader in sustainable Food Production and Agri-Tech through education, technology, and innovation.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County
Work with international, national, regional and local partners to promote Cork and facilitate exports, trade, raise capacity and sharing best practice.	Continue to provide Technical Assistance for Micro Exporters' Grants to enable clients to explore and develop new market opportunities.	Number of grants issued	LEO Offices		County
Support the development of the industrial and commercial infrastructure of County Cork.	Undertake an Employment Land Supply Study-Carry out on site survey and services analysis of all zoned employment lands in the County and sort into Tier One, Tier Two and Tier Three and consider future employment land requirements.	Completion of onsite survey and service analysis of all zoned employment lands in the County categorising into 3 Tiers. Undertake consideration of future employment land requirements.	Cork County Council (Planning Policy Unit)		County
Facilitate the building of capacity to enable effective responses to emerging opportunities, challenges and risks to the economy.	Build capacity in digital responsibility including piloting measures to deliver digital responsibility with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	The number of micro business that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
	Continue to offer the Mentor Programme to provide practical and strategic one to one advice and guidance to small business owners/managers	Number of business coaches assigned to clients.	LEO Offices	New and existing LEO Clients	County
Build Strategic Partnerships to ensure Cork is an easy place to do business in.	Provide financial support packages (Business Expansion Grants, Priming Grants, Feasibility Grants) to support clients to start-up, grow and survive within a competitive business environment	Number of LEO Clients availing of Measure 1 financial support packages	LEO Offices		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support the sustainable development of Tourism as a key economic driver in the County.	Continue to leverage the Economic Development Fund (EDF) and general tourism budget to support key local tourism initiatives and organisations.	Initiatives supported through the EDF and general tourism budget.	CCC (Tourism and ED)		County
	Support the development of the Cork (Cork Harbour, Cork City and East Cork) and Ballyhoura (North Cork) Destination Experience Development Plans in collaboration with Fáilte Ireland.	Delivery of Cork and Ballyhoura DEDPs.	Fáilte Ireland (Lead)	CCC (Tourism), Cork City Council	County
	Support the Implementation of the West Cork and Kenmare Destination Experience Development Plans in collaboration with Fáilte Ireland.	Number of projects/initiatives undertaken to support the implementation	Fáilte Ireland (Lead)	CCC (Tourism), Cork City Council, Kerry County Council.	County
Support and promote trading opportunities for locally produced goods and services.	Support small food businesses through the administration, allocation of funds and management of finances under the LEADER food Initiative and LEADER programme.	Total value of funds allocated	LCDC	Local Development Companies and DRCD	County
	Continued operation of CIK incubation Kitchens to enable local producers to produce and grow.	Continued operation of CIK incubation kitchens.	Cork County Council (Economic Development team)		County
	Rollout of Trading Online Voucher Scheme which provides funding to develop ecommerce capability.	Number of participants attending	LEO Offices		County
	Continue to offer the Start Your Own Business (SYOB) programmes	Number of SYOB Programmes run	LEO Offices		County
Harness the wider tourism, transport and economic opportunities presented by Cork Harbour and Cork International Airport as important strategic assets in attracting economic investment to the County.	Implement a focused marketing campaign, in collaboration with Cork International Airport, to promote the use of the Explore Cork app and increase visitors numbers to the county.	Delivery of a focused marketing campaign to continue to promote the Explore Cork App; Increase in number of App downloads.	CCC (Tourism) and Cork International Airport (DAA).	Visit Cork	County
	Collaborate with Fáilte Ireland, Cork City Council and Port of Cork to develop a Cork Harbour Tourism Strategy to maximise growth in the sector.	Delivery of a Cork Harbour Tourism Strategy.	Fáilte Ireland (Lead),	CCC (Tourism) and Cork City Council.	County
Support the development and promotion of underrepresented entrepreneur groups.	Work towards developing and/or build on existing entrepreneurship programmes that target under-represented demographics that parallel government priorities such as female-led businesses, youth entrepreneurs, ethnic minority-led business and those facing into entrepreneurship that may have a disability.	Number of entrepreneurship programmes or events that target under-represented entrepreneur groups.	LEO Offices		County
Support and promote projects and initiatives which seek to aid talent acquisition and retention.	Creation of a working group to support the ongoing work for talent acquisition and retention in the South West Region.	Formation of working group Commencement of work with strategic partners to identify the talent pool in the County.	LECP Advisory Group	Cork County Council, IDA, SWREP PM, IBEC, SRA, MTU, EI, LEO, IDA Tech Industry Alliance, Cork Chamber.	County
	Support the work of the South West Regional Enterprise Plan's SO6 Working Group to ensure a strong pipeline of talent in Cork County, focusing on sustainable high-quality jobs.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County

High Level Goal 6: A Smart and Innovative County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Collaborate with key stakeholders to identify the competitive advantages of Cork County to develop new economic opportunities.	Proactively engage with the South West Regional Enterprise Plan's SO1 Working Group to enhance the enterprise eco-system in Cork County through innovation, entrepreneurship and digitalisation.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County
	Creation of a working group to explore how communities can be supported to grow their economies.	Formation of working group	LECP Advisory Group	Cork County Council, IDA, SWREP PM, IBEC, SRA, MTU, EI, LEO, IDA Tech Industry Alliance, Cork Chamber.	County
	Continued support and augmentation of partnerships established through the EDF to improve the enterprise ecosystem.	Number of partnerships supported	Cork County Council (EDET)		County
Support the development of economic, social and environmental opportunities identified through smart specialisation.	Support of Cork Smart Gateway through EDF funding	Allocation of funding	Cork County Council (EDET)	EDF	County
Strengthen existing research, innovation and industry clusters, innovation ecosystems and support the development of new clusters to enhance innovation and competitiveness.	Support Cluster Organisations in driving the development and growth of enterprises through collaborative engagement with the South West Regional Enterprise Plan's SO3 Working Group.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County
	Support Energy Cork through EDF funding	Allocation of funding	Cork County Council (EDET)		County
Support, promote and continue to invest in our Harbour Economy to realise the goals and objectives of the Cork Metropolitan Area Strategic Plan.	Collaborate with key regional stakeholders through the South West Regional Enterprise Plan's Working Group to maximise enterprise opportunities.	WG attendance.	Cork County Council	South West Regional Enterprise Plan Programme Manager	County
Aid the digital transformation of enterprises and facilitate investment and development of the required supporting infrastructure.	Build capacity in digital responsibility including piloting measures to deliver digital responsibility with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	The number of micro business that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
	Rollout of Digital for Business Programme which provides support to obtain a digital strategy, technical and/or advisory services for eligible businesses.	Number of businesses engaging with the Digital for business programme.	LEO Offices		County
		Number of digital development strategies completed.	LEO Offices		County
	Continue to deliver Trading On Line Vouchers	Number of trading online vouchers approved.	LEO Offices		County

Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Engage proactively with third-level institutions, education and training providers, the South West Regional Skills forum, research centres and employers to address identified skills shortages in existing and future economic growth sectors, to address climate change and develop the County's human capital and aid the achievement of a UNESCO Learning Region.	Support the work of the South West Regional Enterprise Plan's SO6 Working Group to ensure a strong pipeline of talent in Cork County, focusing on sustainable high-quality jobs.	WG attendance.	Cork County Council (EDET)	South West Regional Enterprise Plan Programme Manager	County
	Promote the partnerships that the LEO has with the third level institutions encouraging business owners to explore the potential these may have for their business;	Number of promotional campaigns undertaken	LEO Offices	UCC, MTU, Tyndall, MAREI, ERI, Tégasc Moorepark, Nimbus	County
Support, promote and continue to invest in the lifelong learning of Cork County's highly educated population to attract further investment and enhance economic growth.	Support of STEM southwest through EDF funding.	Allocation of funding	Cork County Council (EDET)		County
Support the delivery of enhanced digital connectivity to attract inward investment and enable economic growth.	Build capacity in digital responsibility including piloting measures to deliver digital responsibility with Micro SME's through the CDR Europe project which is funded by INTERREG Europe	The number of micro business that engage with the digital for business pilot programme	Cork County Council (EDET) & LEO offices	CDR Europe, Interreg Europe - Co-funded by European Union.	County
	Rollout of Digital for Business Programme which provides support to obtain a digital strategy, technical and/or advisory services for eligible businesses. Rollout of Trading Online Voucher Scheme which provides funding to develop ecommerce capability.	Number of businesses engaging with these Programmes/Schemes.	LEO Offices	New and existing LEO Clients	County
Support projects and initiatives that will enable Cork County to be a place for lifelong ambition, innovation and support for the silver economy.	Cork Chamber, in conjunction with Cork Age Friendly Alliance, will promote the employment of people beyond the traditional age of 65.	Percentage of over 65 year olds in employment	Cork Chamber	Cork County Age Friendly Alliance	County
	Cork County Alliance will engage with CETB and education providers to cater for the diverse learning and development needs of older people and supporting their participation in education.	Number of new initiatives offered	Cork Education and Training Board	Cork County Age Friendly Alliance	County
Support regional collaboration, access to open data and leveraging new technologies to co-create sustainable and resilient communities and places and aid the delivery of a Smart Southern Region.	Develop smart solutions and initiatives to support nature based solutions and create one community of practice under the Horizon Europe project - AA-AGORA - Nature based solutions for ICZM.	Number of smart solutions and initiatives to support Nature based solutions developed.	Cork County Council (EDET) & UCC	Horizon Europe project - AA-AGORA - Nature based solutions for ICZM	County



Objective	Action/Project	KPI (Measurement)	Lead Partner(s)	Partners	Area
Support projects and initiatives which seek to further progress the delivery and achievement of the Cork Metropolitan Area Strategic Plan.	Prepare 10/15 minute town/ permeability mapping for main towns and key villages over 1,500 population.	Number of 10/15 minute town/permeability maps published.	Cork County Council (Planning Policy Unit)		County
	Active Land Management of residentially zoned land supply through several initiatives set out as: <ul style="list-style-type: none"> • Data Collection • Vacant Sites Register • Residential Zoned Land Tax • Monitoring & Engagement 	Completion of Draft Housing Land Availability Study/CDP Residential Lands Tiering.	Cork County Council (Planning Policy Unit)		County
Participation in EU (and other) co-funded projects and initiatives (to build capacity and innovation).	Participation in EU (and other) co-funded projects and initiatives (to build capacity and innovation).	Number of projects and/or initiatives	Cork County Council (EDET)		County
Support the development of relevant opportunities through partnerships and collaboration with European and other regions.	Support the development of relevant opportunities through partnerships and collaboration with European and other regions.	Number of projects and/or initiatives	Cork County Council (EDET)		County



Old Head of Kinsale



Comhairle Contae Chorcaí
Cork County Council